

# Williamson County, Texas

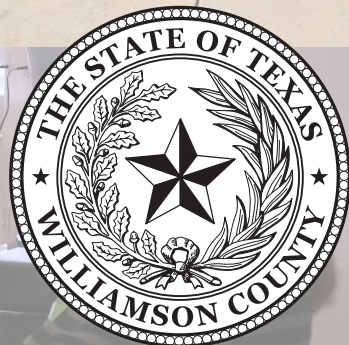
Adopted Budget Fiscal Year 2020-2021



**WILLIAMSON  
COUNTY®**  
1848

## Working Together

This year we have experienced coming together and finding innovative solutions to complicated problems. We hope to carry that spirit into the next fiscal year.







In March of 2020, Williamson County, like every other county in the United States, experienced a global pandemic, CoVID-19. While our emergency management teams and first responders were all familiar with disasters on some level, this was a first for many. Tornadoes, explosions and flooding are all events that we can prepare for and even regularly practice drills, but this was different. While CoVID-19 created uncertainty, catalyzed economic declines, produced mass confusion and ultimately took lives, it also brought about collaboration, creativity, kindness and unity. In my nearly 20 years with Williamson County, I have never seen adaptability and teamwork to this extent. We saw judges creating a “Mask Brigade”, our Tax Assessor facilitating a distribution network for personal protective equipment and our IT department working tireless hours to open the door for hundreds of staff to work remotely. These are just a few of countless examples. It was during this time we built bridges, and we learned that life is not indestructible.

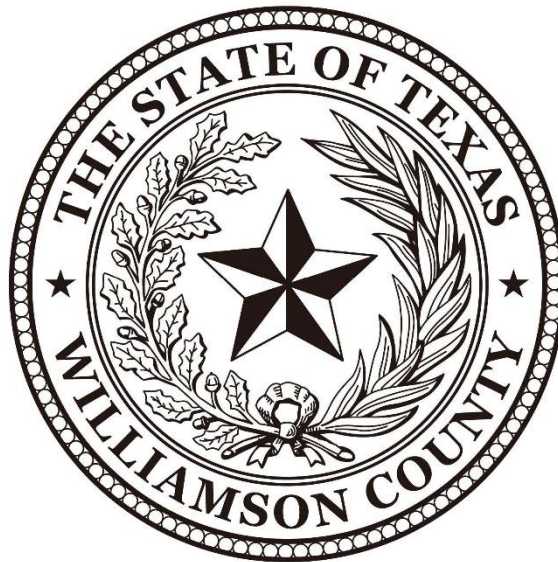
We would like to acknowledge and dedicate this year’s GFOA document to all of our frontline workers, our emergency personnel and all Williamson County staff who gave during a time of crisis and uncertainty. We thank you for your selflessness, generosity and your spirit of service. It is because of people like you that we will now and forever know our strength, our resilience and our vigor regardless of what challenges we are presented with in the future.

**#WilcoProud**





**Williamson County, Texas**  
**Adopted Budget FY2020 – 2021**





# Williamson County, Texas

## Adopted Budget FY2020 – 2021

### Table of Contents

<b>ORGANIZATIONAL SUMMARIES .....</b>	<b>6</b>	DEPARTMENTAL BUDGET SUMMARY .....	47
BUDGET MESSAGE .....	7	EXPENDITURE SUMMARY BY FUNCTION...	51
BUDGET CERTIFICATE .....	12	FY21 ADOPTED BUDGET EXPENDITURE	
DISTINGUISHED BUDGET PRESENTATION		SUMMARY BY CATEGORY .....	52
AWARD .....	13	WILLIAMSON COUNTY CAPITAL	
HISTORY OF WILLIAMSON COUNTY .....	14	IMPROVEMENT PROJECT PLAN 2021 .....	53
WILLIAMSON COUNTY, TEXAS PRECINCT		WILLIAMSON COUNTY ACTIVE CAPITAL	
MAP .....	16	PROJECT LIST .....	55
TEXAS GOVERNMENT OVERVIEW .....	17	REVENUE SOURCE OVERVIEW .....	65
ORGANIZATIONAL GOAL .....	18	REVENUE SUMMARY BY FUNCTION.....	66
WILLIAMSON COUNTY MISCELLANEOUS		GENERAL FUND ENDING BALANCE	
STATISTICS .....	19	HISTORY .....	67
WILLIAMSON COUNTY ORGANIZATIONAL		BUDGET HISTORY .....	67
CHART .....	21	<b>PERSONNEL SUMMARIES .....</b>	<b>68</b>
ELECTED-OFFICIALS OF WILLIAMSON		COMPARATIVE SUMMARY OF EMPLOYEES	
COUNTY .....	22	BY FUNCTION .....	69
APPOINTED OFFICIALS OF WILLIAMSON		EMPLOYEE SUMMARY BY FUNCTION .....	69
COUNTY .....	23	NUMBER OF POSITIONS BY DEPARTMENT –	
SENIOR DIRECTORS OF WILLIAMSON		COMPARATIVE SUMMARY .....	70
COUNTY .....	23	REQUEST OF NEW POSITIONS .....	72
GOVERNMENT OFFICE INFORMATION BY		NEW POSITIONS SUMMARY .....	76
ORGANIZATIONAL UNIT .....	24	<b>PUBLIC FACILITIES.....</b>	<b>77</b>
OFFICES CREATED BY LEGISLATIVE LAW.	27	WILLIAMSON COUNTY FACILITIES.....	78
BUDGET PLANNING.....	32	<b>DEBT SERVICE SUMMARY.....</b>	<b>81</b>
BUDGET PLANNING CALENDAR .....	34	LEGAL DEBT MARGIN INFORMATION .....	82
<b>COUNTYWIDE PLANS.....</b>	<b>35</b>	DEBT SERVICE MATURITY SCHEDULE.....	83
STRATEGIC PLAN OVERVIEW .....	36	<b>BUDGET ORDER .....</b>	<b>85</b>
LONG RANGE TRANSPORTATION PLAN		BUDGET ORDER .....	86
OVERVIEW .....	37	<b>FUND SUMMARIES.....</b>	<b>98</b>
<b>TAX RATE SUMMARIES .....</b>	<b>38</b>	CONSTITUTIONAL FUNDS.....	99
PROPERTY TAX ANALYSIS FOR AVERAGE		OTHER FUNDS TO BE SPENT FOR SPECIFIC	
HOMEOWNER .....	39	PURPOSES .....	99
TAX RATES BY FUND.....	40	BASIS OF BUDGETING.....	104
TAX DISTRIBUTION BY FUND .....	40	<b>CONSTITUTIONAL FUNDS.....</b>	<b>105</b>
REVENUE ESTIMATES BY TAX RATE.....	40	GENERAL FUND .....	106
AD VALOREM TAX COLLECTION HISTORY	41	ROAD & BRIDGE FUND .....	111
WILLIAMSON COUNTY TAX RATE HISTORY		DEBT SERVICE FUND .....	115
.....	42	<b>OTHER FUNDS TO BE SPENT FOR SPECIFIC</b>	
TAX LEVY HISTORY .....	42	<b>PURPOSES.....</b>	<b>118</b>
SUMMARY TAX LEVIES & PROJECTED FUND		ALTERNATIVE DISPUTE RESOLUTION .....	119
BALANCES .....	43	AVERY RANCH ROAD DISTRICT DEBT	
<b>REVENUE &amp; EXPENSE SUMMARIES.....</b>	<b>44</b>	SERVICE FUND .....	120
BUDGET SUMMARY BY FUND .....	45		



# Williamson County, Texas

## Adopted Budget FY2020 – 2021

COUNTY & DISTRICT COURT TECHNOLOGY FUND.....	121	REGIONAL ANIMAL SHELTER DONATION FUND .....	166
COUNTY ATTORNEY HOT CHECK FUND ..	122	SOMERSET HILLS #4 ROAD DISTRICT DEBT SERVICE FUND ADOPTED BUDGET .....	168
COUNTY SHERIFF ASSET FORFEITURE FUND.....	123	SPECIALTY COURT FUND .....	169
COURT RECORDS PRESERVATION FUND .....	125	TOBACCO FUNDS .....	171
COURT REPORTER SERVICE FUND .....	126	WILLIAMSON COUNTY BENEFITS FUND...	173
COURTHOUSE SECURITY FUND.....	127	WILLIAMSON COUNTY CONSERVATION FUND .....	176
DISTRICT ATTORNEY ASSET FORFEITURE FUND.....	129	WILLIAMSON COUNTY HISTORICAL COMMISSION FUND.....	178
DISTRICT ATTORNEY WELFARE FRAUD FUND.....	131	WILLIAMSON COUNTY RADIO COMMUNICATION SYSTEM FUND.....	179
ELECTION CHAPTER 19 FUND .....	132	<b>APPENDIX .....</b>	<b>181</b>
ELECTION HAVA FUND .....	133	BUDGET GLOSSARY .....	182
ELECTION SERVICES CONTRACT FUND..	134	<b>FINANCIAL POLICIES .....</b>	<b>188</b>
ELECTION SURPLUS CONTRACT FUND...	136	FINANCIAL POLICY .....	189
FLEET MAINTENANCE FUND .....	138	BUDGET POLICY .....	191
GUARDIANSHIP FUND.....	140	DEBT MANAGEMENT POLICY .....	198
JUSTICE COURT TECHNOLOGY .....	141	INVESTMENT POLICY .....	200
JUSTICE OF THE PEACE SECURITY FUND .....	142	<b>BUDGET IN BRIEF BROCHURE .....</b>	<b>213</b>
JP #1 TRUANCY PROGRAM .....	143	<b>STRATEGIC PLAN .....</b>	<b>222</b>
JP #2 TRUANCY PROGRAM .....	144	STRATEGIC PLAN .....	223
JP #3 TEEN COURT PROGRAM.....	145	<b>LONG RANGE TRANSPORTATION PLAN ....</b>	<b>269</b>
JP #3 TRUANCY PROGRAM .....	146		
JP #4 TRUANCY PROGRAM .....	148		
JUVENILE JUSTICE ALTERNATIVE EDUCATION PROGRAM (JJAEP) TIER II....	149		
LAW LIBRARY FUND .....	151		
NORTHWOODS ROAD DISTRICT DEBT SERVICE FUND .....	152		
PEARSON PLACE ROAD DEBT SERVICE FUND.....	153		
PRETRIAL INTERVENTION PROGRAM .....	154		
PROBATE COURT FUND .....	155		
RECORDS ARCHIVE FUND (COUNTY CLERK) .....	156		
RECORDS MANAGEMENT FUND (COUNTYWIDE).....	157		
RECORDS MANAGEMENT & PRESERVATION FUND (COUNTY CLERK).....	159		
RECORDS MANAGEMENT & PRESERVATION FUN (DISTRICT CLERK).....	161		
RECORDS TECHNOLOGY FUND (DISTRICT CLERK) .....	162		
REGIONAL ANIMAL SHELTER FUND .....	163		



# Organizational Summaries

## ORGANIZATIONAL SUMMARIES

---

**FY 2021**





# Organizational Summaries

THE HONORABLE MEMBERS OF COMMISSIONERS COURT  
WILLIAMSON COUNTY, TEXAS

## BUDGET MESSAGE

### INTRODUCTION

For fiscal year 2020-2021, Williamson County has adopted a budget of \$222,981,680 for our General Fund, \$44,862,761 for the Road & Bridge Fund (R&B) and \$126,845,915 for Debt Service for a total adopted budget of \$394,690,356. This is a .2% increase from the total adopted budget of \$393,843,886 during the 2020 fiscal year. The 2020-2021 total tax rate remained the same as 2019-2020 at \$0.458719. Revenue projections totaled \$380,325,969, roughly \$9.0M more in tax revenue, \$728K more in charges for services and a decrease of \$5.2 of investment and other income as compared to the previous fiscal year. General Fund revenue is estimated at \$215,856,680, \$35,322,590 for R&B and \$129,146,699 for Debt Service. The budget was balanced using a total of \$9,799,339 from the combined reserves above. As part of the total budget, roughly \$9M was set aside from the general fund reserve and earmarked for capital projects in conjunction with our cash reserve reduction program. In addition, the court, for the third year in a row, chose to fund our Long-Term Transportation Plan using \$6.150M from general fund and \$5M from our Road and Bridge Fund.

In following the Court's adopted policy of maintaining adequate reserve levels at a minimum of 35% of our General Fund budget, cash ending projected for end of 2020 was at \$138.7M, roughly 62% of the General Fund budget. The R&B fund reserves projected at year end were \$22.4M, roughly 50% of the R&B fund budget. Williamson County strives to maintain a healthy fund balance in order to preserve strong financial position while carrying a heavy debt load. This ultimately enables the County to maintain our current bond rating of AAA assigned by both Standard & Poors and Fitch ratings. In addition, a conservative reserve fund allows the County to respond to future economic uncertainties, as well as, growing service demands, stabilization of the tax rate and reduction of debt.

### ECONOMIC ENVIRONMENT / FORECAST

Williamson County is located just north of the University of Texas, in Austin, surrounded by a large music scene and an ever-growing, high-tech industry to include the home base of Dell Computer in Round Rock. Williamson County was recently ranked the tenth-fastest growing county in the nation with a population of slightly more than a half-million. In addition to being ranked the fourth-healthiest county in Texas, this area continues to be regarded by most as the "best place to live" in the state due to the balance of a strong economy, good education, attractive housing, a relatively pleasant climate and plenty to do. With the growth in population expected to reach 609,818 residents by 2021, Williamson County, occupying 1,135 square miles, continues to experience strong economic expansion while addressing significant infrastructure needs, specifically in its road system. Significant drivers of the County's growth, which is expected to continue, are North Loop 1, SH130 and Texas State Highway 45 toll roads providing better access for Williamson County to and from Austin. In addition, the County is home to 12 hospitals and mental health facilities, as well as, many higher



# Organizational Summaries

education options including branches of Texas A&M, Texas State, Austin Community College, Southwestern University, and several more. As a result of classic supply and demand, we are now seeing another year of double digit increases in valuations/assessments. According to the Williamson County Appraisal District, the average home value for 2020 is \$298,507, an increase over the previous year's value of \$296,997 or an increase of \$1,513, circa .52%. Based on the average home value and adopted tax rate, the estimated individual tax bill will increase by \$10 per year. Taxable value has also increased to \$73.3B in 2020 as compared to \$69.6B in 2019. Williamson County has benefited from major retail and commercial developments such as IKEA, La Frontera, the Rivery and the Premium Outlet Mall mirrored by rapid residential growth, nearly \$467.25M. Due to the CoVID-19 pandemic, the County has seen a rise in the unemployment rate to a total of 4.7%, still well below the national average of 10.2%. The top 3 employment industries for the County include 1. Healthcare and Social Assistance (12.5%) 2. Professional, Scientific, Technology Services (10.9%) and 3. Retail Trade (11.5%). On the horizon are several large urban-style developments coming to Williamson County. These developments will include storefronts, restaurants, residences, and Class A offices, with the promise of bringing thousands of jobs to the County. Other developments include Kalahari Resorts and Conventions with an indoor waterpark and another 700 jobs.

## **BUDGET PRIORITIES**

### **INFORMATION TECHNOLOGY**

Fiscal year 2020 was a crucial year for technology related needs. Our Technology department worked diligently to provide every county office with remote operating capability while the county was in lockdown due to Coronavirus restrictions. The primary drivers include security, internet, network, and software maintenance. While the use of CARES Act monies was the main source of funding for these projects and decreased the overall budget by 6%, included in the general fund budget is the implementation of a new work order system, vendor upgrades, and custom development for the court systems.

### **DISTRICT COURTS**

In FY 20, the Commissioners Court worked with our District Courts to create a Pre-Trial Services department, made up of the Personal Bond Office with the addition of a new Director of Criminal Court Administration. This newly formed department will oversee the Risk Assessment, Financial Screening, and other duties while working with the Magistration department. For FY 21, the continued development of this new department will include \$234k for 4 positions transferred from other departments and a Capital Improvement request of \$2.24M in office space and jail intake renovations.

### **CAPITAL IMPROVEMENTS**

Williamson County owns and maintains 60 structures and leases 17 more. Some of these facilities are 24-hour facilities, housing our jail population as well as juveniles and treatment center patients and require an elevated level of maintenance. Monies appropriated for 2021 include \$2.71M for the design and right of way of two county road projects. The Commissioners Court has allocated \$8.185M of the available \$9M for projects such as fiber and replacement in IT (\$700k), bathroom renovations at the parks (\$124k), paving parking lots in Parks and Expo Center (\$2.4M), Central Maintenance fencing and illumination (\$107k), additional elevator and chiller in the Jail (\$800k), renovations at the

# Organizational Summaries

Juvenile Justice Center (\$943k), along with renovations for the PreTrial Services operations (\$2.24M). The County has earmarked \$850k for the next three years to improve the Countywide Floodplain Mapping. This will conclude in FY 2023. Remaining funding may be allocated in upcoming months for additional projects.

## CHALLENGES

### EMPLOYEE COMPENSATION

Once again, the Commissioners Court recognized the need to remain competitive with their labor force but wanted to remain conservative with the unknown repercussions the effects of CoVID-19 may have on future financials. The court voted to include the step pay raises for all law enforcement in the amount of \$632K and recommended another \$1.6M in one-time lump sum payouts for civilian employees so as to not add to base pay or the budget for future years. Additional pay increases and re-classifications in the amount of \$65k were given to fund a new compensation plan based on surrounding markets and cost of living increases throughout the area. As part of overall compensation, Williamson County saw a slight increase to employer medical contributions. The annual employer contribution rose from \$9,588 per employee to \$10,128 per employee, roughly 5.6%, to sustain our self-insured medical claims/plan. This includes covering the increase in premiums to offset the increase to employees. Williamson County currently appoints a Benefits' Committee to oversee and improve benefits, costs and plan design on behalf of the Court and the employees. The County continues to monitor all aspects of the benefit plan in an effort to reduce costs wherever possible while maintaining and delivering high quality healthcare benefits to its employee base. As a member of Texas County and District Retirement System (TCDRS), actuaries review our retirement plan annually. Based on historical data, trends and number of retirees, TCDRS will increase or decrease our employer contribution to sustain the plan. An increase from 14.53% to 14.56% of total salary countywide was recommended to meet plan obligations for 2020-2021.

As mentioned earlier, Williamson County is one of the fastest growing counties in the nation; however, to remain fiscally responsible during these unprecedented times the Commissioners Court did not recommend any new positions for the 2020-2021 fiscal year. There were several positions that were re-allocated to areas of need, such as the newly developed PreTrial Services team and one of the Justice of the Peace Courts.

### ROADS

Several years ago, Williamson County identified being behind the curve of maintaining roadways due to the unprecedented rate in which they were being added around the county. The Commissioners Court adopted an aggressive plan to tackle repaving and resurfacing projects by doubling its roadway rehabilitation budget to just over \$8M to further resurfacing projects and sealcoat overlays. An additional five million dollars was committed to specific rebuilds on major roadways as well as a set aside of \$12M for the county's long-term transportation plan to purchase right of way and conduct transportation studies. Additionally, in the November 5, 2019 General Election, Williamson County voters approved the proposition to issue general obligation bonds for roads not to exceed \$412M. A bond committee was formed and decided on 13 separate projects for the purpose of constructing, improving, extending, expanding, upgrading and/or developing roads and other transportation-related improvements.



# Organizational Summaries

## CONCLUSION

In closing it is prudent that I express my gratitude to all elected officials and department heads as well as the Commissioners Court of Williamson County for their continued support. In working together to prioritize departmental needs while exercising fiscal restraint and conservatism, we may all, individually and collectively, attain and accomplish our goals.

I would also like to express my gratitude to Saira Hernandez, Budget Analyst, and Sarah Crain, Assistant Budget Officer, whose efforts, hard work and dedication make this document a reality.

Respectfully,

  
\_\_\_\_\_  
Ashlie R. Koenig, Budget Officer  
Williamson County

# Organizational Summaries



## ADOPTED BUDGET OF WILLIAMSON COUNTY, TEXAS FOR FISCAL YEAR 2021

The Williamson County budget will raise more revenue from property taxes than last year's budget by an amount of \$9,799,339 which is a 3.1% percent increase from last year's budget. The property tax revenue to be raised from new property added to the tax roll this year is \$9,799,339.

### RECORD VOTE OF COMMISSIONERS COURT:

Members of Commissioner Court	
Bill Gravell, County Judge	Approved
Terry Cook, Commissioner Precinct 1	Approved
Cynthia Long, Commissioner Precinct 2	Approved
Valerie Covey, Commissioner Precinct 3	Approved
Russ Boles, Commissioner Precinct 4	Approved

FILED FOR RECORD

SEP 29 2020

*Nancy E. Kistner*  
County Clerk, Williamson Co., TX

### PROPERTY TAX RATES AND FINANCIAL INFORMATION:

	FY '17	FY '18	FY '19	FY '20	FY '21
Property Tax Rate	\$ 0.476529	\$ 0.466529	0.459029	0.458719	0.458719
No-New-Revenue Rate	\$ 0.446618	\$ 0.456040	0.446403	0.444477	0.452104
No-New-Revenue M&O Rate	\$ 0.291063	\$ 0.295413	0.285482	0.281516	0.284323
Voter-Approval Rate	\$ 0.481847	\$ 0.486545	0.475819	0.471596	0.461464
Debt Rate	\$ 0.167500	\$ 0.167500	0.167500	0.167190	0.167190

FUND	DESCRIPTION	REVENUE	EXPENDITURES	% CHANGE IN BUDGET PRIOR YEAR	\$S CHANGE IN BUDGET PRIOR YEAR
0100	General Fund	215,856,680.00	222,981,680.00	0.87%	\$ 1,932,060
	Carryover Fm Cash Ending	7,125,000.00			
	Total General Fund Revenues	222,981,680.00			
0200	Road & Bridge Fund	35,322,590.00	44,862,760.64	-0.42%	\$ (189,299)
	Carryover Fm Cash Ending	9,540,170.64			
	Total Road & Bridge Fund Revenues	44,862,760.64			
0600	Debt Service Fund	129,146,699.00	126,845,915.00	-0.70%	\$ (896,291)
	Carryover Fm Cash Ending	(2,300,784.00)			
	Total Debt Service Fund Revenues	126,845,915.00			

THE TOTAL AMOUNT OF WILLIAMSON COUNTY DEBT OBLIGATION AS OF SEPTEMBER 1<sup>ST</sup>, 2020 IS \$1,047,414,956

FILED WITH THE COUNTY CLERK ON SEPTEMBER 29<sup>TH</sup>, 2020

*Ashlie R. Koenig*  
ASHLIE R. KOENIG, BUDGET OFFICER



## Organizational Summaries


# BUDGET CERTIFICATE

**Budget Year from October 1, 2020 ending September 30, 2021**



**THE STATE OF TEXAS  
WILLIAMSON COUNTY, TEXAS**

*We, Ashlie R. Koenig, Budget Officer, Jerri L. Jones, County Auditor, and Nancy E. Rister, County Clerk of Williamson County, Texas, do hereby certify that the attached budget is a true and correct copy of the Budget of Williamson County, Texas as passed and approved by Commissioners Court on the 25th day of August, 2020, as the same appears on file in the office of the County Clerk of said County.*

  
Ashlie R. Koenig, Budget Officer

  
Jerri L. Jones, County Auditor

  
Nancy E. Rister, County Clerk

# Organizational Summaries



GOVERNMENT FINANCE OFFICERS ASSOCIATION

## *Distinguished Budget Presentation Award*

PRESENTED TO

**Williamson County**

**Texas**

For the Fiscal Year Beginning

**October 1, 2019**

A handwritten signature in black ink that reads "Christopher P. Morill". The signature is written in a cursive style with a large 'C' and 'M'.

Executive Director



# Organizational Summaries

## HISTORY OF WILLIAMSON COUNTY

Along the San Gabriel River, there is ample proof that the primitive man inhabited the area as early as 4500 B.C. No Paleo Age skeletons of human beings have been found but the primitive men were few in number and burial rites may not have been practiced. Although chronological and cultural development in Williamson County is vague, fossils of now extinct mammals have frequently been found throughout the area.

During the 1600s, the cattle business was a lucrative enterprise for the Indians, early Spaniards, Mexicans, and Anglos later on. With increased business brought the encroachment of white settlers on land that was previously thought of as “free” by the Indians. Sharp attacks by the Indians on the settlers coupled with lack of communication between nations further perpetuated a sharp divide amongst the Anglo Americans and the Indians and it was ultimately disease, war, murder and starvation that led to an unbelievable reduction in the Indian population.

In the late 1600s and early 1700s, Spanish missions were established in Texas, the most well-known mission of which was called the Alamo and was founded in 1718. Spanish missions were the subject of numerous raids causing Indians and Spaniards both to flee only to return and set up camp yet again. In 1751 the missions thrived until a new captain, Don Felipe de Rabago, was assigned to take charge. Captain Rabago was accused of bad conduct causing a rapid deterioration of morale amongst the missions. The spring of 1752 was very dry and illnesses of epidemic proportions followed bringing inhabitants to their last extremes of life.

In 1820 Moses Austin negotiated for an Anglo-American colony in Texas and the next year his son, Stephen F. Austin, arrived with settlers. Immigration was prevalent during this time. During the 1830s, what became Williamson County was a part of a vast area known as the Municipality of District of Viesca, named for Augustin Viesca, governor of Coahuila and Texas. In November 1835, the name was changed to the Municipality of Milam which evolved into a busy trading post.

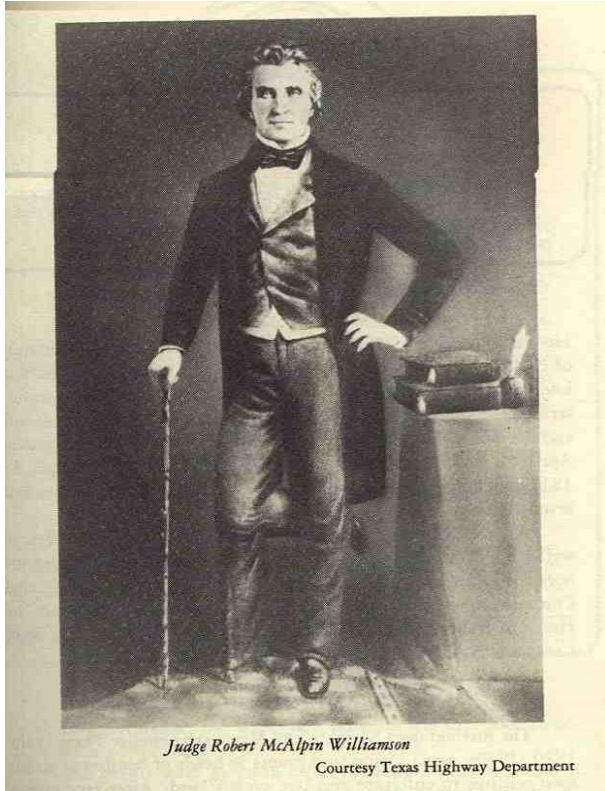
In the winter of 1848, a petition from the citizens of the western portion of Milam County was presented to the Honorable Legislature of the State of Texas requesting the following:

“Your Petitioners citizens of the western portion of Milam County would most respectfully ask your Honorable body, as an act of convenience and justice to themselves, to grant unto them a new County to be known as Clear Water”.



# Organizational Summaries

It was extremely inconvenient for the petitioners of Milam County to travel nearly 40 to 50 miles to attend the court. And so, it was on this 2<sup>nd</sup> day of February 1848, a new county was formed. The names suggested for this new establishment were "Clear Water" and "San Gabriel" county. However, double names were frowned upon in some governmental circles, and besides that, the members of the legislature had another name in mind. "Williamson County" named after Judge Robert McAlpin Williamson, a most handsome and likeable man so commonly referred to as "Three-Legged Willie".



At the age of 15, Robert Williamson was diagnosed with a serious illness referred to as "White Leg". His right leg was crippled and shriveled. For the rest of his life, he kept it drawn back at the knee, fastening it to a wooden leg, and therefore, acquiring the nickname "Three-Legged Willie". Shortly thereafter, a Commissioner's Court was appointed with each Commissioner "reserving to themselves one dollar per day for each and every day they may be required to serve."

In May of 1848, the five Commissioners were looking at various sites to establish a county seat. As they rested under an old oak tree, George Washington Glasscock, Sr., a member of a land development firm which had extensive land holdings in the area, came riding along on horseback. When Mr. Glasscock ran into the Commissioners, one of which was Washington Anderson, George's cousin, Mr. Anderson promptly spoke up and said, "George, if you will give us all the land, pointing north, between here and the San Gabriel

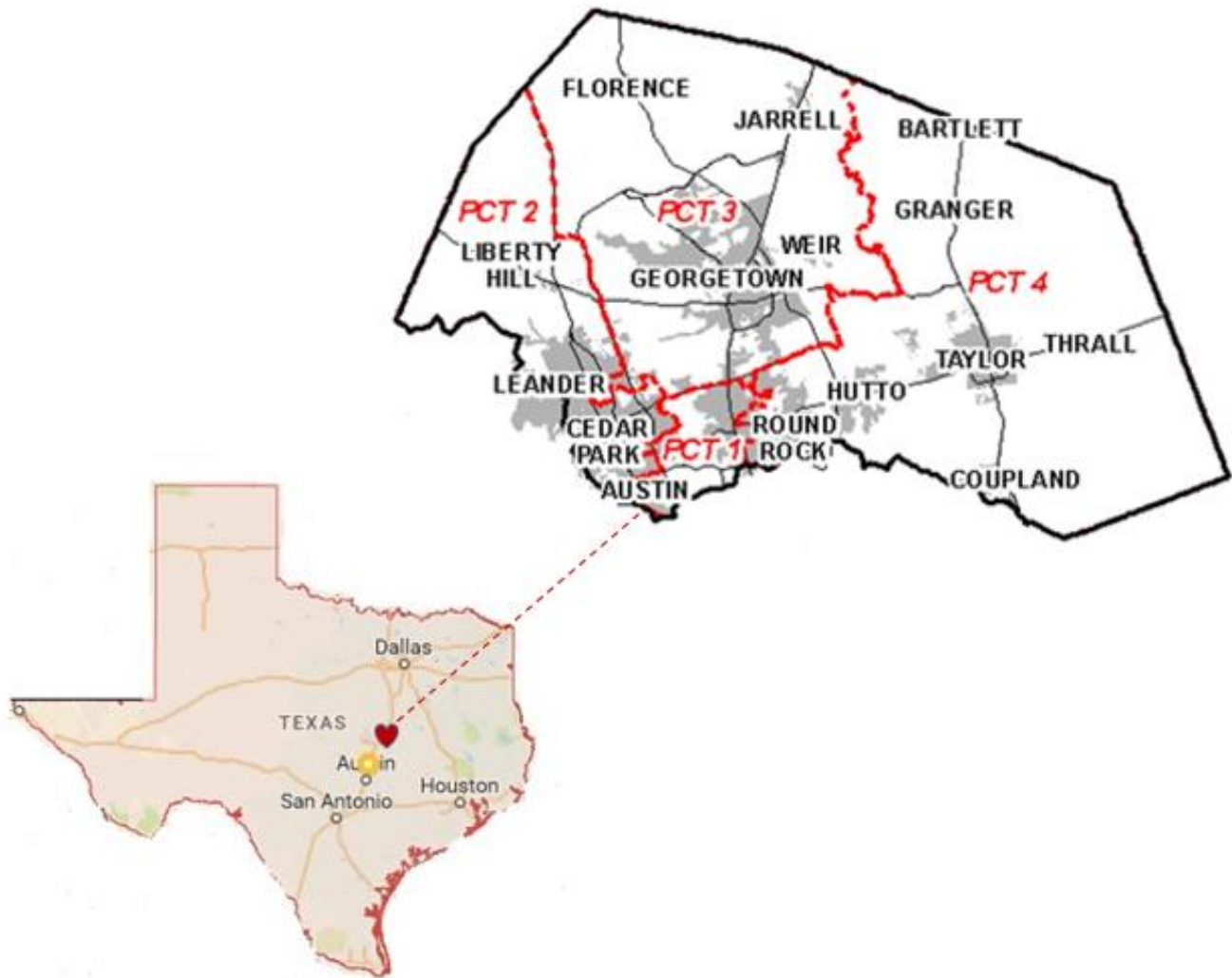
River, we will make this the county seat and name the prospective city after you, calling it Georgetown." And so, the county seat came to be located in Georgetown, Texas in 1848 in which it has remained.

Today Williamson County has a population of more than 589,914 with a land area of 1,136 square miles. Williamson County experiences an average of 34 inches of rain per year and boasts of a mild climate offering more than 300 sunny days each year. The County is well-known for a low crime rate, friendly neighborly people and county taxes that are among the lowest in the state. It is home to large corporations such as Dell Computer, Motorola, IBM, and Cypress Semiconductor and offers many great advantages to lure new businesses into the area. Beef and livestock are top revenue sources for agriculture and the leading crops grown are sorghum, cotton, corn, and wheat. The County's central location coupled with its proximity to Austin makes Williamson County a fantastic place live.



# Organizational Summaries

## WILLIAMSON COUNTY, TEXAS PRECINCT MAP



# Organizational Summaries

## TEXAS GOVERNMENT OVERVIEW

### History of County Government

The origin of Texas county government can be found in “municipality” the local unit of government under Spanish and Mexican rule. The municipalities were large areas embracing one or more settlements and the surrounding rural territory. By 1821 there were four major Spanish settlements in Texas (San Antonio, Bahia or Goliad, Nacogdoches, and the Rio Grande Valley) and three areas of light settlement and ranching. Prior to Texas’ independence from Mexico, there were no political subdivisions at the county level. In 1835 Texas was divided into three departments (Bexar, Brazos, and Nacogdoches) and 23 municipalities. Under the new Republic established in 1836, the 23 municipalities became counties. When Texas became a state in 1845, there were 36 counties. Under the State constitution in 1845, the only major change was one that made all county offices elective positions. When Texas entered the Confederacy in 1861 and adopted a new state constitution, there were 122 counties. After reconstruction from the Civil War, the constitution of 1876 was adopted, which is still in effect and contains much detail concerning the governmental organization of Texas counties. The number of counties increased steadily until the present number of 254 counties was reached in 1931.

### Functions of County Government

Today there are 254 counties serving the needs of Texans. The counties range in size from just under 100 residents to over three million. Major responsibilities include building and maintaining roads, recreational facilities and in some cases, county airports; construction and operating jails; operating the judicial system; maintaining public records; collecting property taxes; issuing vehicle registrations and transfers; and registering voters. Counties also provide law enforcement, conduct elections, and provide health and social services to indigent county residents. County governments are also playing a vital role in local economic development.

### Williamson County Government

Williamson County, like other Texas counties, is considered to be an extension of state government. The focus of the county organization is judicial (civil and criminal justice, adult, and juvenile probation),



health and human services, law enforcement, and jail services. In addition, the County is responsible for the road and bridge maintenance for all unincorporated areas of the County. The County’s governing body, Commissioners Court, is made up of the County Judge who is elected at large, and four Commissioners’ elected from each precinct. The County Judge is the presiding officer over the

Commissioners Court. Budgetary responsibilities are a major function of the Commissioners Court. The Commissioners Court of Williamson County has budget authority over all county departments including those headed by elected officials. The responsibilities include setting the tax rate and adopting a budget. Throughout the year the court, as established in the budget policy, must approve adjustments to the budget. In addition, the Commissioners Court sets policies by Court Order for activities of the County. Other elected officials include the County and District Judges, SherriFF, Tax Assessor, District Attorney, Justices of the Peace, Constables, and the County and District Clerk.

# Organizational Summaries

## ORGANIZATIONAL GOAL

### MISSION STATEMENT

Williamson County exists to provide public services with honesty, integrity, and dynamic leadership for the citizens of Williamson County.

### VISION STATEMENT

Williamson County is known for its role in providing a superior quality of life for its citizens. The cohesive county government, committed to effective governance, operates as a team to guarantee continual high-quality services to its citizens. The citizens of Williamson County trust their elected officials and participate fully in the governance of the county. The rich heritage and values of the County are the basis of the strong sense of community in which makes Williamson the most desirable county to live in the state of Texas. The county staff and leadership are highly professional and committed to maintaining an integrated sustainable community. There are sufficient physical and human resources to provide the services that meet the citizen's needs. There is maximum effort to determine citizen needs and respond to those needs appropriately, while expending the least amount of public funds in a conservative, responsible, and efficient manner.

### STRATEGIC DIRECTION

Williamson County has developed a comprehensive strategic plan. The plan is included in full in the Appendix of this document. Williamson County will move in these broad directions:

- Exert its leadership at the national, state, and local level
- Ensure safety and justice throughout the county
- Enhance the quality of life within the county
- Ensure the resources needed to provide quality citizen services
- Plan the county's growth in collaboration with the cities
- Ensure mobility throughout the county
- Diversify our revenue sources
- Establish internal and external communications programs





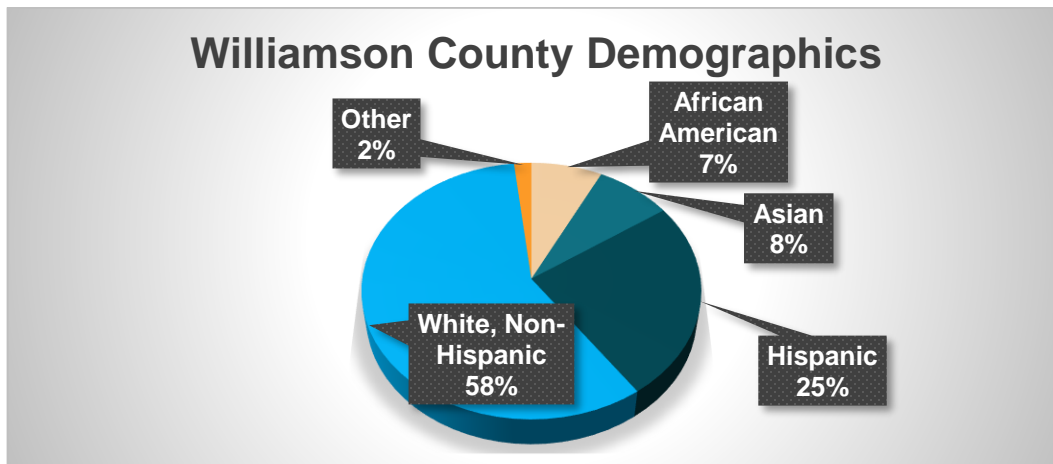
# Organizational Summaries

## WILLIAMSON COUNTY MISCELLANEOUS STATISTICS

### FORM OF GOVERNMENT

Political subdivision of the state of Texas, a Public corporation, with a County Judge and four Commissioners as the governing body. The Commissioners Court has only three powers as authorized by the Constitution of Texas other State legislature or implied therefrom.

County Elected Officials:	29
County Employees Including those on Grant Programs:	1,785
Organized School Districts in the County:	16
Incorporated Municipalities in the County:	17
Area in Square Miles:	1,135.7
1950 Census:	38,853
2000 Census:	249,967
2010 Census:	422,679
2012 Estimated COG:	452,627
2015 Estimate:	500,485
2020 Projection:	589,914
Growth 2014-2020:	17.94%
Growth 2010-2014:	12.68%
Growth 2000-2010:	69.09%



### ECONOMIC STATISTICS

93.2% of individuals 25+ have high school diplomas, 41.1% of individuals 25+ have a bachelor's degree or higher, median household income is \$83,679.

### RECREATION

Water activities, fishing, and camping at Lake Georgetown and Granger Lake, eight U.S. Corp of Engineers' parks, Round Rock Express (AAA Minor League Baseball Team), Cedar Park Center (Texas Stars AHL Hockey Team), community athletic leagues, cycling and pedestrian trails, Southwestern University cultural and athletic events, Inner Space Caverns, museums, five county owned and maintained parks, Cedar Park Railroad miniature train in the Southwest Regional Park, annual community events (including Georgetown Red Poppy Festival, Williamson County Sheriff Posse Rodeo, Round Rock Daffodil Days, Taylor International Barbecue Cook-off), Hill Country Flyer Steam train in Cedar Park, and other local activities

# Organizational Summaries

## MINERALS

Output of dolomite, limestone, sand, gravel, oil, and gas

## VEGETATION

The County is divided into two regions by the Balcones Escarpment, which runs through the center from north to south along a line from Jarell to Georgetown to Round Rock. The western half of the County is hilly brushland with an average elevation of 850 feet while the eastern half of the County is flat to gently rolling with an average elevation of 600 feet. Soils in the eastern half of the county are mostly dark loamey and clayey “blackland” soils and are extensively used for agriculture purposes and maintain some wooded vegetation along streams with mesquite, oak, pecan, and elm trees. About 30 percent of the land is prime farmland. Soils west of the Balcones fault are light to dark and loamy with limey subsoils. Vegetation is characterized by tall and mid grasses, post and live oak, mesquite, and junipers.

## AGRICULTURE

Principal crops are cotton, hay, corn, sorghum, and wheat. Livestock raised includes cattle, hogs, poultry, sheep, and goats.

## BUSINESS

Varied industries (food products, apparel, high tech, automotive, retail, utilities, construction, limestone quarries, agricultural and agribusiness, and other products), universities and educational facilities, healthcare facilities, and tourism. Primary employers include Dell, Round Rock, Leander, and Georgetown I.S.D., H.E.B., Wal-Mart, Williamson County, Sears Teleserv, St. David’s Healthcare, and Scott & White.

## UNIVERSITY LOCATED WITHIN/ NEAR THE COUNTY

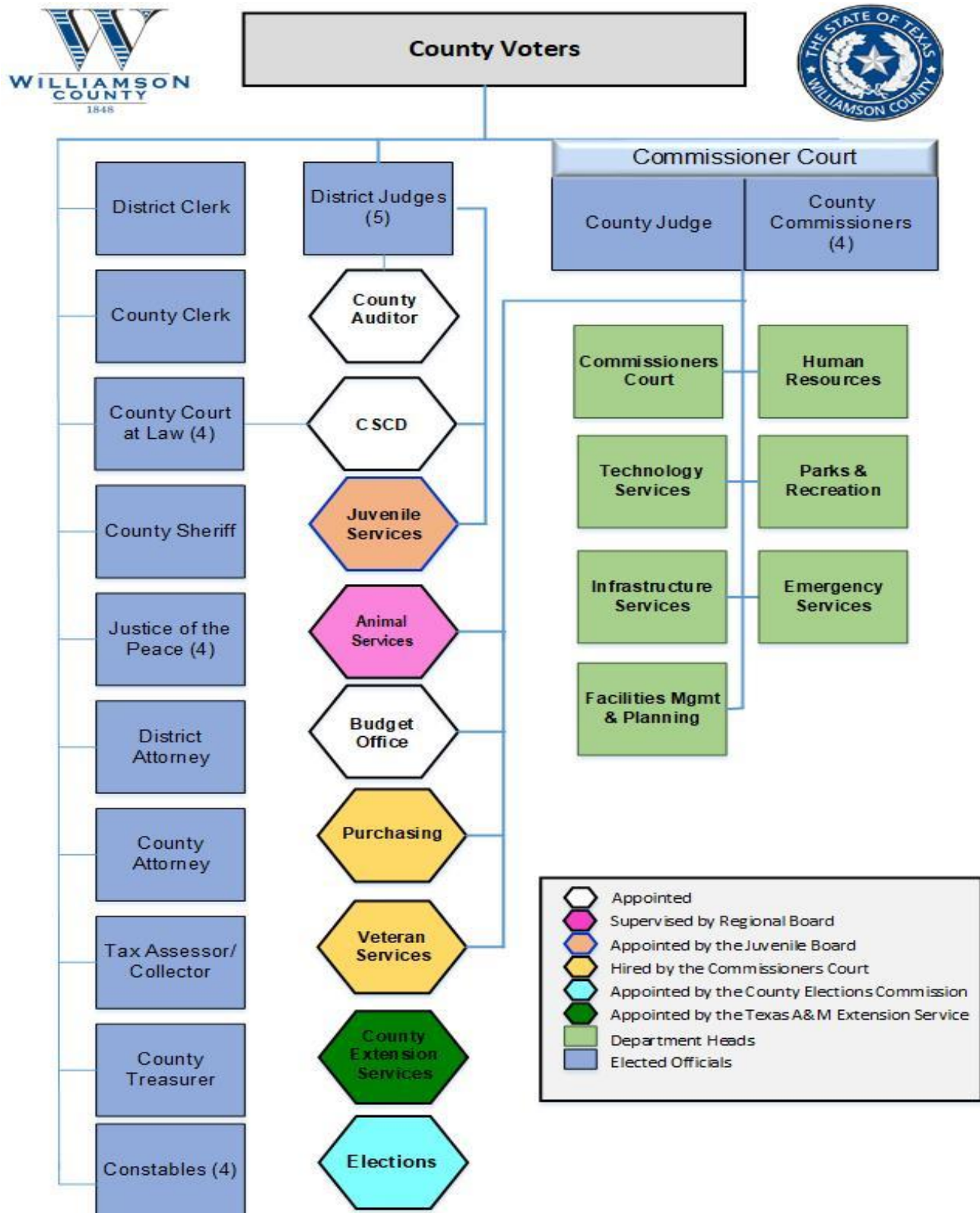
Austin Community College  
Concordia Lutheran University  
Huston-Tillotson University  
Mary Hardin Baylor  
St. Edward’s University  
Southwestern University  
Temple College  
University of Texas  
Texas State University  
East Williamson County Higher Education Center  
Texas A&M University Central Texas

## HOSPITAL’S LOCATED WITHIN THE COUNTY

Cedar Park Regional Medical Center  
Johns Community Hospital, Taylor  
Reliant Rehabilitation Hospital Central TX  
St. David’s Georgetown Hospital  
St. David’s Round Rock Medical Center  
Bluebonnet Trails Community Services  
Seton Medical Center Williamson  
Rock Spring Behavioral Health Hospital  
Georgetown Behavioral Health Institute  
Baylor Scott & White Hospital

# Organizational Summaries

## WILLIAMSON COUNTY ORGANIZATIONAL CHART



Updated October 2019



# Organizational Summaries

## ELECTED-OFFICIALS OF WILLIAMSON COUNTY 2020 - 2021

### COMMISSIONERS COURT



County Judge  
Bill Gravel



Commissioner Precinct 1  
Terry Cook



Commissioner Precinct 2  
Cynthia Long



Commissioner Precinct 3  
Valerie Covey



Commissioner Precinct 4  
Russ Boles

### CONSTABLES



Constable Precinct 1  
Vinnie Cherrone



Constable Precinct 2  
Rick Coffman



Constable Precinct 3  
Kevin Stofle



Constable Precinct 4  
Marty Ruble

### COUNTY ATTORNEY COUNTY CLERK



County Attorney  
Dee Hobbs



County Clerk  
Nancy Rister



County Court at Law 1  
Judge Brandy Hallford



County Court at Law 2  
Judge Laura Barker



County Court at Law 3  
Judge Doug Arnold



County Court at Law 4  
Judge John McMaster

### COUNTY COURT AT LAW

### COUNTY SHERIFF



Sheriff  
Robert Chody

### COUNTY TREASURER



County Treasurer  
D.Scott Heselmeyer

### DISTRICT ATTORNEY



District Attorney  
Shawn Dick

### DISTRICT CLERK



District Clerk  
Lisa David

### DISTRICT JUDGES



26<sup>th</sup> District Court  
Judge Donna King



277<sup>th</sup> District Court  
Judge Stacey Mathews



368<sup>th</sup> District Court  
Judge Rick J. Kennon



395<sup>th</sup> District Court  
Judge Ryan D. Larsson



425<sup>th</sup> District Court  
Judge Betsy Lambeth

# Organizational Summaries

## JUSTICE OF THE PEACE



**Precinct 1**  
Judge KT Musselman



**Precinct 2**  
Judge Edna Staudt



**Precinct 3**  
Judge Evelyn McLean



**Precinct 4**  
Judge Stacy Hackenberg

## TAX ASSESSOR/COLLECTOR



**Tax Assessor-Collector**  
Larry Gaddes

## APPOINTED OFFICIALS OF WILLIAMSON COUNTY 2020-2021

<b>Budget Office</b>	<i>Ashlie Koenig</i>	Budget Officer
<b>Community Supervisions &amp; Corrections (CSCD)</b>	<i>Steve Morrison</i>	Director, CSCD
<b>County Auditor</b>	<i>Jerri Jones</i>	County Auditor
<b>County Extension Office</b>	<i>Katherine Whitney</i>	County Extension Director
<b>Elections</b>	<i>Christopher Davis</i>	Director, Election Services
<b>Juvenile Services</b>	<i>Scott Matthew</i>	Director, Juvenile Services
<b>Veteran's Services</b>	<i>Sherry Golden</i>	Director, Veteran's Services

## SENIOR DIRECTORS OF WILLIAMSON COUNTY 2020-2021

<b>Emergency Services</b>	<i>Chris Connealy</i>	Sr. Dir., Emergency Services
<b>Human Resources</b>	<i>Rebecca Clemons</i>	Sr. Dir., Human Resources
<b>Technology Services</b>	<i>Jay Schade</i>	Sr. Dir., Technology Services
<b>Parks</b>	<i>Russell Fishbeck</i>	Sr. Dir., Parks Department
<b>Unified Road Systems</b>	<i>Bob Daigh</i>	Sr. Dir., Infrastructure Service
<b>Building Services</b>	<i>Dale Butler</i>	Sr. Director, Facilities Director

# Organizational Summaries

## GOVERNMENT OFFICE INFORMATION BY ORGANIZATIONAL UNIT

The government of Williamson County, Texas is subdivided into several different offices; each with its own legally constituted duties as prescribed by the constitution and/or legislative act. The heads of some offices are elected officials; others are appointed by the Commissioners' Court or the District Judges of Williamson County as provided by law.

### CONSTITUTIONAL OFFICES

Williamson County is a political body. The general governing body of the County is the Commissioners' Court, which has none of the functions of a court, but has powers and duties clearly set forth and defined in the constitution and statutes. The Commissioners' Court is comprised of four commissioners, each of whom is elected by the qualified voters of one of four precincts in the County, and a County Judge, who is elected Countywide as presiding officer. Commissioners' Court was created to carry out a policy common to the whole state, whereas it was not mainly created to advance the interest of the particular locality in which it is located. The election of the various County officials ensures, in most instances, the application of state laws and regulations, in the light of local conditions and statutes, and to establish a courthouse and jail, appoint numerous officials, fill vacancies in certain County offices, let contracts in the name of the County, build roads and bridges, administer the County's public welfare services, perform numerous duties in regard to elections, set the County tax rate, issue bonds and adopt the County budget.

### DISTRICT COURTS

There are five District Courts in Williamson County, each of which is a court of general jurisdiction and may try both civil and criminal cases. The judge of each of the respective courts is elected Countywide. The District Courts have original jurisdiction in all criminal cases of the grade of felony, all suits on behalf of the state to recover penalties, forfeitures, and escheat. The District Courts preside over all cases of divorce, misdemeanors involving official misconduct, suits to recover damages, slander or defamation of character, suits for title of land and for enforcement of liens thereon, suits for the right of property levied upon by virtue of any writ of execution, sequestration, or attachment when the property levied on is valued at an amount of \$500 (exclusive of interest) and all suits concerning contested elections.

These courts and the judges thereof have power to issue writs of habeas corpus, mandamus, injunction, certiorari, and all writs necessary to enforce their jurisdictions. The District Courts also have appellate jurisdiction and general supervisory control over the County Commissioners' Court. They have general original jurisdiction over all causes of action which a remedy or jurisdiction is not provided by law or the Constitution. The District Court, concurrently with County Court, has the general jurisdiction of a probate court and may do all things associated with the duties of a probate court enumerated under County Court. In addition, the District Courts share concurrent jurisdiction with the County Courts at Law when the matter in controversy exceeds \$500 but is less than \$10,000. Along with these constitutional and statutory responsibilities, the District Judges have the statutory responsibility of appointing the County Auditor and Court Reporters for each of the respective District Courts. The District Judges, along with the County Court-at-Law Judges, appoint the Community Supervision and Corrections Department Director. The County Juvenile Board comprised of the District Judges and the County Judge appoints the Chief Juvenile Probation Officer.



# Organizational Summaries

## CONSTABLES

In general, the duties of the Constable are to perform a service or act, execute and return, as provided by law, all civil and criminal processes, writs, citations, subpoenas, summons, warrants, and precepts, directed and delivered by a lawful official, anywhere in the constable's County, or in a County contiguous to the constable's County, and in other locations as provided by law. The Constable may seize and sell real estate and personal property upon order of the court, take eviction action, and attend justice court proceedings. The Constable may enforce all state laws and arrest offenders with or without warrant for felonies or misdemeanor offenses committed against the peace and dignity of the state.

## COUNTY ATTORNEY

The Countywide electorate elects the County Attorney. Duties include representation of the State of Texas in all criminal proceedings under investigation or pending before the County Courts at Law and Justice Courts of the County, examination and prosecution of all cases pending before the Juvenile Courts, and representation of the State in all cases appealed to or from any of these courts. The County Attorney also processes felony and misdemeanor hot checks, obtains protective orders for victims of domestic violence, represents the Department of Protective and Regulatory Services in cases involving abuse or neglect of children or helpless adults, and obtains commitment orders for mental illness and substance abuse. The County Attorney attends Commissioners' Court as the civil lawyer for the County and provides a full range of legal services in that capacity. Also provided by the County Attorney is legal advice to all County officials and employees. Where applicable, the County Attorney oversees the representation of officials and employees who are involved in litigation.

## COUNTY CLERK

The Countywide electorate elects the County Clerk and the duties and fees of the office are prescribed by the legislature. The County Clerk is the clerk of the County and of Commissioners' Court and is the official recorder of County business. By legislation in Williamson County, the County Clerk functions as the clerk of the court for each of the County Courts at Law. In addition, the County Clerk acts as recorder of deeds and other instruments, records and issues death and birth certificates, issues marriage licenses, registers cattle brands, records and retains all plats, and maintains records of mental health commitments. The County Clerk serves as clerk of the Probate and Civil Court and keeps all records, books, paper, and proceedings of the probate court as well as the County Courts at Law criminal dockets. Additional responsibilities include keeping all records properly indexed, arranged, and preserved.

## DISTRICT ATTORNEY

The legislature may create the Office of the District Attorney in any judicial district in the state and prescribe the duties of that office. Such an office in Williamson County has been created and the District Attorney is a constitutional officer. The Countywide electorate elects the District Attorney. The duties of the office in general are to represent the State of Texas on all criminal matters before the District Courts of Williamson County. These matters include grand jury proceedings along with bond and asset forfeitures. The District Attorney also handles all appeals from any such matters that are taken to the Court of Appeals, Texas Court of Criminal Appeals, the Texas Supreme Court and the United States Supreme Court.

# Organizational Summaries

## **DISTRICT CLERK**

The Countywide electorate elects the District Clerk. In general, the functions of this office are to serve in an administrative capacity for the District Courts, to perform judicial or quasi-judicial duties in connection therewith, to act as custodian of the court records, to receive money in the clerk's official capacity, and to perform general assessed duties as are enjoined by statute or imposed by the lawful authority of the court. The District Clerk of Williamson County also maintains the files for all criminal, civil, family, and tax cases handled by these courts.

## **JUSTICE OF THE PEACE COURTS**

There are four Justice of the Peace Courts in Williamson County. Each Justice of the Peace is elected by the voters living within their respective precinct. Justices of the Peace have jurisdiction in all Class C misdemeanor criminal matters where such fines are established by statute. Also, the Justices of the Peace have jurisdiction in civil matters either in Small Claims Court or Justice Court where the amount in controversy is \$10,000 or less (exclusive of interest) of which exclusive original jurisdiction is not given to the County or District Courts. Appeals to the County Court shall be allowed in all cases decided in Justice Court, however, in civil cases, only when the judgment is for more than \$20 (exclusive of costs). The Small Claims Court exercise concurrent jurisdiction with the Justice Courts in all actions for recovery of money by any person, association of persons, corporations or by any attorney for such parties or other legal entity where the amount involved, exclusive of cost, does not exceed the sum of \$10,000. Small Claims courts may only recover money. All decisions of Small Claims Court and Justice Courts, provided that the amount in controversy, exclusive of costs, exceeds the sum of \$20 may, upon rendition of final judgment by the Judge of the Court, be appealed to the County Court or County Courts at Law. Other duties of the Justices of the Peace in Williamson County include death inquests, mental probable cause hearings, criminal prisoner admonishments, peace bond hearings, school truancy cases, juvenile magistrate statements, animal cruelty hearings, and other administrative duties per code.

## **SHERIFF**

The qualified voters of the County elect the Sheriff to office. The duties of the Sheriff are prescribed by the legislature. The Sheriff may employ guards for the safekeeping of prisoners in the jail and, subject to regulations of Commissioners' Court, has charge and control of the courthouse. In addition, the Sheriff shall execute all processes and precepts directed by legal authority and make return thereof to the proper court. The Sheriff is the Chief Law Enforcement Officer for the County and custodian of the County jail. In addition to apprehending criminals and serving writs and other legal papers for the Civil, County, and District Courts, the Sheriff is also charged with keeping order in the courtrooms. The Sheriff also administers proactive programs aimed at crime prevention and substance abuse control such as the Drug Abuse Resistance Education (DARE) program.

## **TAX ASSESSOR-COLLECTOR**

The Tax Assessor-Collector is elected by the countywide electorate and performs all the duties with respect to assessing property for the purpose of taxation and collection of taxes as may be prescribed by the legislature. The duties of the office consist of assessing and collecting County property taxes. The officer may serve in a similar capacity for any incorporated city, town, village, school districts—independent or otherwise, drainage district, and water control in the County. The Assessor-Collector of Williamson County, in addition to assessing and collecting for taxable real and personal property within the County, collects the taxes for many independent cities and districts. Other duties include collecting state and County license fees, occupation fees, and state automobile transaction taxes.

# Organizational Summaries

## COUNTY TREASURER

The Countywide electorate elects the County Treasurer. The duties of the County Treasurer are to receive County funds and disburse them, subject to the County Auditor's countersignature. The function of this office is an essential part of internal control in financial matters in that all monies due to the County must be placed in the treasurer's custody. Monies are forwarded to the County Treasury and can be withdrawn upon the signature of the County Treasurer and countersignature of the County Auditor. Additional responsibilities of the County Treasurer include signatory authority for all payroll related payments with the countersignature of the County Auditor. Also, the County Treasurer is responsible for the reconciliation of all bank accounts upon which the Treasurer acts as signatory. The County Treasurer prepares and submits all required reports and payments to the State of Texas and serves as Treasurer to the Bail Bond Board. In addition, the County Treasurer serves as the Certified Investment Officer for the County relative to all requirements of the Public Funds Investment Act.

## OFFICES CREATED BY LEGISLATIVE LAW

### COUNTY COURT-AT-LAW

There are four County Courts-at-Law in Williamson County, each created by the legislature. The Countywide electorate elects each of the County Court-at-Law judges. These courts have jurisdiction in all misdemeanor cases, probate, and mental illness and chemical dependency matters. The County Courts-at-Law have concurrent jurisdiction with the District Courts in family law cases, including divorces, child custody cases and in civil matters where the amount in controversy does not exceed \$100,000 (exclusive of punitive or exemplary damages, costs, and interest). The County Courts-at-Law have appellate jurisdiction in all appeals in criminal and civil cases from Justice Courts and Municipal Courts. Along with these duties, the County Court-at-Law Judges and the District Judges appoint the Community Supervision and Corrections Department Director.

### COUNTY AUDITOR

The County Auditor is appointed by the District Judges and serves as the Chief Accounting Officer of the County. The County Auditor has general oversight of all County records and has responsible per statute for projecting revenue during the budget process. The County Auditor must sign all checks written for the County. It is the responsibility of the County Auditor's office to audit each department of the County at least once each quarter. Financial reporting is also performed by the County Auditor's office. The creation of the Comprehensive Annual Financial Report (CAFR) and the Popular Annual Financial Report (PAFR), that is submitted each year to the Government Finance Officers Association for review, is the responsibility of the County Auditor. In addition, the County Auditor oversees the payroll function for the entire County. Other responsibilities include managing fixed assets and administering and reporting all grant funds received from the state and federal government and other entities. The County Auditor also serves as the fiscal officer for the Community Services and Corrections Department and Chief Fiscal Officer for Juvenile Services.

### BUDGET OFFICER

In a county with a population of more than 125,000 the Commissioners Court may appoint a Budget Officer. The Budget Officer is responsible for preparing a county budget for the fiscal year. In preparing or monitoring the budget, the Budget Officer may require the county auditor or any other district, county, or precinct officer of the county to provide any information necessary for the Budget Officer to properly prepare or monitor the budget. The county budget is approved by Commissioners Court.



# Organizational Summaries

## **ANIMAL SHELTER DIRECTOR**

The mission of the animal shelter is to provide humane care to unwanted or abandoned pets, to assist the participating entities in enforcing state law and local ordinances, and to otherwise serve the citizens in a cost-effective manner. The Shelter Director is responsible for animal shelter operations and staff through development and enforcement of policy and procedures ensuring compliance with local, state, and federal law. Priorities include development and maintenance of budgetary and financial goals, communication and relationships with regulatory agencies, Commissioners' Court, Shelter Board, and officials from all city/county entities. The director also monitors and reports trends which may be used to facilitate planning of programs consistent with the success of overall shelter goals. The Shelter Director is hired by the County utilizing input from the Regional Animal Shelter's Board of Directors.

## **CHIEF JUVENILE PROBATION OFFICER**

The County Juvenile Board, comprised of five District Judges and the County Judge, appoints the Chief Juvenile Probation Officer. The general duties of this office are to properly investigate, process, and handle all cases referred to them by the courts, law enforcement agencies, parents, and other agencies. The Juvenile Probation Department compiles and prepares a detailed social history on all referred offenders and recommends corrective action to the Juvenile Court. The department provides professional casework services and supervision to delinquent children who are placed on probation by the Juvenile Court. Juvenile detention and intensive residential care are also provided by and through the Juvenile Services Department. Each of these units provides care 365 days a year. Several specialized programs are operated through Juvenile Services to include Community Services and Restitution, Gang Intervention, and Juvenile Drug and Delinquency Prevention. One specialized sex offender caseload officer is also provided through Juvenile Services.

## **COUNTY EMERGENCY SERVICES SENIOR DIRECTOR**

The County Judge with the advice and consent of Commissioners' Court appoints the Senior Director of Emergency Services of Williamson County. It is the Senior Director's duty to control and direct the areas of Emergency Management, HazMat, MOT (Mobile Outreach Team), Dispatch, Wireless Communications, and EMS (Emergency Medical Services). It is the responsibility of the senior director to serve as a liaison with other municipal districts, state, County, regional, federal, and other emergency management organizations. Emergency Management includes the coordination of disasters local, regional, state and the counties response in such areas. The area of HazMat is responsible for responding to Hazardous Material spills within the county and the region. MOT responds to mental health crisis calls in the county in coordination with the various law enforcement agencies within the county. Dispatch handles all 911 communications between the public and County, City and Special District Agencies tasked with rapid response. Wireless Communications manages the radio system between the various Public Safety Agencies within the County. EMS responds to all emergency medical calls and handles transport of patients within the county.

# Organizational Summaries

## COUNTY EXTENSION SERVICE AGENT

The Williamson County Office of the Texas Agricultural Extension Service is a unique partnership between the County Commissioners' Court and the Texas A & M University System. County Extension Agents provide outreach education to the citizens of Williamson County in the areas of Agriculture, Family and Consumer Sciences, 4-H, and Youth Development, and Horticulture. Agents utilize research-based information to conduct workshops, clinics, tours, meetings, and programs, as well as preparing news releases and web-based education. The Extension Service values and promotes principles of citizen and community involvement, research-based education, lifelong learning, and volunteerism.

## CSCD DIRECTOR

The Community Supervision and Corrections Department (also known as Adult Probation Department) Director is appointed by the District and County Court-at-Law Judges with criminal jurisdiction. The department is responsible for supervising misdemeanor and adult offenders placed on community supervision (adult probation), offenders placed under pre-trial supervision, and offenders placed in the department's 90-bed intensive inpatient substance abuse program, the Central Texas Treatment Center. The department's mission is to protect the community and rehabilitate offenders. The department operates a number of rehabilitation programs for the supervision of offenders and specialized caseloads for sex offenders, special needs offenders, offenders required to be monitored on electronic monitoring or surveillance, and offenders required to have ignition interlock devices that monitor alcohol use within their vehicles. The department receives most of its funding from state funds and offender fees. The Texas Department of Criminal Justice-Community Justice Assistance Division provides grant and operational funds, and standards oversight to the department.

## ELECTIONS ADMINISTRATOR

The Elections Administrator is the County Elections Official and is appointed by the Williamson County Elections Commission. The duties of the Elections Administrator include all voter registration activities for over 300,000 registered voters in 88 precincts and conduct election activities for more than 33 county, city, and school governments, as well as 72 municipal and special utility districts. Duties also include the preparation and maintenance of appropriate political jurisdiction maps. The Administrator prepares elections contracts and conducts elections for federal and state elections, and for local elections when requested. Duties include the selection and coordination of poll sites, selection and training of poll workers, and preparation of ballot materials. The Elections Administrator coordinates the use of grant funds from the Help America Vote Act (HAVA) with the County Judge and the Auditor and maintains all electronic voting equipment and peripherals. The Administrator serves as the repository for local officials' campaign and expenditure reports. The Elections Administrator provides information to the public regarding voter registration and elections and serves as a liaison to the Secretary of State regarding elections issues.

# Organizational Summaries

## **HUMAN RESOURCE SENIOR DIRECTOR**

The Human Resource (HR) Senior Director for Williamson County is appointed by the County Benefits Committee and the Commissioners' Court. The Senior Director must ensure the County follows state and federal hiring laws, that applicants meet the qualifications of a job opening and that the public is notified when a job opening becomes available within the County. The HR Senior Director is responsible for the management of the Self-Funded Benefits Plan and various other medical and dental benefit plans offered by the County as well as life and long-term disability insurance, workers' compensation insurance, the wellness program and the employee assistance program. The HR Senior Director also monitors the claims disbursement made under the Self-Funded Benefits Plan and must ensure the various benefits plans are administered in compliance with federal laws and regulation. The HR Senior Director must ensure the County complies with the Drug-Free Workplace Policy, the Family and Medical Leave Act (FMLA) and the Americans with Disabilities Act (ADA).

## **INFRASTRUCTURE SERVICES SENIOR DIRECTOR**

The County Judge with the advice and consent of the Commissioners' Court appoints the Senior Director of Infrastructure Services of Williamson County. It is the Senior Director's duty to control and direct the areas of Facilities Maintenance, Fleet Services, the County Engineer's Office and the Road and Bridge Division. It is the responsibility of the senior director to serve as a liaison with local, state, county, and federal organizations. The area of Facilities maintenance oversees all County real estate transactions and facilities construction activities. Facilities additionally ensures the quality and completion of maintenance and repair for all County-owned buildings and grounds. Fleet Services maintains Williamson County's Fleet of vehicles and equipment; makes recommendations during the Budget process of equipment replacement needs for county departments as well as assisting in defining what types of equipment should be purchased. The Road and Bridge Division of Williamson County has the responsibility for the maintenance and repair of all County roads, bridges, drainage structures and ditches pertaining to the road system in Williamson County. The County Engineer's Office is responsible for the planning, design and inspection of roadway and drainage facilities required to provide for the safe, economical, and productive operation of the County's transportation system. The County Engineer's Office is additionally responsible for land development coordination activities such as plat review for the unincorporated areas within the County.

## **PARKS & RECREATION SENIOR DIRECTOR**

The County Judge appoints the Parks & Recreation Senior Director with the advice and consent of the Commissioners' Court. Under the direction of the County Judge and Commissioners Court, the Director provides highly complex and responsible administrative support to the Commissioner's Court. The Director is responsible for the preservation, protection, administration, the planning and development, and the operations and maintenance of the Williamson County Parks System. The Park System includes seven (7) park locations, two of which are currently under development. The Williamson County Expo Center is also a part of the Park System and offers a variety of venues for diverse public enjoyment. The Park System includes the Williamson County Conservation Foundation with fourteen (14) preserves that aid in recovery of several endangered species of interest here in the County. Within the Park System, the public enjoys over 2400 acres of park land, and almost 1000 acres of limited access in certain preserves. Director responsibilities also include the administration and oversight of almost 28 miles of trails, and activities associated with a variety of park amenities such as rivers, creeks, small lakes, campsites, pavilions, a disc golf course, sports fields, splash pads, a cricket field, a narrow-gauge railroad concessions operation, and a variety of supporting facilities that help make the park experience memorable. The Director also coordinates park related development and activities with cities in the County, and with other County departments and outside agencies.

# Organizational Summaries

## **PURCHASING AGENT**

The Purchasing Agent is hired by the Commissioners' Court. The Purchasing Agent is responsible for carrying out the functions prescribed by law for a purchasing agent and administers the procedures prescribed by law for notice and public bidding for county purchases and contracts. The County Purchasing Agent purchases all supplies, materials and equipment required or used by the county and contracts for all repairs to purchased equipment, as needed.

## **TECHNOLOGY SERVICES SENIOR DIRECTOR**

The County Judge with the advice and consent of the Commissioners Court appoints the Technology Services Senior Director of Williamson County. It is the senior director's duty to oversee the functions of Information Technology Services (ITS), Geographic Information Systems (GIS), 911 Addressing and Records Management (RM) for the County. ITS includes installing new systems, hardware, and application software support, protecting computer-stored records, maintaining control of daily EDP functions, troubleshooting within County offices as computer-related issues arise as well as supporting County-wide telecommunications. GIS includes management of the central GIS database and interfaces as well as providing GIS, GPS, and related services to County departments and the public. 9-1-1 Addressing includes maintaining the 9-1-1 telephone database for the entire County and providing addressing services for the unincorporated areas and small cities. RM functions include warehousing and protecting records from the various County departments, monitoring, and coordinating destruction schedules, and warehousing and coordinating the disposal of assets as the assets exceed their useful life. In addition, the director oversees County mail courier services.

## **VETERANS SERVICES**

In a county with a population of 200,000 or more the Commissioners Court shall maintain a veteran's county service office. The Commissioners Court appoints the veteran's county service officer and the number of assistant veteran's county service officers that considers necessary. Veterans Services staff assists veterans and their families with information on programs and services that are available for individuals that have served in the armed forces. They also help them file for and receive their entitled benefits from the Department of Veterans Affairs. Programs and services available include educational benefits, vocational benefits, disability retirement, obtaining lost military records and more.



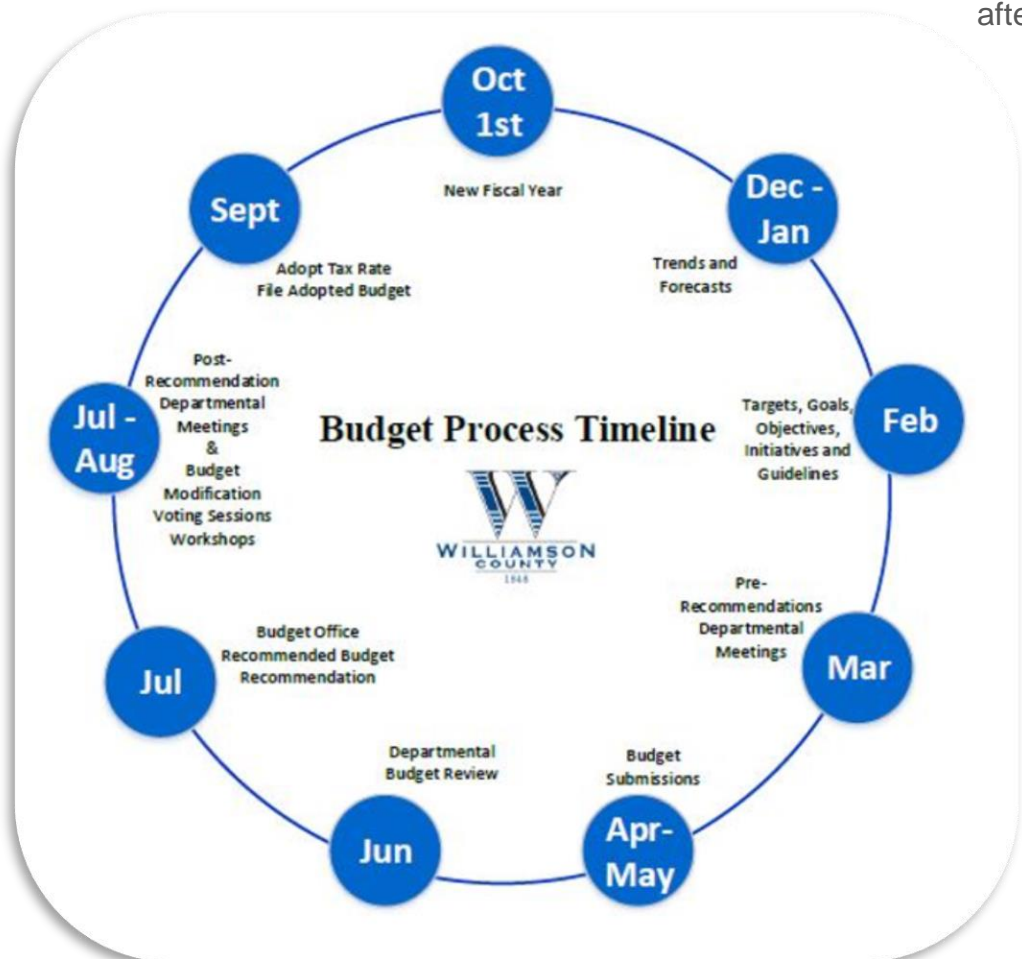
# Organizational Summaries

## BUDGET PLANNING

### OVERVIEW

The budget process begins in early January kicking off meetings with the Court as well as respective department heads, elected officials, and appointed officials. The goals, philosophies and priorities are determined, and direction is given to the budget office to proceed. February marks the month of preparing our budget center (application used to make budget requests and recommendations) i.e. making updates and/or enhancements. Beginning in March budget instructions are disbursed to all department heads specifically outlining a timeline/calendar along with the process for submitting budget requests. Also, personnel requests are due at this time. During this time pre-budget meetings are offered to all department's heads/elected officials should he/she choose to discuss budget requests in depth.

The budget center is typically opened in mid to late April for a period of two weeks to allow departments to enter their requests. The months of May and June are primarily set aside to work on budget recommendations. At the same time, the Court adopts the salaries for elected officials and publishes all required documentation. The budget center is opened during the middle of July to review budget recommendations. Subsequently, post budget recommendation hearings take place. Budget modification voting sessions take place in mid-August and adoption of the budget is finalized late August, after



# Organizational Summaries

## **AMENDMENTS**

Pursuant to Local Government Code, Section 111.070 (b), the Commissioner's Court may authorize an emergency expenditure as an amendment to the original budget only in case of a grave public necessity to meet an unusual and unforeseen condition that could not have been included in the original budget through the use of reasonably diligent thought and attention. All budget amendments must be placed on the regular agenda for consideration by the Commissioner's court and any amendments creating an increase in budgetary commitment for the next fiscal year shall be specifically noted. The re-appropriation at the beginning of a fiscal year of funds committed under valid purchase orders of the County but unspent by September 30<sup>th</sup> of the prior fiscal year require a budget amendment from fund balance. These budget amendments have no net effect on spending but simply change the accounting year for expenditures.

See Appendix for

**BUDGET IN BRIEF BROCHURE**

# Organizational Summaries



## BUDGET PLANNING CALENDAR

### 2020 – 2021 BUDGET PLANNING CALENDAR

#### JANUARY

- 2 FY '21 Capital Request Information Sent Out
- 14 New Personnel/Re-class Request Information Sent Out

#### FEBRUARY

- 4 Budget Kickoff Workshop – Goals, Objectives & Priorities (Comm. Court, HR, Auditor & Budget Office) 1:30-3:30
- 6 PowerPlan Training Offered Weekly / Dates & Sign Up Posted on SharePoint

#### MARCH

- 19 New Personnel/Re-class Requests/Decision Packages Due in PowerPlan
- MAR 2- Pre-Budget Meetings between County Departments and Budget Office (optional)
- MAR 20

#### APRIL

- 1 FY '21 Capital / Facility Requests Due
- 17 2nd Budget Workshop (Comm. Court, E.O.s and DHs) 10:00-Noon

#### MAY

- 1 ~~2nd Budget Workshop (Comm. Court, E.O.s and DHs) 10:00-Noon~~  
**CANCELLED**
- 4 **4TH** PowerPlan Closed/Locked for Input/Requests
- 12 **19TH** Presentation by Alvin Lankford/Chief Appraiser
- 12 Pre-Recommendation Public Hearing/Departmental Presentations (Optional) 1:00 – 4:00 **CANCELLED**

#### JULY

- 23 PowerPlan Open for Viewing Recommendations

#### AUGUST

- 4 FY 21 Budget Presentation to Court (During Commissioners Court)
- 4 Post-Recommendation Public Hearing/Departmental Presentations (Optional) 1:00 – 4:00
- 11 Budget Modification Voting Session 1:00 – 4:30
- 18 Budget Modification Voting Session 1:00 – 4:30
- 25 Adopt 2020 - 2021 Budget

#### SEPTEMBER

- 8 **22** 3rd Budget Workshop / Capital Needs 1:30 – 3:30
- 22 **TBD** 4th Budget Workshop / Capital Needs (if needed) 1:30 – 3:30

# Countywide Plans

## COUNTYWIDE PLANS

---

FY 2021





# Countywide Plans

## STRATEGIC PLAN OVERVIEW

A strategic plan provides guidance to an organization by establishing where they are now, where they want to be, how to get there, and if they have arrived. A strategic plan identifies the mission and vision of the organization – why they exist – and establishes values that the organization will hold to as it moves forward.

Williamson County's government is a large, complex organization with many moving parts. The Commissioners' Court steers this organization through the budget process, setting policy and demonstrating leadership in a number of other ways. The Williamson County Internal Assessment and Strategic Plan (Strategic Plan) is one such example of proactive leadership. The Strategic Plan is a comprehensive compilation of the County's goals and values, for departments and divisions who opted to participate. The process of the plan (described in greater detail in the appendix) included interviews with all elected officials and department heads, collecting their individual goals, priorities, and mission. Compiled, sorted, and analyzed, the goals provide a blueprint for the long and short-term development of the County. Throughout the process certain values continued to rise to the surface, including, *fiscal conservatism, professionalism, efficiency, and modernization*. These broad goals are also referenced in the Organizational Goals section listed previously in the document.

Priorities for the County include providing better public service by upgrading and utilizing information technologies and ensuring County facilities are right-sized. Other important issues included streamlining County government, supporting County employees, and customer service. The goals identified in the plan will be achieved through an application of one or a combination of the values as they are not mutually exclusive. For example, meeting financial goals can be achieved by efficient, highly trained staff, which can be a result of the application of information technologies. This comprehensive approach was applied throughout the plan. The strategic plan is an important tool for the current leadership of Williamson County. The plan should also be tool for future County leadership. As a snapshot or baseline of where the County is now, future leadership will be able to refer to the goals established in 2010 and see if they have been achieved and, if not, why? The strategic plan is a "living" document, it is not written in stone, but meant to be constantly revisited, amended and updated; a well-used tool to move the County to where it wants it to be.

**A full copy of this plan is in the Appendix of this document.**

# Countywide Plans

## LONG RANGE TRANSPORTATION PLAN OVERVIEW

The Williamson County Long-Range Transportation Plan focuses on what road and transit improvements should be built or improved over the next 25 years to help address expected growth in the county; it is this plan that guides future capital improvements.

The county has worked in close collaboration with its member cities to develop the plan, which analyzes current population and employment data in order to make projections about how and where the county will grow in the future. It also contemplates land-use patterns and the role of transit moving forward.

A draft of the plan was presented at public open houses in each precinct and at a county-wide open house held at the county courthouse. The purpose of these meetings was to share information about the plan with the public and to provide opportunities for citizen input. The comments received were reviewed and evaluated to determine if they related to current operational concerns or to the newly proposed group of projects.

Adjustments were made based on comments received; the resulting plan includes proposed projects and their estimated costs; however, it does not define specific funding sources. The proposed 2035 Long-Range Transportation Plan would result in:

- Approximately 100 miles of new roadways; and
- Approximately 250 miles of roads receiving additional lanes.

The cost of the plan (in today's dollars) is estimated to be approximately \$2.20 billion; this cost would be shared by the county, cities within the county and the Texas Department of Transportation (TxDOT), depending on which jurisdiction a project falls. Developers could also be asked to share in the costs where appropriate.

It will serve as a blueprint for future bond programs and will provide opportunities to continue partnering with cities in making decisions about infrastructure improvements throughout the county. The plan will also help guide the relationship with developers and landowners regarding land-planning and preservation for future projects. This was developed as a fluid document to be updated as necessary moving forward. Additionally, the on-going updates of the Long Range Transportation Plan can be found on the County Engineer's website located at <https://www.wilco.org/lrtp>.

A full copy of this plan is in the **Appendix** of this document.

# Tax Rate Summaries

## TAX RATE SUMMARIES

---

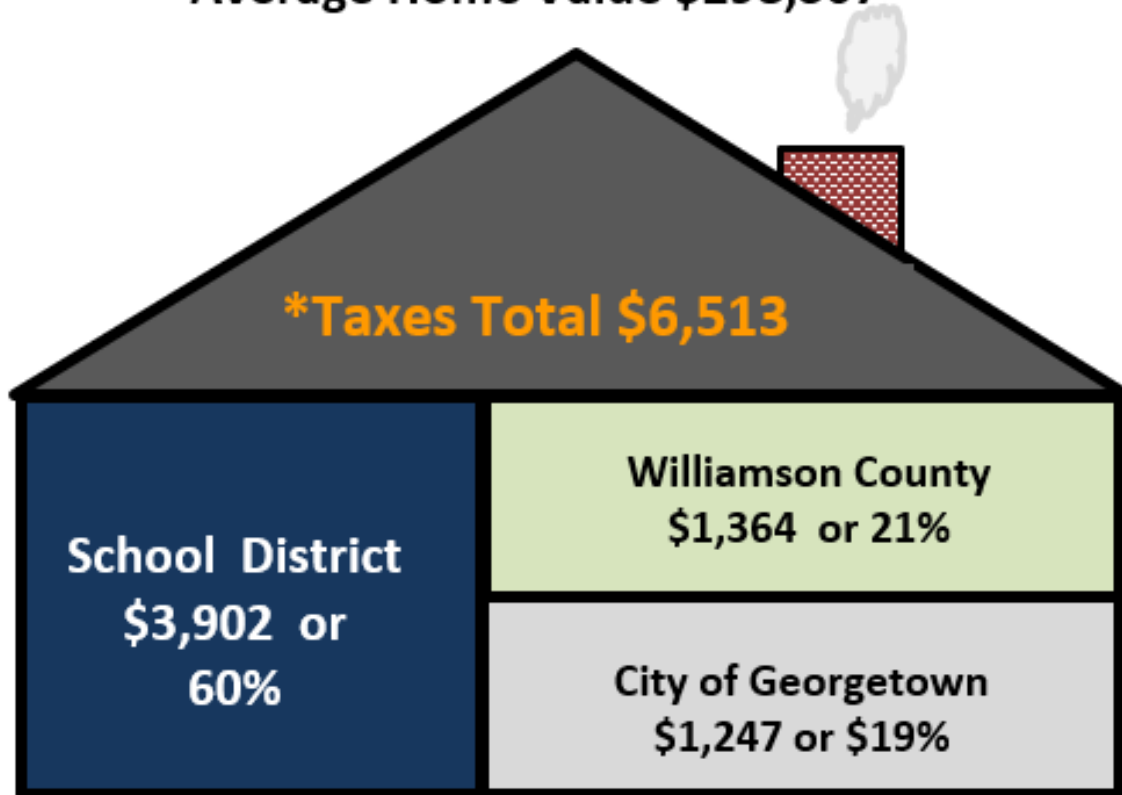
**FY 2021**



# Tax Rate Summaries

## PROPERTY TAX ANALYSIS FOR AVERAGE HOMEOWNER

Total 2020 Taxes on a Williamson County  
Average Home Value \$298,507



*\* Includes local and mandatory homestead exemptions.*

- County taxes for Tax YR 2020 on a \$298,507 home, which was the county average, were \$1,364 based on the adopted tax rate of \$0.458719 per \$100 of taxable value.
- The average home value increased 0.52% to \$298,507 for tax year 2020.
- Changes in an individual taxpayer's county taxes are dependent on the specific change in property valuations and tax rates.
- The above diagram is presented for comparison purposes. Taxes listed above are not all inclusive, as taxable entities vary based on the location of the home within the county.



# Tax Rate Summaries

## TAX RATES BY FUND ADOPTED BUDGET FY21

FUNDS	Tax Rate 2011	Tax Rate 2012	Tax Rate 2013	Tax Rate 2014	Tax Rate 2015	Tax Rate 2016	Tax Rate 2017	Tax Rate 2018	Tax Rate 2019	Tax Rate 2020
GENERAL FUND	0.287687	0.281529	0.281529	0.279029	0.274029	0.269029	0.259029	0.251529	0.251529	0.251529
ROAD AND BRIDGE FUND	0.03	0.04	0.04	0.04	0.04	0.04	0.04	0.04	0.04	0.04
DEBT SERVICE FUND	0.17	0.1675	0.1675	0.1675	0.1675	0.1675	0.1675	0.1675	0.16719	0.16719
<b>TOTAL</b>	<b>0.487687</b>	<b>0.489029</b>	<b>0.489029</b>	<b>0.486529</b>	<b>0.481529</b>	<b>0.476529</b>	<b>0.466529</b>	<b>0.459029</b>	<b>0.458719</b>	<b>0.458719</b>

## TAX DISTRIBUTION BY FUND ADOPTED BUDGET FY21

FUNDS	TAX RATE	TOTAL GROSS TAXES	TOTAL NET TAXES	TAX DISTRIBUTION
GENERAL FUND	0.251529	\$185,182,971	\$185,182,971	54.85%
ROAD AND BRIDGE FUND	0.04	\$29,334,969	\$29,334,969	8.69%
DEBT SERVICE FUND	0.16719	\$123,088,726	\$123,088,726	36.46%
<b>TOTAL TAX RATE/TAX LEVY</b>	<b>0.4587190</b>	<b>\$337,606,666</b>	<b>\$337,606,666</b>	<b>100.00%</b>

## REVENUE ESTIMATES BY TAX RATE ADOPTED BUDGET FY21

	NO NEW REVENUE RATE	CURRENT TAX RATE	ADOPTED TAX RATE
<b>GENERAL FUND</b>	<b>.244914/ \$100</b>	<b>.251529/ \$100</b>	<b>.251529/ \$100</b>
Tax Levy	\$174,765,176	\$179,181,689	\$179,181,689
Other Revenue	\$36,674,991	\$36,674,991	\$36,674,991
	\$211,440,167	\$215,856,680	\$215,856,680
<b>ROAD &amp; BRIDGE FUND</b>	<b>.04/ \$100</b>	<b>.04/ \$100</b>	<b>.04/ \$100</b>
Tax Levy	\$28,360,590	\$28,360,590	\$28,360,590
Other Revenue	\$6,962,000	\$6,962,000	\$6,962,000
	\$35,322,590	\$35,322,590	\$35,322,590
<b>DEBT SERVICE FUND</b>	<b>.16719/ \$100</b>	<b>.16719/ \$100</b>	<b>0.16719/ \$100</b>
Tax Levy	\$119,303,061	\$119,101,124	\$119,101,124
Other Revenue	\$9,843,638	\$10,045,575	\$10,045,575
	\$129,146,699	\$129,146,699	\$129,146,699

# Tax Rate Summaries

## AD VALOREM TAX COLLECTION HISTORY

### GENERAL & DEBT SERVICES

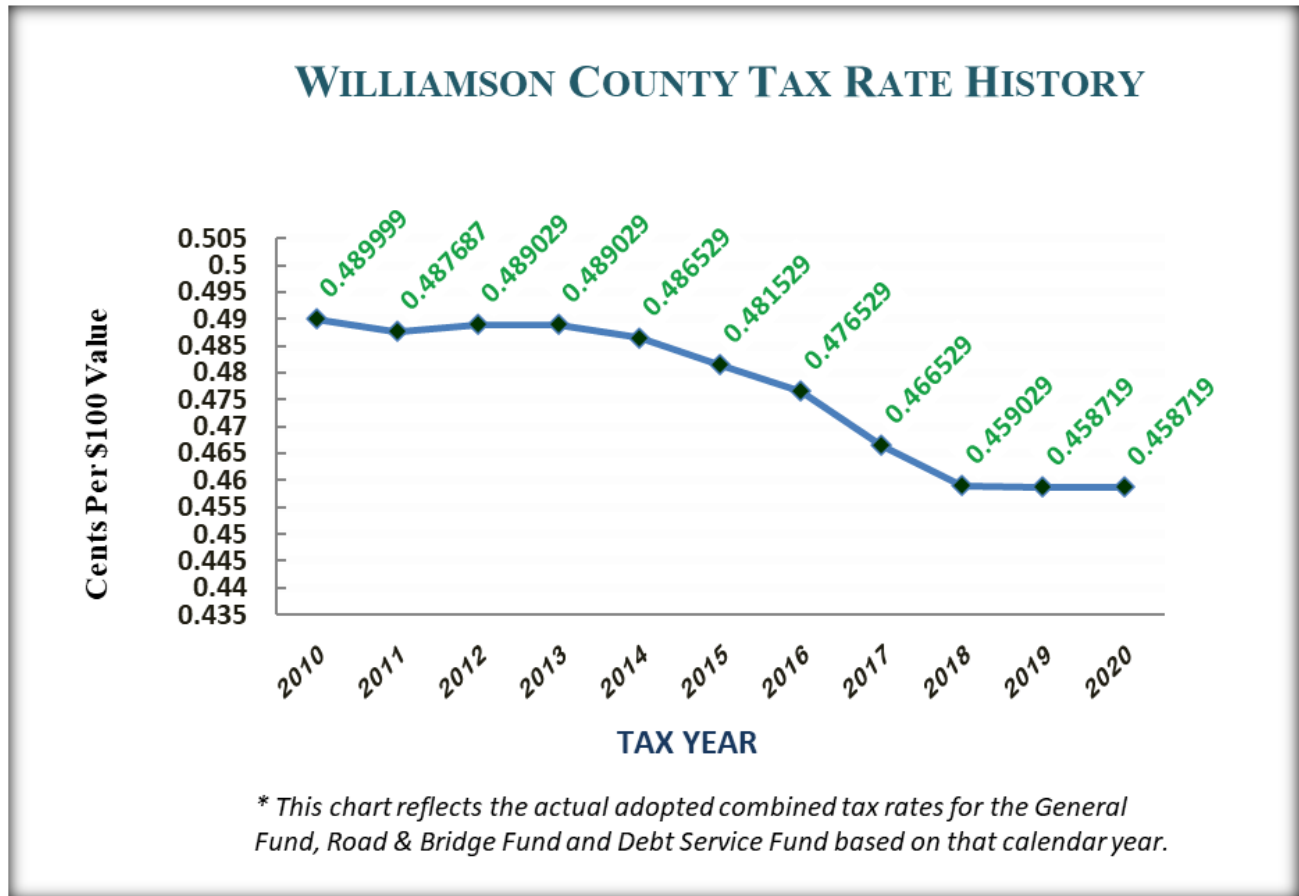
FISCAL YEAR	TOTAL TAX LEVY	ADJUSTMENTS	ADJUSTED TAX LEVY	CURRENT TAX COLLECTIONS	PERCENT OF LEVY COLLECTED	COLLECTIONS IN SUBSEQUENT YEARS	TOTAL TAX COLLECTIONS	TOTAL TAX COLLECTIONS TO TAX LEVY
2004	\$99,112,577	\$645,611	\$99,758,188	\$98,488,743	98.73%	\$986,749	\$99,475,492	99.72%
2005	\$103,647,083	\$722,054	\$104,369,136	\$103,248,502	98.93%	\$1,161,298	\$104,409,800	100.04%
2006	\$112,397,238	\$5,052,023	\$117,449,261	\$116,487,672	99.18%	\$943,713	\$117,431,385	99.98%
2007	\$132,990,923	\$853,046	\$133,843,969	\$132,776,452	99.20%	\$846,987	\$133,623,439	99.84%
2008	\$144,683,340	(\$371,356)	\$144,311,984	\$142,879,161	99.01%	\$599,908	\$143,479,069	99.42%
2009	\$153,756,130	(\$235,931)	\$153,520,199	\$152,337,348	99.23%	\$1,025,670	\$153,363,018	99.90%
2010	\$150,606,771	\$942,725	\$151,549,496	\$150,514,853	99.32%	\$893,425	\$151,408,278	99.91%
2011	\$153,115,774	\$988,868	\$154,104,642	\$153,293,401	99.47%	\$740,925	\$154,034,325	99.95%
2012	\$156,202,982	\$267,744	\$156,470,726	\$155,736,621	99.53%	\$525,108	\$156,261,729	99.87%
2013	\$165,157,178	\$301,044	\$165,458,222	\$164,788,079	99.59%	\$579,243	\$165,367,322	99.95%
2014	\$184,339,193	\$170,547	\$184,509,740	\$183,652,341	99.54%	\$268,428	\$183,920,769	99.68%
2015	\$204,163,924	\$873,615	\$205,037,539	\$204,316,306	99.65%	\$837,807	\$205,154,113	100.06%
2016	\$226,223,062	\$211,325	\$226,434,387	\$225,744,176	99.70%	\$368,975	\$226,113,151	99.86%
2017	\$244,690,089	\$124,641	\$244,814,730	\$243,967,781	99.65%	\$393,348	\$244,361,129	99.81%
2018	\$263,787,850	\$1,491,348	\$265,279,198	\$264,397,693	99.67%	\$430,878	\$264,828,571	99.83%
2019	\$288,080,731	(\$260,012)	\$287,820,719	\$286,768,724	99.63%	(\$125,855)	\$286,642,869	99.59%

### ROAD & BRIDGE

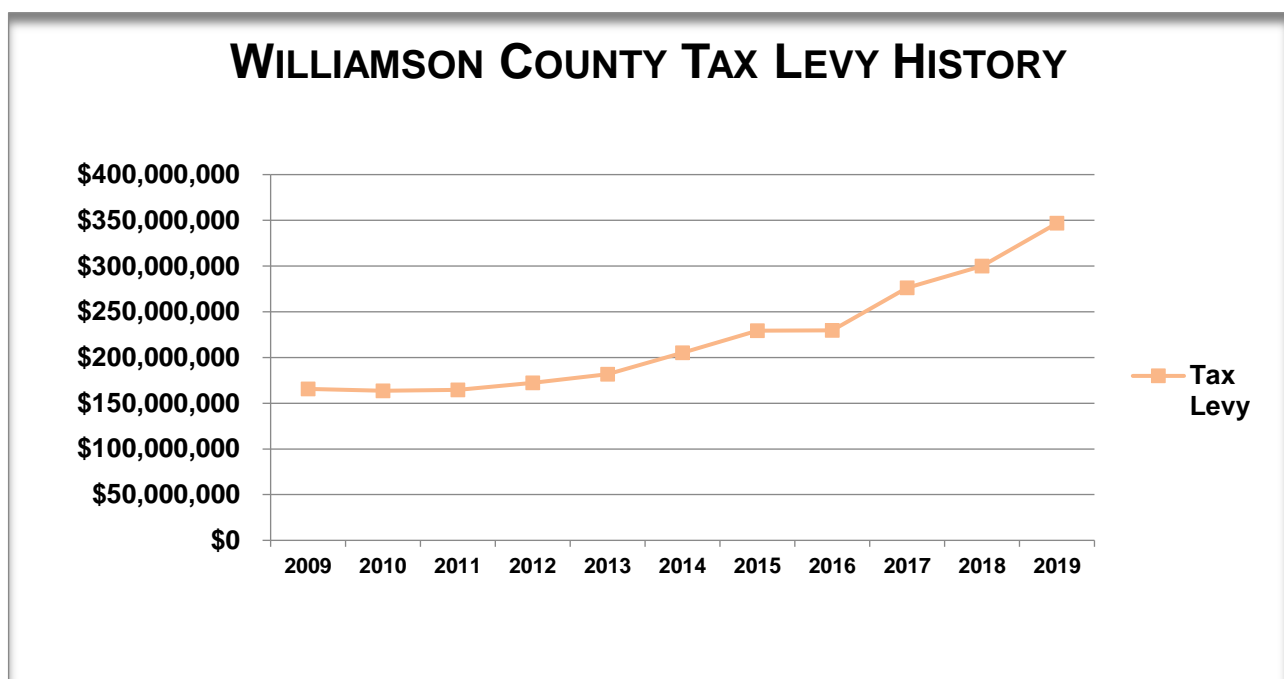
FISCAL YEAR	TOTAL TAX LEVY	ADJUSTMENTS	ADJUSTED TAX LEVY	CURRENT TAX COLLECTIONS	PERCENT OF LEVY COLLECTED	COLLECTIONS IN SUBSEQUENT YEARS	TOTAL TAX COLLECTIONS	TOTAL TAX COLLECTIONS TO TAX LEVY
2004	\$6,934,609	\$48,487	\$6,983,096	\$6,893,749	98.72%	\$44,542	\$6,938,291	99.36%
2005	\$7,475,671	\$57,606	\$7,533,277	\$7,451,759	98.92%	\$83,109	\$7,534,869	100.02%
2006	\$7,783,836	\$352,391	\$8,136,227	\$8,068,710	99.17%	\$73,197	\$8,141,907	100.07%
2007	\$8,770,714	\$61,343	\$8,832,057	\$8,760,478	99.19%	\$64,705	\$8,825,183	99.92%
2008	\$9,554,090	(\$20,890)	\$9,533,200	\$9,437,134	98.99%	\$43,224	\$9,480,359	99.45%
2009	\$10,097,183	(\$13,195)	\$10,083,988	\$10,004,660	99.21%	\$71,791	\$10,076,451	99.93%
2010	\$9,936,288	\$67,336	\$10,003,624	\$9,933,954	99.30%	\$62,501	\$9,996,455	99.93%
2011	\$10,132,544	\$70,162	\$10,202,706	\$10,147,097	99.45%	\$52,830	\$10,199,926	99.97%
2012	\$13,689,438	\$27,502	\$13,716,940	\$13,653,007	99.53%	\$37,580	\$13,690,587	99.81%
2013	\$14,520,479	\$34,366	\$14,554,845	\$14,496,380	99.60%	\$49,712	\$14,546,092	99.94%
2014	\$16,330,385	\$22,027	\$16,352,412	\$16,276,817	99.54%	\$26,814	\$16,303,631	99.70%
2015	\$18,321,214	\$86,026	\$18,407,240	\$18,343,213	99.65%	\$73,932	\$18,417,145	100.05%
2016	\$20,562,004	\$25,541	\$20,587,545	\$20,525,390	99.70%	\$32,945	\$20,558,335	99.86%
2017	\$22,761,673	\$17,623	\$22,779,296	\$22,701,012	99.66%	\$36,648	\$22,737,660	99.82%
2018	\$24,985,918	\$148,898	\$25,134,816	\$25,051,919	99.67%	\$40,922	\$25,092,841	99.83%
2019	\$27,355,409	(\$17,610)	\$27,337,799	\$27,237,940	99.63%	(\$12,780)	\$27,225,159	99.59%

# Tax Rate Summaries

## WILLIAMSON COUNTY TAX RATE HISTORY



## TAX LEVY HISTORY



# Tax Rate Summaries

## WILLIAMSON COUNTY, TEXAS – ADOPTED BUDGET FY 21 SUMMARY TAX LEVIES & PROJECTED FUND BALANCES

FUND	ESTIMATED BEGINNING FUND BALANCE*	TOTAL NON- TAX REVENUE	ADOPTED BUDGET	TAX LEVY AT 98% COLLECTION	ENDING FUND BALANCE
GENERAL FUND	\$138,791,063	\$36,674,991	\$222,981,680	\$179,181,689	\$131,666,063
ROAD AND BRIDGE FUND	\$22,272,579	\$6,962,000	\$44,862,761	\$28,360,590	\$12,732,408
TOBACCO FUND	\$5,752,732	\$436,000	\$528,409		\$5,660,323
LAW LIBRARY FUND	\$719,912	\$208,320	\$230,000		\$698,232
COURT REPORTER SERVICE FUND	\$353,785	\$110,880	\$54,480		\$410,185
COURTHOUSE SECURITY FUND	\$420,026	\$227,100	\$216,282		\$430,844
JP SECURITY FUND	\$181,411	\$31,000	\$17,558		\$194,853
PRETRIAL PREVENTION PROGRAMS	\$0	\$255,980	\$255,980		\$0
ALTERNATIVE DISPUTE RESOLUTION FUND	\$378,761	\$20,840	\$8,062		\$391,539
COURT RECORDS PRESERVATION FUND	\$667,405	\$76,800	\$500		\$743,705
COUNTY AND DISTRICT CT TECHNOLOGY FUND	\$101,971	\$5,100	\$0		\$107,071
JUSTICE COURT TECHNOLOGY FUND	\$332,368	\$31,920	\$124,814		\$239,474
JP #1 TRUANCY PROGRAM FUND	\$53,422	\$8,100	\$0		\$61,522
JP #2 TRUANCY PROGRAM FUND	\$94,473	\$4,800	\$37,946		\$61,327
JP #3 TRUANCY PROGRAM FUND	\$126,288	\$34,140	\$66,987		\$93,441
JP #4 TRUANCY PROGRAM FUND	\$90,252	\$1,800	\$32,355		\$59,697
JP #3 TEEN COURT PROGRAM	\$1,316	\$150	\$825		\$641
ELECTION SERVICES CONTRACT FUND	\$252,815	\$604,975	\$604,975		\$252,815
ELECTION SURPLUS CONTRACT FUND	\$364,229	\$0	\$285,275		\$78,954
ELECTION CHAPTER 19 FUND	\$0	\$145,100	\$145,100		\$0
ELECTION HAVA - TITLE II	\$827,760	\$0	\$100,000		\$727,760
PROBATE COURT FUND	\$66,118	\$7,200	\$4,000		\$69,318
GUARDIANSHIP FUND	\$149,801	\$28,800	\$30,000		\$148,601
SPECIALTY COURT FUND	\$190,189	\$16,000	\$61,571		\$144,618
RECORDS ARCHIVE FUND - COUNTY CLERK	\$2,423,706	\$728,400	\$651,280		\$2,500,826
RECORDS MGMT/PRSRV FUND- COUNTY CLERK	\$4,980,367	\$1,465,200	\$756,144		\$5,689,423
RECORDS MGMT/PRSRV FUND- DISTRICT CLERK	\$283,321	\$33,600	\$35,079		\$281,842
RECORDS MGMT/PRSRV FUND- COUNTY WIDE	\$622,145	\$68,160	\$98,703		\$591,602
DISTRICT CLERK RECORDS TECHNOLOGY FUND	\$286,916	\$55,200	\$30,831		\$311,285
COUNTY ATTORNEY HOT CHECK FUND	\$0	\$10,000	\$10,000		\$0
WELFARE FRAUD FUND	\$1,339	\$0	\$0		\$1,339
DA DRUG ENFORCEMENT FUND	\$507,438	\$0	\$191,579		\$315,859
SHERIFF DRUG ENFORCEMENT FUND	\$423,613	\$0	\$195,733		\$227,880
WC RADIO COMMUNICATIONS SYSTEM	\$706,847	\$1,447,316	\$1,513,630		\$640,533
WILLIAMSON COUNTY CONSERVATION FUND	\$1,375,023	\$0	\$718,704		\$656,319
REGIONAL ANIMAL SHELTER FUND	\$0	\$2,449,513	\$2,449,513		\$0
REGIONAL ANIMAL SHELTER DONATION FUND	\$378,519	\$0	\$46,163		\$332,356
JJAEP - TIER II FUNDING	\$293,886	\$0	\$114,175		\$179,711
DEBT SERVICE - COUNTY WIDE	\$8,874,181	\$10,045,575	\$126,845,915	\$119,101,124	\$11,174,965
AVERY RANCH ROAD DISTRICT DEBT SERVICE FUND	\$285,078	\$7,550	\$1,249,680	\$1,181,331	\$224,279
PEARSON PLACE ROAD DISTRICT DEBT SERVICE FUND	\$975,449	\$6,250	\$332,980	\$313,270	\$961,989
NORTHWOODS ROAD DISTRICT DEBT SERVICE FUND	\$278,586	\$2,900	\$693,080	\$671,979	\$260,385
SOMERSET HILL #4 ROAD DISTRICT DEBT SERVICE FUND	\$130,686	\$0	\$252,245	\$210,069	\$88,510
FLEET MAINTENANCE	-\$187,726	\$3,999,580	\$3,999,580		-\$187,726
WILLIAMSON COUNTY BENEFITS FUND	\$6,579,891	\$25,519,063	\$24,629,039		\$7,469,915
WILLIAMSON CO HISTORICAL COMMISSION PROGRAM	\$8,777	\$2,100	\$4,100		\$6,777
<b>TOTAL ALL FUNDS</b>	<b>\$201,416,718</b>	<b>\$91,732,403</b>	<b>\$435,467,713</b>	<b>\$329,020,052</b>	<b>\$186,701,460</b>

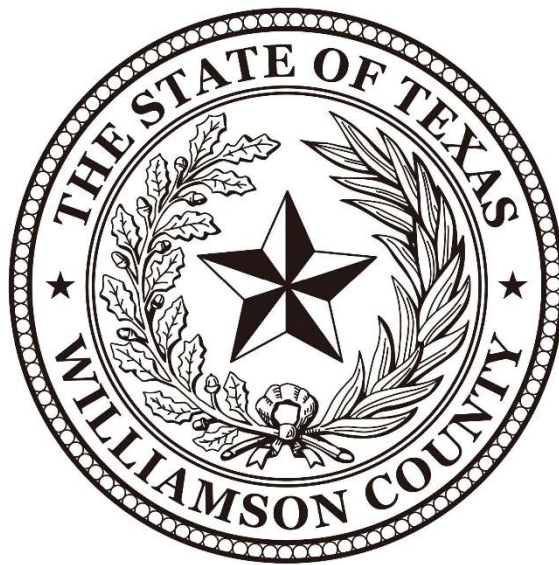


# Revenue and Expense Summaries

## REVENUE & EXPENSE SUMMARIES

---

FY 2021



# Revenue and Expense Summaries

## BUDGET SUMMARY BY FUND ADOPTED BUDGET 2021 WILLIAMSON COUNTY, TEXAS

The County has four main funding categories: General Fund, Road and Bridge Fund, Debt Service, and Miscellaneous funding. The County's tax rate is broken down into three categories to supply the first three funds. The General Fund is composed of most of the County's offices, including elected officials, department heads, and appointed officials, and is funded through the General Fund tax rate. The Road and Bridge tax rate provides funding for the County's Unified Road System and Debt Service has a separate tax rate to fund these expenditures. The Miscellaneous funding category consists of numerous funds that different offices collect fees for based on statutory requirements. These funds are "self-funded" and pay for the expenditures budgeted from special revenue collected from the previous and current year to be exclusively used for the purpose of the specified fund.

FUND	FY2018 ACTUALS	FY2019 ACTUALS	FY2020 ADOPTED	FY2020 ESTIMATE	FY2021 ADOPTED	% Change
0100 GENERAL FUND	175,468,427	196,945,179	221,049,620	195,175,303	222,981,680	0.9%
0200 ROAD & BRIDGE GENERAL FUND	30,225,219	33,179,452	45,052,060	35,240,701	44,862,761	-0.4%
0250 PASS THRU FUNDING PROGRAM	6,394,336	5,463,539	0	19,678,761	0	-
0311 WM-MASTER SITE DEVELOPMENT	0	933,246	0	89	0	-
0312 WM-COMMUNITY REC FACILITY	75,659	134,341	0	0	0	-
0313 WM-CITY OF HUTTO & HUTTO ISD	312,118	154,145	0	170,000	0	-
0340 TOBACCO FUND	1,130,426	496,809	513,261	506,055	528,409	3.0%
0350 LAW LIBRARY FUND	174,466	153,078	230,000	71,052	230,000	0.0%
0353 JP #3 TEEN COURT PROGRAM	504	3,368	200	342	825	312.5%
0355 COURT REPORTER SERVICE FUND	1,161,733	57,522	55,155	23,380	54,480	-1.2%
0360 COURTHOUSE SECURITY FUND	149,322	160,310	207,016	175,621	216,282	4.5%
0361 JP SECURITY FUND	11,238	1,536	16,158	3,490	17,558	8.7%
0364 PRETRIAL INTERVENTION PROGRAMS	175,940	253,400	261,640	212,060	255,980	-2.2%
0365 CHILD SAFETY FUND	681,417	726,264	0	762,280	0	-
0367 JP #3 TRUANCY PROGRAM FD	34,355	36,868	84,614	57,180	66,987	-20.8%
0368 JP #2 TRUANCY PROGRAM FD	2,210	44	35,565	18	37,946	6.7%
0369 JP #4 TRUANCY PROGRAM FD	24,494	23,862	30,056	7,523	32,355	7.6%
0370 ALTERNATE DISPUTE RESOLUTION FUND	5,395	4,660	8,661	2,053	8,062	-6.9%
0372 JUSTICE COURT TECHNOLOGY FUND	127,873	84,140	129,521	34,931	124,814	-3.6%
0375 ELECTION SRVS CONTRACT FD	507,547	921,813	482,398	124,285	604,975	25.4%
0376 SURPLUS ELECTIONS CONTRACT FUND	14,754	55,169	211,699	29,634	285,275	34.8%
0377 ELECTION CHAPTER 19 FUND	37,317	43,572	107,600	86,678	145,100	34.9%
0378 ELECTION HAVA - TITLE II	9,297	200,000	100,000	145,493	100,000	-
0380 PROBATE COURT FUND	3,664	2,423	4,000	1,156	4,000	-
0381 GUARDIANSHIP FUND	18,000	18,000	30,000	30,000	30,000	-
0382 SPECIALTY COURTS	37,360	26,325	51,160	23,353	61,571	20.3%
0384 RCDS ARCHIVE FUND - CO CLERK	984,769	594,063	461,682	381,355	651,280	41.1%
0385 RCDS MGMT/PRSRV FD-CO CLRK	588,542	696,653	641,398	589,265	756,144	17.9%
0386 RCDS MGMT/PRSRV FD-DIST CLRK	10,207	4,645	4,350	3,175	35,079	706.4%
0387 RCDS TECHNOLOGY FUND-DIST CLK	177,903	11,513	160,960	9,352	30,831	-80.8%
0388 COURT RCDS PRESERVATION FUND	0	143,453	145,500	0	500	-99.7%

# Revenue and Expense Summaries

FUND	FY2018 ACTUALS	FY2019 ACTUALS	FY2020 ADOPTED	FY2020 ESTIMATE	FY2021 ADOPTED	% Change
0390 RCDS MGMT/PRSRV FD-CO WIDE	125,255	61,284	153,399	74,628	98,703	-35.7%
0406 CO ATTY HOT CHECK FUND	11,443	10,479	10,000	0	10,000	-
0408 D/A ASSET FORFEITURES	68,950	131,530	129,000	290,675	191,579	48.5%
0410 CO SHRF ASSET FORFEITURES	1,178,989	778,011	126,500	809,871	195,733	54.7%
0490 EMPLOYEE FUND	1,590	5,421	0	1,878	0	-
0503 OUT OF ST/ICE INMATE BILL FD	20,550,863	6,685,949	0	0	0	-
0507 WC RADIO COMMUNICATION SYSTEM	1,139,645	1,355,090	1,594,622	1,357,025	1,513,630	-5.1%
0508 WMSN CO CONSERVATION FUND	371,906	2,878,948	640,548	5,469,954	718,704	12.2%
0515 APPELLATE JUDICIAL SYS FD	38,494	44,122	0	39,554	0	-
0516 UNCLAIMED JUVENILE RESTITUTION	8,937	0	0	0	0	-
0545 REGIONAL ANIMAL SHELTER	1,575,989	2,079,004	2,353,765	2,202,064	2,449,513	4.1%
0546 REG ANIMAL SHELTER DONATION FUND	246,277	342,969	116,016	606,600	46,163	-60.2%
0571 JJAEP TIER II FUNDING	103,962	81,271	122,683	141,098	114,175	-6.9%
0600 DEBT SERVICE FUND	104,243,341	111,085,961	127,742,206	145,057,733	126,845,915	-0.7%
0636 WC HISTORICAL COMMISSION	552	1,934	1,650	1,990	4,100	148.5%
0852 AVERY RANCH FUND	1,275,501	5,059,252	1,259,800	1,258,039	1,249,680	-0.8%
0854 PEARSON PLACE RD DEBT SVC FUND	243,832	332,612	335,300	334,868	332,980	-0.7%
0855 NORTHWOODS RD DIST OPERATING FUND	8,808,868	2,127,837	0	252,130	0	-
0856 NORTHWOODS RD DIST DEBT SERVICE FUND	617,869	748,017	694,000	693,436	693,080	-0.1%
0857 SOMRSET HILLS #4 RD OPERATING FUND	0	0	0	199,305	0	-
0858 SOMERSET HILLS #4 RD DEBT SERVICE FUND	0	0	0	0	252,245	-
0882 FLEET MAINTENANCE	3,438,124	4,190,875	3,992,206	3,288,558	3,999,580	0.2%
0885 WSMN CO BENEFITS FUND	21,565,336	22,207,830	24,742,274	20,251,410	24,629,039	-0.5%
<b>000000 Total Fund</b>	<b>384,160,212</b>	<b>401,737,787</b>	<b>434,088,241</b>	<b>435,875,401</b>	<b>435,467,711</b>	<b>0.3%</b>

*\*Total percentage change calculated by current adopted fiscal year from previous adopted fiscal year.*

The Williamson County Budget Office has additional specific General Fund adopted budget details available online within the Budget website located at <https://www.wilco.org/Departments/Budget-Office/Budget-Overview/2021-General-Fund>

# Revenue and Expense Summaries

## DEPARTMENTAL BUDGET SUMMARY

DESCRIPTION	FY2018 ACTUALS	FY2019 ACTUALS	FY2020 ADOPTED	FY2020 ESTIMATE	FY2021 ADOPTED
01-0100-0405 VETERAN SERVICES	366,750	377,708	412,389	373,576	397,441
01-0100-0510 PARKS DEPARTMENT	2,020,823	2,162,392	3,212,154	2,077,973	3,308,141
01-0100-0545 ANIMAL SERVICES	700,283	916,402	1,224,193	726,843	1,310,360
01-0100-0630 HEALTH DISTRICT	6,248,174	8,310,941	8,431,944	4,988,961	8,771,511
01-0100-0636 WC HISTORICAL COMMISSION	1,573	1,583	1,600	1,590	1,755
01-0100-0640 PUBLIC ASSISTANCE	1,395,993	1,588,646	1,670,171	1,625,521	2,107,753
01-0100-0645 CHILD WELFARE	98,259	87,917	102,050	91,266	102,250
01-0100-0661 ON-SITE SEWAGE FACILITIES	665,213	841,106	857,606	824,664	847,656
01-0100-0665 EXTENSION SERVICE	277,144	319,547	334,349	275,965	341,978
01-0100-1002 GTOWN HEALTH DEPT	31,465	34,003	0	43,749	0
01-0100-1012 HEALTH DEPT EDUC	942	464	0	7,986	0
01-0100-1013 HEALTH/ENVIRONMENTAL	7,322	4,876	0	18,620	0
01-0100-1047 EAST WSMN CO SPEC EVENTS CEN	12,879	18,346	0	83,220	0
01-0100-1049 SHOWBARN	1,454	60	0	0	0
01-0100-1060 HUTTO RECYCLING CENTER	75	0	0	0	0
01-0100-1064 CHILD ADVOCACY CENTER	11,107	27,368	0	29,711	0
01-0100-1069 LANDFILL	520	260	0	520	0
01-0100-1072 PARKS ADMIN BLDG	4,593	7,413	0	18,061	0
01-0100-3006 COMM BASED PROGRAMS	1,683	2,218	0	1,178	0
01-0100-3007 COMM BASED MENTAL HEALTH	8,428	14,062	0	8,119	0
01-0100-3008 RESIDENTIAL MENTAL HEALTH	1,383	310	0	0	0
01-0100-3101 BERRY SPRINGS PK & PRESERVE	42,803	94,697	0	126,283	0
01-0100-3102 CHAMPION PARK	11,688	13,169	0	38,842	0
01-0100-3103 SW WILCO CO REGIONAL PARK	198,919	249,739	0	246,028	0
01-0100-3104 BLACKLAND CO PARK	2,112	3,116	0	1,483	0
01-0100-3105 PARK OFFICE/HEADQUARTERS	74	931	0	2,694	0
01-0100-3106 EXPO CENTER	371,128	301,464	0	369,657	0
01-0100-3107 RIVER RANCH	125,109	62,132	0	77,627	0
<b>Community Service Total</b>	<b>\$12,607,895</b>	<b>\$15,440,869</b>	<b>\$16,246,456</b>	<b>\$12,060,136</b>	<b>17,188,845</b>
01-0100-0211 COMMISSIONER PCT 1	281,574	291,980	310,269	301,532	320,772
01-0100-0212 COMMISSIONER PCT 2	301,695	316,324	332,712	323,302	332,866
01-0100-0213 COMMISSIONER PCT 3	301,534	309,403	308,796	302,818	315,058
01-0100-0214 COMMISSIONER PCT 4	283,603	278,662	304,793	291,824	306,140
01-0100-0215 INFRASTRUCTURE DEPT	316,612	335,267	300,000	305,244	307,434
01-0100-0400 COUNTY JUDGE	915,993	431,232	482,048	457,239	487,314
01-0100-0401 COMMISSIONERS COURT	0	552,439	610,202	595,331	801,273
01-0100-0402 HUMAN RESOURCES	1,097,492	1,035,535	1,216,368	1,138,882	1,218,928
01-0100-0491 BUDGET OFFICE	358,833	372,481	380,272	392,004	404,630
01-0100-0492 ELECTIONS	1,733,728	5,992,116	2,269,882	2,080,716	2,363,815
01-0100-0494 PURCHASING DEPT	802,750	885,884	952,564	929,431	966,550
01-0100-0495 COUNTY AUDITOR	2,603,558	2,702,242	2,933,241	2,752,212	2,934,597
01-0100-0497 COUNTY TREASURER	489,466	518,961	606,465	574,263	622,781
01-0100-0499 CO TAX ASSESSOR COLLECTOR	3,714,566	3,846,115	4,339,641	4,081,493	4,447,712
01-0100-0503 INFORMATION TECHNOLOGY	8,730,306	10,418,830	13,455,652	11,937,626	12,873,935



# Revenue and Expense Summaries

DESCRIPTION	FY2018 ACTUALS	FY2019 ACTUALS	FY2020 ADOPTED	FY2020 ESTIMATE	FY2021 ADOPTED
01-0100-0509 WMSN CTY BUILDINGS	2,473,530	3,095,983	13,308,315	3,484,203	11,968,030
01-0100-1000 WM CO COURTHOUSE	305,465	400,842	0	212,536	0
01-0100-1001 HISTORICAL SOCIETY	13,603	13,532	0	27,163	0
01-0100-1003 TAYLOR HEALTH-OLD ANNEX	25,652	126,671	0	110,882	0
01-0100-1005 ROUND ROCK ANNEX BLDG A	63,276	36,663	0	69,802	0
01-0100-1006 ROUND ROCK ADDITION BLDG B	12,937	55,480	0	174,423	0
01-0100-1010 LIBERTY HILL ANNEX	3,454	4,670	0	3,819	0
01-0100-1011 LOTT BUILDING	25,043	26,896	0	33,053	0
01-0100-1024 311 MAIN ST - RED HOUSE	3,926	8,645	0	4,594	0
01-0100-1026 CENTRAL MAIN FACILITY	143,870	254,499	0	387,638	0
01-0100-1032 CEDAR PARK ANNEX	164,224	395,578	0	179,425	0
01-0100-1033 TAYLOR ANNEX	66,209	62,317	0	103,071	0
01-0100-1043 INNERLOOP ANNEX	674,714	246,761	0	531,600	0
01-0100-1046 PARKING GARAGE	6,647	12,987	0	25,447	0
01-0100-1051 GTWN TAX OFFICE	47,720	65,560	0	71,501	0
01-0100-1056 BLUE STORAGE BUILDING	29	0	0	0	0
01-0100-1058 BELFORD SQUARE	8,549	6,885	0	4,532	0
01-0100-1059 COMM PCT 3	3,432	2,291	0	0	0
01-0100-1062 HUTTO ANNEX	25,188	36,831	0	28,830	0
01-0100-1063 FACILITIES SERVICES CENTER	49,656	47,511	0	156,953	0
01-0100-1070 HWY 29 HOUSE	0	5,694	0	0	0
01-0100-1073 BLUEBONNET BLDG	42,543	87,239	0	115,125	0
01-0100-1076 NCF BLDG C - FUEL STATION	1,513	899	0	1,619	0
01-0100-1080 GEORGETOWN ANNEX	0	99,443	0	401,451	0
01-0100-1083 CARQUEST (VACANT)	0	0	0	1,088	0
01-0100-1084 COUNTY AUDITOR - INTERNAL AUDIT	0	0	0	12,521	0
01-0100-1086 COMMISSIONER PCT 4 BLDG.	0	0	0	1,003	0
01-0100-8001 Merit - County Judge Department	0	0	113,161	0	60,474
01-0100-8006 Merit - Infrastructure Department	0	0	37,413	0	23,744
<b>General Government Total</b>	<b>\$26,092,890</b>	<b>\$33,381,347</b>	<b>\$42,261,794</b>	<b>\$32,606,195</b>	<b>\$40,756,053</b>
01-0100-0403 COUNTY CLERK	692,455	724,912	772,421	767,881	797,771
01-0100-0404 COUNTY CLERK-JUDICIAL	1,174,034	1,230,089	1,330,997	1,303,884	1,381,632
01-0100-0409 NON-DEPARTMENTAL	16,089,419	19,046,032	24,820,653	19,713,621	28,689,412
01-0100-0425 COUNTY COURTS AT LAW	1,344,799	1,854,457	1,822,354	1,430,188	1,998,000
01-0100-0426 COUNTY COURT AT LAW 1	504,925	544,147	567,518	494,315	511,441
01-0100-0427 COUNTY COURT AT LAW 2	478,994	491,493	518,171	503,151	539,766
01-0100-0428 COUNTY COURT AT LAW 3	493,097	493,884	560,630	517,494	530,176
01-0100-0429 COUNTY COURT AT LAW 4	594,665	602,932	669,643	664,985	670,440
01-0100-0435 DISTRICT COURTS	2,562,607	3,454,827	3,515,498	2,548,927	3,595,795
01-0100-0436 26TH DISTRICT COURT	269,462	282,478	303,058	295,321	302,518
01-0100-0437 277TH DISTRICT COURT	286,275	296,339	313,203	306,080	314,013
01-0100-0438 368TH DISTRICT COURT	274,468	283,145	295,348	289,513	295,823
01-0100-0439 395TH DISTRICT COURT	280,497	296,126	311,103	300,542	310,569
01-0100-0440 DISTRICT ATTORNEY	4,109,403	4,712,112	5,059,227	4,848,334	4,965,788
01-0100-0441 425TH DISTRICT COURT	209,765	289,531	302,069	293,001	300,744
01-0100-0450 DISTRICT CLERK	2,007,133	2,152,911	2,316,506	2,204,810	2,396,270

# Revenue and Expense Summaries

DESCRIPTION	FY2018 ACTUALS	FY2019 ACTUALS	FY2020 ADOPTED	FY2020 ESTIMATE	FY2021 ADOPTED
01-0100-0451 J.P. PRECINCT 1	941,073	860,990	1,140,374	876,408	1,040,755
01-0100-0452 J.P. PRECINCT 2	949,477	1,025,440	1,256,080	1,137,952	1,275,114
01-0100-0453 J.P. PRECINCT 3	1,352,728	1,420,783	1,482,698	1,340,449	1,486,566
01-0100-0454 J.P. PRECINCT 4	1,306,425	1,182,184	1,352,662	1,248,637	1,378,880
01-0100-0475 COUNTY ATTORNEY	5,118,675	5,360,403	5,809,474	5,562,865	5,682,419
01-0100-0476 PERSONAL BOND OFFICE	144,499	161,345	0	0	0
01-0100-0477 MAGISTRATE OFFICE	714,064	904,818	963,177	547,206	585,779
01-0100-0591 PRETRIAL	0	0	537,048	639,538	1,261,735
01-0100-1048 JP PCT 4 BLDG	21,219	43,627	0	50,260	0
01-0100-1066 JESTER ANNEX	154,432	227,757	0	562,106	0
01-0100-3004 COURT-ADMIN	88,964	39,123	0	27,668	0
01-0100-8002 Merit - County Clerk Department	0	0	95,392	0	69,463
01-0100-8007 Merit - PreTrial/Magistrate Dept	0	0	38,531	0	0
<b>Judicial Total</b>	<b>\$42,163,554</b>	<b>\$47,981,884</b>	<b>\$56,153,834</b>	<b>\$48,475,135</b>	<b>60,380,869</b>
01-0100-0341 OUTREACH DEPARTMENT	647,797	813,277	915,154	906,185	902,429
01-0100-0540 EMS	17,769,247	18,721,104	19,233,434	18,965,957	19,413,917
01-0100-0541 EMERGENCY MANAGEMENT	489,924	610,917	584,805	504,920	542,486
01-0100-0542 HAZ-MAT	695,888	738,950	776,515	675,543	743,831
01-0100-0551 CONSTABLE PRECINCT 1	1,544,564	1,263,531	1,372,108	1,309,046	1,589,027
01-0100-0552 CONSTABLE PRECINCT 2	1,213,251	1,586,208	1,623,008	1,493,992	1,555,832
01-0100-0553 CONSTABLE PRECINCT 3	1,401,689	1,810,988	1,564,346	1,471,858	1,677,125
01-0100-0554 CONSTABLE PRECINCT 4	1,462,457	1,463,001	1,487,168	1,445,043	1,580,292
01-0100-0560 COUNTY SHERIFF	24,455,585	26,809,801	28,516,284	26,758,402	27,318,758
01-0100-0562 DPS - ABC GTOWN	128,059	169,543	134,585	136,698	135,139
01-0100-0570 COUNTY JAIL	23,226,023	24,963,394	27,233,193	24,977,333	27,123,077
01-0100-0572 ADULT PROBATION	268,236	247,667	325,189	317,115	328,044
01-0100-0576 JUVENILE SERVICES	10,076,572	9,898,376	12,127,580	9,997,170	12,133,736
01-0100-0581 911 COMMUNICATIONS	5,877,724	5,979,873	8,548,564	6,831,298	8,017,877
01-0100-0583 EMERGENCY SERVICES DEPARTMENT	350,528	365,327	509,612	474,054	525,608
01-0100-0587 WIRELESS COMMUNICATION	751,531	461,624	434,235	398,815	400,506
01-0100-1007 DPS/DRIVER'S LICENSE	2,492	1,304	0	1,170	0
01-0100-1008 SHERIFF ADMIN/JAIL	1,928,455	1,100,976	0	1,645,599	0
01-0100-1009 CRIMINAL JUSTICE CENTER	817,445	1,045,881	0	1,218,844	0
01-0100-1015 EMS STATION-TAYLOR	6,232	7,956	0	18,602	0
01-0100-1017 ABC/GAME WARDEN	3,053	4,183	0	4,076	0
01-0100-1018 SHERIFF TRUSTEE SHOP	684	684	0	35	0
01-0100-1019 EMS ADMIN - BLDG. B	4,102	3,678	0	9,496	0
01-0100-1020 EMS ADMIN - BLDG. A	6,007	7,414	0	7,368	0
01-0100-1022 HISTORIC JAIL-HEALTH ADMIN	19,928	14,530	0	28,477	0
01-0100-1029 EMS WAREHOUSE/RADIO SHOP	16,811	18,569	0	21,970	0
01-0100-1031 800 MHZ TOWER	111	0	0	0	0
01-0100-1034 EMS STAT-2604 N LAWN-TAYLOR	7,497	15,291	0	20,946	0
01-0100-1037 EMS STATION-LEANDER	4,702	4,418	0	22,753	0
01-0100-1042 GRANGER FACILITY-CTTC	33,711	152,970	0	155,839	0
01-0100-1044 SHERIFF - EAST SIDE	7,618	11,756	0	7,714	0
01-0100-1045 JUVENILE FACILITY	535,865	533,717	0	824,610	0

# Revenue and Expense Summaries

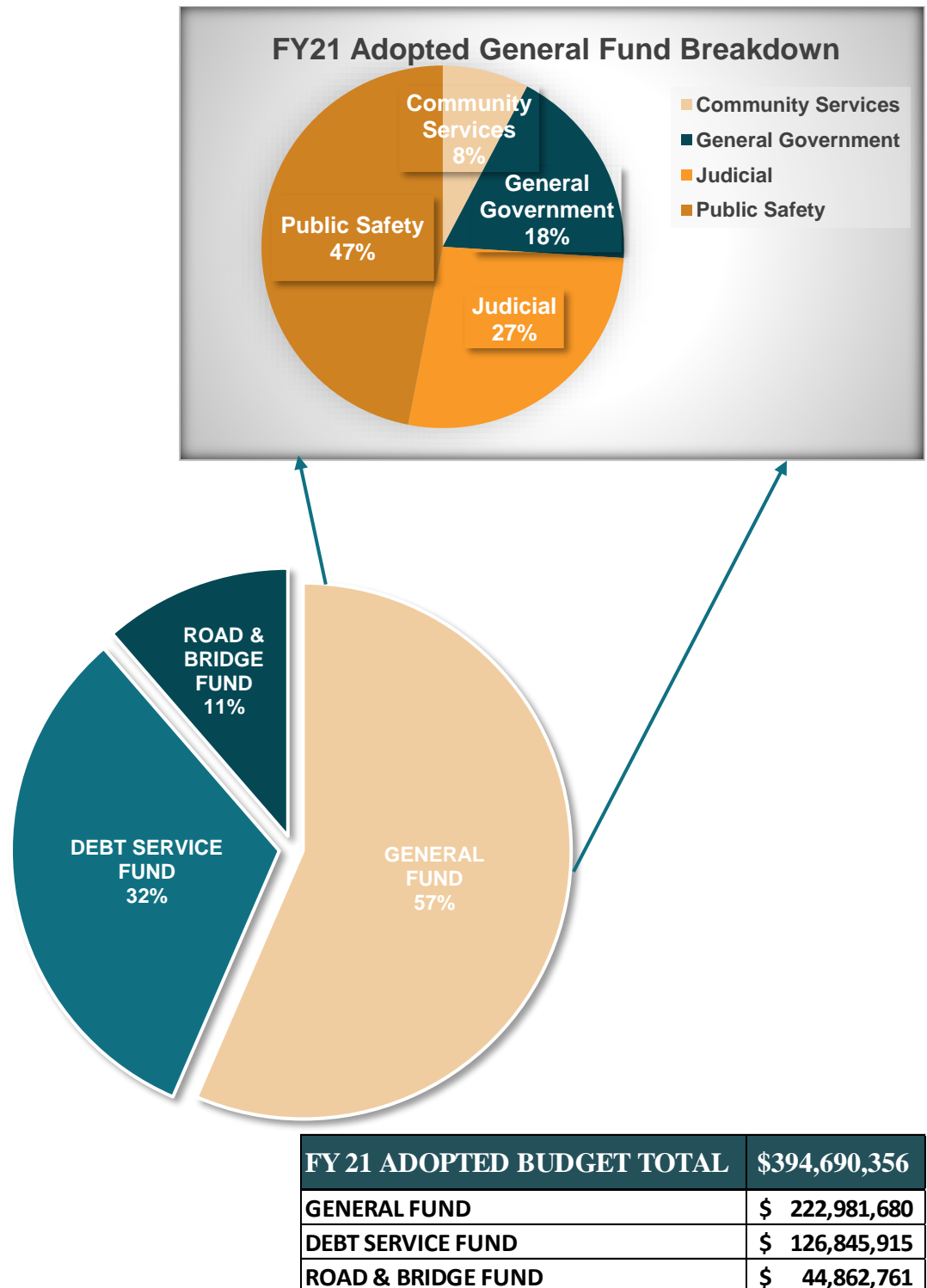
DESCRIPTION	FY2018 ACTUALS	FY2019 ACTUALS	FY2020 ADOPTED	FY2020 ESTIMATE	FY2021 ADOPTED
01-0100-1050 SHERIFF GUN RANGE	3,214	60,647	0	30,936	0
01-0100-1053 EMS MEDIC 51-SAM BASS	8,400	8,400	0	6,300	0
01-0100-1054 EMERGENCY SERVICES FACILITY	13,435	3,992	0	0	0
01-0100-1055 SO-NARCOTICS BLDG	6,227	3,506	0	0	0
01-0100-1071 EMERGENCY SERVICES OPERATIONS CENTER	198,531	289,492	0	473,732	0
01-0100-1074 TASK FORCE BLDG	1,832	3,106	0	1,360	0
01-0100-1075 SHERIFF TRAINING CENTER (SOTC)	23,532	89,329	0	110,690	0
01-0100-1077 NCF BLDG D - WIRELESS COMM	10,425	28,236	0	37,586	0
01-0100-1078 NCF BLDG E - EMS TRAINING	38,846	157,706	0	209,679	0
01-0100-1079 NCF BLDG G - VEHICLE IMPOUND	5,082	25,569	0	21,969	0
01-0100-1081 LIBERTY HILL CSCD	0	5,757	0	1,389	0
01-0100-1082 JESTER ANNEX - PUBLIC SAFETY BLDG	0	0	0	25,684	0
01-0100-3001 ACADEMY POST NON-SECURE	0	4	0	0	0
01-0100-3002 DETENTION PRE-SECURE	203,324	242,210	0	182,484	0
01-0100-3003 TRIAD POST SECURE	254,416	321,342	0	230,160	0
01-0100-3005 PROBATION	83,036	74,875	0	50,941	0
01-0100-8003 Merit - Sheriff Office Department	0	0	185,104	0	98,461
01-0100-8004 Merit - Emergency Svcs Department	0	0	816,653	0	569,768
<b>Public Safety Total</b>	<b>\$94,604,088</b>	<b>\$100,141,079</b>	<b>\$106,387,536</b>	<b>\$102,033,837</b>	<b>\$104,655,913</b>

<b>0100 GENERAL FUND</b>	<b>\$175,468,427</b>	<b>\$196,945,179</b>	<b>\$221,049,620</b>	<b>\$195,175,303</b>	<b>\$222,981,680</b>
<b>0200 ROAD &amp; BRIDGE FUND</b>	<b>\$30,225,219</b>	<b>\$33,179,452</b>	<b>\$45,052,060</b>	<b>\$35,240,701</b>	<b>\$44,862,761</b>
<b>0600 DEBT SERVICE FUND</b>	<b>\$104,243,341</b>	<b>\$111,085,961</b>	<b>\$127,742,206</b>	<b>\$145,057,733</b>	<b>\$126,845,915</b>
	<b>\$309,936,987</b>	<b>\$341,210,592</b>	<b>\$393,843,886</b>	<b>\$375,473,737</b>	<b>\$394,690,356</b>

\*The Amended Budget and Expenditures for FY 20 are estimated as of October 19, 2020. These totals may change until the books are closed December 31, 2020.

# Revenue and Expense Summaries

## WILLIAMSON COUNTY ADOPTED BUDGET FY21 EXPENDITURE SUMMARY BY FUNCTION

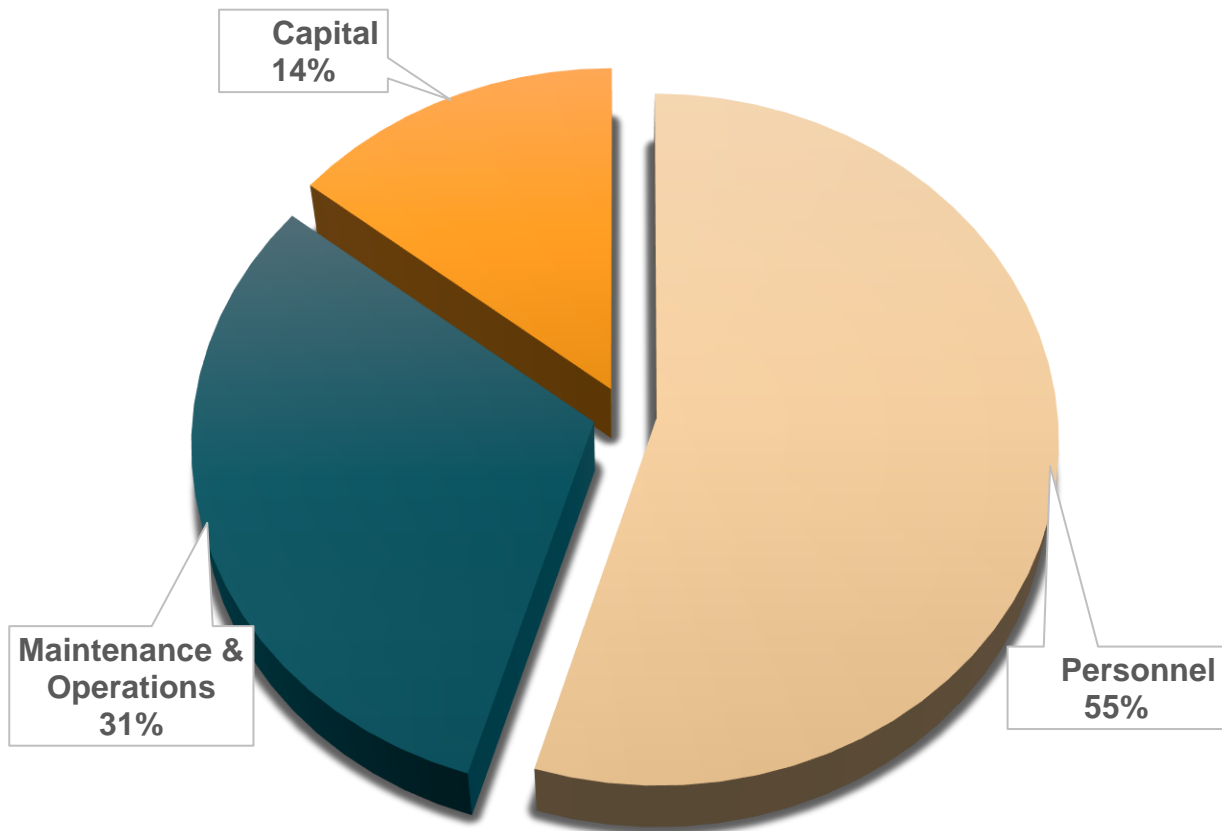




# Revenue and Expense Summaries

## FY21 ADOPTED BUDGET EXPENDITURE SUMMARY BY CATEGORY

Includes the General Fund and Road & Bridge Fund



An expense is considered to be a capital expenditure when the asset is a newly purchased capital asset or an investment that improves the useful life of an existing capital asset. Williamson County has what is considered “routine” and “non-routine” capital expenditures. Capital expenditures considered “routine” such as vehicles or equipment, typically having less than a seven-year life span, is funded in the annually approved budget.

Capital expenditures having a life span greater than seven years such as new facilities, major software purchases, etc., are typically paid for out by debt issuances such as bonds or certificates of obligation. These nonrecurring capital expenditures affect the current or future operating budget minimally. There may be minor associated costs with maintenance and upkeep, but most of the expenditure impact is not felt by the annual County budget due to the way they are originally purchased.

# Revenue and Expense Summaries

## WILLIAMSON COUNTY CAPITAL IMPROVEMENT PROJECT PLAN 2021

Item #	Reference #	Yr Proj. needs Funding	PROJECT	Total Cost	Approved 9/22/2020
<b>EMERGENCY SERVICES</b>				<b>\$10,250,000</b>	<b>\$ -</b>
0120	1015-15-0120	2015	M42 Taylor Ambulance Station (Move to possible different location out of floodplain)	\$ 1,250,000	
0192	0587-20-0192	2021	ESOC - Dynamic System Resilience (Motorola) / New Wilco Building or ESOC Expansion	\$ 4,000,000	
0193	0541-22-0193	2022	Comprehensive Flood Monitoring System	\$ 5,000,000	
<b>INFORMATION TECHNOLOGY SERVICES</b>				<b>\$ 700,000</b>	<b>\$ 700,000</b>
0222	0503-21-0222	2021	Fiber Replacement and Addition	\$ 700,000	\$ 700,000
<b>PARKS</b>				<b>\$4,059,000</b>	<b>\$ 2,544,000</b>
0385	0560-20-0385	2020	SO - Park Patrol Headquarters Bldg. in River Ranch	\$ 400,000	
0386	0510-21-0386	2021	Champion Park Restroom Renovation	\$ 62,000	\$ 62,000
0387	0510-21-0387	2021	Regional Park - One Restroom Renovation	\$ 62,000	\$ 62,000
0388	0510-21-0388	2021	Quarry Splash Pad Water Slide Renovation	\$ 90,000	
0389	0510-21-0389	2021	Berry Springs RV Sites - Water and Electric Services	\$ 300,000	
0390	0510-21-0390	2021	SW Regional Parking Lot Fog Seal	\$ 920,000	\$ 920,000
0382	1047-18-0382	2018	EXPO - Electronic Events Sign	\$ 325,000	
0384	1047-19-0384	2019	EXPO - North Access Road from Bill Pickett Trail	\$ 400,000	
0391	1047-21-0391	2021	EXPO - South Parking Lot	\$ 1,500,000	\$ 1,500,000
<b>CENTRAL MAINTENANCE</b>				<b>\$5,762,486</b>	<b>\$ 957,293</b>
4011	1026-19-4011	2019	Fleet Parts Room expansion	\$ 400,000	
4029	1026-19-4029	2019	Fleet Heavy Equipment Shop	\$ 2,300,000	
4093	1026-21-4093	2021	Auction Yard Fencing	\$ 50,600	\$ 50,600
4101	1026-21-4101	2021	Illumination Poles - Driveway and Parking Lot	\$ 56,693	\$ 56,693
4102	1026-21-4102	2021	Service Road Reconstruction	\$ 405,193	
4107		2021	Countywide Floodplain Mapping (FY21, FY22, FY23 \$850k each)	\$ 2,550,000	\$ 850,000
<b>BUILDINGS</b>				<b>\$57,671,000</b>	<b>\$2,241,000</b>
0485	0509-18-0485	2018	New Space - New Administration Building	\$30,000,000	
4016	0509-19-4016	2019	New Space - County Records Building	\$ 5,000,000	
4087	1006-20-4087	2020	New Space - WCCHD Round Rock Texas Ave Annex Building: 25,000sqft New Building	\$ 7,500,000	
0435	1051-15-0435	2015	Remodel - Carquest space - County owned bldg. into offices and large meeting room	\$ 600,000	
0402	1005-15-0402	2020	Remodel - Round Rock Annex Building A: Remodel to bring up to standards	\$ 2,525,000	
0405	1006-15-0405	2020	Remodel - Round Rock Annex Building B: Remodel to bring up to standards	\$ 2,525,000	
0407	1000-15-0407	2020	Remodel - Repair Historic Court House Terracotta: replace all blocks banding balconies	\$ 1,000,000	
0412	1032-15-0412	2024	Remodel - Pct. 2 Cedar Park Annex 2-Story addition on back	\$ 3,000,000	
4095	1022-21-4095	2021	New Roof at Historic Jail	\$ 700,000	
4096	1022-21-4096	2021	New Roof at Historic Jail North Addition Structure (or Demo - see #4097)	\$ 700,000	
4097	1022-21-4097	2021	Demo of North Addition Structure at Historic Jail (cancels #4096)	\$ 850,000	
4103	1008-21-4103	2021	Magistrate Court/Intake Remodel	\$ 1,641,000	\$ 1,641,000
4104	1008-21-4104	2021	Pretrial Services Remodel Option A (New Office Space 4th Floor Jail) <i>must include #4086 &amp; #4106</i>	\$ 1,359,000	
4105	1008-21-4105	2021	Pretrial Services Remodel Option B (CJC Temporary Office Space and Breakroom)	\$ 271,000	\$ 600,000
<b>SHERIFF'S OFFICE / CORRECTIONS</b>				<b>\$23,752,308</b>	<b>\$ 800,000</b>
			<b>SO/Jail Masterplan currently in review:</b>		
4094	1008-21-4094	2021	SO - Placeholder for SO HQ Expansion TBD after Masterplan is complete	\$ 4,000,000	
0459	1008-18-0459	2018	SO - Secure HQ parking with new gates / window screens	\$ 500,000	
0475	1008-18-0475	2018	SO - Gym - Improve Air Quality	\$ 300,000	
4024	1008-19-4024	2019	SO - East Side Parking Lot Expansion	\$ 500,000	
4030	1008-19-4030	2019	SO - Front Reception Windows - Data	\$ 65,000	
4031	1008-19-4031	2019	SO - Front Reception Windows - Warrants	\$ 65,000	
4080	0560-20-4080	2020	SO - Upgrade Evidence Intake Room	\$ 100,000	
0449	1008-18-0449	2018	Jail - Jail Privacy Wall to Separate Booking Area	\$ 55,000	
0455	1008-18-0455	2018	Jail - Jail Headquarters Expansion (where handicap parking is) - more space (Design)	\$ 500,000	
4033	1008-19-4033	2019	Jail - Jail Design and Construction - fourth floor buildout	\$12,000,000	
4082	1008-20-4082	2020	Jail - Covering Recreational Yards	\$ 250,000	
0471	0560-18-0471	2018	SOTC - Training Center Perimeter Wall and Fence	\$ 375,000	

# Revenue and Expense Summaries

Item #	Reference #	Yr Proj. needs Funding	PROJECT	Total Cost	Approved 9/22/2020
0468	0560-18-0468	2018	SOTC - Driving Track and Skid Pad at Firearms Range for training	\$ 1,500,000	
4025	0560-19-4025	2019	SOTC - Bullet Trap	\$ 131,000	
4014	0560-19-4014	2019	SOTC - Obstacle Course at SOTC by landfill	\$ 130,000	
4023	0560-19-4023	2019	SOTC - Shoot House	\$ 900,000	
4084	1008-20-4084	2020	Jail - Replace Flooring	\$ 379,942	
4085	1008-20-4085	2020	Jail - Security Camera Addition and Upgrade	\$ 400,000	
4086	1008-20-4086	2020	Jail - Add Additional Elevator - North Side	\$ 500,000	\$ 500,000
4092	1008-21-4092	2021	Jail - North & South Generators for Docking Stations	\$ 122,866	
4098	1008-21-4098	2021	Jail - South Jail Boiler Room Renovation	\$ 678,500	
4106	1008-21-4106	2021	Jail - Additional Chiller	\$ 300,000	\$ 300,000
<b>JUSTICE CENTER</b>				<b>\$5,619,112</b>	<b>\$ -</b>
4004	1009-19-4004	2019	Justice Center - Remodel Second floor into County Courts	\$ 3,700,000	
4048	1009-19-4048	2019	Justice Center - Remodel Basement - Vacated Space into CA/other offices	\$ 850,000	
			<b>Justice Center - Security Assessment:</b>		
4078	1009-20-4078	2020	Justice Center - S.O. Security Improvements: Glass Turnstiles	\$ 96,898	
4079	1009-20-4079	2020	Justice Center - S.O. Command Center	\$ 72,215	
4089	1009-20-4089	2020	Justice Center - Body Scanners (\$300k ea.)	\$ 900,000	
<b>JUVENILE JUSTICE CENTER</b>				<b>\$92,793,000</b>	<b>\$ 943,000</b>
4007	1045-19-4007	2019	Juvenile Justice Center - Additional Detention Capacity	\$60,000,000	
4008	1045-19-4008	2019	Juvenile Justice Center - Additional Residential Capacity	\$18,000,000	
4049	1045-19-4049	2019	Juvenile Justice Center - Construct Family Court	\$14,000,000	
4052	1045-21-4052	2021	Juvenile Justice Center - Records Room Remodel	\$ 68,000	\$ 68,000
4100	1045-21-4100	2021	Juvenile Justice Center - Door, Intercom and Camera System Replacement	\$ 725,000	\$ 875,000
<b>EXISTING PROJECTS / UNFUNDED COMPONENTS</b>				<b>\$ 563,000</b>	<b>\$ -</b>
		2021	P431 JP4 Repairs and Modifications (operating budget to include \$12,000 annual internet fees)	\$ 563,000	

Notes: This is a continually growing document with estimated costs at time of request.

Reported as of October 1, 2020

<b>TOTAL COUNT</b>	<b>66</b>	<b>\$201,169,906</b>	<b>\$ 8,185,293</b>
<b>Available Funds to Allocate</b>			<b>\$9,002,478.58</b>
<b>Remaining Balance</b>			<b>\$ 817,185.58</b>

# Revenue and Expense Summaries

## WILLIAMSON COUNTY ACTIVE CAPITAL PROJECT LIST AS OF SEPTEMBER 2020

Project	% Complete	Pct	Project Name	Bond Issuance	Revenue	Budget	Actual Cost	Commitment Amount	Total Cost	Available Balance	Description
P315	88%	2	River Ranch Phase 1	2013 Park Bond	11,859,104.38	11,859,104.38	10,431,724.52	1,356,530.18	11,788,254.70	70,849.68	River Ranch County Park is approximately 1,000 acres located between Leander and Liberty Hill.
P316	14%	4	Blackland Heritage Phase I	2013 Park Bond	25,058.07	25,058.07	3,537.50	-	3,537.50	21,520.57	BLACKLAND HERITAGE PHASE I COUNTY PARKS
P321	98%	1	Champion Park Phase 2	2013 Park Bond	373,393.23	373,393.23	366,969.47	3,543.76	370,513.23	2,880.00	Champion Park offers a covered children's play area with castings of dinosaur bones to discover, a large blue whale that spurts water to cool kids off, and specially designed boulders for climbing.
P419	98%	1	Brushy Creek Trail Phase V	2013 Park Bond	4,104,669.24	4,104,669.24	4,040,066.48	41,328.60	4,081,395.08	23,274.16	The trail winds along Brushy Creek from east to Great Oaks Drive, west to US 183 in Cedar Park.
P444	0%	CC	Park Land Acquisition	2013 Park Bond	3,353,185.09	3,353,185.09	-	-	-	3,353,185.09	Park Land Acquisition
P447	0%	2	Hike & Bike Trail Pct.2	2013 Park Bond	406,827.62	406,827.62	-	-	-	406,827.62	Hike & Bike Trail Pct 2
P448	2%	3	Hike & Bike Trail Pct.3	2013 Park Bond	2,926,480.00	2,926,480.00	67,866.20	6,359.55	74,225.75	2,852,254.25	Hike & Bike Trail Pct 3
P454	80%	2	Bagdad Trail	2013 Park Bond	400,000.00	400,000.00	319,520.27	75,111.73	394,632.00	5,368.00	City of Leander lead and is under construction.
P465	30%	2	River Ranch Interpretive Center	2013 Park Bond	1,163,254.00	1,163,254.00	353,285.02	539,363.78	892,648.80	270,605.20	Interpretive Center in River Ranch County Park.
P474	88%	4	Expo Horse Stall Barn	2013 Park Bond	2,845,523.30	2,845,523.30	2,514,164.97	268,285.36	2,782,450.33	63,072.97	Expo Horse Stall Barn
P475	0%	4	Expo Concession & Restrooms	2013 Park Bond	72,426.70	72,426.70	-	40,013.72	40,013.72	32,412.98	Expo East Concession & Restrooms
P214	97%	4	CR 119	2013 Road Bond	9,272,664.76	9,272,664.76	9,029,840.20	140,248.25	9,170,088.45	102,576.31	Limmer Loop to Chandler Road
P217	72%	CC	SH 29 Safety Improvements	2013 Road Bond	429,027.77	429,027.77	308,686.51	36,570.00	345,256.51	83,771.26	SH 29 Safety Improvements
P221	93%	1	Pearson Ranch Road	2013 Road Bond	5,906,738.32	5,906,738.32	5,475,927.46	33,861.77	5,509,789.23	396,949.09	S of Avery Ranch Blvd to SH 45 ROW
P224	69%	1	North Mays Ext (Paloma Dr to Oakmont Dr)	2013 Road Bond	20,487,164.24	20,487,164.24	14,121,804.38	2,478,876.17	16,600,680.55	3,886,483.69	From Paloma Drive to Oakmont Drive
P226	92%	3	Inner Loop Left Turn Lanes	2013 Road Bond	4,448,052.14	4,448,052.14	4,093,697.75	354,354.39	4,448,052.14	-	LTL at Wilco Way
P227	93%	CC	University Blvd Widening	2013 Road Bond	5,650,000.00	5,650,000.00	5,247,610.77	-	5,247,610.77	402,389.23	IH 35 to Sunrise Road
P228	92%	4	Kenney Fort Blvd Phase 1	2013 Road Bond	1,725,000.00	1,725,000.00	1,586,391.29	110,568.58	1,696,959.87	28,040.13	Forest Crk Blvd to Gattis School Road
P231	99%	3	Reagan Blvd @ IH-35 Bridge	2013 Road Bond	5,260,000.00	5,260,000.00	5,204,291.68	55,708.32	5,260,000.00	-	Bridge Replacement

# Revenue and Expense Summaries

Project	% Complete	Pct	Project Name	Bond Issuance	Revenue	Budget	Actual Cost	Commitment Amount	Total Cost	Available Balance	Description
P235	94%	1	RM 620 Phase 2	2013 Road Bond	5,048,216.72	5,048,216.72	4,735,831.75	206,200.96	4,942,032.71	106,184.01	RM 620 PHASE 2 (Wyoming Springs to Deep Wood)
P237	85%	3	DB Woods at SH 29	2013 Road Bond	4,500,000.00	4,500,000.00	3,826,188.12	4,290.99	3,830,479.11	669,520.89	Intersection Improvements
P238	37%	3	Reagan Boulevard Extension	2013 Road Bond	2,750,000.00	2,750,000.00	1,028,138.65	1,007,601.32	2,035,739.97	714,260.03	Reagan Boulevard Extension
P241	87%	3	CR 176 @ FM 2243	2013 Road Bond	6,285,000.00	6,285,000.00	5,464,122.28	820,877.72	6,285,000.00	-	CR 176 @ FM 2243
P243	94%	3	SH 29 Bypass/Inner Loop	2013 Road Bond	13,230,983.69	13,230,983.69	12,417,248.67	478,069.03	12,895,317.70	335,665.99	Southwest Bypass (RM 2243 to IH 35)
P251	99%	3	Inner Loop Safety Improvements	2013 Road Bond	4,110,000.00	4,110,000.00	4,068,335.72	41,664.28	4,110,000.00	-	LTL at Central Maintenance Facility
P256	98%	2	CR 258 Phase I	2013 Road Bond	6,169,907.15	6,169,907.15	6,073,047.16	-	6,073,047.16	96,859.99	Sunset Ridge to Reagan Blvd
P258	38%	CC	IH 35 Operational Study	2013 Road Bond	604,689.78	604,689.78	227,202.10	377,487.68	604,689.78	-	RM 1431 to SH 45
P260	96%	4	CR 110 South (US 79 - Limmer Loop)	2013 Road Bond	20,614,358.00	20,614,358.00	19,780,467.31	813,762.63	20,594,229.94	20,128.06	US 79 to Limmer Loop
P261	78%	4	CR 110 Middle (Limmer Loop - CR 107)	2013 Road Bond	13,110,450.00	13,110,450.00	10,253,071.51	2,857,378.49	13,110,450.00	-	North of Limmer Loop to CR 107
P269	38%	4	CR 101 Phase 1	2013 Road Bond	17,636,688.14	17,636,688.14	6,759,328.61	10,877,359.53	17,636,688.14	-	US 79 to North of Chandler Road
P270	47%	1	Great Oaks Drive Bridge	2013 Road Bond	9,000,000.00	9,000,000.00	4,223,824.03	399,402.74	4,623,226.77	4,376,773.23	Great Oaks at Brushy Creek
P271	95%	2	Seward Junction SE	2013 Road Bond	10,195,000.00	10,195,000.00	9,656,167.95	538,832.05	10,195,000.00	-	US 183 at CR 259 to SH 29 at CR 266
P274	80%	2	Seward Junction SW	2013 Road Bond	9,150,000.00	9,150,000.00	7,333,938.40	1,816,061.60	9,150,000.00	-	SH 29 at CR213 to US 183 at CR 259
P276	94%	3	Arterial H Extension	2013 Road Bond	5,097,000.00	5,097,000.00	4,775,848.58	32,401.55	4,808,250.13	288,749.87	Ph 1 - CR 175 to Massey Way
P277	32%	2	CR 258 Extension	2013 Road Bond	3,230,180.00	3,230,180.00	1,043,326.08	2,186,853.92	3,230,180.00	-	US 183 to Sunset Ridge Drive
P278	96%	1	Neenah Avenue	2013 Road Bond	3,782,640.55	3,782,640.55	3,632,283.07	40,051.33	3,672,334.40	110,306.15	Neenah Avenue (Widen Olive Hill Dr to E of England Elementary)
P284	40%	1	Hairy Man Road/Brushy Creek	2013 Road Bond	6,300,000.00	6,300,000.00	2,522,757.35	173,920.40	2,696,677.75	3,603,322.25	Arrowhead Trail to Sam Bass
P285	65%	2	CR 200 Phase I	2013 Road Bond	9,720,499.83	9,720,499.83	6,339,072.80	96,320.46	6,435,393.26	3,285,106.57	SH 29 to CR 236
P291	99%	3	SH 29 at Cedar Hollow	2013 Road Bond	415,275.11	415,275.11	409,655.30	-	409,655.30	5,619.81	SH 29 at Cedar Hollow
P293	90%	3	Kauffman Loop Phase 1	2013 Road Bond	1,975,000.00	1,975,000.00	1,774,998.20	-	1,774,998.20	200,001.80	Kauffman Loop Phase 1
P294	45%	4	Chandler Rd Extension	2013 Road Bond	1,325,000.00	1,325,000.00	595,063.27	466,967.62	1,062,030.89	262,969.11	SH 95 to FM 619
P296	88%	4	CR 366 Widening (2013 Road Bond)	2013 Road Bond	2,475,000.00	2,475,000.00	2,188,163.40	286,836.60	2,475,000.00	-	Chandler Road to Carlos G Parker Blvd
P302	41%	4	SH 130 Frontage Rd Phase 3 (2013 Road Bond)	2013 Road Bond	1,000,000.00	1,000,000.00	414,355.60	90,121.83	504,477.43	495,522.57	SBFR US 79 to Limmer Loop
P306	99%	3	CR 305 @ IH-35 Phase 1	2013 Road Bond	2,920,000.00	2,920,000.00	2,883,815.20	36,184.80	2,920,000.00	-	Bridge Replacement
P307	8%	3	C Bud Stockton Loop Ext (2013 Road Bond)	2013 Road Bond	800,000.00	800,000.00	61,747.78	346,364.97	408,112.75	391,887.25	CR 305 to FM 487
P309	31%	1	Pond Springs Rd Drainage (2013 Road Bond)	2013 Road Bond	1,000,000.00	1,000,000.00	312,300.32	146,093.07	458,393.39	541,606.61	Parallel to and just east of US 183
P317	98%	2	Bagdad Road (2243 to CR 280)	2013 Road Bond	5,115,979.74	5,115,979.74	5,022,700.64	86,532.49	5,109,233.13	6,746.61	CR 280 to RM 2243



# Revenue and Expense Summaries

Project	% Complete	Pct	Project Name	Bond Issuance	Revenue	Budget	Actual Cost	Commitment Amount	Total Cost	Available Balance	Description
P318	93%	2	Anderson Mill - Cedar Park ILA	2013 Road Bond	4,500,000.00	4,500,000.00	4,172,869.91	-	4,172,869.91	327,130.09	RM 1431 to Lime Creek, Zeppelin Dr to Cypress Creek
P326	25%	3	RM 2243 Re-Alignment (2013 Road Bond)	2013 Road Bond	5,217,502.84	5,217,502.84	1,291,165.82	2,877,632.55	4,168,798.37	1,048,704.47	RM 2243 Re-Alignment (183A to IH35)
P327	7%	4	University Blvd Expansion - Round Rock ILA	2013 Road Bond	3,600,000.00	3,600,000.00	246,585.76	3,353,414.24	3,600,000.00	-	UNIVERSITY BLVD EXPANSION (FM 1460 to SH 130)
P329	46%	1	O'Connor Drive Signals	2013 Road Bond	1,142,404.20	1,142,404.20	520,130.37	622,273.83	1,142,404.20	-	O'Connor Drive Signals @ Morgan Hill Trail, Great Oaks Dr and Liberty Walk Dr
P331	90%	2	Lakeline Blvd Right Turn Lanes	2013 Road Bond	821,146.52	821,146.52	740,981.40	35,675.13	776,656.53	44,489.99	Lakeline Blvd Right Turn Lanes
P332	52%	4	FM 3349 at US 79 Interchange (2013 Road Bond)	2013 Road Bond	2,275,000.00	2,275,000.00	1,181,814.87	1,093,185.13	2,275,000.00	-	FM 3349 at US 79 Interchange
P334	0%	2	CR 214 Extension to US 183	2013 Road Bond	1,000,000.00	1,000,000.00	-	-	-	1,000,000.00	CR 214 Extension to US 183
P335	6%	2	Ronald Reagan/Parmer Ln	2013 Road Bond	1,000,000.00	1,000,000.00	60,878.26	-	60,878.26	939,121.74	Ronald Reagan/Parmer Ln Express Lane Study
P336	95%	2	Ronald Reagan Widening Pct 2 (2013 Road Bond)	2013 Road Bond	1,000,000.00	1,000,000.00	954,600.35	45,399.65	1,000,000.00	-	Ronald Reagan Blvd (SH 29 to FM 3405) Widening Pct 2
P438	74%	2	Bagdad Road @ CR 278	2013 Road Bond	5,290,000.00	5,290,000.00	3,933,950.94	429,243.67	4,363,194.61	926,805.39	Bagdad Road (CR 279) at the intersection of CR 278
P439	94%	2	San Gabriel Ranch Road Dam	2013 Road Bond	270,000.00	270,000.00	253,405.00	-	253,405.00	16,595.00	Intersection of Remuda Dr & San Gabriel Ranch Rd South of Lackey Creek/570 feet
P441	99%	CC	Roundville Lane	2013 Road Bond	1,520,000.00	1,520,000.00	1,503,819.25	-	1,503,819.25	16,180.75	A.W. Grimes Blvd to East Bound Frontage Road SH 45
P451	0%	CC	Forest North Phase II	2013 Road Bond	150,518.00	150,518.00	-	-	-	150,518.00	Forest North Phase II
P453	89%	3	SH 29 Bypass/Inner Loop Phase 1	2013 Road Bond	4,941,322.19	4,941,322.19	4,417,955.98	507,467.56	4,925,423.54	15,898.65	City of Georgetown Portion, 3,100 ft West of IH 35
P459	22%	3	Corridor C (2013 Road Bond)	2013 Road Bond	6,825,000.00	6,825,000.00	1,475,862.92	844,554.08	2,320,417.00	4,504,583.00	Sam Houston Blvd at Patriot Way to SH 29
P486	18%	4	Granger Drainage Improvements (2013 Road Bond)	2013 Road Bond	250,000.00	250,000.00	44,460.60	55,812.00	100,272.60	149,727.40	Davilla St at Walton
P506	54%	4	Greenfield/Oak Bluff Drainage	2013 Road Bond	1,620,000.00	1,620,000.00	877,324.00	675,000.00	1,552,324.00	67,676.00	CR 123 to Greenfield Subdivision
P323	95%		SO Training Building	2015 CO	9,120,000.00	9,120,000.00	8,692,302.07	-	8,692,302.07	427,697.93	Sheriff's Office Training Building
P324	98%		North Campus Improvements	2015 CO	24,424,435.00	24,424,435.00	23,973,249.00	368,350.88	24,341,599.88	82,835.12	North Campus Improvements
P325	100%		Georgetown Annex Building	2015 CO	17,363,380.67	17,363,380.67	17,340,302.02	23,078.65	17,363,380.67	-	Georgetown Annex Building
P431	0%		JP 4 Repairs and Modifications	2015 CO	650,000.00	650,000.00	304.10	46,850.00	47,154.10	602,845.90	JP 4 Repairs and Modifications

# Revenue and Expense Summaries

Project	% Complete	Pct	Project Name	Bond Issuance	Revenue	Budget	Actual Cost	Commitment Amount	Total Cost	Available Balance	Description
P434	74%		Inner Loop Annex Modifications	2015 CO	4,944,382.85	4,944,382.85	3,658,504.87	956,738.52	4,615,243.39	329,139.46	Inner Loop Annex Modifications
P435	79%		Animal Shelter Expansion	2015 CO	3,043,142.00	3,043,142.00	2,393,487.51	148,791.70	2,542,279.21	500,862.79	Animal Shelter Expansion
P470	85%		SO Gun Range Ammo Building	2015 CO	150,000.00	150,000.00	128,152.34	-	128,152.34	21,847.66	SO Gun Range Ammo Building
P512	60%		M11 Ambulance Station	2015 CO	175,000.00	175,000.00	105,038.95	5,679.36	110,718.31	64,281.69	M11 Ambulance Station
P518	0%		SOTC Range Wall Replacement	2015 CO	100,000.00	100,000.00	-	70,167.13	70,167.13	29,832.87	SOTC Range Wall Replacement
P528	0%		Juvenile Justice Center - Restroom/Water Fountain	2015 CO	200,000.00	200,000.00	-	-	-	200,000.00	Juvenile Justice Center - Restroom/Water Fountain
P534	84%		Comm Pct 4 Office	2015 CO	216,374.00	216,374.00	182,628.68	-	182,628.68	33,745.32	Comm Pct 4 Office
P535	0%		WIC Remodel at Texas Avenue	2015 CO	50,000.00	50,000.00	-	-	-	50,000.00	WIC Remodel at Texas Avenue
P536	0%		Central Maintenance Service Rd Construction	2015 CO	405,193.00	405,193.00	-	-	-	405,193.00	Central Maintenance Service Rd Construction
P515	70%		Justice Center - Remodel	2017 CIP	390,018.27	390,018.27	273,067.09	108,080.81	381,147.90	8,870.37	Justice Center - Remodel
P475	95%		Expo Concession & Restrooms	2018 CIP	819,000.00	819,000.00	774,582.27	44,417.73	819,000.00	-	Expo Concession & Restrooms
P476	0%		Jail Security	2018 CIP	400,000.00	400,000.00	1,291.00	20,000.00	21,291.00	378,709.00	Jail Security
P515	0%		Justice Center - Remodel	2018 CIP	1,347,469.96	1,347,469.96	-	-	-	1,347,469.96	Justice Center - Remodel
P542	0%		Jail - Additional Chiller	2018 CIP	182,484.98	182,484.98	-	-	-	182,484.98	Jail - Additional Chiller
P432	0%		Jail Master Plan	2019 CIP	215,000.00	215,000.00	-	200,000.00	200,000.00	15,000.00	Jail Master Plan
P433	50%		Historic Court House Boiler	2019 CIP	250,000.00	250,000.00	126,022.00	-	126,022.00	123,978.00	Historic Court House Boiler
P514	84%		Granger CTTC Shower Remodel	2019 CIP	250,000.00	250,000.00	209,426.18	40,573.82	250,000.00	-	Granger CTTC Shower Remodel
P515	0%		Justice Center - Remodel	2019 CIP	5,000,000.00	5,000,000.00	-	-	-	5,000,000.00	Justice Center - Remodel
P518	2%		SOTC Range Wall Replacement	2019 CIP	321,476.74	321,476.74	6,050.56	315,426.18	321,476.74	-	SOTC Range Wall Replacement
P519	3%		JJC - Smith Branch Mitigation	2019 CIP	5,000,000.00	5,000,000.00	137,210.65	482,994.40	620,205.05	4,379,794.95	JJC - Smith Branch Mitigation
P520	99%		Audio/Visual Updates County Court	2019 CIP	609,000.00	609,000.00	605,531.67	-	605,531.67	3,468.33	Audio/Visual Updates County Court
P521	80%		Audio/Visual Updates District Court	2019 CIP	577,000.00	577,000.00	459,711.12	-	459,711.12	117,288.88	Audio/Visual Updates District Court
P523	92%		JP4 Technology Upgrade	2019 CIP	500,000.00	500,000.00	459,711.12	-	459,711.12	40,288.88	JP4 Technology Upgrade
P526	93%		Jail Boiler	2019 CIP	660,000.00	660,000.00	616,012.00	650.00	616,662.00	43,338.00	Jail Boiler
P529	72%		Prime Site #2	2019 CIP	1,306,247.59	1,306,247.59	946,647.00	184,600.59	1,131,247.59	175,000.00	Prime Site #2
P531	85%		Audio/Visual Updates Historic Courthouse	2019 CIP	60,000.00	60,000.00	50,930.95	-	50,930.95	9,069.05	Audio/Visual Updates Historic Courthouse
P532	94%		Audio/Visual Grand Jury	2019 CIP	54,000.00	54,000.00	50,636.94	-	50,636.94	3,363.06	Audio/Visual Grand Jury

# Revenue and Expense Summaries

Project	% Complete	Pct	Project Name	Bond Issuance	Revenue	Budget	Actual Cost	Commitment Amount	Total Cost	Available Balance	Description
P541	0%		Jail - Add Additional Elevator - North Side	2019 CIP	71,230.99	71,230.99	-	-	-	71,230.99	Jail - Add Additional Elevator - North Side
P542	0%		Jail - Additional Chiller	2019 CIP	117,515.02	117,515.02	-	-	-	117,515.02	Jail - Additional Chiller
P551	0%	1	Brushy Creek Trail from Hairy Man Road	2019 Park Bond	582,000.00	582,000.00	191.43	539,184.00	539,375.43	42,624.57	Brushy Creek Trail from Hairy Man Road Extension South & Eastward approx. 1.5 miles
P552	22%	1	Champion Park Parking Lot	2019 Park Bond	151,571.00	151,571.00	33,990.49	117,580.51	151,571.00	-	Champion Park Parking Lot (Parking lot expansion with lighting and upgrade existing lighting)
P553	5%	4	SW Reg Park to Brushy Creek Regional Trail	2019 Park Bond	72,000.00	72,000.00	3,418.52	64,681.48	68,100.00	3,900.00	SW Regional Park to Brushy Creek Regional Trail Extension Southward approx. 3 miles
P554	0%	2	ILA City of Cedar Park Lakeline Park	2019 Park Bond	-	-			-	-	ILA City of Cedar Park Lakeline Park Trail (Extension eastward approx. 0.75 miles from Lakeline Park along Bell Blvd and pedestrian bridge to Brushy Creek Regional Trail at Twin Lakes Park)
P555	0%	2	YMCA Pedestrian Bridge	2019 Park Bond	-	-			-	-	YMCA Pedestrian Bridge (Approx. 225 ft pedestrian bridge at Twin Lakes Park to southwestern peninsula)
P558	2%	3	SW Regional Park towards Lake Georgetown	2019 Park Bond	93,000.00	93,000.00	1,656.51	86,643.49	88,300.00	4,700.00	Southwest Regional Park towards Lake Georgetown extension northward approx. 4 miles
P559	3%	3	Berry Springs support amenities	2019 Park Bond	71,000.00	71,000.00	2,378.44	65,696.56	68,075.00	2,925.00	Berry Springs support amenities (Restrooms, HQ, screened shelters, pavilion, maintenance area, add'l parking, and trail expansion)
P560	20%	3	SW Regional Park Restrooms	2019 Park Bond	88,567.00	88,567.00	17,329.53	71,237.47	88,567.00	-	Southwest Regional Park Restrooms
P561	3%	4	Brushy Creek Regional Trail/Redbud Lane	2019 Park Bond	66,000.00	66,000.00	1,793.55	60,791.45	62,585.00	3,415.00	Brushy Creek Regional Trail/Redbud Lane in Round Rock to Hutto Extension eastward approx. 2.75 miles
P225	20%	1	Forest Creek Drainage Study	2019 Road Bond	5,600,000.00	5,600,000.00	1,106,990.20	4,255,161.80	5,362,152.00	237,848.00	Forest North Neighborhood
P292	1%	3	Westinghouse Road Phase 1 (2019 Road Bond)	2019 Road Bond	10,000,000.00	10,000,000.00	91,484.79	235,164.93	326,649.72	9,673,350.28	FM 1460 to SH 130
P296	0%	4	CR 366 Widening (2013 Road Bond)	2019 Road Bond	7,250,000.00	7,250,000.00	-	502,930.49	502,930.49	6,747,069.51	Chandler Road to Carlos G Parker Blvd

# Revenue and Expense Summaries

Project	% Complete	Pct	Project Name	Bond Issuance	Revenue	Budget	Actual Cost	Commitment Amount	Total Cost	Available Balance	Description
P302	0%	4	SH 130 Frontage Rd Phase 3 (2013 Road Bond)	2019 Road Bond	4,000,000.00	4,000,000.00	-	-	-	4,000,000.00	SBFR US 79 to Limmer Loop
P307	0%	3	C Bud Stockton Loop Ext (2019 Road Bond)	2019 Road Bond	6,000,000.00	6,000,000.00	-	-	-	6,000,000.00	CR 305 to FM 487
P309	0%	1	Pond Springs Rd Drainage (201 Road Bond)	2019 Road Bond	2,000,000.00	2,000,000.00	-	-	-	2,000,000.00	Parallel to and just east of US 183
P326	0%	3	RM 2243 Re-Alignment (2013 Road Bond)	2019 Road Bond	10,000,000.00	10,000,000.00	-	-	-	10,000,000.00	RM 2243 Re-Alignment (183A to IH35)
P332	0%	4	FM 3349 at US 79 Interchange (2013 Road Bond)	2019 Road Bond	10,000,000.00	10,000,000.00	-	2,813,109.32	2,813,109.32	7,186,890.68	FM 3349 at US 79 Interchange
P336	0%	2	Ronald Reagan Widening Pct 2 (2019 Road Bond)	2019 Road Bond	9,000,000.00	9,000,000.00	3,025.00	1,663,235.48	1,666,260.48	7,333,739.52	Ronald Reagan Blvd (SH 29 to FM 3405) Widening Pct 2
P337	0%	1	Anderson Mill Road	2019 Road Bond	1,000,000.00	1,000,000.00	137.50	-	137.50	999,862.50	Parmer Lane/End of Anderson Mill Road to Loop 1
P338	0%	1	RM 620 Extension	2019 Road Bond	1,000,000.00	1,000,000.00	337.50	-	337.50	999,662.50	SH 45 to McNeil Road
P339	16%	1	Wyoming Springs Intersection	2019 Road Bond	500,000.00	500,000.00	78,695.50	-	78,695.50	421,304.50	At Smyers Lane
P340	0%	1	ILA Parmer Ln at SH 45 Interchange	2019 Road Bond	3,000,000.00	3,000,000.00	-	-	-	3,000,000.00	Managed by CTRMA
P341	0%	1	ILA Round Rock Wyoming Springs Extension	2019 Road Bond	10,300,000.00	10,300,000.00	252.00	-	252.00	10,299,748.00	Brightwater Blvd/Creek Bend to Sam Bass Rd
P342	0%	2	Bagdad Rd/CR 279 (San Gabriel Pkwy to Jinks Branch)	2019 Road Bond	5,000,000.00	5,000,000.00	-	-	-	5,000,000.00	San Gabriel Parkway to Jinks Branch - Leander City Limits
P343	1%	2	Bagdad Rd/CR 279 (Lp 332 to CR 281)	2019 Road Bond	20,000,000.00	20,000,000.00	266,208.68	738,231.32	1,004,440.00	18,995,560.00	Bagdad Rd/CR 279 (Lp 332 to CR 281) - Leander City Limits
P344	1%	2	Corridor I	2019 Road Bond	5,000,000.00	5,000,000.00	65,938.81	1,998,527.94	2,064,466.75	2,935,533.25	
P345	0%	2	CR 314 Extension	2019 Road Bond	1,000,000.00	1,000,000.00	752.00	-	752.00	999,248.00	
P346	10%	2	Liberty Hill (SH 29) Bypass (RM 1869 to CR 279)	2019 Road Bond	7,000,000.00	7,000,000.00	672,373.32	903,096.96	1,575,470.28	5,424,529.72	RM 1869 to CR 279
P347	0%	2	Toro Grandee Blvd Extension	2019 Road Bond	3,000,000.00	3,000,000.00	4,137.50	-	4,137.50	2,995,862.50	Whitestone Blvd to Parmer Ln
P348	0%	2	Whitestone Blvd Widening Pct 2	2019 Road Bond	4,450,000.00	4,450,000.00	216.00	-	216.00	4,449,784.00	Bagdad Rd to Anderson Mill Rd (Managed by Cedar Park)
P349	0%	2	ILA Cedar Park Brushy Creek Rd Widening	2019 Road Bond	3,000,000.00	3,000,000.00	180.00	-	180.00	2,999,820.00	Ranch Trails to Arrowhead Trails (Managed by Cedar Park)
P350	0%	2	ILA Liberty Hill Long Run Road	2019 Road Bond	550,000.00	550,000.00	460.00	-	460.00	549,540.00	CR 214 to CR 258
P352	2%	3	Southwest Bypass Extension	2019 Road Bond	5,000,000.00	5,000,000.00	110,750.50	671,499.10	782,249.60	4,217,750.40	SH 29 to Wolf Ranch Parkway

# Revenue and Expense Summaries

Project	% Complete	Pct	Project Name	Bond Issuance	Revenue	Budget	Actual Cost	Commitment Amount	Total Cost	Available Balance	Description
P353	4%	3	CR 245 (RM 2338 to Ronald Reagan Blvd)	2019 Road Bond	7,000,000.00	7,000,000.00	255,536.12	688,318.53	943,854.65	6,056,145.35	North of RM 2338 to Ronald Reagan Blvd
P354	5%	3	Ronald Reagan Blvd to Silver Spur Blvd	2019 Road Bond	1,750,000.00	1,750,000.00	91,379.27	114,824.92	206,204.19	1,543,795.81	Ronald Reagan Blvd to Silver Spur Blvd
P357	11%	3	Ronald Reagan Blvd to Sun City Blvd	2019 Road Bond	800,000.00	800,000.00	88,318.37	122,310.67	210,629.04	589,370.96	Ronald Reagan Blvd at Sun City Blvd
P358	3%	3	SH 195 at Ronald Reagan Blvd	2019 Road Bond	4,000,000.00	4,000,000.00	117,051.50	510,551.25	627,602.75	3,372,397.25	SH 195 at Ronald Reagan Blvd
P360	4%	3	Corridor E5 (Ronald Reagan Blvd/Corridor D to IH 35/CR 305)	2019 Road Bond	5,000,000.00	5,000,000.00	210,148.85	1,438,788.97	1,648,937.82	3,351,062.18	Ronald Reagan Ext/Corridor D to IH 35/CR 305
P361	3%	3	Corridor I (FM 3405)	2019 Road Bond	4,000,000.00	4,000,000.00	118,898.25	1,714,588.75	1,833,487.00	2,166,513.00	US 183 to Ronald Reagan Blvd
P362	11%	3	CR 110 North	2019 Road Bond	1,000,000.00	1,000,000.00	110,269.60	132,921.81	243,191.41	756,808.59	CR 107 to Patriot Way/Sam Houston Avenue
P363	0%	3	CR 175 (South of Creek Meadow Cove to FM 2243)	2019 Road Bond	1,000,000.00	1,000,000.00	-	-	-	1,000,000.00	South of Creek Meadow Cove to FM 2243
P364	2%	3	CR 314 Safety Improvements & Widening	2019 Road Bond	5,300,000.00	5,300,000.00	80,107.18	475,092.46	555,199.64	4,744,800.36	IH 35 Northbound Frontage Road to CR 332
P366	4%	3	CR 332 Realignment	2019 Road Bond	2,000,000.00	2,000,000.00	77,161.76	245,898.83	323,060.59	1,676,939.41	South of FM 487 to North of CR 313
P367	1%	3	RM 2243 (Ronald Reagan Blvd to SW Bypass)	2019 Road Bond	1,000,000.00	1,000,000.00	11,417.15	-	11,417.15	988,582.85	Ronald Reagan Blvd to Southwest Bypass
P369	2%	4	Barlett Street	2019 Road Bond	475,000.00	475,000.00	8,221.75	-	8,221.75	466,778.25	
P370	20%	3	MoKAN (Inner Lp to University Blvd)	2019 Road Bond	2,000,000.00	2,000,000.00	393,585.81	215,431.00	609,016.81	1,390,983.19	Georgetown Inner Loop to University Blvd
P371	0%	4	Corridor E2 (US 79 to Chandler Rd/Corridor B2)	2019 Road Bond	5,180,082.55	5,180,082.55	-	-	-	5,180,082.55	US 79 to Chandler Rd/Corridor B2
P372	0%	4	Corridor E3 (Chandler Rd/Corridor B2 to Future SH 29)	2019 Road Bond	1,000,000.00	1,000,000.00	327.50	-	327.50	999,672.50	Chandler Rd/Corridor B2 to Future SH 29
P373	1%	4	Coupland Street	2019 Road Bond	1,000,000.00	1,000,000.00	5,216.25	149,512.95	154,729.20	845,270.80	
P374	1%	4	Thrall Street	2019 Road Bond	850,000.00	850,000.00	4,317.00	75,108.80	79,425.80	770,574.20	
P375	3%	4	CR 129 (Brushy Creek to County Line)	2019 Road Bond	2,750,000.00	2,750,000.00	82,746.78	429,399.77	512,146.55	2,237,853.45	South of Brushy Creek to North of South County Line
P376	1%	4	CR 137/CR 132 Extension	2019 Road Bond	6,500,000.00	6,500,000.00	54,212.50	1,043,295.52	1,097,508.02	5,402,491.98	CR 134/CR 132 Ext (Hutto Arterial)
P377	0%	4	ILA Round Rock CR 112 Widening (FM 1460 to CR 117)	2019 Road Bond	10,000,000.00	10,000,000.00	-	-	-	10,000,000.00	FM 1460/AW Grimes to CR 117
P378	0%	4	ILA Round Rock CR 112 Widening (CR 117 to CR 110)	2019 Road Bond	10,000,000.00	10,000,000.00	-	-	-	10,000,000.00	CR 112 Widening (CR 117 to CR 110)



# Revenue and Expense Summaries

Project	% Complete	Pct	Project Name	Bond Issuance	Revenue	Budget	Actual Cost	Commitment Amount	Total Cost	Available Balance	Description
P379	0%	4	ILA Hutto Cottonwood Creek Drainage Improvement	2019 Road Bond	2,300,000.00	2,300,000.00	-	-	-	2,300,000.00	ILA Hutto Cottonwood Creek Drainage Improvements
P380	7%	4	MoKAN (University to SH 45)	2019 Road Bond	12,000,000.00	12,000,000.00	835,262.83	904,083.81	1,739,346.64	10,260,653.36	MoKAN (University Blvd to SH 45)
P381	0%	4	ILA Round Rock Old Settlers Blvd	2019 Road Bond	9,000,000.00	9,000,000.00	-	-	-	9,000,000.00	North Red Bud Ln/CR 112 to CR 110
P382	0%	CC	Atlas 14 Mapping	2019 Road Bond	1,500,000.00	1,500,000.00			-	1,500,000.00	
P383	0%	CC	Low Water Crossing Protection	2019 Road Bond	1,500,000.00	1,500,000.00			-	1,500,000.00	
P384	0%	3	Ronald Reagan Widening Pct 3	2019 Road Bond	13,500,000.00	13,500,000.00	-		-	13,500,000.00	RONALD REAGAN BLVD WIDENING PCT 3
P459	0%	3	Corridor C (2019 Road Bond)	2019 Road Bond	14,500,000.00	14,500,000.00	-	-	-	14,500,000.00	Sam Houston Blvd at Patriot Way to SH 29
P462	0%	1	Corridor H/Sam Bass	2019 Road Bond	13,400,000.00	13,400,000.00	-	-	-	13,400,000.00	FM 1431 to Wyoming Springs Drive
P463	30%	4	Southeast Corridor	2019 Road Bond	26,000,000.00	26,000,000.00	7,692,104.50	2,748,196.78	10,440,301.28	15,559,698.72	A1/FM1660, A2/FM1660 and E1A/FM3349
P486	0%	4	Granger Drainage Improvements (2019 Road Bond)	2019 Road Bond	200,000.00	200,000.00	-	-	-	200,000.00	Davilla St at Walton
P529	0%		Prime Site #2	2020 CIP	943,752.41	943,752.41	-	762,046.41	762,046.41	181,706.00	Prime Site #2
P530	0%		Children's Advocacy Center New Space & Remodel	2020 CIP	5,500,000.00	5,500,000.00	444.72	748,921.00	749,365.72	4,750,634.28	Children's Advocacy Center New Space & Remodel
P533	0%		Juvenile Justice Center - HVAC System Replacement	2020 CIP	2,000,000.00	2,000,000.00	-	240,225.00	240,225.00	1,759,775.00	Juvenile Justice Center - HVAC System Replacement
P539	0%		Central Maintenance Illumination Poles	2020 CIP	10,478.58	10,478.58	-	-	-	10,478.58	Central Maintenance Illumination Poles
P541	0%		Jail - Add Additional Elevator - North Side	2020 CIP	428,769.01	428,769.01	-	-	-	428,769.01	Jail - Add Additional Elevator - North Side
P543	0%		Juvenile Justice Center - Records Room Remodel	2020 CIP	68,000.00	68,000.00	-	-	-	68,000.00	Juvenile Justice Center - Records Room Remodel
P556	0%		Champion Park Restroom Renovation	2020 CIP	62,000.00	62,000.00	-	-	-	62,000.00	Champion Park Restroom Renovation
P557	0%		Regional Park Restroom Renovation	2020 CIP	62,000.00	62,000.00	-	-	-	62,000.00	Regional Park Restroom Renovation
P537	0%		Fiber Replacement and Addition	2021 CIP	700,000.00	700,000.00	-	-	-	700,000.00	Fiber Replacement and Addition
P538	0%		Auction Yard Fencing Remodel	2021 CIP	50,600.00	50,600.00	-	-	-	50,600.00	Auction Yard Fencing Remodel
P539	0%		Central Maintenance Illumination Poles	2021 CIP	46,214.42	46,214.42	-	-	-	46,214.42	Central Maintenance Illumination Poles
P540	0%		Magistrate Court/Intake Remodel at Jail	2021 CIP	1,641,000.00	1,641,000.00	-	-	-	1,641,000.00	Magistrate Court/Intake Remodel at Jail

# Revenue and Expense Summaries

Project	% Complete	Pct	Project Name	Bond Issuance	Revenue	Budget	Actual Cost	Commitment Amount	Total Cost	Available Balance	Description
P544	0%		JJC - Door, Intercom and Camera System	2021 CIP	875,000.00	875,000.00	-	-	-	875,000.00	JJC - Door, Intercom and Camera System
P545	0%		Pretrial Option B (CJC Temporary Office Space & Breakroom)	2021 CIP	600,000.00	600,000.00	-	-	-	600,000.00	Pretrial Option B (CJC Temporary Office Space & Breakroom)
P562	0%		Expo Center Support Amenities	2021 CIP	1,500,000.00	1,500,000.00	-	604,202.00	604,202.00	895,798.00	Expo Center Support Amenities
P563	0%		SW Regional Parking Lot Fog Seal	2021 CIP	920,000.00	920,000.00	-	-	-	920,000.00	SW Regional Parking Lot Fog Seal
P435	100%	3	Animal Shelter Expansion	ANIMAL SHELTER	3,043,142.00	3,043,142.00	3,043,142.00	-	3,043,142.00	-	
P324	100%	3	North Campus Improvements	FLEET	24,424,435.00	24,424,435.00	24,424,435.00	-	24,424,435.00	-	
P457	68%	CC	LTP ROW	LTP	14,843,370.00	14,843,370.00	10,031,119.65	-	10,031,119.65	4,812,250.35	
P459	100%	3	Corridor C (2013 Road Bond)	LTP	\$ 6,165,735.00	6,165,735.00	6,165,735.00	-	6,165,735.00	-	Sam Houston Blvd at Patriot Way to SH 29
P461	43%	2	Corridor F/US183	LTP	5,506,104.00	5,506,104.00	2,350,066.74	130,799.68	2,480,866.42	3,025,237.58	Williamson/Burnet County Line to SH 29
P462	39%	1	Corridor H/Sam Bass	LTP	6,861,780.00	6,861,780.00	2,676,280.69	773,718.41	3,449,999.10	3,411,780.90	FM 1431 to Wyoming Springs Drive
P463	100%	4	Southeast Corridor	LTP	7,424,418.05	7,424,418.05	7,424,418.05	-	7,424,418.05	-	A1/FM1660, A2/FM1660 and E1A/FM3349
P439	91%	2	San Gabriel Ranch Road Dam	MAY 2015 FLOODS	2,288,137.71	2,288,137.71	2,088,712.54	154,360.31	2,243,072.85	45,064.86	Intersection of Remuda Dr & San Gabriel Ranch Rd South of Lackey Creek/570 feet
P351	91%	2	River Ranch Roads	RIVER RANCH RD	2,870,000.00	2,870,000.00	2,610,567.88	259,432.12	2,870,000.00	-	River Ranch Roads
P481	71%		Sonterra Commercial	URS	1,336,661.59	1,336,661.59	949,003.26	53,380.92	1,002,384.18	334,277.41	From Sonterra Blvd to IH 35 Frontage Rd. 1,617 feet
P483	87%		Chandler Creek Subdivision	URS	1,004,542.36	1,004,542.36	873,611.00	45,525.76	919,136.76	85,405.60	From Lantana Dr to Tiger Trl. 1,320 feet
P484	28%		Terravista Parkway	URS	76,369.94	76,369.94	21,369.94	-	21,369.94	55,000.00	From Sunrise Rd to Terravista Club Dr. 4,120 feet
P485	100%		CR 314	URS	648,933.02	648,933.02	646,249.19	-	646,249.19	2,683.83	From Ammonite Ln to approx. 2,240 feet East. 2,240 feet
P487	100%		Live Oak Ranch Subdivision	URS	290,213.66	290,213.66	289,583.95	-	289,583.95	629.71	All the roadways in the subdivision. 14,538 feet.
P488	18%		Chandler Creek Sub 6A,B & C	URS	656,420.63	656,420.63	116,939.26	9,068.24	126,007.50	530,413.13	All the roadways in the subdivision. 3,552 feet.
P489	17%		South San Gabriel Ranch Sub	URS	1,050,427.56	1,050,427.56	180,647.31	88,352.00	268,999.31	781,428.25	All the roadways in the subdivision. 7,178 feet.
P490	13%		McShepherd Ranches Catfish Bend	URS	1,024,593.55	1,024,593.55	135,322.30	-	135,322.30	889,271.25	All the roadways in the subdivision. 6,140 feet.
P491	17%		Garden Park Subdivision	URS	204,000.00	204,000.00	34,992.21	19,058.16	54,050.37	149,949.63	All the roadways in the subdivision. 8,326 feet.
P492	39%		San Gabriel River Ranch/Remuda	URS	224,000.00	224,000.00	87,940.91	-	87,940.91	136,059.09	SGRR from Remuda to south end - 1,944 feet. Remuda from SGRR to north end - 5,256 ft.

## Revenue and Expense Summaries

Project	% Complete	Pct	Project Name	Bond Issuance	Revenue	Budget	Actual Cost	Commitment Amount	Total Cost	Available Balance	Description
P493	85%		CR 278	URS	90,000.00	90,000.00	76,382.30	13,617.70	90,000.00	-	CR 278
P495	0%		CR 260	URS	18,000.00	18,000.00	-	-	-	18,000.00	Road Bond Project - HNTB
P496	72%		Demo of Structures	URS	215,000.00	215,000.00	153,914.00	-	153,914.00	61,086.00	Wilco Facility
P497	12%		CR 375	URS	201,000.00	201,000.00	25,047.50	97,477.50	122,525.00	78,475.00	From CR 311 to CR 314. 5,266 feet.
P435	100%	3	Animal Shelter Expansion	WCRAS Donation	3,043,142.00	3,043,142.00	3,043,142.00	-	3,043,142.00	-	Animal Shelter Expansion
				Totals	\$768,863,143.43	\$768,863,143.43	\$354,003,037.98	\$73,119,702.16	\$427,122,740.14	\$341,740,403.29	

# Revenue and Expense Summaries

## REVENUE SOURCE OVERVIEW

Pursuant to Texas statutes, the Williamson County Auditor estimates and certifies all revenues used in establishing the annual budget. The Auditor's Office uses trend analysis as the primary method, modified by any significant legislative or economic changes, to estimate revenues. The following are the Top 3 sources of Revenue for the major operating funds for Williamson County, comprising over 93.5% of all revenue collected by the county:

### **AD VALOREM TAXES (85.9%) \***

Ad Valorem Taxes for FY 2021 totaled \$326,643,403. Since there is no County sales tax, Real Estate taxes is the main source of revenue for Williamson County. Williamson County uses the Williamson Central Appraisal District's Certified Role to estimate taxes. Due to COVID, the revenue from the "amount under protest" is estimated at 75% of the total amount, to account for those cases whose increases are successfully appealed. Overall, a collection rate of 98% is applied based upon previous year's collections and modified by the current economic environment. Property values in Williamson County increased by 6% over the prior year due to new improvements in residential property. Existing property values saw an increase as well. The court adopted the rate .458719 for FY 2021.

### **FEES OF OFFICE (3.7%) \***

Fees of office are established either by legislative code or the Commissioners Court. They are collected primarily by elected officials and are related to the collection of citations, taxes, etc. These revenue estimates are generally based upon historical trend using the last two fiscal years and if there are any changes in fees. Prior fiscal year budgets have no or limited growth on these services but due to several factors FY 2021 assumed a reduction on most of the fees. Due to COVID, the courts have been closed. As the courts begin to open or have virtual hearings, the collection of fees will slowly return to anticipated amounts. Despite COVID, the local economy does not appear substantially affected. The fees collected by the County Clerk and the Tax Assessor are expected to increase slightly for FY 2021.

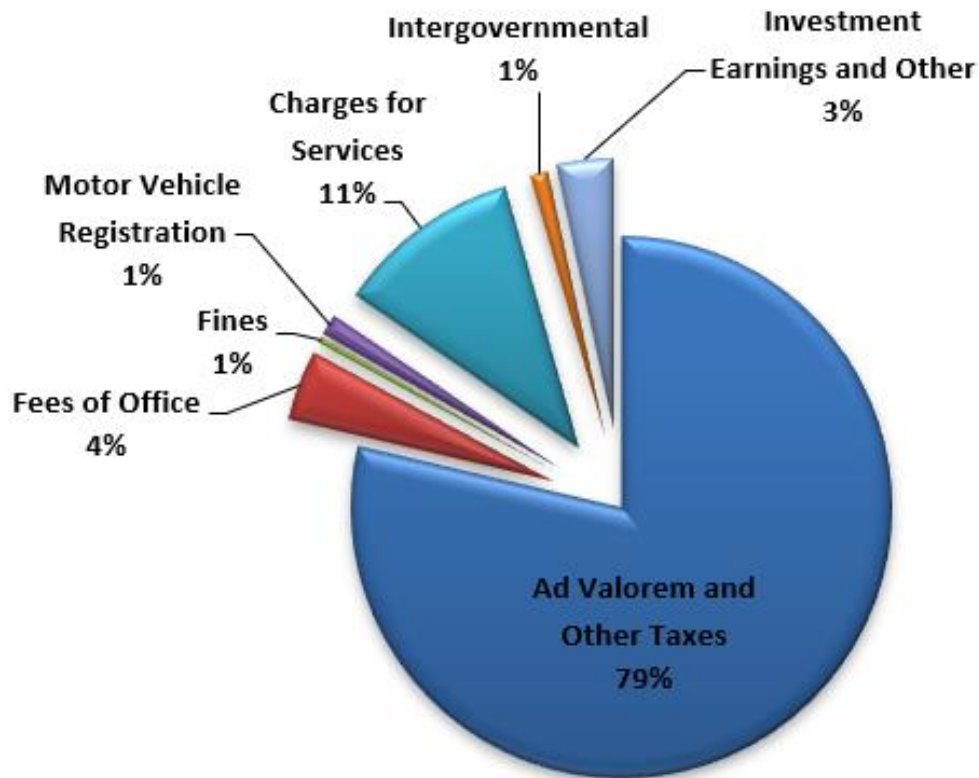
### **CHARGES FOR SERVICES (4.0%) \***

Fees for services include items such as EMS, Parks, and Landfill fees. Service revenue estimates are generally based upon historical trend using the last two fiscal years. The growth in the county has impacted the demand for services which causes an increase of fees. Overall, fees have remained relatively the same compared to last year. Park revenue is anticipated to slightly increase due to increasing rates and providing new services. Landfill fees are expected to generate an additional \$700,000 of additional revenue.

\* Based on total revenue for the General, Road & Bridge and Debt Service Funds. All other funds are comprised primarily of fees of office and are limited to restricted uses of those funds.

# Revenue and Expense Summaries

## REVENUE SUMMARY BY FUNCTION FY 2021 ADOPTED BUDGET



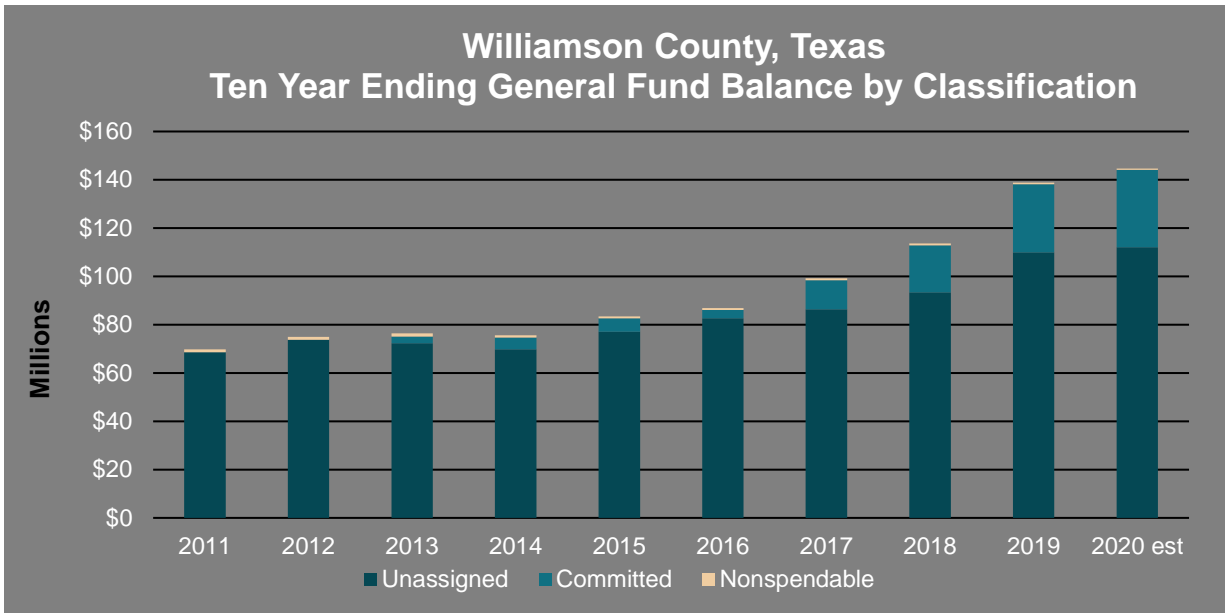
*\*The FY20 Estimates are reported as of October 19, 2020 and include all funds.*

The County receives its funding from a variety of sources, of which the largest single source is property taxes. Property Taxes represent a tax on all real estate and improvements within the County. Property Taxes are considered to be a general revenue source, meaning it is available to fund all programs of the County. Fees of Office and Charges for Services represent fees paid by individuals, businesses, or other governments who purchase, use, or directly benefit from the goods or services provided. Intergovernmental revenues include payments or donations from other governmental entities through contractual agreements under which many of the funds are restricted for use in a particular program. Investment Earnings consists of interest income and other income from investment activities.

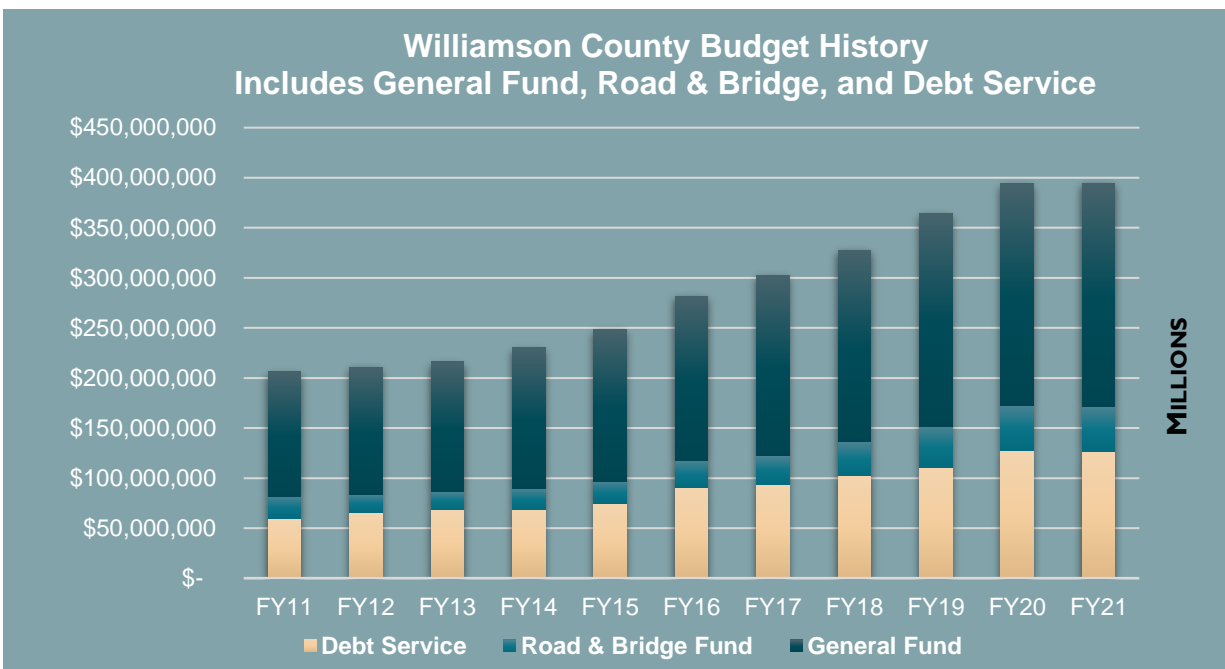


# Revenue and Expense Summaries

## GENERAL FUND ENDING BALANCE HISTORY



## BUDGET HISTORY



Williamson County recognizes the financial importance of maintaining an appropriate level of Unassigned Fund Balance. A Fund balance is an excess of the entity's revenues over expenditures and encumbrances over a specific period of time. A formalized Fund Balance Policy demonstrates to the taxpayer fiscal prudence and the ability to meet its obligations in a timely manner. Williamson County will maintain reservations of Fund Balance, in accordance with Governmental Accounting and Financial Standards Board Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definitions. This Policy shall only apply to the County's governmental funds. Fund Balance shall be composed of non-spendable, restricted, committed, assigned and unassigned amounts. The policy is listed in full in the budget order included in this document.

# Personnel Summaries

## PERSONNEL SUMMARIES

---

FY 2021



# Personnel Summaries

## COMPARATIVE SUMMARY OF EMPLOYEES BY FUNCTION

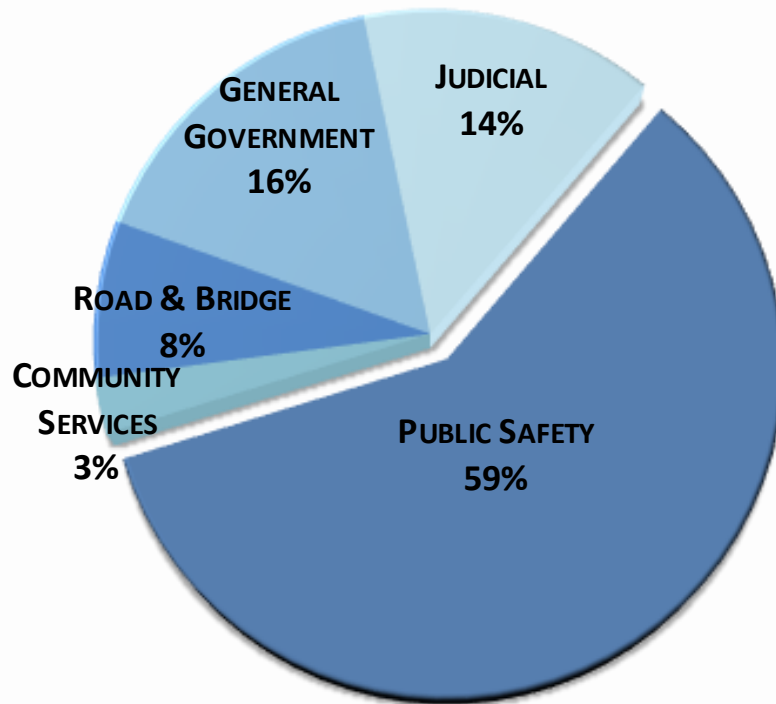
	FY 16/17	FY 17/18	FY 18/19	FY 19/20	FY 20/21
General Government	261	268	275	290	289
Judicial	232	247	253	258	258
Public Safety	978	992	1025	1041	1053
Community Services	35	44	48	52	48
Road & Bridge	135	135	140	142	137
<b>Budgeted Positions Totals:</b>	<b>1641</b>	<b>1686</b>	<b>1741</b>	<b>1783</b>	<b>1785</b>

Employee totals do not reflect part-time, grant, temp, and/or contractual staff.

## EMPLOYEE SUMMARY BY FUNCTION

### FY 21 Adopted Employee Summary by Function

*Williamson County Full-Time Employees Total*



### Number of Employees by Function Total 1785

Community Services	48
General Government	289
Judicial	258
Public Safety	1053
Road & Bridge Fund	137

# Personnel Summaries

## NUMBER OF POSITIONS BY DEPARTMENT – COMPARATIVE SUMMARY

Comparative Summary of Employees by Function							
Function	Department	FY16/17	FY17/18	FY18/19	FY19/20	FY20/21	FY21 Added
Judicial	District Courts	4	4	4	5	2	
Judicial	26th District Court	3	3	3	3	3	
Judicial	277th District Court	3	3	3	3	3	
Judicial	368th District Court	3	3	3	3	3	
Judicial	395th District Court	3	3	3	3	3	
Judicial	425th District Court	3	3	3	3	3	
Judicial	County Court at Law #1	4	4	4	4	4	
Judicial	County Court at Law #2	4	4	4	4	4	
Judicial	County Court at Law #3	4	4	4	4	4	
Judicial	County Court at Law #4	4	4	4	4	4	
Judicial	County Clerk - Judicial	18	18	18	18	21	
Judicial	District Clerk	29	32	34	34	33	
Judicial	Justice of the Peace, Pct. #1	10	10	10	10	10	
Judicial	Justice of the Peace, Pct. #2	11	11	11	12	13	
Judicial	Justice of the Peace, Pct. #3	15	15	15	15	16	
Judicial	Justice of the Peace, Pct. #4	12	12	12	12	13	
Judicial	JP #3 Truancy Program					1	
Judicial	Magistrates	11	11	11	13	4	
Judicial	Pretrial Office				3	14	4
Judicial	District Attorney	34	36	40	41	43	
Judicial	County Attorney	49	51	51	52	55	-1
Judicial	Courthouse Security	3	11	11	11	2	
Community Services	On-Site Septic Sewer Facility	0	8	9	9	9	
Community Services	Extension Service	5	5	5	5	3	
Community Services	Veterans Services	4	4	5	5	6	
Community Services	Parks Department	23	23	25	29	27	
Community Services	Conservation	2	2	2	2	2	
Community Services	Animal Services Donations	1	1	1	1	1	
General Government	Budget Office	2	4	4	4	3	
General Government	County Auditor	27	27	27	27	29	
General Government	County Treasurer	5	5	5	5	5	
General Government	Tax Assessor-Collector	53	53	54	57	59	
General Government	Commissioner's Court	0	0	5	6	6	1
General Government	Commissioner, Precinct #1	3	3	3	3	3	
General Government	Commissioner, Precinct #2	3	3	3	3	3	
General Government	Commissioner, Precinct #3	3	3	3	3	3	
General Government	Commissioner, Precinct #4	3	4	4	4	3	
General Government	County Judge	10	7	3	3	4	
General Government	County Clerk	10	10	10	11	10	

# Personnel Summaries

## NUMBER OF POSITIONS BY DEPARTMENT – COMPARATIVE SUMMARY CONT'D

Comparative Summary of Employees by Function							
Function	Department	FY16/17	FY17/18	FY18/19	FY19/20	FY20/21	FY21 Added
General Government	Human Resources	12	13	13	13	12	
General Government	Purchasing	11	11	11	11	10	
General Government	Elections	11	11	11	11	12	
General Government	Infrastructure	1	1	1	1	1	
General Government	Information Technology	43	46	49	56	53	
General Government	Williamson County Buildings	26	26	28	31	33	
General Government	WCRCS	1	1	1	1	3	
General Government	Records Archive- County Clerk	5	5	5	5	5	
General Government	Records Management- County Clerk	10	10	10	10	9	
General Government	Fleet	18	18	18	18	18	
General Government	Benefits	3	3	3	3	4	1
General Government	HUD	1	1	1	1	1	
Public Safety	County Jail	312	312	319	324	322	-1
Public Safety	County Sheriff	220	223	234	237	235	
Public Safety	Constable, Pct. #1	12	13	13	13	13	
Public Safety	Constable, Pct. #2	12	12	12	13	14	
Public Safety	Constable, Pct. #3	15	16	16	16	15	
Public Safety	Constable, Pct. #4	12	12	12	12	13	
Public Safety	DPS and ABC Georgetown	2	2	2	2	1	
Public Safety	Juvenile Services	153	153	153	153	162	
Public Safety	911 Communications	70	70	70	70	82	
Public Safety	Animal Services	18	19	30	30	30	
Public Safety	Emergency Services Department	3	3	3	4	4	
Public Safety	Haz-Mat	2	4	4	4	4	
Public Safety	Emergency Management	2	2	3	3	4	
Public Safety	Mobile Outreach	10	10	12	12	8	
Public Safety	EMS	130	136	136	142	146	
ROAD AND BRIDGE	Unified Road System	135	135	140	142	137	
<b>Budgeted Positions Total</b>		<b>1641</b>	<b>1686</b>	<b>1741</b>	<b>1783</b>	<b>1785</b>	<b>1</b>



# Personnel Summaries

## REQUEST OF NEW POSITIONS

Entity	Request Name	Pay Grade	Total Cost	Court Adopted
	<b>Mobile Outreach 0100-0341</b>			
01-0100-0341	Mental Health Specialist	B.23	73,252	N
01-0100-0341	Mental Health Specialist	B.23	132,947	N
<b>Total of Entity 01-0100-0341</b>			<b>206,200</b>	
	<b>26th DISTRICT COURT 0100-436</b>			
01-0100-0436	Case Manager for Mental Health Court	B.23	118,856	N
<b>Total of Entity 01-0100-0436</b>			<b>118,856</b>	
	<b>395th DISTRICT COURT 0100-0439</b>			
01-0100-0439	Family Recovery Case Manager	B.24	65,399	N
01-0100-0439	Family Recovery Court-Court Coordinator	B.23	157,199	N
<b>Total of Entity 01-0100-0439</b>			<b>222,598</b>	
	<b>DISTRICT ATTORNEY 0100-0440</b>			
01-0100-0440	DA Felony Prosecutor III (Appellate)	B.39	137,879	N
01-0100-0440	DA Felony Prosecutor III (Diversion Court Chief)	B.42	155,546	N
01-0100-0440	DA Legal Assistant IV	B.28	87,485	N
01-0100-0440	DA Felony Prosecutor II (Sex Assault.)	B.40	143,483	N
<b>Total of Entity 01-0100-0440</b>			<b>524,393</b>	
	<b>JP PRECINCT 3 0100-0453</b>			
01-0100-0453	Court Clerk II	B.19	54,284	N
<b>Total of Entity 01-0100-0453</b>			<b>54,284</b>	
	<b>JP PRECINCT 4 0100-0454</b>			
01-0100-0454	Civil Court Clerk 3s	B.17	53,021	N
01-0100-0454	Window Clerk	B.16	45,528	N
01-0100-0454	Civil Court Clerk 3s	B.17	53,021	N
<b>Total of Entity 01-0100-0454</b>			<b>151,571</b>	
	<b>PURCHASING DEPT 0100-0494</b>			
01-0100-0494	Contract Specialist	B.26	79,584	N
01-0100-0494	Purchasing Specialist II	B.22	67,399	N
<b>Total of Entity 01-0100-0494</b>			<b>146,984</b>	
	<b>TAX 0100-0499</b>			
01-0100-0499	TAX Specialist PCN9970	B.18	21,895	N
<b>Total of Entity 01-0100-0499</b>			<b>21,895</b>	
	<b>IT 0100-0503</b>			
01-0100-0503	Information Security Compliance Analyst III	B.34	100,822	N
01-0100-0503	Security Analyst I	B.30	85,120	N
01-0100-0503	GIS Analyst I	B.30	85,120	N
01-0100-0503	Analyst III	B.34	120,450	N
<b>Total of Entity 01-0100-0503</b>			<b>391,511</b>	
	<b>WMSN CTY BLDG 0100-0509</b>			
01-0100-0509	Facilities Data Entry Specialist -	B.18	50,250	N
01-0100-0509	Facilities Data Entry Specialist PT	B.18	20,331	N
<b>Total of Entity 01-0100-0509</b>			<b>70,580</b>	

# Personnel Summaries

Entity	Request Name	Pay Grade	Total Cost	Court Adopted
<b>PARKS 0100-0510</b>				
01-0100-0510	Full-time Park Maintenance Tech	B.15	44,925	N
01-0100-0510	Full-time Office Specialist	B.17	53,761	N
<b>Total of Entity 01-0100-0510</b>			<b>98,685</b>	
<b>EMERGENCY MEDICAL SERVICES 0100-0540</b>				
01-0100-0540	Paramedic	B.20	79,654	N
01-0100-0540	Paramedic	B.20	79,654	N
01-0100-0540	Lieutenant	B.24	94,961	N
<b>Total of Entity 01-0100-0540</b>			<b>254,270</b>	
<b>EMERGENCY MANAGEMENT 0100-0541</b>				
01-0100-0541	Emergency Management Grant Specialist	B.30	116,775	N
<b>Total of Entity 01-0100-0541</b>			<b>116,775</b>	
<b>SO 0100-0560</b>				
01-0100-0560	Deputy Sheriff	L1.4	186,199	N
01-0100-0560	Deputy Sheriff	L1.4	186,199	N
01-0100-0560	Deputy Sheriff	L1.4	186,199	N
01-0100-0560	Deputy Sheriff	L1.4	186,199	N
01-0100-0560	Deputy Sheriff	L1.4	186,199	N
01-0100-0560	Deputy Sheriff	L1.4	186,199	N
01-0100-0560	Deputy Sheriff	L1.4	186,199	N
01-0100-0560	Deputy Sheriff	L1.4	186,199	N
01-0100-0560	Deputy Sheriff	L1.4	186,199	N
01-0100-0560	Deputy Sheriff	L1.4	186,199	N
01-0100-0560	Deputy Sheriff	L1.4	186,199	N
01-0100-0560	Deputy Sheriff	L1.4	186,199	N
01-0100-0560	Deputy Sheriff	L1.4	186,199	N
01-0100-0560	Deputy Sheriff	L1.4	186,199	N
01-0100-0560	Deputy Sheriff	L1.4	186,199	N
01-0100-0560	Deputy Sheriff	L1.4	186,199	N
01-0100-0560	Deputy Sheriff Training	L1.4	189,635	N
01-0100-0560	Detective	L2.5	194,730	N
01-0100-0560	Detective	L2.5	194,730	N
01-0100-0560	Detective	L2.5	194,730	N
01-0100-0560	Detective	L2.5	194,730	N
01-0100-0560	Fleet Assistant	B.14	51,754	N
01-0100-0560	Investigative Associate	B.24	80,367	N
01-0100-0560	Latent Print Examiner	B.26	77,275	N
01-0100-0560	Law Enforcement Support Technician	B.17	114,644	N
01-0100-0560	Law Enforcement Support Technician	B.17	114,766	N
01-0100-0560	Office Administrator Sr. - HR	B.25	74,536	N
01-0100-0560	Office Specialist Sr. - Open Records	B.18	58,028	N
01-0100-0560	Public Safety Technology Specialist Sr.	B.18	58,369	N
01-0100-0560	Range Maintenance Technician	B.16	57,267	N
01-0100-0560	Receptionist - DAWG	B.15	49,764	N

# Personnel Summaries

Entity	Request Name	Pay Grade	Total Cost	Court Adopted
01-0100-0560	Report Writer	B.18	58,028	N
01-0100-0560	Report Writer	B.18	58,028	N
<b>Total of Entity 01-0100-0560</b>			<b>4,800,573</b>	
	<b>SO/JAIL 0100-0570</b>			
01-0100-0570	Bailiff	Ca.4	78,979	N
01-0100-0570	Bailiff	Ca.4	78,979	N
01-0100-0570	Bailiff	Ca.4	78,979	N
01-0100-0570	Bailiff	Ca.4	78,979	N
01-0100-0570	Bailiff	Ca.4	78,979	N
01-0100-0570	Bailiff	Ca.4	78,979	N
01-0100-0570	Corrections Officer	C1.1	58,386	N
01-0100-0570	Corrections Officer	C1.1	58,386	N
01-0100-0570	Corrections Officer	C1.1	58,386	N
01-0100-0570	Corrections Officer	C1.1	58,386	N
01-0100-0570	Corrections Officer	C1.1	58,386	N
01-0100-0570	Corrections Officer	C1.1	58,386	N
01-0100-0570	Deputy Transportation	C2.4	75,203	N
01-0100-0570	Deputy Transportation	C2.4	75,203	N
01-0100-0570	Deputy Transportation	C2.4	75,203	N
01-0100-0570	Deputy Transportation	C2.4	75,203	N
01-0100-0570	Deputy Transportation	C2.4	75,203	N
01-0100-0570	Deputy Transportation	C2.4	75,203	N
01-0100-0570	Deputy Transportation	C2.4	75,203	N
01-0100-0570	Deputy Transportation	C2.4	75,203	N
01-0100-0570	Magistration Bailiff	Ca.1	75,414	N
01-0100-0570	Magistration Bailiff	Ca.1	75,414	N
01-0100-0570	Medical Officer	C4.1	64,911	N
01-0100-0570	Medical Officer	C4.1	64,911	N
01-0100-0570	Medical Officer	C4.1	64,911	N
01-0100-0570	Medical Officer	C4.1	64,911	N
01-0100-0570	Medical Officer	C4.1	64,911	N
01-0100-0570	Medical Officer	C4.1	64,911	N
01-0100-0570	Medical Officer	C4.1	64,911	N
01-0100-0570	Medical Officer	C4.1	64,911	N
01-0100-0570	Medical Sergeant	Cb.2	81,247	N
01-0100-0570	Mental Health Specialist	B.27	71,522	N
<b>Total of Entity 01-0100-0570</b>			<b>2,248,697</b>	
	<b>JUVENILE SERVICES 0100-0576</b>			
01-0100-0576	Department Nurse	B.20	73,469	N
01-0100-0576	Juvenile Services Court Peace Officer	B.22	80,116	N
01-0100-0576	Juvenile Substance Abuse Counselor	B.27	99,805	N
01-0100-0576	Juvenile Probation Officer II	B.22	80,116	N
<b>Total of Entity 01-0100-0576</b>			<b>333,507</b>	

# Personnel Summaries

Entity	Request Name	Pay Grade	Total Cost	Court Adopted
<b>911 COMMUNICATIONS 0100-0581</b>				
01-0100-0581	QAQI Specialist	B.23	92,992	N
01-0100-0581	QAQI Specialist	B.23	92,992	N
01-0100-0581	Telecommunications Officer (TCO)	B.23	85,535	N
01-0100-0581	Telecommunications Officer (TCO)	B.23	85,535	N
01-0100-0581	Telecommunications Officer (TCO)	B.23	85,535	N
01-0100-0581	Telecommunications Officer (TCO)	B.23	85,535	N
01-0100-0581	Telecommunications Officer (TCO)	B.23	85,535	N
01-0100-0581	Telecommunications Officer (TCO)	B.23	85,535	N
01-0100-0581	Telecommunications Officer (TCO)	B.23	85,535	N
01-0100-0581	Telecommunications Officer (TCO)	B.23	85,535	N
<b>Total of Entity 01-0100-0581</b>			<b>870,263</b>	
<b>WC PRETRIAL 0100-0581</b>				
01-0100-0591	New Position: Pretrial Services Manager	B.32	105,877	N
01-0100-0591	New Position: Sr. Pretrial Svcs Officer	B.27	77,117	N
01-0100-0591	New Position: Admin Specialist	B.17	58,991	N
01-0100-0591	New Position: Pretrial Services Officer I	B.23	72,527	N
01-0100-0591	New Position: Pretrial Services Officer I	B.23	72,527	N
01-0100-0591	New Position: Pretrial Services Officer I	B.23	72,527	N
01-0100-0591	New Position: Pretrial Services Officer I	B.23	72,527	N
<b>Total of Entity 01-0100-0591</b>			<b>532,094</b>	
<b>R&amp;B 0200-0210</b>				
01-0200-0210	Foreman I (Rehab Crew)	B.27	273,986	N
01-0200-0210	Inspector III	B.29	114,871	N
01-0200-0210	Operator II (Rehab Crew)	B.19	250,398	N
01-0200-0210	Operator II (Rehab Crew)	B.19	250,398	N
01-0200-0210	Operator II (Rehab Crew)	B.19	250,398	N
01-0200-0210	Operator II (Rehab Crew)	B.19	250,398	N
01-0200-0210	Operator III (Rehab Crew)	B.21	254,704	N
01-0200-0210	Operator III (Rehab Crew)	B.21	254,704	N
01-0200-0210	Operator III (Rehab Crew)	B.21	254,704	N
01-0200-0210	Operator IV (Rehab Crew)	B.23	259,506	N
01-0200-0210	Operator V (Rehab Crew)	B.25	264,766	N
01-0200-0210	Sr Office Administrator I	B.25	68,807	N
<b>Total of Entity 01-0200-0210</b>			<b>2,747,640</b>	
<b>WCCB 0508-0508</b>				
01-0508-0508	Deputy Environmental Program Coordinator	B.27	72,255	N
<b>Total of Entity 01-0508-0508</b>			<b>72,255</b>	
<b>Animal Services</b>				
01-0545-0545	Veterinarian PCN1886	B.39	65,185	N
<b>Total of Entity 01-0545-0545</b>			<b>65,185</b>	
<b>BENEFITS 0885-0886</b>				
01-0885-0886	Wellness Coordinator	B.30	108,290	N
<b>Total of Entity 01-0885-0886</b>			<b>108,290</b>	

# Personnel Summaries

## NEW POSITIONS SUMMARY

FY21 New Positions Summary	Requested		Recommended		Court Approved	
General Funds	Count	Salaries	Count	Salaries	Count	Salaries
Full-Time Employee	125	\$11,121,510.67	0	0		
Part-Time Employee	1	\$20,330.75	0	0		
Part-Time to Full-Time Employee	1	\$21,895.19	0	0		
<b>General Funds TOTAL:</b>	<b>126</b>	<b>\$11,163,736.61</b>	<b>0</b>	<b>0</b>		
<b>Road &amp; Bridge Fund</b>						
Full-Time Employee	12	\$2,747,639.91	0	0		
<b>R&amp;B Funds TOTAL:</b>	<b>12</b>	<b>\$2,747,639.91</b>	<b>0</b>	<b>0</b>		
<b>*Other Funds</b>						
Full-Time Employee	3	\$245,729.29	0	0	1	\$108,290
<b>Other Funds TOTAL:</b>	<b>3</b>	<b>\$245,729.29</b>	<b>0</b>	<b>0</b>	<b>1</b>	<b>\$108,290</b>
<b>ALL NEW POSITIONS TOTAL</b>						
Full-Time Employee	140	\$13,989,294.60	0	0		
Part-Time Employee	1	\$20,330.75	0	0		
Part-Time to Full-Time Employee	1	\$21,895.19	0	0		
<b>GRAND TOTAL:</b>	<b>142</b>	<b>\$14,031,520.54</b>	<b>0</b>	<b>0</b>		

## **PUBLIC FACILITIES**

---

**FY 2021**





# Public Facilities

## WILLIAMSON COUNTY FACILITIES

#	Facility Name	Address	City	Lease	SqFt
1000	<b>Courthouse</b>	<b>710 S Main St</b>	<b>Georgetown</b>		<b>40,592</b>
Depts	County Judge				1,350
	Budget Office				1,394
	Treasurer's Office				1,394
	Auditor's Office				3,619
	Commissioners Court				4,364
	State Rep District Office Lease				140
1001	<b>Museum</b>	<b>716 Austin Ave</b>	<b>Georgetown</b>	<b>Museum</b>	<b>5,068</b>
1002	<b>Georgetown Health Clinic</b>	<b>102 W 3rd St</b>	<b>Georgetown</b>		<b>7,490</b>
1003	<b>Taylor Health Dept</b>	<b>115 W 6th St</b>	<b>Taylor</b>		<b>6,180</b>
Depts	Health Department				3,090
	WIC				3,090
1005	<b>Round Rock Annex Bldg. A</b>	<b>211 Commerce Cove</b>	<b>Round Rock</b>		<b>14,572</b>
Dept	WIC				2,673
1006	<b>Round Rock Annex Bldg. B</b>	<b>211 Commerce Cove</b>	<b>Round Rock</b>		<b>14,056</b>
Depts	Juvenile Probation				2,610
	Adult Probation				7,800
1007	<b>STORAGE ONLY- DPS Driver's License</b>	<b>516 Pine St</b>	<b>Georgetown</b>		<b>4,440</b>
1008	<b>Sheriff Administration/Jail</b>	<b>508 S Rock St</b>	<b>Georgetown</b>		<b>364,016</b>
Depts	Sheriff's Office				
	Jail				
1009	<b>Justice Center</b>	<b>405 MLK</b>	<b>Georgetown</b>		<b>171,408</b>
Depts	County Attorney				18,892
	County Clerk				18,806
	District Attorney				9,856
	District Clerk				11,472
	District Courts				27,872
	Law Library				728
	CSCD				2,772
	County Courts at Law				21,288
1010	<b>Liberty Hill (Over the Hill Gang)</b>	<b>3407 RR 1869</b>	<b>Liberty Hill</b>		<b>2,694</b>
1011	<b>Lott Building</b>	<b>107 S Holly</b>	<b>Georgetown</b>		<b>9,034</b>
1012	<b>STORAGE ONLY- Health Dept Education (Cinder Block)</b>	<b>300 S Main St</b>	<b>Georgetown</b>		<b>800</b>
1013	<b>STORAGE ONLY- Health Dept Environmental (House)</b>	<b>303 S Main St</b>	<b>Georgetown</b>		<b>2,024</b>
	Parking Lot	307 S Main St	Georgetown		
1015	<b>EMS Medic 42</b>	<b>1427 S Main St</b>	<b>Taylor</b>		<b>1,200</b>
1017	<b>TABC/Game Warden</b>	<b>517 Pine St</b>	<b>Georgetown</b>	<b>Game Warden</b>	<b>634</b>
1018	<b>STORAGE ONLY - Sheriff Trustee Shop</b>	<b>508 Holly Bldg. 2</b>	<b>Georgetown</b>		<b>2,128</b>
1019	<b>LEASED - EMS Medic 53/54</b>	<b>305 MLK</b>	<b>Georgetown</b>	<b>Lonestar Alliance</b>	<b>1,800</b>
1020	<b>LEASED - EMS Administration</b>	<b>303 MLK</b>	<b>Georgetown</b>	<b>Lonestar Alliance</b>	<b>1,156</b>
1022	<b>STORAGE ONLY - Historic Jail</b>	<b>312 S Main St</b>	<b>Georgetown</b>		<b>10,000</b>
1023	<b>EMS Medic 21 (Fire Station)</b>	<b>150 Church St</b>	<b>Cedar Park</b>	<b>Lease</b>	<b>1,500</b>
1024	<b>Red House (Life Steps)</b>	<b>311 S Main St</b>	<b>Georgetown</b>	<b>Life Steps</b>	<b>764</b>
1026	<b>Central Maintenance Facility</b>	<b>3151 SE Inner Loop</b>	<b>Georgetown</b>		<b>59,416</b>
Depts	Infrastructure				5,367
	Fleet				2,243
	Road & Bridge				17,702
1029	<b>Brown Santa</b>	<b>508 Holly Bldg. 1</b>	<b>Georgetown</b>	<b>Brown Santa</b>	<b>3,280</b>
1031	<b>Radio Tower - Back Up</b>	<b>151 Carlson Cv</b>	<b>Georgetown</b>		<b>300</b>
1032	<b>Cedar Park Annex</b>	<b>350 Discovery Blvd</b>	<b>Cedar Park</b>		<b>32,078</b>
Depts	Commissioner Pct 2				1,231
	Constable Pct 2				2,475
	Health Dept				3,685
	JP 2				5,886

# Public Facilities

#	Facility Name	Address	City	Lease	SqFt
	Juvenile Probation				1,524
	Tax Office				2,290
	WIC				2,383
1033	Taylor Annex	412 Vance St	Taylor		18,092
	Adult Probation				2,380
	Constable Pct 4				3,351
	DMV				1,530
	Juvenile Probation				1,917
	Tax Office				1,480
	Veterans Services				100
1034	EMS Medic 41	2604 Northlawn	Taylor		1,792
1037	EMS Medic 23	209 W Willis/200 Bagdad St	Leander	Lease	1,200
1039	Radio Tower - Cedar Park	1900 Cougar Country Drive	Cedar Park		420
1040	Radio Tower - Liberty Hill	5251 County Road 200	Liberty Hill		360
1041	Radio Tower - Thrall	7800 County Road 424	Thrall		400
1042	Granger CTTC Facility	601 N Alligator Road	Granger	CTTC	27,556
1043	Inner Loop Annex	301 SE Inner Loop	Georgetown		67,696
	Adult Probation				10,690
	CIT (SO)				2,324
	Elections				11,531
	ITS				17,315
	Warehouse				16,090
1044	Sheriff's Office Eastside	2501 Mallard Lane	Taylor		1,352
1045	Juvenile Justice Center	200 Wilco Way	Georgetown		118,888
1046	Parking Garage CJC/Jail	305 W 4th Street	Georgetown		172,800
1047	Expo Center	5350 Bill Picket Trail	Taylor		64,817
1048	JP Pct 4	211 W 6th	Taylor		5,097
1050	Sheriff Gun Range	3901 County Rd 130	Hutto		1,792
1051	Tax Office	904 S Main	Georgetown		21,771
1053	EMS Medic 51 (Sam Bass Fire Dept)	16248 Great Oaks Drive	Round Rock	Lease	450
1054	Parking Lot	321 W 8th St	Georgetown	City Lease	
1055	Parking Lot	323 W 8th St	Georgetown	City Lease	
1058	Parking Lot (Belford Square)	308 & 310 W 7th St	Georgetown	City Lease	
1060	Hutto Recycling Center	600 Landfill Road	Hutto		2,400
1062	Hutto Annex	321 Ed Schmidt Blvd, Ste 200	Hutto		7,148
	Commissioner Pct 4				1,422
	Vacant				5,726
1063	Facilities Services Center	3101 SE Inner Loop	Georgetown		7,938
1064	Children's Advocacy Center	1811 SE Inner Loop	Georgetown		7,867
1066	Jester Annex	1801 E Old Settlers Rd	Round Rock		26,623
	Commissioner Pct 1				1,794
	Constable Pct 1				2,472
	JP 1				6,755
	State Rep District Office Lease				
	Tax Office				3,800
1068	Blackland Heritage County Park	12000 E Hwy 29	Georgetown		3,648
1069	Landfill	600 Landfill Road	Hutto		
1070	Hwy 29 House (Boatwright)	9769 State Hwy. 29 W	Georgetown	Boatwright	1,540
1071	Emergency Services Operations Center	911 Tracy Chambers Lane	Georgetown		28,964
	911 Communications				
	Emergency Mgmt.				
	Emergency Services				
1072	Parks Admin	219 Perry Mayfield	Leander		3,128
1073	Williamson County Cities Health District	355 Texas Avenue	Round Rock		25,232
1074	VACANT - Hutto House	175 CR 138	Hutto		2,400
1075	SOTC	8160 Chandler Rd	Hutto		24,058
1076	NCF Building C - Fuel Station	3161 SE Inner Loop	Georgetown		5,500
1077	NCF Building D - Wireless Communication	3171 SE Inner Loop	Georgetown		9,981

# Public Facilities

#	Facility Name	Address	City	Lease	SqFt
1078	NCF Building E - EMS Training	3189 SE Inner Loop	Georgetown		35,546
Depts	EMS				20,546
	MOT				1,566
	Hazmat (Fire Marshall)				2,906
	Training Rooms				10,528
1079	NCF Building G - Vehicle Impound	3181 SE Inner Loop	Georgetown		5,590
1080	Georgetown Annex	100 Wilco Way	Georgetown		59,393
Depts	Commissioner Pct 3				3,980
	JP Pct 3				9,535
	Constable Pct 3				7,546
	Ag Extension				3,629
	Veterans Affairs				2,691
	Purchasing				5,313
	HR				8,574
	Training Rooms				18,125
1081	Liberty Hill CSCD	3803 FM 1869	Liberty Hill		5,573
1082	Jester Public Safety Blvd	1781 E Old Settlers Rd	Round Rock		8,007
Depts	Sheriff's Office (Public Safety Bldg.)				4,508
	EMS Medic 11 (Public Safety Bldg.)				3,499
1083	VACANT - Carquest	909 S Austin Ave	Georgetown		12,540
1084	Internal Audit	901 S Austin Ave	Georgetown		2,400
1085	EMS Medic 22	9218 Anderson Mill Rd	Austin		
1086	Commissioner 4	3001 Joe DiMaggio #1300	Round Rock		1,350
	WC Regional Animal Shelter	1855 SE Inner Loop	Georgetown		33,137
	Radio Tower - Prime	Rabbit Hill	Georgetown	Lease	
1039	Radio Tower - Cedar Park	1900 Cougar Country Drive	Cedar Park	Lease	420
	Radio Tower - Cedar Park South	1302 Fire Ln	Cedar Park	Lease	
	Radio Tower - Florence	1000 FM 970	Florence		
	Radio Tower - Old Florence	2395 FM 2843	Florence	Lease	
1031	Radio Tower - Back Up	151 Carlson Cv	Georgetown		300
	Radio Tower - Granger	5690 CR 327	Granger	Lease	
	Radio Tower - Lime Creek	11689 Lime Creek Rd	Leander	Lease	
1040	Radio Tower - Liberty Hill	5251 County Road 200	Liberty Hill	Lease	360
	Radio Tower - Tower Rd	2141 Tower Rd	Liberty Hill	Lease	
	Radio Tower - High Country	2800 High Country Blvd	Round Rock	Lease	
	Radio Tower - Taylor	108 Old Coupland Rd	Taylor		
1041	Radio Tower - Thrall	7800 County Road 424	Thrall	Lease	400
1085	EMS Medic 22	9218 Anderson Mill Rd	Austin		
1023	EMS Medic 21 (Fire Station)	150 Church St	Cedar Park	Lease	1,500
	EMS Medic 24	1311 Highland Dr	Cedar Park	Lease	
	EMS Medic 26	1501 Cottonwood Creek Trl	Cedar Park	Lease	
	EMS Medic 52	1570 Cypress Creek Rd	Cedar Park	Lease	
	EMS Squad 30	301 S Patterson Ave	Florence	Lease	
	EMS Medic 59	450 FM 1105	Georgetown	Lease	
	EMS Medic 43	405 Exchange Blvd	Hutto	Lease	
	EMS Medic 31	155 CR 313	Jarrell	Lease	
1037	EMS Medic 23	209 W Willis/200 Bagdad St	Leander	Lease	1,200
	EMS Medic 25	301 Loop 332	Liberty Hill	Lease	
1053	EMS Medic 51 (Sam Bass Fire Dept)	16248 Great Oaks Drive	Round Rock	Lease	450
	EMS Medic 12	1612 Red Bud Ln	Round Rock	Lease	
	EMS Medic 13	350 Deepwood Dr	Round Rock	Lease	
	EMS Medic 14	1991 Rawhide Dr	Round Rock	Lease	
1082	EMS Medic 11	1781 E Old Settler's Blvd	Round Rock		
1015	EMS Medic 42	1427 S Main St	Taylor		1,200
1034	EMS Medic 41	2604 Northlawn	Taylor		1,792
TOTAL SQFT					1,559,818

# DEBT SERVICE SUMMARY

---

FY 2021



# Debt Service Summary

## LEGAL DEBT MARGIN INFORMATION WILLIAMSON COUNTY, TEXAS

Fiscal Year	Total Taxable Value	Real Property Assessed Value	Debt Limit Rate	Debt Limit	Debt Applicable to Limit: General Bonded Debt	Less: Amount set Aside for Repayment of General Bond	Total Net Debt Applicable to Limit	Legal Debt Margin	% Total Net Debt Limit
2020	70,875,566,131	66,434,196,541	25%	1,133,157,727	1,133,157,727	4,000,000	1,129,157,727	15,479,391,408	7%
2019	65,162,019,072	61,119,506,126	25%	15,279,876,532	899,622,447	3,641,844	895,980,633	14,383,895,899	6%
2018	59,032,197,208	55,246,767,214	25%	13,811,691,804	983,685,138	4,909,310	978,775,828	12,832,915,976	7%
2017	53,247,408,273	49,670,578,885	25%	12,417,644,721	981,999,156	14,022,061	967,977,095	11,449,667,626	8%
2016	47,417,522,347	43,998,718,831	25%	10,999,679,708	1,031,616,230	8,269,822	1,023,346,408	9,976,333,300	9%
2015	41,942,626,194	38,777,132,714	25%	9,694,283,179	1,056,761,560	1,825,778	1,054,935,782	8,639,347,397	11%
2014	37,144,449,100	34,201,065,840	25%	8,550,266,460	922,542,290	2,099,876	920,442,414	7,629,824,046	11%
2013	35,056,675,852	32,341,033,447	25%	8,085,258,362	841,378,029	3,102,238	838,275,791	7,246,982,571	11%
2012	33,914,849,153	31,397,904,707	25%	7,849,476,177	857,669,416	6,253,224	851,416,192	6,998,059,985	10%
2011	33,187,263,963	30,780,381,086	25%	7,695,095,272	860,049,887	14,329,756	845,720,131	6,849,375,141	11%
2010	33,650,423,197	31,116,170,220	25%	7,779,042,555	807,926,063	18,762,284	789,163,779	6,989,878,776	10%
2009	33,046,077,772	30,395,457,645	25%	7,598,864,411	796,364,451	21,175,995	775,188,456	6,823,675,955	10%
2008	29,331,601,004	26,940,158,584	25%	6,735,039,646	721,220,945	9,914,275	711,306,670	6,023,732,976	10%

\*Schedule includes Avery Ranch, Pearson Place and Northwoods Road District and Somerset Hills #4 Road District (blended component unit).

\*Includes last ten years unaudited – estimated values as of November 6, 2020

### NOTES: Texas Constitution Art. 3 Section 52(B)

Under Legislative provision, any county, any political subdivision of a county, any number of adjoining counties, or any political subdivision of the state, or any defined district now or hereafter to be described and defined within the State of Texas, and which may or may not include towns, villages, or municipal corporations, upon a vote of two-thirds majority of the resident property taxpayers voting thereon who are qualified electors of such district or territory to be affected thereby, in addition to all other debts, any issues bonds of otherwise lends its credit in any amount not to exceed one-fourth of the assessed valuation of the real property of such district or territory, except that the total bonded indebtedness of any city or town shall never exceed the limits imposed by other provisions of this Constitution, and levy and collect taxes to pay the interest thereon and provide a sinking fund for the redemption thereof.

# Debt Service Summary

## DEBT SERVICE MATURITY SCHEDULE WILLIAMSON COUNTY, TEXAS

### Williamson County, Texas

Aggregate Debt Service Requirements as of 9/30/2020

### Aggregate Debt Service

Part 1 of 2

Date	Principal	Interest	Total P+I	Fiscal Total
09/30/2020	-	-	-	-
02/15/2021	57,354,956.00	23,132,374.19	80,487,330.19	-
08/15/2021	-	19,242,830.64	19,242,830.64	-
09/30/2021	-	-	-	99,730,160.83
02/15/2022	62,455,000.00	19,242,830.64	81,697,830.64	-
08/15/2022	-	18,034,115.14	18,034,115.14	-
09/30/2022	-	-	-	99,731,945.78
02/15/2023	64,975,000.00	18,034,115.14	83,009,115.14	-
08/15/2023	-	16,723,498.64	16,723,498.64	-
09/30/2023	-	-	-	99,732,613.78
02/15/2024	67,710,000.00	16,723,498.64	84,433,498.64	-
08/15/2024	-	15,295,856.89	15,295,856.89	-
09/30/2024	-	-	-	99,729,355.53
02/15/2025	70,610,000.00	15,295,856.89	85,905,856.89	-
08/15/2025	-	13,826,500.76	13,826,500.76	-
09/30/2025	-	-	-	99,732,357.65
02/15/2026	73,835,000.00	13,826,500.76	87,661,500.76	-
08/15/2026	-	12,117,458.01	12,117,458.01	-
09/30/2026	-	-	-	99,778,958.77
02/15/2027	54,860,000.00	12,117,458.01	66,977,458.01	-
08/15/2027	-	10,874,497.13	10,874,497.13	-
09/30/2027	-	-	-	77,851,955.14
02/15/2028	57,290,000.00	10,874,497.13	68,164,497.13	-
08/15/2028	-	9,647,428.38	9,647,428.38	-
09/30/2028	-	-	-	77,811,925.51
02/15/2029	59,795,000.00	9,647,428.38	69,442,428.38	-
08/15/2029	-	8,398,508.13	8,398,508.13	-
09/30/2029	-	-	-	77,840,936.51
02/15/2030	56,620,000.00	8,398,508.13	65,018,508.13	-
08/15/2030	-	7,189,276.88	7,189,276.88	-
09/30/2030	-	-	-	72,207,785.01
02/15/2031	55,775,000.00	7,189,276.88	62,964,276.88	-
08/15/2031	-	6,003,714.38	6,003,714.38	-
09/30/2031	-	-	-	68,967,991.26
02/15/2032	50,100,000.00	6,003,714.38	56,103,714.38	-
08/15/2032	-	4,924,465.63	4,924,465.63	-
09/30/2032	-	-	-	61,028,180.01
02/15/2033	43,615,000.00	4,924,465.63	48,539,465.63	-
08/15/2033	-	4,066,040.63	4,066,040.63	-
09/30/2033	-	-	-	52,605,506.26
02/15/2034	38,775,000.00	4,066,040.63	42,841,040.63	-

Aggregate | 9/23/2020 | 11:50 AM

Specialized Public Finance Inc.  
Austin, Texas

Page 1



# Debt Service Summary

## Williamson County, Texas

Aggregate Debt Service Requirements as of 9/30/2020

### Aggregate Debt Service

Part 2 of 2

Date	Principal	Interest	Total P+I	Fiscal Total
08/15/2034	-	3,382,478.13	3,382,478.13	-
09/30/2034	-	-	-	46,223,518.76
02/15/2035	35,865,000.00	3,382,478.13	39,247,478.13	-
08/15/2035	-	2,767,925.63	2,767,925.63	-
09/30/2035	-	-	-	42,015,403.76
02/15/2036	34,930,000.00	2,767,925.63	37,697,925.63	-
08/15/2036	-	2,205,589.38	2,205,589.38	-
09/30/2036	-	-	-	39,903,515.01
02/15/2037	27,955,000.00	2,205,589.38	30,160,589.38	-
08/15/2037	-	1,773,240.63	1,773,240.63	-
09/30/2037	-	-	-	31,933,830.01
02/15/2038	28,845,000.00	1,773,240.63	30,618,240.63	-
08/15/2038	-	1,316,653.13	1,316,653.13	-
09/30/2038	-	-	-	31,934,893.76
02/15/2039	29,880,000.00	1,316,653.13	31,196,653.13	-
08/15/2039	-	736,203.13	736,203.13	-
09/30/2039	-	-	-	31,932,856.26
02/15/2040	31,070,000.00	736,203.13	31,806,203.13	-
08/15/2040	-	132,500.00	132,500.00	-
09/30/2040	-	-	-	31,938,703.13
02/15/2041	4,175,000.00	132,500.00	4,307,500.00	-
08/15/2041	-	67,265.63	67,265.63	-
09/30/2041	-	-	-	4,374,765.63
02/15/2042	4,305,000.00	67,265.63	4,372,265.63	-
09/30/2042	-	-	-	4,372,265.63
<b>Total</b>	<b>\$1,010,794,956.00</b>	<b>\$340,584,467.99</b>	<b>\$1,351,379,423.99</b>	<b>-</b>

Aggregate | 9/23/2020 | 11:50 AM

Specialized Public Finance Inc.  
Austin, Texas

Page 2

## BUDGET ORDER

---

FY 2021



# Budget Order

## BUDGET ORDER

**STATE OF TEXAS  
COUNTY OF WILLIAMSON  
AN ORDER ADOPTING THE 2020/2021 COUNTY BUDGET**

WHEREAS, the Williamson County Commissioners Court is authorized and required to adopt an annual budget for all Williamson County officials and their departments after due consideration;

WHEREAS, the Williamson County Commissioners Court did invite and encourage public participation from county officers, precinct officers, department heads, and the general public, as to the various needs of the citizens of Williamson County for the fiscal year 2020/2021;

WHEREAS, the Williamson County Commissioners Court, after a full discussion of the needs, did make changes in the proposed budget filed by the County Judge in accordance with law; NOW

THEREFORE, BE IT ORDERED BY THE WILLIAMSON COUNTY COMMISSIONERS COURT that the proposed budget filed by the County Budget Officer and amended by the Commissioners Court be adopted with the following provisions:

**POLICIES RELATED TO COMPENSATION AND BENEFITS**

**I. SALARIES**

1. Salaries for County and Precinct Officials are set as follows:

a)	Judge of the County Court	126,182.00 per year
b)	Judge of the County Court at Law #1	156,999.96 per year
c)	Judge of the County Court at Law #2	170,999.96 per year
d)	Judge of the County Court at Law #3	184,999.96 per year
e)	Judge of the County Court at Law #4	184,999.96 per year
f)	County Attorney	161,709.96 per year
g)	County Sheriff	127,475.75 per year
h)	County Clerk	104,521.54 per year
i)	County Tax Assessor/Collector	108,691.18 per year
j)	District Clerk	104,521.54 per year
k)	County Treasurer	100,563.99 per year
l)	Each County Commissioner	102,747.63 per year
m)	Each Justice of the Peace	91,468.43 per year
n)	Each Constable	86,522.43 per year

2. The number of employee positions established and authorized for each official and/or department, the maximum allowable salary for each position, and the job titles are reflected in the annual approved county budget filed with the County Clerk.

# Budget Order

## II. HOLIDAYS

The established holiday schedule for paid holidays for the 2020/2021 budget year is as follows:

Veterans Day	Wednesday	November 11, 2020
Thanksgiving Holiday	Thursday Friday	November 26, 2020 November 27, 2020
Christmas Holiday	Thursday Friday	December 24, 2020 December 25, 2020
New Year's Holiday	Thursday Friday	December 31, 2020 January 1, 2021
Martin Luther King Day	Monday	January 18, 2021
President's Day	Monday	February 15, 2021
Good Friday	Friday	April 2, 2021
Memorial Day	Monday	May 31, 2021
Independence Holiday	Monday	July 5, 2021
Labor Day	Monday	September 6, 2021

See Addendum: The Williamson County Employee Policy Manual (March 3, 2020). Contains the policies for employee usage of paid holiday time as well as other policies affecting payroll related matters.

## III. SUPPLEMENTAL PAY

Williamson County recognizes the following supplemental pay additives. The departments/offices are responsible for ensuring that the employees selected meet all of the requirements established by their offices.

1. Field Training Officer Pay (FTO) –Designated positions listed below will be paid \$150 per month.

**Sheriff's Office** – Maximum of 18 positions  
**Corrections** – Maximum of 12 positions  
**Emergency Medical Services** – Maximum of 20 positions  
**Mobile Outreach Team** – Maximum of 2 positions

2. Crisis Intervention Team Supplemental Pay (CIT) - Designated positions will be paid \$250 per month.

**Sheriff's Office** – Maximum of 10 positions

# Budget Order

3. Training Specialist Supplemental Pay - Designated positions will be paid \$100 per pay period.

**Emergency Communications** – Maximum of 16 positions

4. On – call Pay – Specific positions listed below are classified as eligible for on-call pay due to the demand for after hour services. All Corrections and Sheriff's Office positions are to be paid by the Sheriff's Office Asset Forfeiture Funds and all District Attorney positions are to be paid by the District Attorney's Asset Forfeiture Funds.

**District Attorney's Office** – Maximum of 1 Asst. District Attorney, \$600 per week

**Facilities Maintenance** – Maximum of 2 non – exempt positions, \$100 per week

**Technology Services** – Maximum of 1 position, \$200 per week

**Emergency Management** – Maximum of 1 non-exempt position, \$100 per week

**Sheriff's Office** – Maximum of 15 positions, \$100 per week

5. Board Certification by the Texas Board of Legal Specialization Supplemental Pay - This supplement is paid by the office listed below to all attorneys who maintain certification by the Texas Board of Legal Specialization.

**District Attorney** – Maximum of 18 positions, \$5,000 per employee to be paid equally over 26 pay periods out of the District Attorney Asset Forfeiture Fund

6. Board Supplements – Designated positions will be paid for serving on a specific board(s).

**Juvenile Board** – County Judge and District Judges (5), \$400 per month.

**Judicial Board** – Maximum of 1 position in the Magistrate Office, \$2500 per year, paid equally over 26 pay periods.

7. County Supplements – Williamson County portion of elected state positions.

**District Attorney** – 1 position, \$18,000, paid equally over 26 pay periods. For Fiscal Year 21 only, an additional \$4,667.00 will be paid from October 2020 to December 2020, divided equally per pay period.

**District Judges** – 5 positions, \$13,200 per year, paid equally over 26 pay periods.

8. Court Admin Supplement – Paid to the Court Admin of the presiding District Judge, for additional duties. 1 position, \$5,500 per year, paid equally over 26 pay periods.

9. Senior Associate Judge Stipend – A Judge, designated by the District and County Court at Law Judges, who oversees Pre-Trial Services shall receive a stipend of \$2,500, paid equally over 26 pay periods.

## IV. CATASTROPHIC EVENT PAY

### PURPOSE

Establish a policy for Williamson County setting forth the compensation of exempt and non-exempt employees for an activation of the Williamson County Emergency Operation Plan during a declared disaster, catastrophic event, or qualifying event. Nothing in this policy shall



# Budget Order

be construed as changing the "at will" status of any person employed by Williamson County.

## **BACKGROUND**

Williamson County will compensate those essential employees who are required to work outside of their normal work schedule when assisting in the management of a local qualifying event, or when necessary to assist other agencies in managing events outside of the local jurisdiction. Examples of qualifying events include, but are not limited to, the following:

- A. Certain catastrophic local events including, but not limited to: floods, hurricanes, tornados, and other Acts of God, nuclear, chemical, and biological emergencies, terrorist attack(s), or any other emergency declared by a federal, state or local authority.
- B. When assigned to support an event, internal or external, to the County's jurisdiction; For personnel assigned and deployed to select teams, including, but not limited to: Williamson County Emergency Operations Center and Local, Regional, State and Federal Deployments.

## **POLICY**

### **1. Non-exempt Compensation**

Any non-exempt employee who is recalled to duty during a catastrophic event, who works in- excess of forty (40) hours in a work week, or 86-hours in the pay period for those on the law enforcement pay plan, will be paid overtime for additional hours worked. Note that the general rules of compensable time apply to work performed under the circumstances covered by this policy. Refer to the Williamson County Handbook or contact Human Resources if you have questions about what is considered compensable time.

### **2. Exempt Compensation**

At the Commissioners Court discretion, any salaried exempt employee who is required to work hours in-excess of their normal work schedule (eighty hours in a pay period) during a declared disaster, Catastrophic Event, or qualifying event as outlined in this procedure may be compensated during the declaration period at a determined hourly rate. Only pay periods with hours worked that equal or exceed 88 hours and at least 8 hours for the event, should be submitted for possible compensation.

## **V. FINANCIAL POLICIES**

1. **Fund Balance Policy:** Williamson County recognizes the financial importance of maintaining an appropriate level of Unassigned Fund Balance. A formalized Fund Balance Policy demonstrates to the taxpayer fiscal prudence and the ability to meet its obligations in a timely manner. Independent financial analysts rate the county's financial stability. The county's credit strength and strong management control reported by these analysts is, in part, a result of this Fund Balance Policy.

Williamson County will maintain reservations of Fund Balance, in accordance with Governmental Accounting and Financial Standards Board Statement No. 54, Fund



# Budget Order

Balance Reporting and Governmental Fund Type Definitions. This Policy shall only apply to the County's governmental funds. Fund Balance shall be composed of non-spendable, restricted, committed, assigned and unassigned amounts.

2. **General Fund:** Unassigned Fund Balance represents the difference between assets and liabilities that is available for appropriation.

Williamson County will maintain an appropriate level of Unassigned Fund Balance in the General Fund to protect against a reduction of services due to temporary revenue shortfalls or unexpected one-time expenditures. It also helps to ensure stable tax rates. The level of Unassigned Fund Balance for the General Fund shall not be less than 35% of total General Fund budgeted expenditures.

The goal of each year's budget process will be to adopt a budget that maintains compliance with the General Fund Unassigned Fund Balance Policy. If it is determined there is a surplus (an amount exceeding the target limit), the funds may be designated or appropriated for the following, including, but not limited to:

- Tax rate stabilization.
- Only one-time, non-recurring expenditures, such as capital improvement needs.
- Address any shortfall in related funds, i.e. Road and Bridge Fund.
- Reduction of debt; to include capital leases.

If it is determined there is a deficit (an amount below the lower limit), the County must develop a plan to rebuild the Unassigned Fund Balance to 35%.

3. **Tobacco Fund:** The initial distribution of Williamson County's share of the settlement established the fund in 1999. Revenues to the fund consist of interest income and the annual distribution by the state of the state trust earnings. To ensure continuation of the fund, the Williamson County Commissioners Court has designated the portion of fund balance representing the amount of the original settlement (\$2.5M). Designation means that this amount, or "principal" balance, cannot be expended. In addition to the original settlement amount, each year, 20% of the revenues from both interest income and the annual distribution from the state will be added to the designated fund balance in order to allow the fund to grow over time. Only 80% of revenues earned from interest and the earnings distributed annually by the state will be budgeted and expended. When determining the next year's budget, the amount available to expend will be calculated using actual revenue and interest revenue amounts from May 1<sup>st</sup> of the previous year to April 30<sup>th</sup> of the current year. Any unspent funds at the end of the fiscal year will be available to budget in the next year. If Tobacco Fund expenditures are budgeted to offset expenditures in other funds, the actual program cost to the other Funds will be determined prior to transferring in any dollars from the Tobacco Fund. This available balance will be tracked annually by the County Auditor's office.

4. **Self-Insured Health Plan Fund Policy:** Unassigned Fund Balance represents the difference between assets and liabilities that is available for appropriation. Williamson County will maintain an appropriate level of Unassigned Fund Balance in the Benefits Fund to protect against an inability to pay for claims and administration associated with the self-insured health plan due to temporary revenue shortfalls. It also helps to ensure stable employer and employee contribution rates.

# Budget Order

The Self-Funded Health Plan Fund currently has a “goal of reaching and maintaining 25% of expected claims”. The goal of each year’s budget process will be to endeavor to adopt a budget that maintains compliance with the Benefits Fund Unassigned Fund Balance Policy.

If it is determined there is a surplus (an amount exceeding the target limit), the funds may be designated or appropriated for contribution rate stabilization.

If it is determined there is a deficit (an amount below the lower limit), the County may develop a plan to rebuild the Unassigned Fund Balance to 25% of expected claims.

5. **Radio Communication Systems (RCS) Fund Policy:** Unassigned Fund Balance represents the difference between assets and liabilities that is available for appropriation. Williamson County will maintain an appropriate level of Unassigned Fund Balance in the Radio Communications Systems Fund to protect against unforeseen operating issues. These unforeseen issues can result from environmental or project related items. It also helps to ensure stable radio user fees for the user community.

The Radio Communication Systems Fund has a “goal of reaching and maintaining 30% of total Radio Communication Systems expenditure budget.

If it is determined there is a surplus (an amount exceeding the target limit), the funds may be designated or appropriated for:

- Only one-time, non-recurring expenditures, such as tower improvements
- Fee stabilization

If it is determined there is a deficit, the Radio Communication Systems Board will develop and recommend a plan to the County to rebuild the Unassigned Fund Balance to 30%.

## Use and Distribution of Specific Special Revenue Funds and Accounts

6. **Child Safety Fund:** – This fund is used to deposit a \$1.50 fee collected on each vehicle registration and court costs collected by justice, county, or district courts for violations that occur within a school-crossing zone of \$25 per violation. This fund is used to provide a school crossing guard program and/or programs designed to enhance child safety, health, or nutrition. The Commissioners Court, by an order adopted in October 2010, has directed these funds to be distributed in the following manner: 10% of Total Collections less an administrative fee shall be distributed to the Williamson County’s Children’s Advocacy Center. The remainder shall be distributed to the school districts on a pro rata basis based on attendance. These funds will be distributed annually after the close of the prior fiscal year.

7. **School Fund:** Williamson County maintains a working interest ownership in two natural gas producing properties located on what was formerly county-owned property. The mineral rights that have been retained are designated to be distributed to school districts within the county based on the number of students who reside in the county. This distribution will occur annually at the close of each fiscal year and will coincide with the distribution of the Child Safety Fund proceeds.

# Budget Order

8. **Employee Fund:** The Employee fund is proceeds collected from Williamson County's vending machine contract. Use of these funds must be **pre-approved** by the County Judge.

These funds may be used for the following purposes:

- a) To offset the cost of county employee events
- b) Flowers for the death of a county employee only
- c) An award or plaque upon retirement for employee recognition. All purchases must display (i.e. engraving) information regarding the purpose of the employee recognition. (Purchasing guidelines must be adhered to):
  - i. The employee must be vested (8 years of service)
  - ii. \$40.00 allowed for employees with up to 15 years of service
  - iii. \$80.00 allowed for employees with over 15 years of service
- d) Employee recognition events and programs
- e) Maximum of \$300.00 allowed towards a reception/light refreshments for the retirement or departure of an:
  - i. Elected Official serving in his/her capacity for at least 1 term
  - ii. Department Head who must be vested (8 years of service)
  - iii. Employee with 20 years of service or more

No reimbursement of sales tax will be allowed.

The amount allowed for use may never exceed the actual balance in the fund.

9. **WM-City of Hutto and Hutto ISD Fund:** The WM-City of Hutto and Hutto ISD Fund consists of proceeds paid by Waste Management annually. Per the agreement, these funds represent 2% of the Tip Fee and are to be expended for the benefit of the City of Hutto and Hutto ISD. The expenditures are at the County's sole option. The annual distribution will be allocated 50% to the City of Hutto and 50% to Hutto ISD. Each entity is required to request any disbursements from the fund.

10. **Williamson County Community Facility Fund:** This fund consists of fees collected through the Williamson County Landfill. Community organizations, groups, and individuals may submit a funding request to the Williamson County Commissioners Court for the construction, improvement, or remodel of community facilities located in Williamson County that serve a public purpose.

11. **Use of Flex Funding Account for Mental Health Mobile Outreach Team:** In order to mitigate the incidence of public mental health crisis and save the taxpayers from spending additional funds on costs that could otherwise be limited for *public* health-related services, the Williamson County Commissioners Court finds there is compelling need to establish and authorize the use of a mental health Flex Funding Account by the Mobile Outreach Team.

Therefore, pursuant to the Texas Local Government Code, § 111.068(b) (citing the "interest of the tax payers" in budget matters), the Texas Health and Safety Code, § 121.003(a) (authorizing commissioners court to "enforce any law that is reasonably necessary to protect the public health."), and the common law granting the County authority to regulate the public health and safety, the Williamson County Commissioners Court approves the Mental Health Mobile Outreach Team Flex Funding Account. Typical Flex Funding expenditures may



# Budget Order

include, but are not limited to transportation vouchers, payment for medical appointments, medication/pharmacy vouchers/payments, payment for therapy sessions (short to mid-term), food and motel vouchers, payment toward utility or other essential household bills. The Mobile Outreach Team has Policies and Procedures to ensure compliance with this policy. The fund is subject to further oversight, including, but not limited to, auditing by the Williamson County Auditor's Office.

## 12. Financial – General Procedures

- a) Any mailings sent by a county department or official using county funds must be in furtherance of legitimate county business and must comply with all state ethics rules and other laws and regulations.
- b) All county meetings should be held in county facilities whenever feasible and such facilities are available. If the county meeting space is not available, other publicly owned facilities, such as those owned by cities, utility districts, or school districts, should be utilized as the rental of these facilities is often at little or no cost.
- c) Transfer of funds **out** of the following line items will not be allowed:
  - i) Training
  - ii) Gasoline
  - iii) Cell Phones
  - iv) RCS Radio Fees
- d) Transfer of funds **into** any of the above line items may be allowed.
- e) Transfer of funds out of, within, or to the following line items will not be allowed, with the exception of line item 1107/Temp-Seasonal:
  - i) Salaries- This pertains to salary line items that are budgeted based on position control. This includes object codes 1100, 1101, and 1105. Line item transfers between 8000 accounts and salary lines for the purpose of merit money allocation/re-allocation are permissible and will be placed on the agenda for Commissioners Court approval/review.
  - ii) Fringe Benefits.
- f) All recruitment items purchased must comply with Article III, section 52 of the Texas Constitution. Thus, the predominant purpose of any expenditures on recruitment materials must be to accomplish a “direct” public purpose and be in compliance with the provisions of this policy in order to ensure that Williamson County receives a return of public benefit from said expenditures. Williamson County recognizes the need to identify, recruit and hire qualified employees.
  - i) Funds for recruitment items must be approved during the annual budget process.
  - ii) Items must not state the name of any individual, but instead the name of the county and/or department or office.
  - iii) “Give way” items such as pens, pencils, etc. should not exceed \$2.00 per item.

All purchases must follow procurement guidelines.

# Budget Order

## **VI. PURCHASING – GENERAL PROCEDURES**

1. Williamson County Purchasing and Procurement Card (P-Card) policies are intended to provide consistent procedures for the acquisition of materials, supplies, and services required by Williamson County. The responsibility to adhere to all Purchasing and P-Card policies rests with the employee, supervisor, department head, or elected officials who certifies conformance to them.

2. The Williamson County Purchasing Manual as well as other more detailed information directing specific purchasing procedures and processes can be located on the SharePoint Purchasing Portal at: <https://wilco365.sharepoint.com/purchasingportal>.

This site provides county departments access to:

- a. Policies, Procedures and Manuals
- b. Training Materials
- c. Forms
- d. Guides and other tools to assist in the purchasing process

3. The County Auditor's Office will audit Expense Reports monthly. Cardholder infractions will be addressed and may result in disciplinary action as recommended by County Auditor's Office. Actions may include:

- a. Retraining
- b. Reduction of credit limits
- c. Suspension of account

**Theft, fraud or intentional policy violations may result in permanent closure of account or termination of employment, based on severity of violation.**

4. Any questions related to compliance with intent of county Purchasing Policies should be directed to the Purchasing Department prior to making a purchase.

<http://www.wilco.org/CountyDepartments/Purchasing>

## **VII. COUNTY VEHICLES**

1. It is prohibited by law to utilize county owned vehicles for personal use. Any county employee that resides outside the county and utilizes a county owned vehicle during their workday, is required to return that vehicle to their primary work location following their assigned work shift. Elected Officials or Senior Directors may grant an employee the ability to take a County vehicle home for a specific occasion or an event, if it is in the business interest of the County to do so.

The following is an all-inclusive list of positions that may be required to respond to emergencies outside of their normal work assignments, and may, with the concurrence of their department head or elected official, take a county vehicle to their residence, within Williamson County, at the end of their shift to allow them to respond as required.

# Budget Order

- a) The Sheriff and paid law enforcement as follows: Sheriff's Patrol Deputies, Sheriff's Detectives, on call Crime Scene Technician, on call Animal Control Officers, Sergeants, Lieutenants, Commander and Chiefs
- b) Each Constable and Deputy Constables
- c) Investigators in the District Attorney and County Attorneys offices
- d) Two on call maintenance employees designated by the Maintenance Division Director
- e) Division Commanders, and Operation Commander(s) approved by EMS Director
- f) The Fire Marshal Special Operations Chief, Asst. Fire Marshal, Special Operations Asst. Chief, and On Call Hazmat Special Operations Captain, when on call
- g) The Assistant County Engineer for Maintenance Operations, the Director of Field Operations, (9) Senior Foremen and Foreman
- h) The Director of Emergency Management and the Deputy Director of Emergency Management
- i) The Wireless Communications Tower Technician

The Senior Director of Emergency Services and the Sheriff have the discretion to assign a vehicle to an appropriate member of their department to facilitate a specific response to emergency scenes or events, on a case by case basis, where the resources are requested and needed. This shall only be done in times of high risk, high probability events, or during scheduled special "large scale" events where response is likely. This assignment shall be tracked and reported to the Commissioners Court.

*The following list has been grandfathered by the court, will not be expanded, unless approved by the Commissioners Court, and shall show significant decreases in each budget year until phased out.*

## **Sheriff's Office**

S. Zion  
D. Garrett

## **Constable Office Pct. 2**

S. Holt

## **Emergency Services**

R. Williams  
M. Reyna  
H. Clark  
T. Allen  
I. Oyedokun

The following list has been exempted from the out of county policy for take home vehicles by the court.

## **Sheriff's Office**

W. Steffen  
R. Gauvin



# Budget Order

J. Sapien  
J. Helm  
J. Guinn

*County vehicles assigned to departments or individuals that are not take-home vehicles, shall be returned and parked at the end of each workday at the facility where the primary office is located. It is expressly forbidden under this order for any county vehicle to be used for personal use at any time.*

2. A County Fleet Committee will review fleet policies and purchases and make recommendations for budgeting purposes. This committee will consist of one representative from each Constable's Office, the Budget Office, Emergency Services, Fleet Department, Human Resources, Infrastructure, Purchasing, and the Sheriff's Office. The Auditor's Office is a non-voting member.

All accidents involving County vehicles and equipment must be reported to the Risk and Safety Coordinator in Human Resources to ensure appropriate claims processing, including any corrective action taken. Vehicles removed from service are reported on the Court agenda and accident reports are sent to the court when applicable. Also, new vehicles, equipment, and buildings must be reported to the Risk and Safety Coordinator immediately in order to ensure that proper insurance coverage is in place.

## **VIII. CELL PHONE POLICY**

Williamson County may purchase/lease cell phones for departments in the county that deal with sensitive data or for security reasons, example law enforcement, and provide cell phone service for individual use. The departments should have this money approved and budgeted in line item 004209. For the majority of County employees, a Stipend Policy has been implemented and is laid out below. These dollars are approved and budgeted in line item 001109.

### **Procedures for the Stipend Policy**

1. Each department head or elected official will identify who they require to maintain a cell phone account in order to conduct official county business. Only regular full-time employees and department heads will be allowed a stipend. The funds for cell phone stipends must be submitted and approved as part of each department's annual budget process.

2. Seven levels of cell phone stipends will be established:

\$10.00 Per Month – (\$5.00 per pmt)  
\$15.00 Per Month - (\$7.50 per pmt)  
\$20.00 Per Month – (\$10.00 per pmt)  
\$25.00 Per Month – (\$12.50 per pmt)  
\$30.00 Per Month – (\$15.00 per pmt)  
\$35.00 Per Month – (17.50 per pmt)  
\$40.00 Per Month – (\$20.00 per pmt)

3. Stipends will be paid semi-monthly for each approved employee or department head (will not be included on the third paycheck that is received twice each year). The cell phone

# Budget Order

stipend shall be removed by the department whenever an employee is on Administrative Leave with pay.

4. The cell phone stipend is considered supplemental income subject to IRS taxes and reporting requirements and will be processed through Payroll and will be included in the employee's gross income. Retirement contributions will also be deducted and matched in accordance with TCDRS.

5. Expenditures over the allowed stipend will not be reimbursed.

6. An approved cell phone stipend will not follow an employee if the employee changes positions.

7. Each department head or elected official is responsible for verifying and monitoring that their employees receiving a cell phone stipend has obtained the required service. Disciplinary action up to and including termination may result in an employee who receives a stipend and does not provide their department head or elected official with the proper documentation of cell phone service, if requested. Each department will maintain a list of cell phone numbers for those individuals with stipends for audit purposes.

8. To minimize the risk of incurring unpaid time worked, Offices and Departments should carefully monitor phone and e-mail access outside of scheduled time worked for non-exempt employees. Failure to comply with this policy may result in termination.

## **IX. COMMISSIONERS COURT**

This order designates the Commissioners Court will meet on Tuesdays each month.

WHEREUPON MOTION MADE AND SECONDED, the ORDER ADOPTING THE AMENDED WILLIAMSON COUNTY BUDGET ORDER was passed on a vote of 4 for, and 0 against on the 29th of September 2020.

This ORDER being adopted, the County Judge is authorized to sign the ORDER and the County Clerk is instructed to record the ORDER and the Budget in the official minutes of the Commissioners Court.

Attest:

  
Bill Gravell, County Judge

  
Nancy E. Rister, County Clerk

# FUND SUMMARIES

---

FY 2021



# Fund Summaries

## CONSTITUTIONAL FUNDS

- **General Fund:** Chief operating fund of the County. It accounts for all financial resources of the County except those required to be accounted for in another fund.
- **Road & Bridge General Fund:** Fund established for the revenue derived from ad valorem taxes, vehicle registration fees and rebates from the State of Texas. Expenditures are for the maintenance and construction of County roads and bridges.
- **Debt Service/County-Wide:** Used to account for the accumulation of resources for, and payment of, general long-term debt principal, interest, and related costs.

## OTHER FUNDS TO BE SPENT FOR SPECIFIC PURPOSES

- **Alternate Dispute Resolution Fund:** Designated funding to aid in a weeklong mass mediation session held annually to clear open cases and finalize documentation in question. The monies are spent on advertisement and preparation necessary to acquire attention and attendance.
- **Appellate Judicial Fund:** Each county in the Third Court of Appeals is required to establish an Appellate Judicial Fund to assist the court of appeals in the processing of appeals and to defray costs incurred by the county. Fees are assessed for court cases filed in a county court, county court at law, probate court and district courts.
- **Avery Ranch Fund:** Avery Ranch Road District #1 was formed by the Commissioners Court in 2001. The District issues unlimited tax bonds for the purpose of developing roads in the district. The District is governed by a Board comprised of the Williamson County Commissioners Court. The bonds are scheduled to be paid in full on August 15, 2025.
- **Child Abuse Prevention:** This fund is used to account for the \$100 fee assessed in certain child sexual assault and related convictions. These funds are to be used for child abuse prevention programs.
- **Child Safety:** This fund is used to account for \$1.50 tax collected during the vehicle registration process. These funds are also collected by justice, county, or district courts for violations that occur within a school crossing zone up to \$25 per violation. This fund is used to provide a school crossing guard program and/or programs designed to enhance child safety, health, or nutrition.
- **Community Improvement Precinct 4 Fund:** Donations received from Lealco, Inc. are to be expended for community improvement projects located in Precinct 4 of Williamson County. The donations are defined in the settlement agreement between Williamson County and Lealco, Inc. The agreement was approved by the Commissioners Court on August 18, 2020.
- **County & District Court Technology:** This fund accounts for money charged to a defendant convicted of a criminal offense in a County or District Court. It is designated for the purpose of financing the purchase of technological enhancements for a county court, statutory court, or district court.
- **County Attorney Asset Forfeiture:** This fund is used to account for monies received from Federal and State court cases dealing with illegal drug violations. Money is distributed to entities involved in the resolution of the drug case and used for education or equipment needed to enhance law enforcement activities.



## Fund Summaries

- **County Attorney Hot Check Fund:** Used to account for monies received from fees collected on the payment of hot checks. Expenditures are made for the improvement of the operation of the County Attorney's office.
- **County Sheriff:** This fund is used to account for jail inmates' purchase of food and toiletry items or other supplies. Expenditures are for the purchase of these items. Any revenue generated may be used for the benefit of the inmate.
- **County Sheriff Asset Forfeiture:** This fund is used to account for monies received from Federal and State court cases dealing with illegal drug violations. Money is distributed to entities involved in the resolution of the drug case and used for education or equipment needed to enhance law enforcement activities.
- **Court Records Preservation Fund:** This fund is used to account for monies collected from fees charged by the County and District Clerks. They are used only to digitize court records and preserve the records from natural disasters.
- **Court Reporter Service Fund:** The clerk of each court having an official court reporter shall collect a court reporter service fee as a court cost in each civil case filed with the clerk to maintain a court reporter who is available for assignment in the court
- **Courthouse Security Fund:** Used to collect court costs of defendants convicted of felony and misdemeanor offenses. Clerks collect the costs and pay them to the County Treasurer where it is designated for security purposes such as metal detectors, identification cards and surveillance cameras
- **District Attorney Asset Forfeiture Fund:** This fund is used to account for monies received from Federal and State court cases dealing with illegal drug violations. Money is distributed to entities involved in the resolution of the drug case and used for education or equipment needed to enhance law enforcement activities.
- **District Attorney Welfare Fraud:** Used to account for monies received from fees collected from the Health and Human Services Commission for prosecuting welfare fraud cases. Expenditures are made for the prosecution of welfare fraud cases.
- **Election Chapter 19 Fund:** The state allocates funding based on the number of new, cancelled, and updated voter registrations processed in the preceding calendar year. These funds are only to be used for any activities designed to enhance the voter registration process
- **Election HAVA:** This fund was created to account for the rental fees collected from the use of voter equipment purchased with funds from the HAVA grant. The use of these fee revenues includes but is not limited to the maintenance, license fees and upgrades for the voting equipment as well as new equipment, training, storage, and other costs associated with the operation and maintenance of the voting systems.
- **Election Services Contract Fund:** This Fund is used to support and contain costs generated from an election. Contracts between political parties and other entities are handled through the court and paid by the contracting party for administering election services
- **Election Surplus Contract Fund:** This fund accounts for the administrative fees collected from other entities the county has provided election services. The funds may not be used to fund the day to day operations of the office of the county election officer. The funds may only be used to defray expenses of the county election officer's office in connection with election-related duties



## Fund Summaries

or functions. The county election officer shall request in writing to the Commissioners Court use of these funds. Only the county election officer can request use of these funds.

- **Employee Fund:** This fund is used to account for the proceeds collected from Williamson County's vending machine contract. The funds may be used to offset the cost of the County Christmas Party. Flowers for the death of an employee. An award or plaque upon retirement for employee recognition. Employee of the Year Awards.
- **Fleet Maintenance:** Used to account for the maintenance and repair of County motor vehicles and related costs.
- **Guardianship Fund:** This fund is used to account for the collection of a \$20.00 "supplemental court-initiated guardianship fee" required by the State of Texas for support of judiciary guardianship initiated under Section 683 of the Texas Probate Code. The fees are to be used to supplement, not supplant, the compensation of a court-appointed guardian ad litem or attorney ad litem and to fund local guardianship programs for indigent, incapacitated persons who do not have a family member suitable and willing to serve in that capacity.
- **Justice Court Technology Fund:** This fund accounts for money charged to a defendant convicted of a misdemeanor in a justice court. It is designated for the purpose of financing the purchase of technological enhancements for a justice court.
- **Justice of the Peace Security Fund:** This fund is used to collect court costs of defendants convicted of misdemeanor offenses. The clerks collect the costs and deposit them with the County Treasurer where it is designated for security purposes, such as metal detectors, identification cards, and surveillance cameras for justice courts not housed in the County courthouse.
- **JP #3 Teen Court Program:** The purpose of this fund was to account for the receipt of fee for juveniles who are participating in the Teen Court Program.
- **Justice of the Peace Truancy Program:** This fund is used to account for the collection of fees allowed by the State of Texas and ordered by the Williamson County Commissioners Court to finance the salary and benefits of a juvenile case manager helping to administer the Truancy Program for the justice courts. The program has been established through cooperation with local governments, school districts and agencies to assist with local truancy cases.
- **Juvenile Delinquency Prevention:** This fund is used to repair damage and reward the public for identifying and aiding in the apprehension of offenders who vandalize public and personal property. Funds are also used for recognition and recreation programs for teens; local teen court programs; local juvenile probation department and educational and intervention programs to prevent juveniles from engaging in delinquent conduct.
- **Juvenile Justice Alternative Education Program (JJAEP) Tier II:** The Texas Probation Commission provides funding for costs that are reasonable, necessary, and directly related to the creation and ongoing operation of a JJAEP to include the purchase of equipment, renovations, or construction. This program is designed to provide an educational setting for students that have been expelled from the public schools. The goal of the program is to reduce delinquency, increase offender accountability, and rehabilitate offenders through a comprehensive, coordinated community-based juvenile probation system.

## Fund Summaries

- **Law Library Fund:** Monies collected through civil cases filed in the County or district court are accounted for through this fund. Collections are to be used to support the management and expenditures necessary to maintain law libraries throughout the County.
- **Local Provider Participation Fund (LPPF):** Section 292B of the Texas Health & Safety Code allows Williamson County to create a Local Provider Participation Fund. The county annually sets the rate associated with mandatory provider participation payments from local hospitals. These funds can be spent on certain intergovernmental transfers and indigent care programs as defined by the code.
- **Northwoods Road District Debt Service Fund:** Northwoods Road District was formed by the Commissioners Court in 2011. The fund is used to pay for the long-term debt expenditures for the district. The District is governed by a Board comprised of the Williamson County Commissioners Court. The bonds are scheduled to be paid in full on August 15, 2042.
- **Northwoods Road District Operating Fund:** Northwoods Road District was formed by the Commissioners Court in 2011. The District issues unlimited tax bonds for the purpose of developing roads in the district. The fund is used to reimburse the developer for construction of the four-lane divided portion of Staked Plains Boulevard within the District. The District is governed by a Board comprised of the Williamson County Commissioners Court.
- **Pass-Through Funding Program:** This fund is used to account for the reimbursements from Texas Department of Transportation (TXDOT) related to the Pass-Through Road Financing Program. The pass-through program allows the County to manage the improvements of state highways. Reimbursement from TXDOT is based on a rate after completion of these projects. The monies will be used for the payment of the debt related to these projects. Any remaining funds after the debt has been retired will be used for road projects.
- **Pearson Place Road District Debt Service Fund:** Pearson Place Road District was formed by the Commissioners Court in 2010. The fund is used to pay for the long-term debt expenditures for the district. The District is governed by a Board comprised of the Williamson County Commissioners Court. The bonds are scheduled to be paid in full on August 15, 2041.
- **Pearson Place Road District Operating Fund:** Pearson Place Road District was formed by the Commissioners Court in 2010. The District issues unlimited tax bonds for the purpose of developing roads in the district. The fund is used to reimburse the developer for construction of the four-lane divided portion of Neenah Avenue within the District. The District is governed by a Board comprised of the Williamson County Commissioners Court.
- **Pretrial Intervention Programs:** This fund is used to account for a fee not to exceed \$500. To be used to reimburse the county expenditures related to a defendant's participation in a pretrial intervention program.
- **Probate Court Fund:** This fund accounts for fees from all probate court cases filed and used for training for County Courts at Law personnel.
- **Project:** These funds are set up to account for construction of major capital projects. The majority of the funds are received from Bond Proceeds.
- **Records Archive Fund (County Clerk):** Established specifically to support the preservation and restoration services performed by the County Clerk in connection with maintaining archived records. These monies assist the County Clerks with maintaining public documents filed before January 1, 1990.

## Fund Summaries

- **Records Management Countywide:** This fund is used to account for monies collected from fees charged by the County and District Clerk. These funds are used Countywide for records management, records management training and for the disposal of large quantities of outdated documents.
- **Records Management & Preservation (County Clerk):** Compiled of the fees for records management and preservation services performed by the County Clerk. All records are documented, filed, and must be paid for at the time the document is filed. This fee may be used for specific records preservation and automation projects.
- **Records Management & Preservation (District Clerk):** This fund is compiled of fees for records management and preservation services performed by the District Clerk. All records are documented, filed, and must be paid for at the time the document is filed. This fee may be used for specific records preservation and automation projects.
- **Records Technology (District Clerk):** This fund accounts for money charged when filing suit in a district court. It is designated for the purpose of preservation and restoration services performed in connection with maintaining a district court records archive.
- **Regional Animal Shelter (WCRAS):** This fund accounts for the County's percentage share of revenues collected as adoption fees, surrender fees, etc. at the WCRAS. Expenditures are made for the day-to-day operations of the facility. The other regional participants in the shelter share proportionately in the operation costs.
- **Regional Animal Shelter Donation Fund (WCRAS):** This fund accounts for WCRAS donations. Many donations are used for a specific purpose. This fund is set up to aid in accounting for the various donations.
- **School Fund:** Royalties for mineral rights are received from the investments sold for the benefit of various county school districts. The funds are held in trust and distributed to the school districts as directed by the County Judge.
- **Somerset Hills #4 Road District Debt Service Fund:** Somerset Hills Road District was formed by the Commissioners Court in 2008. The fund is used to pay for the long-term debt expenditures for the district. The District is governed by a Board comprised of the Williamson County Commissioners Court. The bonds are scheduled to be paid in full on August 15, 2045.
- **Somerset Hills #4 Road District Operating Fund:** Somerset Hills #4 Road District was formed by the Commissioners Court in 2008. The District issues unlimited tax bonds for the purpose of developing roads in the district. The fund is used to reimburse the developer and Williamson County for its share of the costs associated with construction expenses and land dedication for Ronald Reagan Boulevard from Farm to Market Road 2338 to State Highway 195. The District is governed by a Board comprised of the Williamson County Commissioners Court.
- **Specialty Court Fund:** Section 121.00 of the Texas Government Code allows the creation of Specialty Court programs. Williamson County has two active programs, The DWI/Drug Court and Veterans Court. The programs are funded by collection of the court costs of a conviction for certain intoxication and drug related offenses. The fund retains 50% of the total fee to be used exclusively to develop and maintain drug court programs. A service fee of 10% is revenue deposited into the General Fund. The remaining 40% of the total fee is sent to the state.

## Fund Summaries

- **Tobacco Fund:** Monies received by the County from the state as a pro rata distribution from the lump sum payment made by tobacco companies are accounted for through this fund. The money collected from the state is to be spent on health-related issues. In addition, monies received by the County for Ambulance Uncompensated Care are accounted for in this fund. The Ambulance UC monies are used for the High Utilizer Group (HUG) program.
- **Unclaimed Juvenile Restitution Fund:** Section 54.0482 of the Texas Family Code requires a separate fund to account for unclaimed juvenile restitution. The funds may be spent only for the same purposes as specified for juvenile state aid.
- **Williamson County Benefits Fund:** This fund is used to account for the accumulation and allocation of costs associated with medical and dental benefits plans.
- **Williamson County Conservation Fund:** This fund was formed by the Williamson County Commissioner's Court in December 2002 as a pro-active approach to providing for conservation of the recovery of endangered species in the Williamson County area.
- **Williamson County Historical Commission Fund:** The fund is used to account for the monies received from memorial brick sales and donations to the Williamson County Historical Commission. The funds can be used for county historic preservation.
- **Williamson County Radio Communication System (WCRCS):** This fund is used to account for money collected from governmental entities utilizing the countywide radio communications system. The funds are used for operations and maintenance of the system.

## BASIS OF BUDGETING

All County accounts are organized on the basis of funds (account group). Using these accounts, the revenues and expenditures are approved before the beginning of each fiscal year by a budget adopted by Commissioners' Court. The County's budget for funds is maintained on a modified accrual basis accounting. Revenues are recorded when available and measurable, and the expenditures being recorded when the goods and services are received, and the liabilities are incurred.

The government-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting, as are the proprietary fund financial statements. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenue in the year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the County considers revenue to be available if collected within 60 days of the end of the current fiscal period. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to compensated absences and claims and judgments, are recorded only when payment is due.

# CONSTITUTIONAL FUNDS

---

## WILLIAMSON COUNTY, TEXAS

### FY 2021





# Constitutional Funds

## GENERAL FUND ADOPTED BUDGET

### FUND ANALYSIS

	<b>Actual 2018-2019</b>	<b>Amended Budget 2019-2020</b>	<b>Estimated 2019-2020</b>	<b>Adopted Budget 2020-2021</b>
<b>Beginning Balance</b>	\$113,532,800	\$120,084,021	\$120,084,021	\$138,791,063
<b>Revenues</b>	\$203,095,921	\$215,374,150	\$213,722,868	\$215,686,680
<b>Transfers In</b>	\$400,479	\$164,000	\$159,477	\$170,000
<b>Total Funds Available</b>	\$317,029,200	\$335,622,171	\$333,966,366	\$354,647,743
<b>Expenditures</b>	\$182,672,357	\$206,980,973	\$181,914,558	\$203,224,654
<b>Transfers Out</b>	\$14,272,822	\$46,323,321	\$13,260,745	\$19,757,026
<b>Ending Fund Balance</b>	\$120,084,021	\$82,317,877	\$138,791,063	\$131,666,063

### REVENUE ANALYSIS

<b>Current Ad Valorem Taxes</b>	\$159,405,166	\$173,757,036	\$172,985,434	\$179,181,689
<b>Delinquent Ad Valorem Taxes</b>	\$997,212	\$1,028,000	\$782,270	\$840,000
<b>Other Taxes</b>	\$1,786,581	\$1,597,000	\$1,123,702	\$857,000
<b>Fees of Office</b>	\$14,634,754	\$13,936,700	\$15,280,538	\$13,926,472
<b>Fines and Forfeitures</b>	\$2,507,416	\$2,431,700	\$2,024,023	\$1,605,480
<b>Charges for Services</b>	\$13,824,014	\$13,495,130	\$13,895,801	\$14,069,790
<b>Intergovernmental</b>	\$3,315,576	\$2,583,650	\$3,082,968	\$2,635,749
<b>Investment income/other</b>	\$6,625,202	\$6,544,934	\$4,548,132	\$2,570,500
<b>Transfers In</b>	\$400,479	\$164,000	\$159,477	\$170,000
<b>Total Revenues</b>	\$203,496,400	\$215,538,150	\$213,882,345	\$215,856,680

\*The Amended Budget and Expenditures for FY 20 are estimated as of October 19, 2020. These totals may change until the books are closed December 31, 2020.

# Constitutional Funds

EXPENDITURE ANALYSIS	FY2018 ACTUALS	FY2019 ACTUALS	FY2020 ADOPTED	FY2020 ESTIMATES	FY2021 ADOPTED	% Change
01-0100-0211 COMMISSIONER PCT 1	281,574	291,980	310,269	301,532	320,772	3%
01-0100-0212 COMMISSIONER PCT 2	301,695	316,324	332,712	323,302	332,866	0%
01-0100-0213 COMMISSIONER PCT 3	301,534	309,403	308,796	302,818	315,058	2%
01-0100-0214 COMMISSIONER PCT 4	283,603	278,662	304,793	291,824	306,140	0%
01-0100-0215 INFRASTRUCTURE DEPT	316,612	335,267	300,000	305,244	307,434	2%
01-0100-0341 OUTREACH DEPARTMENT	647,797	813,277	915,154	906,185	902,429	-1%
01-0100-0400 COUNTY JUDGE	915,993	431,232	482,048	457,239	487,314	1%
01-0100-0401 COMMISSIONERS COURT	0	552,439	610,202	595,331	801,273	31%
01-0100-0402 HUMAN RESOURCES	1,097,492	1,035,535	1,216,368	1,138,882	1,218,928	0%
01-0100-0403 COUNTY CLERK	692,455	724,912	772,421	767,881	797,771	3%
01-0100-0404 COUNTY CLERK-JUDICIAL	1,174,034	1,230,089	1,330,997	1,303,884	1,381,632	4%
01-0100-0405 VETERAN SERVICES	366,750	377,708	412,389	373,576	397,441	-4%
01-0100-0409 NON-DEPARTMENTAL	16,089,419	19,046,032	24,820,653	19,713,621	28,689,412	16%
01-0100-0425 COUNTY COURTS AT LAW	1,344,799	1,854,457	1,822,354	1,430,188	1,998,000	10%
01-0100-0426 COUNTY COURT AT LAW 1	504,925	544,147	567,518	494,315	511,441	-10%
01-0100-0427 COUNTY COURT AT LAW 2	478,994	491,493	518,171	503,151	539,766	4%
01-0100-0428 COUNTY COURT AT LAW 3	493,097	493,884	560,630	517,494	530,176	-5%
01-0100-0429 COUNTY COURT AT LAW 4	594,665	602,932	669,643	664,985	670,440	0%
01-0100-0435 DISTRICT COURTS	2,562,607	3,454,827	3,515,498	2,548,927	3,595,795	2%
01-0100-0436 26TH DISTRICT COURT	269,462	282,478	303,058	295,321	302,518	0%
01-0100-0437 277TH DISTRICT COURT	286,275	296,339	313,203	306,080	314,013	0%
01-0100-0438 368TH DISTRICT COURT	274,468	283,145	295,348	289,513	295,823	0%
01-0100-0439 395TH DISTRICT COURT	280,497	296,126	311,103	300,542	310,569	0%
01-0100-0440 DISTRICT ATTORNEY	4,109,403	4,712,112	5,059,227	4,848,334	4,965,788	-2%
01-0100-0441 425TH DISTRICT COURT	209,765	289,531	302,069	293,001	300,744	0%
01-0100-0450 DISTRICT CLERK	2,007,133	2,152,911	2,316,506	2,204,810	2,396,270	3%
01-0100-0451 J.P. PRECINCT 1	941,073	860,990	1,140,374	876,408	1,040,755	-9%
01-0100-0452 J.P. PRECINCT 2	949,477	1,025,440	1,256,080	1,137,952	1,275,114	2%
01-0100-0453 J.P. PRECINCT 3	1,352,728	1,420,783	1,482,698	1,340,449	1,486,566	0%
01-0100-0454 J.P. PRECINCT 4	1,306,425	1,182,184	1,352,662	1,248,637	1,378,880	2%
01-0100-0475 COUNTY ATTORNEY	5,118,675	5,360,403	5,809,474	5,562,865	5,682,419	-2%
01-0100-0476 PERSONAL BOND OFFICE	144,499	161,345	0	0	0	-
01-0100-0477 MAGISTRATE OFFICE	714,064	904,818	963,177	547,206	585,779	-39%
01-0100-0491 BUDGET OFFICE	358,833	372,481	380,272	392,004	404,630	6%
01-0100-0492 ELECTIONS	1,733,728	5,992,116	2,269,882	2,080,716	2,363,815	4%
01-0100-0494 PURCHASING DEPT	802,750	885,884	952,564	929,431	966,550	1%
01-0100-0495 COUNTY AUDITOR	2,603,558	2,702,242	2,933,241	2,752,212	2,934,597	0%
01-0100-0497 COUNTY TREASURER	489,466	518,961	606,465	574,263	622,781	3%
01-0100-0499 CO TAX ASSESSOR COLLECTOR	3,714,566	3,846,115	4,339,641	4,081,493	4,447,712	2%
01-0100-0503 INFORMATION TECHNOLOGY	8,730,306	10,418,830	13,455,652	11,937,626	12,873,935	-4%
01-0100-0509 WMSN CTY BUILDINGS	2,473,530	3,095,983	13,308,315	3,484,203	11,968,030	-10%
01-0100-0510 PARKS DEPARTMENT	2,020,823	2,162,392	3,212,154	2,077,973	3,308,141	3%
01-0100-0540 EMS	17,769,247	18,721,104	19,233,434	18,965,957	19,413,917	1%
01-0100-0541 EMERGENCY MANAGEMENT	489,924	610,917	584,805	504,920	542,486	-7%
01-0100-0542 HAZ-MAT	695,888	738,950	776,515	675,543	743,831	-4%

# Constitutional Funds

EXPENDITURE ANALYSIS	FY2018 ACTUALS	FY2019 ACTUALS	FY2020 ADOPTED	FY2020 ESTIMATES	FY2021 ADOPTED	% Change
01-0100-0545 ANIMAL SERVICES	700,283	916,402	1,224,193	726,843	1,310,360	7%
01-0100-0551 CONSTABLE PRECINCT 1	1,544,564	1,263,531	1,372,108	1,309,046	1,589,027	16%
01-0100-0552 CONSTABLE PRECINCT 2	1,213,251	1,586,208	1,623,008	1,493,992	1,555,832	-4%
01-0100-0553 CONSTABLE PRECINCT 3	1,401,689	1,810,988	1,564,346	1,471,858	1,677,125	7%
01-0100-0554 CONSTABLE PRECINCT 4	1,462,457	1,463,001	1,487,168	1,445,043	1,580,292	6%
01-0100-0560 COUNTY SHERIFF	24,455,585	26,809,801	28,516,284	26,758,402	27,318,758	-4%
01-0100-0562 DPS - ABC GTOWN	128,059	169,543	134,585	136,698	135,139	0%
01-0100-0570 COUNTY JAIL	23,226,023	24,963,394	27,233,193	24,977,333	27,123,077	0%
01-0100-0572 ADULT PROBATION	268,236	247,667	325,189	317,115	328,044	1%
01-0100-0576 JUVENILE SERVICES	10,076,572	9,898,376	12,127,580	9,997,170	12,133,736	0%
01-0100-0581 911 COMMUNICATIONS	5,877,724	5,979,873	8,548,564	6,831,298	8,017,877	-6%
01-0100-0583 EMERGENCY SERVICES DEPARTMENT	350,528	365,327	509,612	474,054	525,608	3%
01-0100-0587 WIRELESS COMMUNICATION	751,531	461,624	434,235	398,815	400,506	-8%
01-0100-0591 PRETRIAL	0	0	537,048	639,538	1,261,735	135%
01-0100-0630 HEALTH DISTRICT	6,248,174	8,310,941	8,431,944	4,988,961	8,771,511	4%
01-0100-0636 WC HISTORICAL COMMISSION	1,573	1,583	1,600	1,590	1,755	10%
01-0100-0640 PUBLIC ASSISTANCE	1,395,993	1,588,646	1,670,171	1,625,521	2,107,753	26%
01-0100-0645 CHILD WELFARE	98,259	87,917	102,050	91,266	102,250	0%
01-0100-0661 ON-SITE SEWAGE FACILITIES	665,213	841,106	857,606	824,664	847,656	-1%
01-0100-0665 EXTENSION SERVICE	277,144	319,547	334,349	275,965	341,978	2%
01-0100-1000 WM CO COURTHOUSE	305,465	400,842	0	212,536	0	-
01-0100-1001 HISTORICAL SOCIETY	13,603	13,532	0	27,163	0	-
01-0100-1002 GTOWN HEALTH DEPT	31,465	34,003	0	43,749	0	-
01-0100-1003 TAYLOR HEALTH-OLD ANNEX	25,652	126,671	0	110,882	0	-
01-0100-1005 ROUND ROCK ANNEX BLDG A	63,276	36,663	0	69,802	0	-
01-0100-1006 ROUND ROCK ADDITION BLDG B	12,937	55,480	0	174,423	0	-
01-0100-1007 DPS/DRIVER'S LICENSE	2,492	1,304	0	1,170	0	-
01-0100-1008 SHERIFF ADMIN/JAIL	1,928,455	1,100,976	0	1,645,599	0	-
01-0100-1009 CRIMINAL JUSTICE CENTER	817,445	1,045,881	0	1,218,844	0	-
01-0100-1010 LIBERTY HILL ANNEX	3,454	4,670	0	3,819	0	-
01-0100-1011 LOTT BUILDING	25,043	26,896	0	33,053	0	-
01-0100-1012 HEALTH DEPT EDUC	942	464	0	7,986	0	-
01-0100-1013 HEALTH/ENVIRONMENTAL	7,322	4,876	0	18,620	0	-
01-0100-1015 EMS STATION-TAYLOR	6,232	7,956	0	18,602	0	-
01-0100-1017 ABC/GAME WARDEN	3,053	4,183	0	4,076	0	-
01-0100-1018 SHERIFF TRUSTEE SHOP	684	684	0	35	0	-
01-0100-1019 EMS ADMIN - BLDG. B	4,102	3,678	0	9,496	0	-
01-0100-1020 EMS ADMIN - BLDG. A	6,007	7,414	0	7,368	0	-
01-0100-1022 HISTORIC JAIL-HEALTH ADMIN	19,928	14,530	0	28,477	0	-
01-0100-1024 311 MAIN ST - RED HOUSE	3,926	8,645	0	4,594	0	-
01-0100-1026 CENTRAL MAIN FACILITY	143,870	254,499	0	387,638	0	-
01-0100-1029 EMS WAREHOUSE/RADIO SHOP	16,811	18,569	0	21,970	0	-
01-0100-1031 800 MHZ TOWER	111	0	0	0	0	-
01-0100-1032 CEDAR PARK ANNEX	164,224	395,578	0	179,425	0	-
01-0100-1033 TAYLOR ANNEX	66,209	62,317	0	103,071	0	-

# Constitutional Funds

EXPENDITURE ANALYSIS	FY2018 ACTUALS	FY2019 ACTUALS	FY2020 ADOPTED	FY2020 ESTIMATES	FY2021 ADOPTED	% Change
01-0100-1034 EMS STAT-2604 N LAWN-TAYLOR	7,497	15,291	0	20,946	0	-
01-0100-1037 EMS STATION-LEANDER	4,702	4,418	0	22,753	0	-
01-0100-1042 GRANGER FACILITY-CTTC	33,711	152,970	0	155,839	0	-
01-0100-1043 INNERLOOP ANNEX	674,714	246,761	0	531,600	0	-
01-0100-1044 SHERIFF - EAST SIDE	7,618	11,756	0	7,714	0	-
01-0100-1045 JUVENILE FACILITY	535,865	533,717	0	824,610	0	-
01-0100-1046 PARKING GARAGE	6,647	12,987	0	25,447	0	-
01-0100-1047 EAST WSMN CO SPEC EVENTS CEN	12,879	18,346	0	83,220	0	-
01-0100-1048 JP PCT 4 BLDG	21,219	43,627	0	50,260	0	-
01-0100-1049 SHOWBARN	1,454	60	0	0	0	-
01-0100-1050 SHERIFF GUN RANGE	3,214	60,647	0	30,936	0	-
01-0100-1051 GTWN TAX OFFICE	47,720	65,560	0	71,501	0	-
01-0100-1053 EMS MEDIC 51-SAM BASS	8,400	8,400	0	6,300	0	-
01-0100-1054 EMERGENCY SERVICES FACILITY	13,435	3,992	0	0	0	-
01-0100-1055 SO-NARCOTICS BLDG	6,227	3,506	0	0	0	-
01-0100-1056 BLUE STORAGE BUILDING	29	0	0	0	0	-
01-0100-1058 BELFORD SQUARE	8,549	6,885	0	4,532	0	-
01-0100-1059 COMM PCT 3	3,432	2,291	0	0	0	-
01-0100-1060 HUTTO RECYCLING CENTER	75	0	0	0	0	-
01-0100-1062 HUTTO ANNEX	25,188	36,831	0	28,830	0	-
01-0100-1063 FACILITIES SERVICES CENTER	49,656	47,511	0	156,953	0	-
01-0100-1064 CHILD ADVOCACY CENTER	11,107	27,368	0	29,711	0	-
01-0100-1066 JESTER ANNEX	154,432	227,757	0	562,106	0	-
01-0100-1069 LANDFILL	520	260	0	520	0	-
01-0100-1070 HWY 29 HOUSE	0	5,694	0	0	0	-
01-0100-1071 EMERGENCY SERVICES OPERATIONS CENTER	198,531	289,492	0	473,732	0	-
01-0100-1072 PARKS ADMIN BLDG	4,593	7,413	0	18,061	0	-
01-0100-1073 BLUEBONNET BLDG	42,543	87,239	0	115,125	0	-
01-0100-1074 TASK FORCE BLDG	1,832	3,106	0	1,360	0	-
01-0100-1075 SHERIFF TRAINING CENTER (SOTC)	23,532	89,329	0	110,690	0	-
01-0100-1076 NCF BLDG C - FUEL STATION	1,513	899	0	1,619	0	-
01-0100-1077 NCF BLDG D - WIRELESS COMM	10,425	28,236	0	37,586	0	-
01-0100-1078 NCF BLDG E - EMS TRAINING	38,846	157,706	0	209,679	0	-
01-0100-1079 NCF BLDG G - VEHICLE IMPOUND	5,082	25,569	0	21,969	0	-
01-0100-1080 GEORGETOWN ANNEX	0	99,443	0	401,451	0	-
01-0100-1081 LIBERTY HILL CSCD	0	5,757	0	1,389	0	-
01-0100-1082 JESTER ANNEX - PUBLIC SAFETY BLDG	0	0	0	25,684	0	-
01-0100-1083 CARQUEST (VACANT)	0	0	0	1,088	0	-
01-0100-1084 COUNTY AUDITOR - INTERNAL AUDIT	0	0	0	12,521	0	-
01-0100-1086 COMMISSIONER PCT 4 BLDG.	0	0	0	1,003	0	-
01-0100-3001 ACADEMY POST NON-SECURE	0	4	0	0	0	-
01-0100-3002 DETENTION PRE-SECURE	203,324	242,210	0	182,484	0	-
01-0100-3003 TRIAD POST SECURE	254,416	321,342	0	230,160	0	-
01-0100-3004 COURT-ADMIN	88,964	39,123	0	27,668	0	-
01-0100-3005 PROBATION	83,036	74,875	0	50,941	0	-

# Constitutional Funds

EXPENDITURE ANALYSIS	FY2018 ACTUALS	FY2019 ACTUALS	FY2020 ADOPTED	FY2020 ESTIMATES	FY2021 ADOPTED	% Change
01-0100-3006 COMM BASED PROGRAMS	1,683	2,218	0	1,178	0	-
01-0100-3007 COMM BASED MENTAL HEALTH	8,428	14,062	0	8,119	0	-
01-0100-3008 RESIDENTIAL MENTAL HEALTH	1,383	310	0	0	0	-
01-0100-3101 BERRY SPRINGS PK & PRESERVE	42,803	94,697	0	126,283	0	-
01-0100-3102 CHAMPION PARK	11,688	13,169	0	38,842	0	-
01-0100-3103 SW WILCO CO REGIONAL PARK	198,919	249,739	0	246,028	0	-
01-0100-3104 BLACKLAND CO PARK	2,112	3,116	0	1,483	0	-
01-0100-3105 PARK OFFICE/HEADQUARTERS	74	931	0	2,694	0	-
01-0100-3106 EXPO CENTER	371,128	301,464	0	369,657	0	-
01-0100-3107 RIVER RANCH	125,109	62,132	0	77,627	0	-
01-0100-8001 MERIT - COUNTY JUDGE DEPARTMENT	0	0	113,161	0	60,474	-47%
01-0100-8002 MERIT - COUNTY CLERK DEPARTMENT	0	0	95,392	0	69,463	-27%
01-0100-8003 MERIT - SHERIFF OFFICE DEPARTMENT	0	0	185,104	0	98,461	-47%
01-0100-8004 MERIT - EMERGENCY SRVS DEPARTMENT	0	0	816,653	0	569,768	-30%
01-0100-8006 MERIT - INFRASTRUCTURE DEPARTMENT	0	0	37,413	0	23,744	-37%
01-0100-8007 MERIT - PRETRIAL/MAGISTRATE DEPT	0	0	38,531	0	0	-100%
<b>0100 GENERAL FUND</b>	<b>175,468,427</b>	<b>196,945,179</b>	<b>221,049,620</b>	<b>195,175,303</b>	<b>222,981,680</b>	<b>1%</b>

- Additional FY21 Adopted General Fund departments budget details are available online within the Williamson County Budget Office website:  
<https://www.wilco.org/Departments/Budget-Office/Budget-Overview/2021-General-Fund>



# Constitutional Funds

## ROAD & BRIDGE FUND ADOPTED BUDGET

### FUND ANALYSIS

	Actual 2018-2019	Amended Budget 2019-2020	Estimated 2019-2020	Adopted Budget 2020-2021
Beginning Balance	\$21,563,596	\$22,486,438	\$22,486,438	\$22,272,579
Revenues	\$34,098,149	\$35,329,167	\$35,026,842	\$35,322,590
Transfers In	\$4,145	\$0	\$0	\$0
Total Funds Available	\$55,665,890	\$57,815,605	\$57,513,280	\$57,595,169
Expenditures	\$22,510,792	\$31,388,930	\$25,659,882	\$30,044,555
Capital Outlay	\$2,369,564	\$1,990,942	\$1,953,958	\$2,482,242
Transfers Out	\$8,299,096	\$11,672,188	\$7,626,861	\$12,335,964
Ending Balance	\$22,486,438	\$12,763,545	\$22,272,579	\$12,732,408

### REVENUE ANALYSIS

Current Ad Valorem Taxes	\$25,153,041	\$27,399,167	\$27,345,947	\$28,360,590
Delinquent Ad Valorem Taxes	\$120,265	\$115,000	\$76,587	\$105,000
Intergovernmental	\$528,041	\$330,000	\$581,127	\$230,000
Motor Vehicle Registration	\$360,000	\$360,000	\$360,000	\$360,000
Optional County Reg Fee	\$5,052,380	\$5,300,000	\$4,870,690	\$5,000,000
Investment Income	\$739,380	\$700,000	\$353,715	\$87,000
Proceeds of sales or surplus property	\$359,104	\$165,000	\$68,902	\$70,000
Inspection fees	\$979,185	\$650,000	\$786,680	\$650,000
Plat and Subdivision review fees	\$711,881	\$300,000	\$571,401	\$450,000
Other	\$94,872	\$10,000	\$11,793	\$10,000
Transfers In	\$4,145	\$0	\$0	\$0
Total Revenues	\$34,102,294	\$35,329,167	\$35,026,842	\$35,322,590

\*The Amended Budget and Expenditures for FY 20 are estimated as of October 19, 2020. These totals may change until the books are closed December 31, 2020.

# Constitutional Funds

EXPENDITURE ANALYSIS	FY2018 ACTUALS	FY2019 ACTUALS	FY2020 ADOPTED	FY2020 ESTIMATE	FY2021 ADOPTED	% Change
001100 F/T SALARIES	5,801,468	6,151,964	7,078,608	6,775,789	7,218,807	2%
001100_ADJUST F/T SALARIES ADJUSTMENT	0	0	-266,264	0	-141,545	-47%
001101 P/T SALARIES <= 29 HRS/WK	32,926	34,422	35,683	35,508	36,396	2%
001101_MERIT_ADJ MERIT ADJUSTMENT(PARTTIME)	0	0	-1,372	0	-714	-48%
001107 TEMP LABOR-SEASONAL HELP	43,344	44,987	50,000	6,997	50,000	0%
001109 CELL PHONE STIPEND	17,187	17,972	19,020	17,859	9,150	-52%
001110 OVERTIME	94,687	130,931	124,384	77,390	130,000	5%
001125 LONGEVITY PAY	101,943	103,591	120,120	104,652	121,368	1%
001130 MERIT, RETENTION & RECRUITING	0	0	280,709	0	150,038	-47%
001151 CSR SALARIES	72,994	80,131	75,000	38,708	75,000	0%
T52000 SALARIES	6,164,548	6,563,999	7,515,887	7,056,903	7,648,501	2%
002010 FICA	446,655	476,591	594,645	510,738	595,046	0%
001100_ADJUST F/T SALARIES ADJUSTMENT	0	0	-266,264	0	-141,545	-47%
001101_MERIT_ADJ MERIT ADJUSTMENT(PARTTIME)	0	0	-1,372	0	-714	-48%
002010_DRIVER FICA % (Unallocated)	0.00%	0.00%	7.65%	0.00%	7.65%	0%
002010_UNALLOC FICA (Unallocated)	0	0	-20,474	0	-10,883	-47%
002020 RETIREMENT	845,898	913,551	1,123,681	1,017,552	1,127,055	0%
001100_ADJUST F/T SALARIES ADJUSTMENT	0	0	-266,264	0	-141,545	-47%
001101_MERIT_ADJ MERIT ADJUSTMENT(PARTTIME)	0	0	-1,372	0	-714	-48%
002020_DRIVER RETIREMENT % (Unallocated)	0.00%	0.00%	14.53%	0.00%	14.56%	0%
002020_UNALLOC RETIREMENT (Unallocated)	0	0	-38,888	0	-20,713	-47%
002030 INSURANCE	1,153,911	1,223,688	1,308,762	1,308,762	1,382,472	6%
002050 WORKER'S COMP	102,131	123,357	131,524	228,412	241,397	84%
T53000 FRINGES	2,548,596	2,737,188	3,099,251	3,065,465	3,314,374	7%
002070 GROUP INS/RETIREEES	175,938	180,357	220,524	164,594	207,900	-6%
002080 RANDOM DRUG TESTING	296	132	500	145	500	0%
003001 SMALL EQUIPMENT & TOOLS < \$5,000	37,998	14,876	45,000	40,857	45,000	0%
003002 VEHICLE EQUIPMENT < \$5,000	17,932	4,941	16,925	7,826	12,500	-26%
003003 RADIO EQUIPMENT < \$5,000	82,294	0	500	0	3,500	600%
003005 OFFICE FURNITURE < \$5,000	12,478	19,712	5,874	3,090	25,280	330%
003006 OFFICE EQUIPMENT < \$5,000	1,664	905	2,200	970	1,310	-40%
003010 COMPUTER EQUIPMENT < \$5,000	14,047	27,280	64,250	54,858	36,545	-43%
003011 COMPUTER SOFTWARE < \$5,000	1,945	0	15,821	6,064	14,567	-8%
003100 OFFICE SUPPLIES	3,413	3,548	5,500	3,043	4,500	-18%
003101 EDUC AIDS/MATLS	13,554	2,235	3,000	218	2,600	-13%
003102 SAFETY SUPPLIES	16,710	17,999	18,681	17,449	18,681	0%
003109 CONCRETE/SURVEY SUPP & EQUIP	2,899	1,738	5,000	4,951	5,000	0%
003110 OTHER SUPPLIES	6,252	2,242	3,000	2,494	3,000	0%
003120 PRINTER SUPPLIES	5,768	2,596	5,000	2,601	4,500	-10%
003301 GASOLINE	609,199	591,681	650,000	464,755	630,000	-3%
003302 USED TIRE DISPOSAL	4,950	1,750	5,250	3,300	5,250	0%
003311 UNIFORMS	31,333	21,702	35,700	19,489	32,500	-9%
003318 JANITORIAL SUPPLIES	3,139	2,343	1,500	2,326	2,000	33%
003541 CONTRACT MOWING	7,935	11,675	10,000	8,589	13,000	30%
003542 CONTRACT STRIPING	540,138	491,407	608,000	505,223	545,000	-10%

# Constitutional Funds

EXPENDITURE ANALYSIS	FY2018 ACTUALS	FY2019 ACTUALS	FY2020 ADOPTED	FY2020 ESTIMATE	FY2021 ADOPTED	% Change
003544 CONTRACT HAULING	20,421	54,922	70,000	50,153	60,000	-14%
003550 ASPHALT	1,870,884	2,783,093	3,329,000	2,167,900	3,686,000	11%
003551 BASE & STABILIZER	231,750	184,278	250,000	253,564	400,000	60%
003552 CONCRETE	12,589	13,987	20,000	3,235	19,000	-5%
003553 SIGNS	207,144	217,680	231,000	230,539	225,000	-3%
003554 CHEMICALS, ROADSIDE SPRAYING	125,050	119,843	100,000	372,615	140,000	40%
003555 FENCING MATLS/LABOR	338	8,060	10,000	1,146	8,000	-20%
003556 AGGREGATE/ROCK MATERIALS	576,611	471,448	595,000	542,972	706,000	19%
003558 CULVERTS & BRIDGE MATERIALS	23,442	50	20,000	34,901	20,000	0%
003597 ROADWAY REHAB	865,657	1,154,593	1,237,000	1,038,136	1,237,000	0%
003598 GUARDRAIL MAINT.	0	0	5,000	0	2,500	-50%
003599 ROAD CONSTR./MAINT.	6,216,986	4,219,161	9,066,000	7,212,180	7,764,000	-14%
003601 EMPLOYEE RECOGNITION PROGRAM	0	0	608	0	500	-18%
003900 MEMBERSHIP DUES	1,810	2,679	6,189	4,266	7,296	18%
003901 PUBLICATIONS/BOOKS/PERIODICALS	190	1,679	2,000	1,128	2,000	0%
004100 PROFESSIONAL SERVICES	627,355	532,161	850,000	352,632	861,283	1%
004150 SURVEYING	245,166	130,539	220,000	154,358	150,000	-32%
004160 LAB FEES	176,407	136,505	350,000	100,630	200,013	-43%
004208 INTERNET CLOUD SOLUTIONS	0	0	0	0	9,500	-
004210 INTERNET/EMAIL SVS	7,368	8,884	13,700	11,164	19,650	43%
004211 TELEPHONE SERVICE	2,575	2,214	1,720	1,664	1,720	0%
004212 POSTAGE	389	688	500	242	500	0%
004231 TRAVEL	17,203	20,089	22,000	20,997	22,000	0%
004232 TRAINING, CONF., SEMINARS	54,287	65,978	125,000	71,074	112,789	-10%
004310 ADVERTISING - STATUTORY	0	50	500	82	250	-50%
004350 PRINTED MATERIALS & BINDING	2,685	1,224	4,000	1,206	3,000	-25%
004414 VEHICLE INSURANCE	40,024	45,605	50,165	43,096	50,165	0%
004415 VEHICLE INS. DEDUCTIBLE	0	1,000	1,000	0	1,000	0%
004419 PROPERTY INSURANCE	9,793	7,643	8,500	9,424	11,480	35%
004430 UTILITIES	19,331	20,246	26,000	16,816	25,000	-4%
004505 SOFTWARE MAINTENANCE	29,633	33,978	37,400	35,758	23,405	-37%
004509 FACILITY ENHANCEMENTS	0	0	0	0	15,550	-
004510 FACILITY REPAIRS	1,226	15,416	45,000	959	5,000	-89%
004531 MAINT. AGREEMENTS-BRUSHY CREEK	11,857	11,992	12,400	12,216	12,582	1%
004541 VEHICLE REPAIRS & MAINT	1,494,047	1,170,605	1,400,300	1,116,589	1,200,300	-14%
004543 REPAIRS TO EQUIPMENT	4,655	12,245	10,000	11,271	10,000	0%
004547 FUEL SITE REPAIR	0	0	1,000	0	0	-100%
004548 RADIO REPAIRS & MAINT.	0	0	1,000	0	1,000	0%
004549 SIGNAL LIGHT MAINT.	34,299	60,071	95,000	39,758	80,000	-16%
004604 PYMTS TO TIF/TIRZ	31,536	34,537	44,400	38,575	55,000	24%
004620 FURNITURE/EQUIP. RENTAL	2,345	7,090	4,000	128	4,000	0%
004621 COPIER RENTAL & SUPPLIES	16,324	18,947	36,483	26,530	30,000	-18%
004705 PRE-EMPLOYMENT SCREENING	1,785	4,056	3,500	1,603	3,500	0%
004711 TAX APPRAISAL DISTRICT	142,525	148,602	158,746	162,259	178,488	12%
004850 RCS RADIO FEES	53,937	57,825	64,590	57,825	57,826	-10%

# Constitutional Funds

EXPENDITURE ANALYSIS	FY2018 ACTUALS	FY2019 ACTUALS	FY2020 ADOPTED	FY2020 ESTIMATE	FY2021 ADOPTED	% Change
004991 LANDFILL	16,993	27,074	50,000	21,768	40,000	-20%
004993 SAFETY PROGRAM	1,971	1,764	1,250	50	1,250	0%
004999 MISCELLANEOUS	5,330	1,987	3,749	3,264	5,000	33%
003006_DP OFFICE EQUIPMENT < \$5,000 (DP)	0	0	1,000	0	0	-100%
003010_DP COMPUTER EQUIPMENT < \$5,000 (DP)	0	0	3,940	0	0	-100%
003011_DP COMPUTER SOFTWARE < \$5,000 (DP)	0	0	2,000	0	0	-100%
003900_DP MEMBERSHIP DUES(DP)	0	0	400	0	0	-100%
004232_DP TRAINING, CONF, SEMINARS(DP)	0	0	2,000	0	0	-100%
T53510 OPERATIONS & MAINTENANCE (FOR DECISION PCKGS)	0	0	9,340	0	0	-100%
T53500 OPERATION/MAINT	14,793,798	13,209,605	20,315,265	15,537,514	19,081,680	-6%
000777 TRANSFER TO CAPITAL PROJECTS	4,188,665	8,299,096	11,770,000	7,626,861	12,335,964	5%
T54000 TRANSFERS	4,188,665	8,299,096	11,770,000	7,626,861	12,335,964	5%
005003 EQUIPMENT > \$5,000	49,131	38,593	128,432	117,145	50,086	-61%
005200 RIGHT OF WAY	0	89,206	143,000	9,462	48,000	-66%
005400 BRIDGES	0	0	0	0	180,000	-
005700 VEHICLES > \$5,000	1,153,522	672,403	916,390	859,210	1,313,942	43%
005711 HEAVY EQUIPMENT > \$5,000	585,994	1,547,089	1,104,135	968,141	880,214	-20%
005730 RADIO EQUIPMENT > \$5,000	740,965	0	0	0	0	-
005741 COMPUTER SOFTWARE > \$5,000	0	22,273	59,700	0	10,000	-83%
T55000 CAPITAL	2,529,612	2,369,564	2,351,657	1,953,958	2,482,242	6%
<b>T50000 TOTAL EXPENSE</b>	<b>30,225,219</b>	<b>33,179,452</b>	<b>45,052,060</b>	<b>35,240,701</b>	<b>44,862,761</b>	<b>0%</b>

# Constitutional Funds

## DEBT SERVICE FUND ADOPTED BUDGET

### FUND ANALYSIS

	Actual 2018-2019	Amended Budget 2019-2020	Estimated 2019-2020	Adopted Budget 2020-2021
Beginning Balance	\$6,825,014	\$6,917,027	\$6,917,027	\$8,774,181
Revenues	\$107,300,974	\$128,542,692	\$127,239,887	\$119,464,377
Transfers In	\$3,877,000	\$12,711,800	\$19,675,000	\$9,682,322
Total Funds Available	\$118,002,988	\$148,171,519	\$153,831,914	\$137,920,880
Expenditures	\$111,085,961	\$145,215,305	\$145,057,733	\$126,845,915
Transfers Out	\$0	\$0	\$0	\$0
Ending Balance	\$6,917,027	\$2,956,214	\$8,774,181	\$11,074,965

### REVENUE ANALYSIS

Current Ad Valorem Taxes	\$106,113,331	\$115,495,386	\$114,956,073	\$119,101,124
Delinquent Ad Valorem Taxes	\$158,433	\$170,000	(\$60,466)	\$100,000
Intergovernmental	\$116,508	\$113,253	\$130,710	\$113,253
Proceeds from Bond/CO Issuances	\$0	\$11,739,053	\$11,739,053	\$0
Investment Income and Other	\$912,702	\$1,025,000	\$474,517	\$150,000
Transfers In	\$3,877,000	\$12,711,800	\$19,675,000	\$9,682,322
Total Revenues	\$111,177,974	\$141,254,492	\$146,914,887	\$129,146,699

\*The Amended Budget and Expenditures for FY 20 are estimated as of October 19, 2020. These totals may change until the books are closed December 31, 2020.



# Constitutional Funds

EXPENDITURE ANALYSIS	FY2018 ACTUALS	FY2019 ACTUALS	FY2020 ADOPTED	FY2020 ESTIMATE	FY2021 ADOPTED
002010_DRIVER FICA % (Unallocated)	0.00%	0.00%	7.65%	0.00%	7.65%
002020_DRIVER RETIREMENT % (Unallocated)	0.00%	0.00%	14.53%	0.00%	14.56%
003309 ARBITRAGE PAYMENT	6,000	7,000	10,000	9,000	10,000
004098 PYMT TO REFUNDING ESCROW AGENT	19,971,098	5,450,147	0	53,626,989	0
004099 BOND ISSUANCE COSTS	19,876	16,506	0	104,041	0
004604 PYMTS TO TIF/TIRZ	238,515	320,667	368,000	418,901	505,000
T53500 OPERATION/MAINT	20,235,489	5,794,321	378,000	54,158,930	515,000
006216 SERIES 2004A-PRINCIPAL	8,055,000	8,385,000	0	0	0
006217 SERIES 2005-PRINCIPAL	10,100,000	0	0	0	0
006221 SER 06 UNL TAX REFUND-PRIN	0	0	19,986	19,986	4,956
006226 '09 LTD PARK BONDS - PRINC	380,000	395,000	410,000	410,000	0
006227 '09 PASS-THRU TOLL - PRINC	2,940,000	3,060,000	0	0	0
006228 '10 PASS-THRU TOLL - PRINC	1,095,000	1,145,000	1,195,000	1,195,000	0
006229 '10 LTD TAX REFUNDING - PRINC	580,000	600,000	150,000	150,000	0
006230 '11 UNL TAX ROAD BONDS - PRINC	2,435,000	2,530,000	2,640,000	2,640,000	0
006231 '11 LTD TAX REFUNDING - PRINC	4,485,000	4,695,000	7,425,000	7,425,000	3,370,000
006232 '11 PASS-THRU TOLL - PRINC	500,000	515,000	530,000	530,000	545,000
006233 '12 LTD TAX REFUNDING - PRINC	9,975,000	10,365,000	10,780,000	10,780,000	11,280,000
006234 '12 LTD TAXABLE REF - PRINC	0	0	6,760,000	6,760,000	2,040,000
006235 '13 LTD TAX REFUNDING - PRINC	0	0	0	0	795,000
006236 '13 PASS-THRU TOLL - PRINC	235,000	240,000	250,000	250,000	830,000
006237 '14 UNL TAX ROAD BONDS - PRINC	1,060,000	1,110,000	1,165,000	1,165,000	2,870,000
006238 '14 LTD TAX PARK BONDS - PRINC	0	19,530,000	0	0	0
006239 14 LTD REFUNDING BONDS - PRINC	2,150,000	2,280,000	1,850,000	1,850,000	7,130,000
006240 '15 LTD TAX REFUNDING - PRINC	100,000	100,000	100,000	100,000	100,000
006241 '15 LTD TAXABLE REFUNDING - PRINC	630,000	11,090,000	4,855,000	4,855,000	5,670,000
006242 '15 UNL TAX ROAD BONDS - PRINC	2,155,000	2,265,000	2,380,000	2,380,000	2,500,000
006243 '15 CERT OF OBLIG - PRINC	765,000	785,000	360,000	360,000	1,805,000
006245 16 TAX PARK BONDS - PRINC	625,000	655,000	690,000	690,000	710,000
006246 16 TAX REFUNDING BONDS - PRINC	0	0	3,155,000	3,155,000	3,745,000
006247 '17 LTD REFUNDING - PRINC	0	0	0	0	970,000
006248 '17 UNL TAX ROAD BONDS - PRINC	0	1,770,000	1,860,000	1,860,000	1,955,000
006249 '20 UNL TAX ROAD BONDS - PRINC	0	0	0	0	7,455,000
006250 '20 LTD TAX REF & PARK - PRINC	0	0	0	0	3,580,000
006616 SERIES 2004A-INTEREST PAYMENT	620,625	209,625	0	0	0
006617 SERIES 2005-INTEREST PYMTS	265,125	0	0	0	0
006621 SER 06 UNL TAX REFUND-INT	0	0	7,195,014	7,195,014	2,795,044
006626 '09 LTD PARK BONDS - INT	35,375	22,288	7,688	7,688	0
006627 '09 PASS-THRU TOLL - INT	189,150	68,850	0	0	0
006628 '10 PASS-THRU TOLL - INT	126,950	76,425	23,900	23,900	0
006629 '10 LTD TAX REFUNDING - INT	394,100	373,400	358,400	180,700	0
006630 '11 UNL TAX ROAD BONDS - INT	300,675	226,200	135,450	94,125	0
006631 '11 LTD TAX REFUNDING - INT	1,228,450	1,021,375	718,375	718,375	448,500

## Constitutional Funds

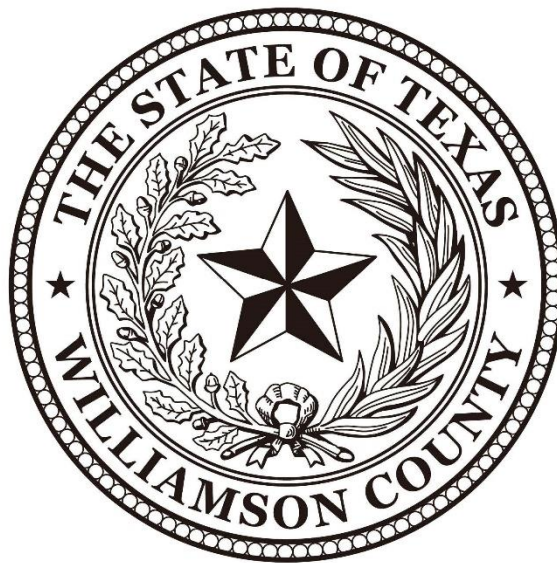
EXPENDITURE ANALYSIS	FY2018 ACTUALS	FY2019 ACTUALS	FY2020 ADOPTED	FY2020 ESTIMATE	FY2021 ADOPTED
006632 '11 PASS-THRU TOLL - INT	306,013	293,288	277,613	277,613	261,488
006633 '12 LTD TAX REFUNDING - INT	6,217,813	5,822,263	5,410,613	5,410,613	4,913,013
006634 '12 LTD TAXABLE REF - INT	660,037	660,037	598,521	598,521	516,605
006635 '13 LTD TAX REFUNDING - INT	2,430,100	2,430,100	2,430,100	2,229,700	2,217,775
006636 '13 PASS-THRU TOLL - INT	520,375	513,250	505,900	505,900	489,700
006637 '14 UNL TAX ROAD BONDS - INT	3,951,950	3,903,000	3,846,125	3,846,125	3,745,250
006638 '14 LTD TAX PARK BONDS - INT	283,185	361,305	0	0	0
006639 14 LTD REFUNDING BONDS - INT	1,693,458	1,641,627	1,593,306	1,593,306	1,488,240
006640 '15 LTD TAX REFUNDING - INT	2,739,031	2,737,031	2,735,032	2,735,031	2,733,032
006641 '15 LTD TAXABLE REFUNDING - INT	523,583	431,831	299,159	299,159	194,638
006642 '15 UNL TAX ROAD BONDS - INT	4,030,375	3,919,875	3,803,750	3,803,750	3,681,750
006643 '15 CERT OF OBLIG - INT	2,534,250	1,629,100	1,617,650	1,617,650	1,577,950
006644 15A LTD TAX REFUNDING - INT	634,200	634,200	634,200	634,200	634,200
006645 16 TAX PARK BONDS - INT	656,288	627,413	593,788	593,788	569,438
006646 16 TAX REFUNDING BONDS INT	1,675,875	1,675,875	1,597,000	1,597,000	1,424,500
006647 '17 LTD REFUNDING - INT	1,884,319	1,884,319	1,884,319	1,884,319	1,874,619
006648 '17 UNL TAX ROAD BONDS - INT	1,831,752	2,604,066	2,513,317	2,513,316	2,417,942
006649 '20 UNL TAX ROAD BONDS - INT	0	0	0	5,043,964	10,205,375
006650 '20 LTD TAX REF & PARK - INT	0	0	0	912,462	1,776,900
006900 OTHER EXPENSES/FEES	9,800	9,900	10,000	7,600	10,000
006901 DEBT DEFEASANCE	0	0	42,000,000	0	25,000,000
T56000 DEBT	84,007,852	105,291,640	127,364,206	90,898,803	126,330,915
<b>T50000 TOTAL EXPENSE</b>	<b>104,243,341</b>	<b>111,085,961</b>	<b>127,742,206</b>	<b>145,057,733</b>	<b>126,845,915</b>

## Other Funds to be Spent for Specific Purposes

### OTHER FUNDS TO BE SPENT FOR SPECIFIC PURPOSES

---

#### WILLIAMSON COUNTY, TEXAS FY 2021



# Other Funds to be Spent for Specific Purposes

## ALTERNATIVE DISPUTE RESOLUTION ADOPTED BUDGET

### FUND ANALYSIS

	Actual 2018-2019	Amended Budget 2019-2020	Estimated 2019-2020	Adopted Budget 2020-2021
Beginning Balance	\$330,293	\$356,252	\$356,252	\$378,761
Revenues	\$30,619	\$29,700	\$24,562	\$20,840
Transfers In	\$0	\$0	\$0	\$0
Total Funds Available	\$360,912	\$385,952	\$380,814	\$399,601
Expenditures	\$4,660	\$8,661	\$2,053	\$8,062
Transfers Out	\$0	\$0	\$0	\$0
Ending Balance	\$356,252	\$377,291	\$378,761	\$391,539

### REVENUE ANALYSIS

Alternative Dispute Resolution Fees	\$25,336	\$24,400	\$22,455	\$20,360
Interest, Investments	\$5,283	\$5,300	\$2,107	\$480
Transfers In	\$0	\$0	\$0	\$0
Total Revenues	\$30,619	\$29,700	\$24,562	\$20,840

\*The Amended Budget and Expenditures for FY 20 are estimated as of October 19, 2020. These totals may change until the books are closed December 31, 2020.

EXPENDITURE ANALYSIS	FY2018 ACTUALS	FY2019 ACTUALS	FY2020 ADOPTED	FY2020 ESTIMATE	FY2021 ADOPTED
001101 P/T SALARIES <= 29 HRS/WK	1,200	1,158	2,500	372	2,500
T52000 SALARIES	1,200	1,158	2,500	372	2,500
002010 FICA	92	89	191	28	191
002010_DRIVER FICA % (Unallocated)	0.00%	0.00%	7.65%	0.00%	7.65%
002020 RETIREMENT	167	162	363	54	364
002020_DRIVER RETIREMENT % (Unallocated)	0.00%	0.00%	14.53%	0.00%	14.56%
002050 WORKER'S COMP	0	0	6	0	6
T53000 FRINGES	259	251	561	82	562
003100 OFFICE SUPPLIES	66	0	100	0	0
004212 POSTAGE	2,765	1,250	3,000	664	2,500
004350 PRINTED MATERIALS & BINDING	1,105	1,682	2,200	936	2,200
004999 MISCELLANEOUS	0	320	300	0	300
T53500 OPERATION/MAINT	3,935	3,252	5,600	1,599	5,000
<b>T50000 TOTAL EXPENSE</b>	<b>5,395</b>	<b>4,660</b>	<b>8,661</b>	<b>2,053</b>	<b>8,062</b>

## Other Funds to be Spent for Specific Purposes

# AVERY RANCH ROAD DISTRICT DEBT SERVICE FUND ADOPTED BUDGET

### FUND ANALYSIS

	Actual 2018-2019	Amended Budget 2019-2020	Estimated 2019-2020	Adopted Budget 2020-2021
<b>Beginning Balance</b>	\$373,544	\$341,413	\$341,413	\$285,078
<b>Revenues</b>	\$5,027,121	\$1,221,859	\$1,201,704	\$1,188,881
<b>Transfers In</b>	\$0	\$0	\$0	\$0
<b>Total Funds Available</b>	\$5,400,665	\$1,563,272	\$1,543,117	\$1,473,959
<b>Expenditures</b>	\$5,059,252	\$1,259,800	\$1,258,039	\$1,249,680
<b>Transfers Out</b>	\$0	\$0	\$0	\$0
<b>Ending Balance</b>	\$341,413	\$303,472	\$285,078	\$224,279

### REVENUE ANALYSIS

<b>Current Ad Valorem Taxes</b>	\$1,210,034	\$1,191,159	\$1,189,187	\$1,181,331
<b>Delinquent Ad Valorem Taxes</b>	\$1,688	\$1,950	\$1,597	\$1,550
<b>Proceeds from Bond/CO Issuances</b>	\$3,788,925	\$0	\$0	\$0
<b>Investment Income and Other</b>	\$26,474	\$28,750	\$10,920	\$6,000
<b>Transfers In</b>	\$0	\$0	\$0	\$0
<b>Total Revenues</b>	\$5,027,121	\$1,221,859	\$1,201,704	\$1,188,881

\*The Amended Budget and Expenditures for FY 20 are estimated as of October 19, 2020. These totals may change until the books are closed December 31, 2020.

EXPENDITURE ANALYSIS	FY2018 ACTUALS	FY2019 ACTUALS	FY2020 ADOPTED	FY2020 ESTIMATE	FY2021 ADOPTED
002010_DRIVER FICA % (Unallocated)	0.00%	0.00%	7.65%	0.00%	7.65%
002020_DRIVER RETIREMENT % (Unallocated)	0.00%	0.00%	14.53%	0.00%	14.56%
004098 PYMT TO REFUNDING ESCROW AGENT	0	3,696,000	0	0	0
004099 BOND ISSUANCE COSTS	0	131,711	0	0	0
004100 PROFESSIONAL SERVICES	7,575	8,073	8,720	8,573	9,600
004310 ADVERTISING - STATUTORY	0	361	380	410	380
004711 TAX APPRAISAL DISTRICT	7,726	7,191	8,500	7,057	8,000
T53500 OPERATION/MAINT	15,301	3,843,336	17,600	16,039	17,980
006714 12 UNL REFUND-AVERY PRIN	550,000	560,000	580,000	580,000	0
006715 16 UNL REFUND AVERY PRINC	465,000	480,000	490,000	490,000	495,000
006719 19 UNL REFUND-AVERY PRINC	0	0	0	0	595,000
006724 12 UNL REFUND-AVERY INT	195,600	108,100	20,300	20,300	0
006725 16 UNL REFUND AVERY INT	48,800	39,500	29,900	29,900	20,100
006729 19 UNL REFUND-AVERY INT	0	27,516	120,800	120,800	120,800
006900 OTHER EXPENSES/FEES	800	800	1,200	1,000	800
T56000 DEBT	1,260,200	1,215,916	1,242,200	1,242,000	1,231,700
<b>T50000 TOTAL EXPENSE</b>	<b>1,275,501</b>	<b>5,059,252</b>	<b>1,259,800</b>	<b>1,258,039</b>	<b>1,249,680</b>

## Other Funds to be Spent for Specific Purposes

# COUNTY & DISTRICT COURT TECHNOLOGY FUND ADOPTED BUDGET

### FUND ANALYSIS

	Actual 2018-2019	Amended Budget 2019-2020	Estimated 2019-2020	Adopted Budget 2020-2021
Beginning Balance	\$89,791	\$97,581	\$97,581	\$101,971
Revenues	\$7,790	\$7,630	\$4,390	\$5,100
Transfers In	\$0	\$0	\$0	\$0
Total Funds Available	\$97,581	\$105,211	\$101,971	\$107,071
Expenditures	\$0	\$0	\$0	\$0
Transfers Out	\$0	\$0	\$0	\$0
Ending Balance	\$97,581	\$105,211	\$101,971	\$107,071

### REVENUE ANALYSIS

County Clerk Technology Fees	\$5,717	\$5,780	\$3,199	\$3,600
District Clerk Technology Fees	\$2,073	\$1,850	\$1,191	\$1,500
Other	\$0	\$0	\$0	\$0
Transfers In	\$0	\$0	\$0	\$0
Total Revenues	\$7,790	\$7,630	\$4,390	\$5,100

\*The Amended Budget and Expenditures for FY 20 are estimated as of October 19, 2020. These totals may change until the books are closed December 31, 2020.



## Other Funds to be Spent for Specific Purposes

### COUNTY ATTORNEY HOT CHECK FUND ADOPTED BUDGET

#### FUND ANALYSIS

	Actual 2018-2019	Amended Budget 2019-2020	Estimated 2019-2020	Adopted Budget 2020-2021
Beginning Balance	\$0	\$0	\$0	\$0
Revenues	\$10,479	\$10,000	\$5,477	\$10,000
Transfers In	\$0	\$0	\$0	\$0
Total Funds Available	\$10,479	\$10,000	\$5,477	\$10,000
Expenditures	\$0	\$0	\$0	\$0
Transfers Out	\$10,479	\$10,000	\$5,477	\$10,000
Ending Balance	\$0	\$0	\$0	\$0

#### REVENUE ANALYSIS

Hot Check Fees	\$10,479	\$10,000	\$5,477	\$10,000
Transfers In	\$0	\$0	\$0	\$0
Total Revenues	\$10,479	\$10,000	\$5,477	\$10,000

\*The Amended Budget and Expenditures for FY 20 are estimated as of October 19, 2020. These totals may change until the books are closed December 31, 2020.

EXPENDITURE ANALYSIS	FY2018 ACTUALS	FY2019 ACTUALS	FY2020 ADOPTED	FY2020 ESTIMATE	FY2021 ADOPTED
002010_DRIVER FICA % (Unallocated)	0.00%	0.00%	7.65%	0.00%	7.65%
002020_DRIVER RETIREMENT % (Unallocated)	0.00%	0.00%	14.53%	0.00%	14.56%
000100 TRANSFER TO GENERAL FUND	11,443	10,479	10,000	0	10,000
T54000 TRANFERS	11,443	10,479	10,000	0	10,000
<b>T50000 TOTAL EXPENSE</b>	<b>11,443</b>	<b>10,479</b>	<b>10,000</b>	<b>0</b>	<b>10,000</b>

## Other Funds to be Spent for Specific Purposes

### COUNTY SHERIFF ASSET FORFEITURE FUND ADOPTED BUDGET

#### FUND ANALYSIS

	Actual 2018-2019	Amended Budget 2019-2020	Estimated 2019-2020	Adopted Budget 2020-2021
Beginning Balance	\$1,233,118	\$1,046,151	\$1,046,151	\$423,613
Revenues	\$591,044	\$0	\$187,333	\$0
Transfers In	\$0	\$0	\$0	\$0
Total Funds Available	\$1,824,162	\$1,046,151	\$1,233,484	\$423,613
Expenditures	\$775,859	\$942,044	\$809,871	\$195,733
Transfers Out	\$2,152	\$0	\$0	\$0
Ending Balance	\$1,046,151	\$104,107	\$423,613	\$227,880

#### REVENUE ANALYSIS

Seizures/Confis Justice	\$103,141	\$0	\$0	\$0
Seizures/Confis Treasury	\$0	\$0	\$57,902	\$0
Seizures/Confis St/Local	\$468,631	\$0	\$122,262	\$0
Interest, Investments	\$19,272	\$0	\$7,169	\$0
Other	\$0	\$0	\$0	\$0
Transfers In	\$0	\$0	\$0	\$0
Total Revenues	\$591,044	\$0	\$187,333	\$0

**\* Revenue not budgeted**

\*The Amended Budget and Expenditures for FY 20 are estimated as of October 19, 2020. These totals may change until the books are closed December 31, 2020.

## Other Funds to be Spent for Specific Purposes

EXPENDITURE ANALYSIS	FY2018 ACTUALS	FY2019 ACTUALS	FY2020 ADOPTED	FY2020 ESTIMATE	FY2021 ADOPTED
001112 ON-CALL SUPPLEMENT	0	0	0	0	78,000
001951 SO ON CALL SUPPLEMENT	0	140,686	0	157,800	0
T52000 SALARIES	0	140,686	0	157,800	78,000
002010 FICA	0	10,762	0	12,072	5,967
002010_DRIVER FICA % (Unallocated)	0.00%	0.00%	7.65%	0.00%	7.65%
002020 RETIREMENT	0	19,712	0	22,757	11,357
002020_DRIVER RETIREMENT % (Unallocated)	0.00%	0.00%	14.53%	0.00%	14.56%
T53000 FRINGES	0	30,474	0	34,829	17,324
003001 SMALL EQUIPMENT & TOOLS < \$5,000	2,851	9,154	0	0	0
003002 VEHICLE EQUIPMENT < \$5,000	2,981	264	0	0	0
003003 RADIO EQUIPMENT < \$5,000	0	0	0	14,053	0
003006 OFFICE EQUIPMENT < \$5,000	1,095	0	0	0	0
003008 LAW ENFORCEMENT EQUIPMENT < \$5,000	159,010	59,293	50,750	170,712	20,000
003011 COMPUTER SOFTWARE < \$5,000	0	10,937	0	0	0
003100 OFFICE SUPPLIES	1,666	5	0	816	0
003104 K-9 DIVISION	31,294	63,920	25,000	23,173	25,000
003110 OTHER SUPPLIES	0	583	0	0	0
003301 GASOLINE	0	1,421	0	624	1,000
003311 UNIFORMS	122,307	8,943	0	2,315	500
003530 INVESTIGATIVE SUPP./SVS.	4,259	8,880	0	3,516	5,000
003900 MEMBERSHIP DUES	0	25	0	85	0
004052 CRIME PREVENTION	4,124	17,889	0	4,091	0
004100 PROFESSIONAL SERVICES	2,000	24,962	0	754	25,409
004209 CELLULAR PHONE/PAGER	29,825	20,004	0	0	0
004210 INTERNET/EMAIL SVS	18,741	27,515	0	600	0
004231 TRAVEL	0	808	0	100	0
004232 TRAINING, CONF., SEMINARS	21,300	43,575	0	320	0
004350 PRINTED MATERIALS & BINDING	0	143	0	1,606	0
004414 VEHICLE INSURANCE	0	0	0	368	500
004500 MAINTENANCE SERVICES	0	21,656	0	17,433	17,500
004510 FACILITY REPAIRS	5,398	5,292	0	0	0
004541 VEHICLE REPAIRS & MAINT	58,229	21,908	0	6,774	5,500
004543 REPAIRS TO EQUIPMENT	4,514	326	0	1,167	0
004999 MISCELLANEOUS	7,884	10,116	0	6,848	0
T53500 OPERATION/MAINT	477,479	357,619	75,750	255,355	100,409
000777 TRANSFER TO CAPITAL PROJECTS	418,011	2,152	0	0	0
T54000 TRANSFERS	418,011	2,152	0	0	0
005000 CAPITAL OUTLAY > \$5,000	37,000	0	0	14,941	0
005008 LAW ENFORCEMENT EQUIP > \$5,000	213,816	191,437	50,750	38,666	0
005700 VEHICLES > \$5,000	32,683	55,643	0	308,280	0
T55000 CAPITAL	283,499	247,081	50,750	361,887	0
<b>T50000 TOTAL EXPENSE</b>	<b>1,178,989</b>	<b>778,011</b>	<b>126,500</b>	<b>809,871</b>	<b>195,733</b>

## Other Funds to be Spent for Specific Purposes

### COURT RECORDS PRESERVATION FUND ADOPTED BUDGET

#### FUND ANALYSIS

	Actual 2018-2019	Amended Budget 2019-2020	Estimated 2019-2020	Adopted Budget 2020-2021
Beginning Balance	\$633,032	\$584,237	\$584,237	\$667,405
Revenues	\$94,658	\$91,225	\$83,168	\$76,800
Transfers In	\$0	\$0	\$0	\$0
Total Funds Available	\$727,690	\$675,462	\$667,405	\$744,205
Expenditures	\$143,453	\$145,500	\$0	\$500
Transfers Out	\$0	\$0	\$0	\$0
Ending Balance	\$584,237	\$529,962	\$667,405	\$743,705

#### REVENUE ANALYSIS

Record Preservation Fees	\$94,658	\$91,225	\$83,168	\$76,800
Other	\$0	\$0	\$0	\$0
Transfers In	\$0	\$0	\$0	\$0
Total Revenues	\$94,658	\$91,225	\$83,168	\$76,800

\*The Amended Budget and Expenditures for FY 20 are estimated as of October 19, 2020. These totals may change until the books are closed December 31, 2020.

#### EXPENDITURE ANALYSIS

	FY2018 ACTUALS	FY2019 ACTUALS	FY2020 ADOPTED	FY2020 ESTIMATE	FY2021 ADOPTED
002010_DRIVER FICA % (Unallocated)	0.00%	0.00%	7.65%	0.00%	7.65%
002020_DRIVER RETIREMENT % (Unallocated)	0.00%	0.00%	14.53%	0.00%	14.56%
003010 COMPUTER EQUIPMENT < \$5,000	0	4,584	0	0	0
004550 IMAGING & MICROFILMING	0	138,869	145,000	0	0
004999 MISCELLANEOUS	0	0	500	0	500
T53500 OPERATION/MAINT	0	143,453	145,500	0	500
<b>T50000 TOTAL EXPENSE</b>	<b>0</b>	<b>143,453</b>	<b>145,500</b>	<b>0</b>	<b>500</b>

# Other Funds to be Spent for Specific Purposes

## COURT REPORTER SERVICE FUND ADOPTED BUDGET

### FUND ANALYSIS

	Actual 2018-2019	Amended Budget 2019-2020	Estimated 2019-2020	Adopted Budget 2020-2021
Beginning Balance	\$185,976	\$262,236	\$262,236	\$353,785
Revenues	\$133,782	\$130,000	\$114,929	\$110,880
Transfers In	\$0	\$0	\$0	\$0
Total Funds Available	\$319,758	\$392,236	\$377,165	\$464,665
Expenditures	\$57,522	\$55,155	\$23,380	\$54,480
Transfers Out	\$0	\$0	\$0	\$0
Ending Balance	\$262,236	\$337,081	\$353,785	\$410,185

### REVENUE ANALYSIS

Court Reporter Fees	\$126,680	\$122,000	\$112,899	\$110,400
Interest, Investments	\$7,102	\$8,000	\$2,030	\$480
Transfers In	\$0	\$0	\$0	\$0
Total Revenues	\$133,782	\$130,000	\$114,929	\$110,880

\*The Amended Budget and Expenditures for FY 20 are estimated as of October 19, 2020. These totals may change until the books are closed December 31, 2020.

### EXPENDITURE ANALYSIS

	FY2018 ACTUALS	FY2019 ACTUALS	FY2020 ADOPTED	FY2020 ESTIMATE	FY2021 ADOPTED
002010_DRIVER FICA % (Unallocated)	0.00%	0.00%	7.65%	0.00%	7.65%
002020_DRIVER RETIREMENT % (Unallocated)	0.00%	0.00%	14.53%	0.00%	14.56%
003005 OFFICE FURNITURE < \$5,000	150	0	675	0	0
003900 MEMBERSHIP DUES	565	0	780	370	780
004135 VISITING COURT REPORTERS	58,242	56,869	50,000	22,659	50,000
004232 TRAINING, CONF., SEMINARS	2,587	653	1,700	205	1,700
004235 COURT REPORTER EXPENSE	189	0	2,000	146	2,000
T53500 OPERATION/MAINT	61,733	57,522	55,155	23,380	54,480
000100 TRANSFER TO GENERAL FUND	1,100,000	0	0	0	0
T54000 TRANFERS	1,100,000	0	0	0	0
<b>T50000 TOTAL EXPENSE</b>	<b>1,161,733</b>	<b>57,522</b>	<b>55,155</b>	<b>23,380</b>	<b>54,480</b>

## Other Funds to be Spent for Specific Purposes

### COURTHOUSE SECURITY FUND ADOPTED BUDGET

#### FUND ANALYSIS

	Actual 2018-2019	Amended Budget 2019-2020	Estimated 2019-2020	Adopted Budget 2020-2021
Beginning Balance	\$316,955	\$379,098	\$379,098	\$420,026
Revenues	\$222,453	\$211,000	\$216,549	\$227,100
Transfers In	\$0	\$0	\$0	\$0
Total Funds Available	\$539,408	\$590,098	\$595,647	\$647,126
Expenditures	\$160,310	\$212,708	\$175,621	\$216,282
Transfers Out	\$0	\$0	\$0	\$0
Ending Balance	\$379,098	\$377,390	\$420,026	\$430,844

#### REVENUE ANALYSIS

Courthouse Security Fee	\$219,388	\$208,000	\$215,327	\$226,800
Interest, Investments	\$3,065	\$3,000	\$1,222	\$300
Transfers In	\$0	\$0	\$0	\$0
Total Revenues	\$222,453	\$211,000	\$216,549	\$227,100

\*The Amended Budget and Expenditures for FY 20 are estimated as of October 19, 2020. These totals may change until the books are closed December 31, 2020.



## Other Funds to be Spent for Specific Purposes

EXPENDITURE ANALYSIS	FY2018 ACTUALS	FY2019 ACTUALS	FY2020 ADOPTED	FY2020 ESTIMATE	FY2021 ADOPTED
001105 LE SALARIES	90,816	107,426	117,959	119,441	123,735
001107 TEMP LABOR-SEASONAL HELP	0	0	1,500	0	0
001110 OVERTIME	1,715	1,069	0	2,299	2,000
001114 CERTIFICATIONS	814	723	720	725	720
001125 LONGEVITY PAY	926	1,476	1,584	1,203	1,200
T52000 SALARIES	94,271	110,693	121,763	123,667	127,655
002010 FICA	6,482	7,763	9,315	8,377	9,766
002010_DRIVER FICA % (Unallocated)	0.00%	0.00%	7.65%	0.00%	7.65%
002020 RETIREMENT	13,035	15,510	18,974	17,861	18,587
002020_DRIVER RETIREMENT % (Unallocated)	0.00%	0.00%	14.53%	0.00%	14.56%
002030 INSURANCE	17,892	18,264	19,176	19,176	20,256
002050 WORKER'S COMP	1,280	1,538	1,783	2,200	1,863
T53000 FRINGES	38,689	43,075	49,249	47,613	50,472
003003 RADIO EQUIPMENT < \$5,000	3,565	0	765	0	3,313
003005 OFFICE FURNITURE < \$5,000	0	1,122	1,580	1,225	1,200
003006 OFFICE EQUIPMENT < \$5,000	0	0	2,800	0	0
003008 LAW ENFORCEMENT EQUIPMENT < \$5,000	11,588	4,545	11,728	480	13,869
003010 COMPUTER EQUIPMENT < \$5,000	0	0	0	0	2,200
003100 OFFICE SUPPLIES	480	394	500	0	500
003311 UNIFORMS	442	480	3,745	1,014	2,186
003398 VIDEO TAPES/CD/DVD	0	0	100	0	100
004232 TRAINING, CONF., SEMINARS	286	0	2,500	0	2,500
004350 PRINTED MATERIALS & BINDING	0	0	87	0	87
004543 REPAIRS TO EQUIPMENT	0	0	11,600	1,622	11,600
004548 RADIO REPAIRS & MAINT.	0	0	100	0	100
004999 MISCELLANEOUS	0	0	500	0	500
T53500 OPERATION/MAINT	16,361	6,542	36,004	4,340	38,155
<b>T50000 TOTAL EXPENSE</b>	<b>149,322</b>	<b>160,310</b>	<b>207,016</b>	<b>175,621</b>	<b>216,282</b>

## Other Funds to be Spent for Specific Purposes

### DISTRICT ATTORNEY ASSET FORFEITURE FUND ADOPTED BUDGET

#### FUND ANALYSIS

	Actual 2018-2019	Amended Budget 2019-2020	Estimated 2019-2020	Adopted Budget 2020-2021
Beginning Balance	\$663,985	\$739,884	\$739,884	\$507,438
Revenues	\$207,429	\$0	\$58,229	\$0
Transfers In	\$0	\$0	\$0	\$0
Total Funds Available	\$871,414	\$739,884	\$798,113	\$507,438
Expenditures	\$131,530	\$330,753	\$290,675	\$191,579
Transfers Out	\$0	\$0	\$0	\$0
Ending Balance	\$739,884	\$409,131	\$507,438	\$315,859

#### REVENUE ANALYSIS

Forfeiture and Seizures Fund	\$189,611	\$0	\$50,316	\$0
Interest, Investments	\$16,442	\$0	\$6,328	\$0
Miscellaneous Revenue	\$1,376	\$0	\$1,585	\$0
Transfers In	\$0	\$0	\$0	\$0
Total Revenues	\$207,429	\$0	\$58,229	\$0

**\* Revenue not budgeted**

\*The Amended Budget and Expenditures for FY 20 are estimated as of October 19, 2020. These totals may change until the books are closed December 31, 2020.

## Other Funds to be Spent for Specific Purposes

EXPENDITURE ANALYSIS	FY2018 ACTUALS	FY2019 ACTUALS	FY2020 ADOPTED	FY2020 ESTIMATE	FY2021 ADOPTED
001107 TEMP LABOR-SEASONAL HELP	0	5,860	0	0	0
001941 DA ON CALL SUPPLEMENT	15,520	15,660	15,600	15,720	31,200
001950 DA BOARD CERTIFICATIONS	0	25,000	25,000	25,000	25,000
T52000 SALARIES	15,520	46,520	40,600	40,720	56,200
002010 FICA	1,187	3,559	3,106	3,115	4,299
002010_DRIVER FICA % (Unallocated)	0.00%	0.00%	7.65%	0.00%	7.65%
002020 RETIREMENT	2,145	5,697	5,899	5,872	8,183
002020_DRIVER RETIREMENT % (Unallocated)	0.00%	0.00%	14.53%	0.00%	14.56%
T53000 FRINGES	3,333	9,255	9,005	8,987	12,482
003005 OFFICE FURNITURE < \$5,000	18,086	1,949	4,999	0	4,999
003006 OFFICE EQUIPMENT < \$5,000	1,399	5,543	3,900	1,385	3,900
003010 COMPUTER EQUIPMENT < \$5,000	4,958	0	1,500	8,268	25,000
003901 PUBLICATIONS/BOOKS/PERIODICALS	156	162	3,999	162	3,999
004100 PROFESSIONAL SERVICES	0	41,580	0	181,349	0
004200 INVESTIGATION/TRIAL EXPENDITURES	4,348	4,008	9,999	7,485	10,000
004232 TRAINING, CONF., SEMINARS	15,349	15,508	42,999	17,468	42,999
004350 PRINTED MATERIALS & BINDING	0	0	2,000	0	2,000
004999 MISCELLANEOUS	5,801	7,005	9,999	24,851	30,000
T53500 OPERATION/MAINT	50,098	75,755	79,395	240,968	122,897
<b>T50000 TOTAL EXPENSE</b>	<b>68,950</b>	<b>131,530</b>	<b>129,000</b>	<b>290,675</b>	<b>191,579</b>

## Other Funds to be Spent for Specific Purposes

### DISTRICT ATTORNEY WELFARE FRAUD FUND ADOPTED BUDGET

#### FUND ANALYSIS

	Actual 2018-2019	Amended Budget 2019-2020	Estimated 2019-2020	Adopted Budget 2020-2021
Beginning Balance	\$1,339	\$1,339	\$1,339	\$1,339
Revenues	\$0	\$0	\$0	\$0
Transfers In	\$0	\$0	\$0	\$0
Total Funds Available	\$1,339	\$1,339	\$1,339	\$1,339
Expenditures	\$0	\$0	\$0	\$0
Transfers Out	\$0	\$0	\$0	\$0
Ending Balance	\$1,339	\$1,339	\$1,339	\$1,339

#### REVENUE ANALYSIS

Miscellaneous Revenue	\$0	\$0	\$0	\$0
Transfers In	\$0	\$0	\$0	\$0
Total Revenues	\$0	\$0	\$0	\$0

**\* Revenue not budgeted**

\*The Amended Budget and Expenditures for FY 20 are estimated as of October 19, 2020. These totals may change until the books are closed December 31, 2020.

## Other Funds to be Spent for Specific Purposes

### ELECTION CHAPTER 19 FUND ADOPTED BUDGET

#### FUND ANALYSIS

	Actual 2018-2019	Amended Budget 2019-2020	Estimated 2019-2020	Adopted Budget 2020-2021
Beginning Balance	\$0	\$0	\$0	\$0
Revenues	\$43,572	\$107,600	\$86,678	\$145,100
Transfers In	\$0	\$0	\$0	\$0
<b>Total Funds Available</b>	<b>\$43,572</b>	<b>\$107,600</b>	<b>\$86,678</b>	<b>\$145,100</b>
Expenditures	\$43,572	\$119,600	\$86,678	\$145,100
Transfers Out	\$0	\$0	\$0	\$0
<b>Ending Balance</b>	<b>\$0</b>	<b>(\$12,000)</b>	<b>\$0</b>	<b>\$0</b>

#### REVENUE ANALYSIS

Payments from State	\$43,572	\$107,600	\$86,678	\$145,100
Transfers In	\$0	\$0	\$0	\$0
<b>Total Revenues</b>	<b>\$43,572</b>	<b>\$107,600</b>	<b>\$86,678</b>	<b>\$145,100</b>

\*The Amended Budget and Expenditures for FY 20 are estimated as of October 19, 2020. These totals may change until the books are closed December 31, 2020.

EXPENDITURE ANALYSIS	FY2018 ACTUALS	FY2019 ACTUALS	FY2020 ADOPTED	FY2020 ESTIMATE	FY2021 ADOPTED
002010_DRIVER FICA % (Unallocated)	0.00%	0.00%	7.65%	0.00%	7.65%
002020_DRIVER RETIREMENT % (Unallocated)	0.00%	0.00%	14.53%	0.00%	14.56%
003010 COMPUTER EQUIPMENT < \$5,000	2,737	5,501	70,000	58,250	70,000
003900 MEMBERSHIP DUES	0	0	100	0	100
004100 PROFESSIONAL SERVICES	0	0	15,000	5,304	30,000
004212 POSTAGE	5,525	12,000	7,500	6,720	15,000
004232 TRAINING, CONF., SEMINARS	2,100	2,730	5,000	0	5,000
004251 ELECTION SUPPLIES	24,016	9,837	10,000	12,624	25,000
004506 COMPUTER PRGM/MAINT.	2,940	13,504	0	3,780	0
T53500 OPERATION/MAINT	37,317	43,572	107,600	86,678	145,100
<b>T50000 TOTAL EXPENSE</b>	<b>37,317</b>	<b>43,572</b>	<b>107,600</b>	<b>86,678</b>	<b>145,100</b>

# Other Funds to be Spent for Specific Purposes

## ELECTION HAVA FUND ADOPTED BUDGET

### FUND ANALYSIS

	Actual 2018-2019	Amended Budget 2019-2020	Estimated 2019-2020	Adopted Budget 2020-2021
Beginning Balance	\$893,904	\$966,486	\$966,486	\$827,760
Revenues	\$0	\$0	\$6,767	\$0
Transfers In	\$272,582	\$0	\$0	\$0
<b>Total Funds Available</b>	<b>\$1,166,486</b>	<b>\$966,486</b>	<b>\$973,253</b>	<b>\$827,760</b>
Expenditures	\$0	\$250,000	\$145,493	\$100,000
Transfers Out	\$200,000	\$0	\$0	\$0
<b>Ending Balance</b>	<b>\$966,486</b>	<b>\$716,486</b>	<b>\$827,760</b>	<b>\$727,760</b>

### REVENUE ANALYSIS

Interest Income	\$0	\$0	\$6,767	\$0
Transfers In	\$272,582	\$0	\$0	\$0
<b>Total Revenues</b>	<b>\$272,582</b>	<b>\$0</b>	<b>\$6,767</b>	<b>\$0</b>

**\* Revenue not budgeted**

\*The Amended Budget and Expenditures for FY 20 are estimated as of October 19, 2020. These totals may change until the books are closed December 31, 2020.

EXPENDITURE ANALYSIS	FY2018 ACTUALS	FY2019 ACTUALS	FY2020 ADOPTED	FY2020 ESTIMATE	FY2021 ADOPTED
002010_DRIVER FICA % (Unallocated)	0.00%	0.00%	7.65%	0.00%	7.65%
002020_DRIVER RETIREMENT % (Unallocated)	0.00%	0.00%	14.53%	0.00%	14.56%
004251 ELECTION SUPPLIES	6,881	0	75,000	0	75,000
004506 COMPUTER PRGM/MAINT.	0	0	0	145,493	0
004543 REPAIRS TO EQUIPMENT	2,416	0	25,000	0	25,000
T53500 OPERATION/MAINT	9,297	0	100,000	145,493	100,000
000100 TRANSFER TO GENERAL FUND	0	200,000	0	0	0
T54000 TRANFERS	0	200,000	0	0	0
<b>T50000 TOTAL EXPENSE</b>	<b>9,297</b>	<b>200,000</b>	<b>100,000</b>	<b>145,493</b>	<b>100,000</b>



## Other Funds to be Spent for Specific Purposes

### ELECTION SERVICES CONTRACT FUND ADOPTED BUDGET

#### FUND ANALYSIS

	Actual 2018-2019	Amended Budget 2019-2020	Estimated 2019-2020	Adopted Budget 2020-2021
Beginning Balance	\$0	(\$3,878)	(\$3,878)	\$252,815
Revenues	\$917,935	\$482,398	\$380,978	\$604,975
Transfers In	\$0	\$0	\$0	\$0
Total Funds Available	\$917,935	\$478,520	\$377,100	\$857,790
Expenditures	\$574,464	\$517,698	\$124,285	\$604,975
Transfers Out	\$347,349	\$0	\$0	\$0
Ending Balance	(\$3,878)	(\$39,178)	\$252,815	\$252,815

#### REVENUE ANALYSIS

Election Contract Svcs & Rental Fees	\$917,922	\$482,398	\$380,978	\$604,975
Miscellaneous	\$13	\$0	\$0	\$0
Transfers In	\$0	\$0	\$0	\$0
Total Revenues	\$917,935	\$482,398	\$380,978	\$604,975

\*The Amended Budget and Expenditures for FY 20 are estimated as of October 19, 2020. These totals may change until the books are closed December 31, 2020.

## Other Funds to be Spent for Specific Purposes

EXPENDITURE ANALYSIS	FY2018 ACTUALS	FY2019 ACTUALS	FY2020 ADOPTED	FY2020 ESTIMATE	FY2021 ADOPTED
001150 ELECTION JUDGES/CLERKS	19,629	16,596	3,600	12,120	3,600
T52000 SALARIES	19,629	16,596	3,600	12,120	3,600
002010 FICA	1,396	1,141	275	830	275
002010_DRIVER FICA % (Unallocated)	0.00%	0.00%	7.65%	0.00%	7.65%
002020 RETIREMENT	2,517	2,020	523	1,489	0
002020_DRIVER RETIREMENT % (Unallocated)	0.00%	0.00%	14.53%	0.00%	14.56%
T53000 FRINGES	3,913	3,161	798	2,319	275
003301 GASOLINE	0	557	1,000	355	1,000
004100 PROFESSIONAL SERVICES	236,401	479,656	330,000	83,783	450,000
004210 INTERNET/EMAIL SVS	2,023	1,069	5,000	3,797	5,000
004212 POSTAGE	1,169	0	6,000	0	10,000
004231 TRAVEL	3,730	2,126	6,000	1,207	6,000
004251 ELECTION SUPPLIES	58,009	68,800	100,000	20,066	100,000
004310 ADVERTISING - STATUTORY	250	317	2,500	189	2,500
004311 ADVERTISING - GENERAL	0	0	500	0	500
004350 PRINTED MATERIALS & BINDING	0	736	2,500	0	2,500
004506 COMPUTER PRGM/MAINT.	1,177	0	20,000	0	20,000
004610 RENT	1,281	1,447	3,500	448	3,500
004620 FURNITURE/EQUIP. RENTAL	0	0	1,000	0	100
T53500 OPERATION/MAINT	304,039	554,707	478,000	109,846	601,100
000376 TRANSFER TO ELEC DISCRETIONARY FD	21,300	74,767	0	0	0
000378 TRANSFER TO ELEC HAVA - TITLE II	158,665	272,582	0	0	0
T54000 TRANFERS	179,965	347,349	0	0	0
<b>T50000 TOTAL EXPENSE</b>	<b>507,547</b>	<b>921,813</b>	<b>482,398</b>	<b>124,285</b>	<b>604,975</b>

## Other Funds to be Spent for Specific Purposes

### ELECTION SURPLUS CONTRACT FUND ADOPTED BUDGET

#### FUND ANALYSIS

	Actual 2018-2019	Amended Budget 2019-2020	Estimated 2019-2020	Adopted Budget 2020-2021
Beginning Balance	\$374,265	\$393,863	\$393,863	\$364,229
Revenues	\$0	\$0	\$0	\$0
Transfers In	\$74,767	\$0	\$0	\$0
Total Funds Available	\$449,032	\$393,863	\$393,863	\$364,229
Expenditures	\$55,169	\$211,699	\$29,634	\$285,275
Transfers Out	\$0	\$0	\$0	\$0
Ending Balance	\$393,863	\$182,164	\$364,229	\$78,954

#### REVENUE ANALYSIS

Miscellaneous	\$0	\$0	\$0	\$0
Transfers In	\$74,767	\$0	\$0	\$0
Total Revenues	\$74,767	\$0	\$0	\$0

**\* Revenue not budgeted**

\*The Amended Budget and Expenditures for FY 20 are estimated as of October 19, 2020. These totals may change until the books are closed December 31, 2020.

## Other Funds to be Spent for Specific Purposes

EXPENDITURE ANALYSIS	FY2018 ACTUALS	FY2019 ACTUALS	FY2020 ADOPTED	FY2020 ESTIMATE	FY2021 ADOPTED
001101 P/T SALARIES <= 29 HRS/WK	0	0	44,351	0	43,924
001101_MERIT_ADJ MERIT ADJUSTMENT(PARTTIME)	0	0	-1,706	0	-1,279
001130 MERIT, RETENTION & RECRUITING	0	0	4,732	0	6,011
T52000 SALARIES	0	0	47,377	0	48,656
002010 FICA	0	0	3,755	0	3,820
001101_MERIT_ADJ MERIT ADJUSTMENT(PARTTIME)	0	0	-1,706	0	-1,279
002010_DRIVER FICA % (Unallocated)	0.00%	0.00%	7.65%	0.00%	7.65%
002010_UNALLOC FICA (Unallocated)	0	0	-130	0	-98
002020 RETIREMENT	0	0	7,132	0	7,271
001101_MERIT_ADJ MERIT ADJUSTMENT(PARTTIME)	0	0	-1,706	0	-1,279
002020_DRIVER RETIREMENT % (Unallocated)	0.00%	0.00%	14.53%	0.00%	14.56%
002020_UNALLOC RETIREMENT (Unallocated)	0	0	-248	0	-186
002050 WORKER'S COMP	0	0	114	0	112
T53000 FRINGES	0	0	10,622	0	10,919
003005 OFFICE FURNITURE < \$5,000	0	0	5,000	0	5,000
003006 OFFICE EQUIPMENT < \$5,000	0	5,600	5,000	21,394	50,000
003010 COMPUTER EQUIPMENT < \$5,000	1,336	731	8,000	6,495	8,000
003011 COMPUTER SOFTWARE < \$5,000	0	0	5,000	0	5,000
003900 MEMBERSHIP DUES	0	0	2,000	0	2,000
003901 PUBLICATIONS/BOOKS/PERIODICALS	444	0	1,000	0	1,000
004100 PROFESSIONAL SERVICES	0	0	50,000	0	50,000
004231 TRAVEL	0	50	2,000	0	2,000
004232 TRAINING, CONF., SEMINARS	1,684	4,772	40,200	0	40,200
004251 ELECTION SUPPLIES	7,679	275	3,000	1,746	10,000
004310 ADVERTISING - STATUTORY	0	344	500	0	500
004311 ADVERTISING - GENERAL	0	0	2,000	0	2,000
004506 COMPUTER PRGM/MAINT.	2,160	22,712	20,000	0	40,000
004541 VEHICLE REPAIRS & MAINT	1,450	0	10,000	0	10,000
T53500 OPERATION/MAINT	14,754	34,484	153,700	29,634	225,700
005700 VEHICLES > \$5,000	0	20,685	0	0	0
T55000 CAPITAL	0	20,685	0	0	0
<b>T50000 TOTAL EXPENSE</b>	<b>14,754</b>	<b>55,169</b>	<b>211,699</b>	<b>29,634</b>	<b>285,275</b>

# Other Funds to be Spent for Specific Purposes

## FLEET MAINTENANCE FUND ADOPTED BUDGET

### FUND ANALYSIS

	Actual 2018-2019	Amended Budget 2019-2020	Estimated 2019-2020	Adopted Budget 2020-2021
Beginning Balance	\$1,056,741	(\$32,431)	(\$32,431)	(\$187,725)
Revenues	\$3,101,703	\$3,992,206	\$3,133,264	\$3,999,580
Transfers In	\$0	\$0	\$0	\$0
Total Funds Available	\$4,158,444	\$3,959,775	\$3,100,833	\$3,811,855
Expenditures	\$3,390,875	\$3,992,206	\$3,288,558	\$3,999,580
Transfers Out	\$800,000	\$0	\$0	\$0
Ending Balance	(\$32,431)	(\$32,431)	(\$187,725)	(\$187,725)

### REVENUE ANALYSIS

Fleet Maint Fees	\$3,101,703	\$3,992,206	\$3,132,459	\$3,999,580
Miscellaneous Revenue	\$0	\$0	\$805	\$0
Transfers In	\$0	\$0	\$0	\$0
Total Revenues	\$3,101,703	\$3,992,206	\$3,133,264	\$3,999,580

\*The Amended Budget and Expenditures for FY 20 are estimated as of October 19, 2020. These totals may change until the books are closed December 31, 2020.

EXPENDITURE ANALYSIS	FY2018 ACTUALS	FY2019 ACTUALS	FY2020 ADOPTED	FY2020 ESTIMATE	FY2021 ADOPTED
001100 F/T SALARIES	836,220	824,088	940,441	812,484	938,225
001100_MERIT_ADJ MERIT ADJUSTMENT (FULLTIME)	0	0	-34,649	0	-18,397
001109 CELL PHONE STIPEND	1,320	1,555	1,800	1,525	780
001125 LONGEVITY PAY	12,480	11,928	14,352	11,990	16,224
001130 MERIT, RETENTION & RECRUITING	0	0	35,298	0	25,573
T52000 SALARIES	850,020	837,571	957,241	825,999	962,406
002010 FICA	61,447	60,561	75,880	59,336	75,031
001100_MERIT_ADJ MERIT ADJUSTMENT (FULLTIME)	0	0	-34,649	0	-18,397
002010_DRIVER FICA % (Unallocated)	0.00%	0.00%	7.65%	0.00%	7.65%
002010_UNALLOC FICA (Unallocated)	0	0	-2,651	0	-1,407
002020 RETIREMENT	117,495	117,346	144,122	119,204	142,805
001100_MERIT_ADJ MERIT ADJUSTMENT (FULLTIME)	0	0	-34,649	0	-18,397
002020_DRIVER RETIREMENT % (Unallocated)	0.00%	0.00%	14.53%	0.00%	14.56%
002020_UNALLOC RETIREMENT (Unallocated)	0	0	-5,035	0	-2,679
002030 INSURANCE	152,082	155,244	172,584	172,584	182,304
002050 WORKER'S COMP	7,867	9,684	9,805	8,766	9,577
T53000 FRINGES	338,890	342,835	394,705	359,890	405,631
000000 DEPRECIATION EXPENSE	22,683	25,859	0	0	0
002080 RANDOM DRUG TESTING	0	0	250	0	250
003001 SMALL EQUIPMENT & TOOLS < \$5,000	6,492	17,009	16,090	15,534	13,713
003003 RADIO EQUIPMENT < \$5,000	4,563	0	0	0	0

## Other Funds to be Spent for Specific Purposes

EXPENDITURE ANALYSIS	FY2018 ACTUALS	FY2019 ACTUALS	FY2020 ADOPTED	FY2020 ESTIMATE	FY2021 ADOPTED
003005 OFFICE FURNITURE < \$5,000	0	0	6,610	5,986	500
003006 OFFICE EQUIPMENT < \$5,000	45	259	0	0	1,220
003010 COMPUTER EQUIPMENT < \$5,000	0	3,727	4,227	4,166	3,395
003011 COMPUTER SOFTWARE < \$5,000	6,658	5,331	7,135	5,400	6,875
003100 OFFICE SUPPLIES	1,296	1,273	1,365	1,709	1,365
003102 SAFETY SUPPLIES	433	549	700	603	700
003301 GASOLINE	1,019,724	995,410	1,300,000	759,851	1,200,000
003302 USED TIRE DISPOSAL	5,050	3,300	5,250	1,650	5,250
003303 OIL, GREASE	111,908	105,504	115,211	100,239	123,275
003311 UNIFORMS	4,064	3,231	6,500	3,615	5,500
003318 JANITORIAL SUPPLIES	4,764	3,718	5,806	4,845	5,807
003522 BATTERIES	28,742	14,465	37,044	37,893	39,637
003523 PARTS	591,240	499,168	573,025	503,804	630,327
003524 SUBLETS	123,395	152,145	147,000	296,416	176,400
003525 TIRES, TUBES	245,047	191,752	256,993	243,191	274,982
003601 EMPLOYEE RECOGNITION PROGRAM	0	0	101	0	101
004211 TELEPHONE SERVICE	407	365	200	148	500
004212 POSTAGE	95	82	100	75	100
004231 TRAVEL	0	30	0	90	100
004232 TRAINING, CONF., SEMINARS	4,262	5,616	15,117	2,514	15,117
004350 PRINTED MATERIALS & BINDING	0	0	100	135	100
004414 VEHICLE INSURANCE	424	457	700	863	900
004415 VEHICLE INS. DEDUCTIBLE	0	0	1,000	0	1,000
004416 OTHER LIABILITY INSURANCE	1,497	1,667	3,000	1,045	1,255
004500 MAINTENANCE SERVICES	21,914	7,652	26,606	12,679	25,300
004505 SOFTWARE MAINTENANCE	20,530	21,481	23,058	22,480	24,075
004510 FACILITY REPAIRS	6,730	136,259	6,590	5,945	4,100
004513 CAR WASH MAINT. & REPAIR	2,503	2,278	3,000	2,367	3,000
004541 VEHICLE REPAIRS & MAINT	0	0	1,250	0	1,250
004543 REPAIRS TO EQUIPMENT	3,127	3,494	3,500	4,682	4,500
004547 FUEL SITE REPAIR	9,907	6,318	15,000	12,057	13,000
004621 COPIER RENTAL & SUPPLIES	1,005	1,005	1,600	1,099	1,400
004705 PRE-EMPLOYMENT SCREENING	0	0	200	150	200
004850 RCS RADIO FEES	676	676	677	676	676
004999 MISCELLANEOUS	34	390	500	464	650
003311_DP UNIFORMS (DP)	0	0	400	0	0
T53510 OPERATIONS & MAINTENANCE (FOR DECISION PCKGS)	0	0	400	0	0
T53500 OPERATION/MAINT	2,249,213	2,210,469	2,585,905	2,052,372	2,586,520
000777 TRANSFER TO CAPITAL PROJECTS	0	800,000	0	0	0
T54000 TRANFERS	0	800,000	0	0	0
005003 EQUIPMENT > \$5,000	0	0	54,355	50,297	0
005300 IMPROVEMENTS > \$5,000	0	0	0	0	45,023
T55000 CAPITAL	0	0	54,355	50,297	45,023
<b>T50000 TOTAL EXPENSE</b>	<b>3,438,124</b>	<b>4,190,875</b>	<b>3,992,206</b>	<b>3,288,558</b>	<b>3,999,580</b>



## Other Funds to be Spent for Specific Purposes

### GUARDIANSHIP FUND ADOPTED BUDGET

#### FUND ANALYSIS

	Actual 2018-2019	Amended Budget 2019-2020	Estimated 2019-2020	Adopted Budget 2020-2021
<b>Beginning Balance</b>	\$134,882	\$149,761	\$149,761	\$149,801
<b>Revenues</b>	\$32,879	\$32,600	\$30,040	\$28,800
<b>Transfers In</b>	\$0	\$0	\$0	\$0
<b>Total Funds Available</b>	\$167,761	\$182,361	\$179,801	\$178,601
<b>Expenditures</b>	\$18,000	\$30,000	\$30,000	\$30,000
<b>Transfers Out</b>	\$0	\$0	\$0	\$0
<b>Ending Balance</b>	\$149,761	\$152,361	\$149,801	\$148,601

#### REVENUE ANALYSIS

<b>Guardianship Fee</b>	\$32,879	\$32,600	\$30,040	\$28,800
<b>Other</b>	\$0	\$0	\$0	\$0
<b>Transfers In</b>	\$0	\$0	\$0	\$0
<b>Total Revenues</b>	\$32,879	\$32,600	\$30,040	\$28,800

\*The Amended Budget and Expenditures for FY 20 are estimated as of October 19, 2020. These totals may change until the books are closed December 31, 2020.

EXPENDITURE ANALYSIS	FY2018 ACTUALS	FY2019 ACTUALS	FY2020 ADOPTED	FY2020 ESTIMATE	FY2021 ADOPTED
002010_DRIVER FICA % (Unallocated)	0.00%	0.00%	7.65%	0.00%	7.65%
002020_DRIVER RETIREMENT % (Unallocated)	0.00%	0.00%	14.53%	0.00%	14.56%
004100 PROFESSIONAL SERVICES	18,000	18,000	30,000	30,000	30,000
T53500 OPERATION/MAINT	18,000	18,000	30,000	30,000	30,000
<b>T50000 TOTAL EXPENSE</b>	18,000	18,000	30,000	30,000	30,000

# Other Funds to be Spent for Specific Purposes

## JUSTICE COURT TECHNOLOGY ADOPTED BUDGET

### FUND ANALYSIS

	Actual 2018-2019	Amended Budget 2019-2020	Estimated 2019-2020	Adopted Budget 2020-2021
Beginning Balance	\$343,287	\$322,666	\$322,666	\$332,368
Revenues	\$63,519	\$61,625	\$44,633	\$31,920
Transfers In	\$0	\$0	\$0	\$0
Total Funds Available	\$406,806	\$384,291	\$367,299	\$364,288
Expenditures	\$84,140	\$159,655	\$34,931	\$124,814
Transfers Out	\$0	\$0	\$0	\$0
Ending Balance	\$322,666	\$224,636	\$332,368	\$239,474

### REVENUE ANALYSIS

J.P. #1 Technology Fees	\$5,393	\$4,600	\$7,528	\$6,720
J.P. #2 Technology Fees	\$7,697	\$7,800	\$4,363	\$3,360
J.P. #3 Technology Fees	\$35,937	\$34,100	\$28,441	\$20,400
J.P. #4 Technology Fees	\$7,087	\$7,525	\$1,998	\$900
Interest, Investments	\$7,405	\$7,600	\$2,303	\$540
Transfers In	\$0	\$0	\$0	\$0
Total Revenues	\$63,519	\$61,625	\$44,633	\$31,920

\*The Amended Budget and Expenditures for FY 20 are estimated as of October 19, 2020. These totals may change until the books are closed December 31, 2020.

EXPENDITURE ANALYSIS	FY2018 ACTUALS	FY2019 ACTUALS	FY2020 ADOPTED	FY2020 ESTIMATE	FY2021 ADOPTED
002010_DRIVER FICA % (Unallocated)	0.00%	0.00%	7.65%	0.00%	7.65%
002020_DRIVER RETIREMENT % (Unallocated)	0.00%	0.00%	14.53%	0.00%	14.56%
003006 OFFICE EQUIPMENT < \$5,000	11,365	2,071	11,935	7,593	18,186
003010 COMPUTER EQUIPMENT < \$5,000	49,701	32,250	21,850	8,766	37,295
003011 COMPUTER SOFTWARE < \$5,000	150	1,330	10,620	3,628	5,620
003100 OFFICE SUPPLIES	13,573	11,940	30,630	535	28,616
004210 INTERNET/EMAIL SVS	10,213	11,420	21,078	11,817	13,448
004232 TRAINING, CONF., SEMINARS	160	4,692	30,400	0	20,600
004500 MAINTENANCE SERVICES	1,580	2,406	0	0	0
004505 SOFTWARE MAINTENANCE	8,000	17,600	1,000	0	0
004544 REPAIRS TO OFFICE EQUIPMENT	304	431	1,050	2,592	1,050
004999 MISCELLANEOUS	0	0	0	0	0
003010_DP COMPUTER EQUIPMENT < \$5,000 (DP)	0	0	958	0	0
T53510 OPERATIONS & MAINTENANCE (for decision pckgs)	0	0	958	0	0
T53500 OPERATION/MAINT	95,046	84,140	129,521	34,931	124,814
005740 COMPUTER EQUIPMENT > \$5,000	25,177	0	0	0	0
005741 COMPUTER SOFTWARE > \$5,000	7,650	0	0	0	0
T55000 CAPITAL	32,827	0	0	0	0
<b>T50000 TOTAL EXPENSE</b>	<b>127,873</b>	<b>84,140</b>	<b>129,521</b>	<b>34,931</b>	<b>124,814</b>

## Other Funds to be Spent for Specific Purposes

### JUSTICE OF THE PEACE SECURITY FUND ADOPTED BUDGET

#### FUND ANALYSIS

	Actual 2018-2019	Amended Budget 2019-2020	Estimated 2019-2020	Adopted Budget 2020-2021
Beginning Balance	\$139,062	\$151,531	\$151,531	\$181,411
Revenues	\$14,005	\$13,475	\$33,370	\$31,000
Transfers In	\$0	\$0	\$0	\$0
Total Funds Available	\$153,067	\$165,006	\$184,901	\$212,411
Expenditures	\$1,536	\$20,387	\$3,490	\$17,558
Transfers Out	\$0	\$0	\$0	\$0
Ending Balance	\$151,531	\$144,619	\$181,411	\$194,853

#### REVENUE ANALYSIS

J.P. #1 Security Fees	\$1,348	\$1,150	\$5,005	\$2,400
J.P. #2 Security Fees	\$1,922	\$1,950	\$3,381	\$3,600
J.P. #3 Security Fees	\$8,972	\$8,500	\$23,569	\$24,000
J.P. #4 Security Fees	\$1,763	\$1,875	\$1,415	\$1,000
Interest, Investments	\$0	\$0	\$0	\$0
Transfers In	\$0	\$0	\$0	\$0
Total Revenues	\$14,005	\$13,475	\$33,370	\$31,000

\*The Amended Budget and Expenditures for FY 20 are estimated as of October 19, 2020. These totals may change until the books are closed December 31, 2020.

#### EXPENDITURE ANALYSIS

	FY2018 ACTUALS	FY2019 ACTUALS	FY2020 ADOPTED	FY2020 ESTIMATE	FY2021 ADOPTED
002010_DRIVER FICA % (Unallocated)	0.00%	0.00%	7.65%	0.00%	7.65%
002020_DRIVER RETIREMENT % (Unallocated)	0.00%	0.00%	14.53%	0.00%	14.56%
003001 SMALL EQUIPMENT & TOOLS < \$5,000	461	0	0	0	0
003006 OFFICE EQUIPMENT < \$5,000	4,849	480	2,100	1,843	3,000
003008 LAW ENFORCEMENT EQUIPMENT < \$5,000	0	0	0	1,229	0
004210 INTERNET/EMAIL SVS	456	456	453	418	453
004232 TRAINING, CONF., SEMINARS	3,192	0	10,800	0	10,800
004500 MAINTENANCE SERVICES	2,280	600	2,805	0	2,805
004544 REPAIRS TO OFFICE EQUIPMENT	0	0	0	0	500
T53500 OPERATION/MAINT	11,238	1,536	16,158	3,490	17,558
<b>T50000 TOTAL EXPENSE</b>	<b>11,238</b>	<b>1,536</b>	<b>16,158</b>	<b>3,490</b>	<b>17,558</b>

## Other Funds to be Spent for Specific Purposes

### JP #I TRUANCY PROGRAM ADOPTED BUDGET

#### FUND ANALYSIS

	Actual 2018-2019	Amended Budget 2019-2020	Estimated 2019-2020	Adopted Budget 2020-2021
Beginning Balance	\$33,731	\$42,322	\$42,322	\$53,422
Revenues	\$8,591	\$7,175	\$11,100	\$8,100
Transfers In	\$0	\$0	\$0	\$0
Total Funds Available	\$42,322	\$49,497	\$53,422	\$61,522
Expenditures	\$0	\$0	\$0	\$0
Transfers Out	\$0	\$0	\$0	\$0
Ending Balance	\$42,322	\$49,497	\$53,422	\$61,522

#### REVENUE ANALYSIS

Other	\$8,591	\$7,175	\$11,100	\$8,100
Transfers In	\$0	\$0	\$0	\$0
Total Revenues	\$8,591	\$7,175	\$11,100	\$8,100

\*The Amended Budget and Expenditures for FY 20 are estimated as of October 19, 2020. These totals may change until the books are closed December 31, 2020.

# Other Funds to be Spent for Specific Purposes

## JP #2 TRUANCY PROGRAM ADOPTED BUDGET

### FUND ANALYSIS

	Actual 2018-2019	Amended Budget 2019-2020	Estimated 2019-2020	Adopted Budget 2020-2021
Beginning Balance	\$79,964	\$91,347	\$91,347	\$97,473
Revenues	\$11,427	\$10,110	\$6,144	\$4,800
Transfers In	\$0	\$0	\$0	\$0
Total Funds Available	\$91,391	\$101,457	\$97,491	\$102,273
Expenditures	\$44	\$37,029	\$18	\$37,946
Transfers Out	\$0	\$0	\$0	
Ending Balance	\$91,347	\$64,428	\$97,473	\$64,327

### REVENUE ANALYSIS

Other	\$11,427	\$10,110	\$6,144	\$4,800
Transfers In	\$0	\$0	\$0	\$0
Total Revenues	\$11,427	\$10,110	\$6,144	\$4,800

\*The Amended Budget and Expenditures for FY 20 are estimated as of October 19, 2020. These totals may change until the books are closed December 31, 2020.

EXPENDITURE ANALYSIS	FY2018 ACTUALS	FY2019 ACTUALS	FY2020 ADOPTED	FY2020 ESTIMATE	FY2021 ADOPTED
001101 P/T SALARIES <= 29 HRS/WK	1,783	0	24,720	0	25,484
001101_MERIT_ADJ MERIT ADJUSTMENT(PARTTIME)	0	0	-1,177	0	-742
001130 MERIT, RETENTION & RECRUITING	0	0	2,813	0	3,555
T52000 SALARIES	1,783	0	26,356	0	28,297
002010 FICA	136	0	2,106	0	2,221
001101_MERIT_ADJ MERIT ADJUSTMENT(PARTTIME)	0	0	-1,177	0	-742
002010_DRIVER FICA % (Unallocated)	0.00%	0.00%	7.65%	0.00%	7.65%
002010_UNALLOC FICA (Unallocated)	0	0	-90	0	-57
002020 RETIREMENT	249	0	4,001	0	4,228
001101_MERIT_ADJ MERIT ADJUSTMENT(PARTTIME)	0	0	-1,177	0	-742
002020_DRIVER RETIREMENT % (Unallocated)	0.00%	0.00%	14.53%	0.00%	14.56%
002020_UNALLOC RETIREMENT (Unallocated)	0	0	-171	0	-108
002050 WORKER'S COMP	41	44	63	18	65
T53000 FRINGES	426	44	5,909	18	6,350
003100 OFFICE SUPPLIES	0	0	500	0	500
004231 TRAVEL	0	0	500	0	500
004232 TRAINING, CONF., SEMINARS	0	0	1,000	0	1,000
004350 PRINTED MATERIALS & BINDING	0	0	1,000	0	1,000
004999 MISCELLANEOUS	0	0	300	0	300
T53500 OPERATION/MAINT	0	0	3,300	0	3,300
<b>T50000 TOTAL EXPENSE</b>	<b>2,210</b>	<b>44</b>	<b>35,565</b>	<b>18</b>	<b>37,946</b>

## Other Funds to be Spent for Specific Purposes

### JP #3 TEEN COURT PROGRAM ADOPTED BUDGET

#### FUND ANALYSIS

	Actual 2018-2019	Amended Budget 2019-2020	Estimated 2019-2020	Adopted Budget 2020-2021
Beginning Balance	\$1,577	\$1,524	\$1,524	\$1,316
Revenues	\$3,316	\$350	\$134	\$150
Transfers In	\$0	\$0	\$0	\$0
Total Funds Available	\$4,893	\$1,874	\$1,658	\$1,466
Expenditures	\$3,369	\$918	\$342	\$825
Transfers Out	\$0	\$0	\$0	\$0
Ending Balance	\$1,524	\$956	\$1,316	\$641

#### REVENUE ANALYSIS

Other	\$3,316	\$350	\$134	\$150
Transfers In	\$0	\$0	\$0	\$0
Total Revenues	\$3,316	\$350	\$134	\$150

\*The Amended Budget and Expenditures for FY 20 are estimated as of October 19, 2020. These totals may change until the books are closed December 31, 2020.

EXPENDITURE ANALYSIS	FY2018 ACTUALS	FY2019 ACTUALS	FY2020 ADOPTED	FY2020 ESTIMATE	FY2021 ADOPTED
002010_DRIVER FICA % (Unallocated)	0.00%	0.00%	7.65%	0.00%	7.65%
002020_DRIVER RETIREMENT % (Unallocated)	0.00%	0.00%	14.53%	0.00%	14.56%
003100 OFFICE SUPPLIES	30	0	0	0	0
003670 USE OF DONATIONS	413	3,368	0	231	0
004231 TRAVEL	10	0	100	0	300
004232 TRAINING, CONF., SEMINARS	0	0	0	0	325
004999 MISCELLANEOUS	51	0	100	111	200
T53500 OPERATION/MAINT	504	3,368	200	342	825
<b>T50000 TOTAL EXPENSE</b>	<b>504</b>	<b>3,368</b>	<b>200</b>	<b>342</b>	<b>825</b>



## Other Funds to be Spent for Specific Purposes

### JP #3 TRUANCY PROGRAM ADOPTED BUDGET

#### FUND ANALYSIS

	Actual 2018-2019	Amended Budget 2019-2020	Estimated 2019-2020	Adopted Budget 2020-2021
Beginning Balance	\$127,740	\$143,965	\$143,965	\$126,288
Revenues	\$53,093	\$47,400	\$39,503	\$34,140
Transfers In	\$0	\$0	\$0	\$0
Total Funds Available	\$180,833	\$191,365	\$183,468	\$160,428
Expenditures	\$36,868	\$65,456	\$57,180	\$66,987
Transfers Out	\$0	\$0	\$0	\$0
Ending Balance	\$143,965	\$125,909	\$126,288	\$93,441

#### REVENUE ANALYSIS

Other	\$53,093	\$47,400	\$39,503	\$34,140
Transfers In	\$0	\$0	\$0	\$0
Total Revenues	\$53,093	\$47,400	\$39,503	\$34,140

\*The Amended Budget and Expenditures for FY 20 are estimated as of October 19, 2020. These totals may change until the books are closed December 31, 2020.

## Other Funds to be Spent for Specific Purposes

EXPENDITURE ANALYSIS	FY2018 ACTUALS	FY2019 ACTUALS	FY2020 ADOPTED	FY2020 ESTIMATE	FY2021 ADOPTED
001100 F/T SALARIES	0	0	0	38,456	39,994
001100_MERIT_ADJ MERIT ADJUSTMENT (FULLTIME)	0	0	0	0	-1,165
001101 P/T SALARIES <= 29 HRS/WK	26,964	29,721	64,700	302	0
001101_MERIT_ADJ MERIT ADJUSTMENT(PARTTIME)	0	0	-3,081	0	0
001130 MERIT, RETENTION & RECRUITING	0	0	6,047	0	6,160
T52000 SALARIES	26,964	29,721	67,666	38,758	44,990
002010 FICA	2,063	2,270	5,412	2,880	3,531
001100_MERIT_ADJ MERIT ADJUSTMENT (FULLTIME)	0	0	0	0	-1,165
001101_MERIT_ADJ MERIT ADJUSTMENT(PARTTIME)	0	0	-3,081	0	0
002010_DRIVER FICA % (Unallocated)	0.00%	0.00%	7.65%	0.00%	7.65%
002010_UNALLOC FICA (Unallocated)	0	0	-236	0	-89
002020 RETIREMENT	3,705	4,165	10,280	5,597	6,720
001100_MERIT_ADJ MERIT ADJUSTMENT (FULLTIME)	0	0	0	0	-1,165
001101_MERIT_ADJ MERIT ADJUSTMENT(PARTTIME)	0	0	-3,081	0	0
002020_DRIVER RETIREMENT % (Unallocated)	0.00%	0.00%	14.53%	0.00%	14.56%
002020_UNALLOC RETIREMENT (Unallocated)	0	0	-448	0	-170
002030 INSURANCE	0	0	0	9,588	10,128
002050 WORKER'S COMP	109	61	166	19	102
T53000 FRINGES	5,877	6,496	15,174	18,084	20,223
003100 OFFICE SUPPLIES	30	0	200	0	200
004210 INTERNET/EMAIL SVS	0	0	456	0	0
004211 TELEPHONE SERVICE	0	0	50	0	0
004231 TRAVEL	394	597	300	318	300
004232 TRAINING, CONF., SEMINARS	1,038	54	618	20	618
004350 PRINTED MATERIALS & BINDING	52	0	150	0	150
004999 MISCELLANEOUS	0	0	0	0	506
T53500 OPERATION/MAINT	1,515	651	1,774	338	1,774
<b>T50000 TOTAL EXPENSE</b>	<b>34,355</b>	<b>36,868</b>	<b>84,614</b>	<b>57,180</b>	<b>66,987</b>

# Other Funds to be Spent for Specific Purposes

## JP #4 TRUANCY PROGRAM ADOPTED BUDGET

### FUND ANALYSIS

	Actual 2018-2019	Amended Budget 2019-2020	Estimated 2019-2020	Adopted Budget 2020-2021
Beginning Balance	\$102,906	\$93,754	\$93,754	\$90,252
Revenues	\$14,710	\$16,250	\$4,021	\$1,800
Transfers In	\$0	\$0	\$0	\$0
Total Funds Available	\$117,616	\$110,004	\$97,775	\$92,052
Expenditures	\$23,862	\$31,470	\$7,523	\$32,355
Transfers Out	\$0	\$0	\$0	\$0
Ending Balance	\$93,754	\$78,534	\$90,252	\$59,697

### REVENUE ANALYSIS

Other	\$14,710	\$16,250	\$4,021	\$1,800
Transfers In	\$0	\$0	\$0	\$0
Total Revenues	\$14,710	\$16,250	\$4,021	\$1,800

\*The Amended Budget and Expenditures for FY 20 are estimated as of October 19, 2020. These totals may change until the books are closed December 31, 2020.

### EXPENDITURE ANALYSIS

	FY2018 ACTUALS	FY2019 ACTUALS	FY2020 ADOPTED	FY2020 ESTIMATE	FY2021 ADOPTED
001101 P/T SALARIES <= 29 HRS/WK	20,122	19,577	23,868	6,165	24,605
001101_MERIT_ADJ MERIT ADJUSTMENT(PARTTIME)	0	0	-1,137	0	-717
001130 MERIT, RETENTION & RECRUITING	0	0	1,818	0	2,535
T52000 SALARIES	20,122	19,577	24,550	6,165	26,424
002010 FICA	1,539	1,498	1,965	472	2,076
001101_MERIT_ADJ MERIT ADJUSTMENT(PARTTIME)	0	0	-1,137	0	-717
002010_DRIVER FICA % (Unallocated)	0.00%	0.00%	7.65%	0.00%	7.65%
002010_UNALLOC FICA (Unallocated)	0	0	-87	0	-55
002020 RETIREMENT	2,780	2,743	3,732	870	3,952
001101_MERIT_ADJ MERIT ADJUSTMENT(PARTTIME)	0	0	-1,137	0	-717
002020_DRIVER RETIREMENT % (Unallocated)	0.00%	0.00%	14.53%	0.00%	14.56%
002020_UNALLOC RETIREMENT (Unallocated)	0	0	-165	0	-104
002050 WORKER'S COMP	53	45	61	17	63
T53000 FRINGES	4,372	4,285	5,506	1,359	5,932
T50000 TOTAL EXPENSE	24,494	23,862	30,056	7,523	32,355

## Other Funds to be Spent for Specific Purposes

### JUVENILE JUSTICE ALTERNATIVE EDUCATION PROGRAM (JJAEP) TIER II ADOPTED BUDGET

#### FUND ANALYSIS

	Actual 2018-2019	Amended Budget 2019-2020	Estimated 2019-2020	Adopted Budget 2020-2021
Beginning Balance	\$317,108	\$372,421	\$372,421	\$293,886
Revenues	\$136,584	\$0	\$62,563	\$0
Transfers In	\$0	\$0	\$0	\$0
Total Funds Available	\$453,692	\$372,421	\$434,984	\$293,886
Expenditures	\$41,271	\$236,583	\$141,098	\$114,175
Transfers Out	\$40,000	\$0	\$0	\$0
Ending Balance	\$372,421	\$135,838	\$293,886	\$179,711

#### REVENUE ANALYSIS

Payments from State	\$136,584	\$0	\$62,563	\$0
Miscellaneous Revenue	\$0	\$0	\$0	\$0
Transfers In	\$0	\$0	\$0	\$0
Total Revenues	\$136,584	\$0	\$62,563	\$0

**\* Revenue not budgeted**

\*The Amended Budget and Expenditures for FY 20 are estimated as of October 19, 2020. These totals may change until the books are closed December 31, 2020.

## Other Funds to be Spent for Specific Purposes

EXPENDITURE ANALYSIS	FY2018 ACTUALS	FY2019 ACTUALS	FY2020 ADOPTED	FY2020 ESTIMATE	FY2021 ADOPTED
001101 P/T SALARIES <= 29 HRS/WK	47,418	22,592	85,283	22,423	83,250
001101_MERIT_ADJ MERIT ADJUSTMENT(PARTTIME)	0	0	-4,061	0	-2,425
001130 MERIT, RETENTION & RECRUITING	0	0	9,683	0	12,108
T52000 SALARIES	47,418	22,592	90,905	22,423	92,934
002010 FICA	3,527	1,796	7,265	1,715	7,295
001101_MERIT_ADJ MERIT ADJUSTMENT(PARTTIME)	0	0	-4,061	0	-2,425
002010_DRIVER FICA % (Unallocated)	0.00%	0.00%	7.65%	0.00%	7.65%
002010_UNALLOC FICA (Unallocated)	0	0	-311	0	-185
002020 RETIREMENT	6,361	3,218	13,799	3,213	13,884
001101_MERIT_ADJ MERIT ADJUSTMENT(PARTTIME)	0	0	-4,061	0	-2,425
002020_DRIVER RETIREMENT % (Unallocated)	0.00%	0.00%	14.53%	0.00%	14.56%
002020_UNALLOC RETIREMENT (Unallocated)	0	0	-590	0	-353
002050 WORKER'S COMP	701	175	615	58	600
T53000 FRINGES	10,589	5,189	20,778	4,986	21,241
003001 SMALL EQUIPMENT & TOOLS < \$5,000	11,990	1,659	0	858	0
003009 LINENS/TOILETRIES	0	0	3,000	0	0
003101 EDUC AIDS/MATLS	5,400	6,481	0	0	0
003305 CLOTHING	17,994	1,067	5,000	0	0
003318 JANITORIAL SUPPLIES	0	1,864	0	0	0
004208 INTERNET CLOUD SOLUTIONS	0	0	0	19,900	0
004510 FACILITY REPAIRS	0	0	0	91,814	0
004903 GO PROGRAM EXPENDITURES	971	2,419	3,000	1,117	0
T53500 OPERATION/MAINT	36,354	13,490	11,000	113,689	0
000100 TRANSFER TO GENERAL FUND	0	40,000	0	0	0
T54000 TRANSFERS	0	40,000	0	0	0
005000 CAPITAL OUTLAY > \$5,000	9,600	0	0	0	0
T55000 CAPITAL	9,600	0	0	0	0
<b>T50000 TOTAL EXPENSE</b>	<b>103,962</b>	<b>81,271</b>	<b>122,683</b>	<b>141,098</b>	<b>114,175</b>

# Other Funds to be Spent for Specific Purposes

## LAW LIBRARY FUND ADOPTED BUDGET

### FUND ANALYSIS

	Actual 2018-2019	Amended Budget 2019-2020	Estimated 2019-2020	Adopted Budget 2020-2021
Beginning Balance	\$435,260	\$554,982	\$554,982	\$719,912
Revenues	\$272,800	\$263,250	\$235,982	\$208,320
Transfers In	\$0	\$0	\$0	\$0
Total Funds Available	\$708,060	\$818,232	\$790,964	\$928,232
Expenditures	\$153,078	\$230,000	\$71,052	\$230,000
Transfers Out	\$0	\$0	\$0	\$0
Ending Balance	\$554,982	\$588,232	\$719,912	\$698,232

### REVENUE ANALYSIS

Library Fees, Co. Clerk	\$120,930	\$120,000	\$97,443	\$75,600
Library Fees, Dist. Clerk	\$144,641	\$136,000	\$135,656	\$132,000
Interest, Investments	\$7,229	\$7,250	\$2,883	\$720
Other	\$0	\$0	\$0	\$0
Transfers In	\$0	\$0	\$0	\$0
Total Revenues	\$272,800	\$263,250	\$235,982	\$208,320

\*The Amended Budget and Expenditures for FY 20 are estimated as of October 19, 2020. These totals may change until the books are closed December 31, 2020.

EXPENDITURE ANALYSIS	FY2018 ACTUALS	FY2019 ACTUALS	FY2020 ADOPTED	FY2020 ESTIMATE	FY2021 ADOPTED
002010_DRIVER FICA % (Unallocated)	0.00%	0.00%	7.65%	0.00%	7.65%
002020_DRIVER RETIREMENT % (Unallocated)	0.00%	0.00%	14.53%	0.00%	14.56%
003030 LAW BOOKS < \$5,000	174,466	153,078	230,000	71,052	230,000
T53500 OPERATION/MAINT	174,466	153,078	230,000	71,052	230,000
<b>T50000 TOTAL EXPENSE</b>	<b>174,466</b>	<b>153,078</b>	<b>230,000</b>	<b>71,052</b>	<b>230,000</b>



## Other Funds to be Spent for Specific Purposes

# NORTHWOODS ROAD DISTRICT DEBT SERVICE FUND ADOPTED BUDGET

### FUND ANALYSIS

	Actual 2018-2019	Amended Budget 2019-2020	Estimated 2019-2020	Adopted Budget 2020-2021
Beginning Balance	\$23,320	\$29,503	\$29,503	\$278,586
Revenues	\$754,200	\$700,018	\$691,423	\$674,879
Transfers In	\$0	\$0	\$251,096	\$0
Total Funds Available	\$777,520	\$729,521	\$972,022	\$953,465
Expenditures	\$748,017	\$694,000	\$693,436	\$693,080
Transfers Out	\$0	\$0	\$0	\$0
Ending Balance	\$29,503	\$35,521	\$278,586	\$260,385

### REVENUE ANALYSIS

Current Ad Valorem Taxes	\$681,387	\$687,568	\$686,898	\$671,979
Delinquent Ad Valorem Taxes	\$759	\$500	\$590	\$500
Proceeds from Bond/CO Issuances	\$61,793	\$0	\$0	\$0
Investment Income and Other	\$10,261	\$11,950	\$3,935	\$2,400
Transfers In	\$0	\$0	\$251,096	\$0
Total Revenues	\$754,200	\$700,018	\$942,519	\$674,879

\*The Amended Budget and Expenditures for FY 20 are estimated as of October 19, 2020. These totals may change until the books are closed December 31, 2020.

EXPENDITURE ANALYSIS	FY2018 ACTUALS	FY2019 ACTUALS	FY2020 ADOPTED	FY2020 ESTIMATE	FY2021 ADOPTED
002010_DRIVER FICA % (Unallocated)	0.00%	0.00%	7.65%	0.00%	7.65%
002020_DRIVER RETIREMENT % (Unallocated)	0.00%	0.00%	14.53%	0.00%	14.56%
004100 PROFESSIONAL SERVICES	144	143	5,420	5,143	6,300
004310 ADVERTISING - STATUTORY	0	361	380	410	380
004711 TAX APPRAISAL DISTRICT	3,935	4,059	4,400	4,083	4,400
T53500 OPERATION/MAINT	4,079	4,563	10,200	9,636	11,080
006717 17 UNL TAX-NORTHWOODS PRINC	315,000	365,000	220,000	220,000	225,000
006718 18 UNL TAX-NORTHWOODS PRINC	0	0	60,000	60,000	60,000
006727 17 UNL TAX-NORTHWOODS INT	298,590	316,500	309,200	309,200	304,800
006728 18 UNL TAX-NORTHWOODS INT	0	61,491	93,800	93,800	91,400
006900 OTHER EXPENSES/FEES	200	462	800	800	800
T56000 DEBT	613,790	743,453	683,800	683,800	682,000
<b>T50000 TOTAL EXPENSE</b>	<b>617,869</b>	<b>748,017</b>	<b>694,000</b>	<b>693,436</b>	<b>693,080</b>

## Other Funds to be Spent for Specific Purposes

### PEARSON PLACE ROAD DEBT SERVICE FUND ADOPTED BUDGET

#### FUND ANALYSIS

	Actual 2018-2019	Amended Budget 2019-2020	Estimated 2019-2020	Adopted Budget 2020-2021
Beginning Balance	\$1,018,972	\$995,453	\$995,453	\$975,449
Revenues	\$309,093	\$315,600	\$314,864	\$319,520
Transfers In	\$0	\$0	\$0	\$0
Total Funds Available	\$1,328,065	\$1,311,053	\$1,310,317	\$1,294,969
Expenditures	\$332,612	\$333,350	\$334,868	\$332,980
Transfers Out	\$0	\$0	\$0	\$0
Ending Balance	\$995,453	\$977,703	\$975,449	\$961,989

#### REVENUE ANALYSIS

Current Ad Valorem Taxes	\$279,214	\$286,500	\$301,244	\$313,270
Delinquent Ad Valorem Taxes	\$1,178	\$150	\$154	\$100
Proceeds from Bond/CO Issuances	\$0	\$200	\$0	\$150
Investment Income and Other	\$28,701	\$28,750	\$13,466	\$6,000
Transfers In	\$0	\$0	\$0	\$0
Total Revenues	\$309,093	\$315,600	\$314,864	\$319,520

\*The Amended Budget and Expenditures for FY 20 are estimated as of October 19, 2020. These totals may change until the books are closed December 31, 2020.

EXPENDITURE ANALYSIS	FY2018 ACTUALS	FY2019 ACTUALS	FY2020 ADOPTED	FY2020 ESTIMATE	FY2021 ADOPTED
002010_DRIVER FICA % (Unallocated)	0.00%	0.00%	7.65%	0.00%	7.65%
002020_DRIVER RETIREMENT % (Unallocated)	0.00%	0.00%	14.53%	0.00%	14.56%
004100 PROFESSIONAL SERVICES	5,188	4,894	5,620	5,172	6,500
004310 ADVERTISING - STATUTORY	0	361	380	410	380
004711 TAX APPRAISAL DISTRICT	1,544	1,657	1,800	1,786	1,900
T53500 OPERATION/MAINT	6,732	6,912	7,800	7,368	8,780
006716 16 UNL TAX-PEARSON-PRINC	70,000	160,000	165,000	165,000	165,000
006726 '16 UNL TAX-PEARSON-INT	166,700	165,300	162,100	162,100	158,800
006900 OTHER EXPENSES/FEEES	400	400	400	400	400
T56000 DEBT	237,100	325,700	327,500	327,500	324,200
<b>T50000 TOTAL EXPENSE</b>	<b>243,832</b>	<b>332,612</b>	<b>335,300</b>	<b>334,868</b>	<b>332,980</b>

## Other Funds to be Spent for Specific Purposes

### PRETRIAL INTERVENTION PROGRAM ADOPTED BUDGET

#### FUND ANALYSIS

	Actual 2018-2019	Amended Budget 2019-2020	Estimated 2019-2020	Adopted Budget 2020-2021
Beginning Balance	\$0	\$0	\$0	\$0
Revenues	\$253,400	\$261,640	\$212,060	\$255,980
Transfers In	\$0	\$0	\$0	\$0
Total Funds Available	\$253,400	\$261,640	\$212,060	\$255,980
Expenditures	\$253,400	\$261,640	\$212,060	\$255,980
Transfers Out	\$0	\$0	\$0	\$0
Ending Balance	\$0	\$0	\$0	\$0

#### REVENUE ANALYSIS

Pymts by Program Participants	\$253,400	\$261,640	\$212,060	\$255,980
Interest, Investments	\$0	\$0	\$0	\$0
Transfers In	\$0	\$0	\$0	\$0
Total Revenues	\$253,400	\$261,640	\$212,060	\$255,980

\*The Amended Budget and Expenditures for FY 20 are estimated as of October 19, 2020. These totals may change until the books are closed December 31, 2020.

EXPENDITURE ANALYSIS	FY2018 ACTUALS	FY2019 ACTUALS	FY2020 ADOPTED	FY2020 ESTIMATE	FY2021 ADOPTED
002010_DRIVER FICA % (Unallocated)	0.00%	0.00%	7.65%	0.00%	7.65%
002020_DRIVER RETIREMENT % (Unallocated)	0.00%	0.00%	14.53%	0.00%	14.56%
004100 PROFESSIONAL SERVICES	175,940	253,400	261,640	212,060	255,980
T53500 OPERATION/MAINT	175,940	253,400	261,640	212,060	255,980
<b>T50000 TOTAL EXPENSE</b>	<b>175,940</b>	<b>253,400</b>	<b>261,640</b>	<b>212,060</b>	<b>255,980</b>

## Other Funds to be Spent for Specific Purposes

### PROBATE COURT FUND ADOPTED BUDGET

#### FUND ANALYSIS

	Actual 2018-2019	Amended Budget 2019-2020	Estimated 2019-2020	Adopted Budget 2020-2021
Beginning Balance	\$54,132	\$59,834	\$59,834	\$66,118
Revenues	\$8,125	\$8,100	\$7,440	\$7,200
Transfers In	\$0	\$0	\$0	\$0
Total Funds Available	\$62,257	\$67,934	\$67,274	\$73,318
Expenditures	\$2,423	\$4,000	\$1,156	\$4,000
Transfers Out	\$0	\$0	\$0	\$0
Ending Balance	\$59,834	\$63,934	\$66,118	\$69,318

#### REVENUE ANALYSIS

Probate Court Fees	\$8,125	\$8,100	\$7,440	\$7,200
Transfers In	\$0	\$0	\$0	\$0
Total Revenues	\$8,125	\$8,100	\$7,440	\$7,200

\*The Amended Budget and Expenditures for FY 20 are estimated as of October 19, 2020. These totals may change until the books are closed December 31, 2020.

EXPENDITURE ANALYSIS	FY2018 ACTUALS	FY2019 ACTUALS	FY2020 ADOPTED	FY2020 ESTIMATE	FY2021 ADOPTED
002010_DRIVER FICA % (Unallocated)	0.00%	0.00%	7.65%	0.00%	7.65%
002020_DRIVER RETIREMENT % (Unallocated)	0.00%	0.00%	14.53%	0.00%	14.56%
004232 TRAINING, CONF., SEMINARS	3,664	2,423	4,000	1,156	4,000
T53500 OPERATION/MAINT	3,664	2,423	4,000	1,156	4,000
<b>T50000 TOTAL EXPENSE</b>	<b>3,664</b>	<b>2,423</b>	<b>4,000</b>	<b>1,156</b>	<b>4,000</b>

## Other Funds to be Spent for Specific Purposes

### RECORDS ARCHIVE FUND (COUNTY CLERK) ADOPTED BUDGET

FUND ANALYSIS				
	Actual 2018-2019	Amended Budget 2019-2020	Estimated 2019-2020	Adopted Budget 2020-2021
Beginning Balance	\$1,974,766	\$2,031,551	\$2,031,551	\$2,423,706
Revenues	\$650,848	\$615,750	\$773,510	\$728,400
Transfers In	\$0	\$0	\$0	\$0
Total Funds Available	\$2,625,614	\$2,647,301	\$2,805,061	\$3,152,106
Expenditures	\$594,063	\$461,682	\$381,355	\$651,280
Transfers Out	\$0	\$0	\$0	\$0
Ending Balance	\$2,031,551	\$2,185,619	\$2,423,706	\$2,500,826

REVENUE ANALYSIS				
Records Archive Fees	\$593,610	\$570,000	\$750,485	\$720,000
Interest, Investments	\$46,918	\$45,750	\$23,012	\$8,400
Miscellaneous Revenue	\$10,320	\$0	\$13	\$0
Transfer In	\$0	\$0	\$0	\$0
Total Revenues	\$650,848	\$615,750	\$773,510	\$728,400

\*The Amended Budget and Expenditures for FY 20 are estimated as of October 19, 2020. These totals may change until the books are closed December 31, 2020.

EXPENDITURE ANALYSIS	FY2018 ACTUALS	FY2019 ACTUALS	FY2020 ADOPTED	FY2020 ESTIMATE	FY2021 ADOPTED
001100 F/T SALARIES	182,187	203,107	210,289	169,293	198,214
001100_MERIT_ADJ MERIT ADJUSTMENT (FULLTIME)	0	0	-8,088	0	-3,887
001125 LONGEVITY PAY	1,872	1,889	3,120	1,447	1,872
001130 MERIT, RETENTION & RECRUITING	0	0	9,277	0	7,652
T52000 SALARIES	184,059	204,996	214,598	170,740	203,852
002010 FICA	13,461	14,984	17,035	12,264	15,892
001100_MERIT_ADJ MERIT ADJUSTMENT (FULLTIME)	0	0	-8,088	0	-3,887
002010_DRIVER FICA % (Unallocated)	0.00%	0.00%	7.65%	0.00%	7.65%
002010_UNALLOC FICA (Unallocated)	0	0	-619	0	-297
002020 RETIREMENT	25,439	28,723	32,356	24,611	30,247
001100_MERIT_ADJ MERIT ADJUSTMENT (FULLTIME)	0	0	-8,088	0	-3,887
002020_DRIVER RETIREMENT % (Unallocated)	0.00%	0.00%	14.53%	0.00%	14.56%
002020_UNALLOC RETIREMENT (Unallocated)	0	0	-1,175	0	-566
002030 INSURANCE	44,730	45,660	47,940	47,940	50,640
002050 WORKER'S COMP	386	355	547	138	512
T53000 FRINGES	84,016	89,722	96,084	84,953	96,428
004550 IMAGING & MICROFILMING	716,694	299,345	151,000	125,662	351,000
T53500 OPERATION/MAINT	716,694	299,345	151,000	125,662	351,000
<b>T50000 TOTAL EXPENSE</b>	<b>984,769</b>	<b>594,063</b>	<b>461,682</b>	<b>381,355</b>	<b>651,280</b>

## Other Funds to be Spent for Specific Purposes

### RECORDS MANAGEMENT FUND (COUNTYWIDE) ADOPTED BUDGET

#### FUND ANALYSIS

	Actual 2018-2019	Amended Budget 2019-2020	Estimated 2019-2020	Adopted Budget 2020-2021
Beginning Balance	\$577,420	\$623,713	\$623,713	\$622,145
Revenues	\$107,577	\$102,975	\$73,060	\$68,160
Transfers In	\$0	\$0	\$0	\$0
Total Funds Available	\$684,997	\$726,688	\$696,773	\$690,305
Expenditures	\$61,284	\$153,399	\$74,628	\$98,703
Transfers Out	\$0	\$0	\$0	\$0
Ending Balance	\$623,713	\$573,289	\$622,145	\$591,602

#### REVENUE ANALYSIS

Records Mgmt. Fees	\$96,268	\$92,725	\$69,000	\$67,200
Interest, Investments	\$10,183	\$10,250	\$4,060	\$960
Other	\$1,126	\$0	\$0	\$0
Transfers In	\$0	\$0	\$0	\$0
Total Revenues	\$107,577	\$102,975	\$73,060	\$68,160

\*The Amended Budget and Expenditures for FY 20 are estimated as of October 19, 2020. These totals may change until the books are closed December 31, 2020.



## Other Funds to be Spent for Specific Purposes

EXPENDITURE ANALYSIS	FY2018 ACTUALS	FY2019 ACTUALS	FY2020 ADOPTED	FY2020 ESTIMATE	FY2021 ADOPTED
002010_DRIVER FICA % (Unallocated)	0.00%	0.00%	7.65%	0.00%	7.65%
002020_DRIVER RETIREMENT % (Unallocated)	0.00%	0.00%	14.53%	0.00%	14.56%
003001 SMALL EQUIPMENT & TOOLS < \$5,000	699	230	1,200	585	800
003006 OFFICE EQUIPMENT < \$5,000	29,701	23,961	55,919	15,787	28,503
003010 COMPUTER EQUIPMENT < \$5,000	0	2,038	0	0	0
003100 OFFICE SUPPLIES	3,175	1,212	6,000	2,004	4,000
003120 PRINTER SUPPLIES	0	0	1,000	0	500
003301 GASOLINE	112	0	500	0	400
003311 UNIFORMS	0	244	300	398	500
004100 PROFESSIONAL SERVICES	28,155	22,161	46,760	20,987	52,280
004232 TRAINING, CONF., SEMINARS	0	0	1,000	0	1,000
004350 PRINTED MATERIALS & BINDING	0	0	100	0	100
004414 VEHICLE INSURANCE	140	146	300	0	300
004419 PROPERTY INSURANCE	0	0	20	0	20
004500 MAINTENANCE SERVICES	300	300	500	400	700
004505 SOFTWARE MAINTENANCE	5,894	5,894	6,500	6,071	6,500
004509 FACILITY ENHANCEMENTS	54,980	0	0	0	0
004541 VEHICLE REPAIRS & MAINT	948	154	1,300	88	1,200
004543 REPAIRS TO EQUIPMENT	1,151	177	1,500	189	1,400
004999 MISCELLANEOUS	0	167	500	0	500
T53500 OPERATION/MAINT	125,255	56,684	123,399	46,508	98,703
005000 CAPITAL OUTLAY > \$5,000	0	4,600	0	0	0
005700 VEHICLES > \$5,000	0	0	30,000	28,120	0
T55000 CAPITAL	0	4,600	30,000	28,120	0
<b>T50000 TOTAL EXPENSE</b>	<b>125,255</b>	<b>61,284</b>	<b>153,399</b>	<b>74,628</b>	<b>98,703</b>

## Other Funds to be Spent for Specific Purposes

### RECORDS MANAGEMENT & PRESERVATION FUND (COUNTY CLERK) ADOPTED BUDGET

#### FUND ANALYSIS

	Actual 2018-2019	Amended Budget 2019-2020	Estimated 2019-2020	Adopted Budget 2020-2021
Beginning Balance	\$3,377,142	\$3,972,930	\$3,972,930	\$4,980,367
Revenues	\$1,292,441	\$1,211,025	\$1,596,702	\$1,465,200
Transfers In	\$0	\$0	\$0	\$0
Total Funds Available	\$4,669,583	\$5,183,955	\$5,569,632	\$6,445,567
Expenditures	\$696,653	\$641,398	\$589,265	\$756,144
Transfers Out	\$0	\$0	\$0	\$0
Ending Balance	\$3,972,930	\$4,542,557	\$4,980,367	\$5,689,423

#### REVENUE ANALYSIS

Records Management Fees	\$1,229,289	\$1,150,000	\$1,548,554	\$1,440,000
Vital Statistics Fee	\$16,937	\$15,775	\$15,348	\$14,400
Interest, Investments	\$46,215	\$45,250	\$32,761	\$10,800
Miscellaneous Revenue	\$0	\$0	\$39	\$0
Transfers In	\$0	\$0	\$0	\$0
Total Revenues	\$1,292,441	\$1,211,025	\$1,596,702	\$1,465,200

\*The Amended Budget and Expenditures for FY 20 are estimated as of October 19, 2020. These totals may change until the books are closed December 31, 2020.

## Other Funds to be Spent for Specific Purposes

EXPENDITURE ANALYSIS	FY2018 ACTUALS	FY2019 ACTUALS	FY2020 ADOPTED	FY2020 ESTIMATE	FY2021 ADOPTED
001100 F/T SALARIES	343,058	341,675	361,448	338,509	364,358
001100_MERIT_ADJ MERIT ADJUSTMENT (FULLTIME)	0	0	-13,902	0	-7,144
001107 TEMP LABOR-SEASONAL HELP	0	1,266	0	0	3,000
001125 LONGEVITY PAY	7,109	3,888	4,368	3,936	4,992
001130 MERIT, RETENTION & RECRUITING	0	0	14,242	0	9,729
T52000 SALARIES	350,167	346,829	366,156	342,445	374,935
002010 FICA	24,951	24,572	29,074	24,477	29,229
001100_MERIT_ADJ MERIT ADJUSTMENT (FULLTIME)	0	0	-13,902	0	-7,144
002010_DRIVER FICA % (Unallocated)	0.00%	0.00%	7.65%	0.00%	7.65%
002010_UNALLOC FICA (Unallocated)	0	0	-1,063	0	-547
002020 RETIREMENT	48,393	48,416	55,222	49,439	55,194
001100_MERIT_ADJ MERIT ADJUSTMENT (FULLTIME)	0	0	-13,902	0	-7,144
002020_DRIVER RETIREMENT % (Unallocated)	0.00%	0.00%	14.53%	0.00%	14.56%
002020_UNALLOC RETIREMENT (Unallocated)	0	0	-2,020	0	-1,040
002030 INSURANCE	80,514	82,188	86,292	86,292	91,152
002050 WORKER'S COMP	774	713	937	273	946
T53000 FRINGES	154,632	155,889	168,442	160,481	174,934
003005 OFFICE FURNITURE < \$5,000	0	32,995	0	0	0
003010 COMPUTER EQUIPMENT < \$5,000	20,477	45,820	0	174	1,360
004100 PROFESSIONAL SERVICES	2,400	0	5,000	0	6,000
004500 MAINTENANCE SERVICES	46,847	56,189	65,600	50,465	103,415
004544 REPAIRS TO OFFICE EQUIPMENT	781	0	500	0	500
004550 IMAGING & MICROFILMING	13,237	58,930	35,700	35,699	95,000
T53500 OPERATION/MAINT	83,743	193,935	106,800	86,338	206,275
<b>T50000 TOTAL EXPENSE</b>	<b>588,542</b>	<b>696,653</b>	<b>641,398</b>	<b>589,265</b>	<b>756,144</b>

## Other Funds to be Spent for Specific Purposes

### RECORDS MANAGEMENT & PRESERVATION FUN (DISTRICT CLERK) ADOPTED BUDGET

#### FUND ANALYSIS

	Actual 2018-2019	Amended Budget 2019-2020	Estimated 2019-2020	Adopted Budget 2020-2021
Beginning Balance	\$223,688	\$253,048	\$253,048	\$283,321
Revenues	\$34,005	\$32,000	\$33,448	\$33,600
Transfers In	\$0	\$0	\$0	\$0
Total Funds Available	\$257,693	\$285,048	\$286,496	\$316,921
Expenditures	\$4,645	\$4,350	\$3,175	\$35,079
Transfers Out	\$0	\$0	\$0	\$0
Ending Balance	\$253,048	\$280,698	\$283,321	\$281,842

#### REVENUE ANALYSIS

Records Management Fees	\$34,005	\$32,000	\$33,448	\$33,600
Transfers In	\$0	\$0	\$0	\$0
Total Revenues	\$34,005	\$32,000	\$33,448	\$33,600

\*The Amended Budget and Expenditures for FY 20 are estimated as of October 19, 2020. These totals may change until the books are closed December 31, 2020.

EXPENDITURE ANALYSIS	FY2018 ACTUALS	FY2019 ACTUALS	FY2020 ADOPTED	FY2020 ESTIMATE	FY2021 ADOPTED
002010_DRIVER FICA % (Unallocated)	0.00%	0.00%	7.65%	0.00%	7.65%
002020_DRIVER RETIREMENT % (Unallocated)	0.00%	0.00%	14.53%	0.00%	14.56%
003005 OFFICE FURNITURE < \$5,000	0	0	0	0	850
003100 OFFICE SUPPLIES	0	0	0	0	25,000
004500 MAINTENANCE SERVICES	4,770	0	0	0	0
004550 IMAGING & MICROFILMING	5,437	4,645	4,350	3,175	9,229
T53500 OPERATION/MAINT	10,207	4,645	4,350	3,175	35,079
<b>T50000 TOTAL EXPENSE</b>	<b>10,207</b>	<b>4,645</b>	<b>4,350</b>	<b>3,175</b>	<b>35,079</b>

## Other Funds to be Spent for Specific Purposes

### RECORDS TECHNOLOGY FUND (DISTRICT CLERK) ADOPTED BUDGET

#### FUND ANALYSIS

	Actual 2018-2019	Amended Budget 2019-2020	Estimated 2019-2020	Adopted Budget 2020-2021
Beginning Balance	\$185,736	\$237,477	\$237,477	\$286,916
Revenues	\$63,254	\$59,250	\$58,791	\$55,200
Transfers In	\$0	\$0	\$0	\$0
<b>Total Funds Available</b>	<b>\$248,990</b>	<b>\$296,727</b>	<b>\$296,268</b>	<b>\$342,116</b>
Expenditures	\$11,513	\$160,960	\$9,352	\$30,831
Transfers Out	\$0	\$0	\$0	\$0
<b>Ending Balance</b>	<b>\$237,477</b>	<b>\$135,767</b>	<b>\$286,916</b>	<b>\$311,285</b>

#### REVENUE ANALYSIS

Records Archive Fee	\$63,254	\$59,250	\$58,791	\$55,200
Transfers In	\$0	\$0	\$0	\$0
<b>Total Revenues</b>	<b>\$63,254</b>	<b>\$59,250</b>	<b>\$58,791</b>	<b>\$55,200</b>

\*The Amended Budget and Expenditures for FY 20 are estimated as of October 19, 2020. These totals may change until the books are closed December 31, 2020.

EXPENDITURE ANALYSIS	FY2018 ACTUALS	FY2019 ACTUALS	FY2020 ADOPTED	FY2020 ESTIMATE	FY2021 ADOPTED
001101 P/T SALARIES <= 29 HRS/WK	6,977	9,420	23,751	7,668	24,231
001101_MERIT_ADJ MERIT ADJUSTMENT(PARTTIME)	0	0	-1,131	0	-706
001130 MERIT, RETENTION & RECRUITING	0	0	1,851	0	1,652
T52000 SALARIES	6,977	9,420	24,471	7,668	25,177
002010 FICA	534	721	1,959	587	1,980
001101_MERIT_ADJ MERIT ADJUSTMENT(PARTTIME)	0	0	-1,131	0	-706
002010_DRIVER FICA % (Unallocated)	0.00%	0.00%	7.65%	0.00%	7.65%
002010_UNALLOC FICA (Unallocated)	0	0	-87	0	-54
002020 RETIREMENT	954	1,322	3,720	1,098	3,768
001101_MERIT_ADJ MERIT ADJUSTMENT(PARTTIME)	0	0	-1,131	0	-706
002020_DRIVER RETIREMENT % (Unallocated)	0.00%	0.00%	14.53%	0.00%	14.56%
002020_UNALLOC RETIREMENT (Unallocated)	0	0	-164	0	-103
002050 WORKER'S COMP	77	51	61	0	62
T53000 FRINGES	1,565	2,093	5,489	1,684	5,654
004550 IMAGING & MICROFILMING	169,361	0	131,000	0	0
T53500 OPERATION/MAINT	169,361	0	131,000	0	0
<b>T50000 TOTAL EXPENSE</b>	<b>177,903</b>	<b>11,513</b>	<b>160,960</b>	<b>9,352</b>	<b>30,831</b>

## Other Funds to be Spent for Specific Purposes

### REGIONAL ANIMAL SHELTER FUND ADOPTED BUDGET

FUND ANALYSIS				
	Actual 2018-2019	Amended Budget 2019-2020	Estimated 2019-2020	Adopted Budget 2020-2021
Beginning Balance	(\$197,626)	(\$306,831)	(\$306,831)	\$0
Revenues	\$1,053,396	\$1,285,602	\$1,478,786	\$1,284,477
Transfers In	\$916,402	\$1,068,163	\$1,030,109	\$1,165,036
Total Funds Available	\$1,772,172	\$2,046,934	\$2,202,064	\$2,449,513
Expenditures	\$2,079,003	\$2,353,765	\$2,202,064	\$2,449,513
Transfers Out	\$0	\$0	\$0	\$0
Ending Balance	(\$306,831)	(\$306,831)	\$0	\$0

REVENUE ANALYSIS				
Animal Shelter Adoption Fees	\$176,902	\$200,000	\$174,388	\$200,000
Animal Shelter License Fees	\$5,578	\$5,000	\$3,888	\$5,000
Animal Shelter Trainings	\$0	\$0	\$0	\$0
Animal Shelter Owner Surrender	\$32,320	\$35,000	\$26,053	\$35,000
Animal Shelter Quarantine	\$6,500	\$38,400	\$8,390	\$38,400
Animal Shelter Owner Requested	\$75	\$600	\$35	\$600
Animal Shelter Boarding Fees	\$6,305	\$7,400	\$7,360	\$7,400
Animal Shelter Spay/Neuter Fees	\$1,875	\$2,000	\$1,351	\$2,000
Intergovernmental	\$823,841	\$985,602	\$1,257,321	\$984,477
Other	\$0	\$11,600	\$0	\$11,600
Transfers In	\$916,402	\$1,068,163	\$1,030,109	\$1,165,036
Total Revenues	\$1,969,798	\$2,353,765	\$2,508,895	\$2,449,513

\*The Amended Budget and Expenditures for FY 20 are estimated as of October 19, 2020. These totals may change until the books are closed December 31, 2020.



## Other Funds to be Spent for Specific Purposes

EXPENDITURE ANALYSIS	FY2018 ACTUALS	FY2019 ACTUALS	FY2020 ADOPTED	FY2020 ESTIMATE	FY2021 ADOPTED
001100 F/T SALARIES	713,487	1,019,724	1,103,629	1,082,337	1,176,934
001100_MERIT_ADJ MERIT ADJUSTMENT (FULLTIME)	0	0	-42,939	0	-23,077
001101 P/T SALARIES <= 29 HRS/WK	112,560	88,210	114,892	104,445	115,311
001101_MERIT_ADJ MERIT ADJUSTMENT(PARTTIME)	0	0	-4,419	0	-2,261
001109 CELL PHONE STIPEND	1,425	1,985	3,782	1,963	1,080
001125 LONGEVITY PAY	6,168	6,312	8,736	7,320	9,984
001130 MERIT, RETENTION & RECRUITING	0	0	51,530	0	25,694
T52000 SALARIES	833,640	1,116,231	1,235,210	1,196,065	1,303,666
002010 FICA	61,171	81,180	98,116	87,213	101,669
001100_MERIT_ADJ MERIT ADJUSTMENT (FULLTIME)	0	0	-42,939	0	-23,077
001101_MERIT_ADJ MERIT ADJUSTMENT(PARTTIME)	0	0	-4,419	0	-2,261
002010_DRIVER FICA % (Unallocated)	0.00%	0.00%	7.65%	0.00%	7.65%
002010_UNALLOC FICA (Unallocated)	0	0	-3,623	0	-1,938
002020 RETIREMENT	115,218	156,413	186,357	172,562	193,503
001100_MERIT_ADJ MERIT ADJUSTMENT (FULLTIME)	0	0	-42,939	0	-23,077
001101_MERIT_ADJ MERIT ADJUSTMENT(PARTTIME)	0	0	-4,419	0	-2,261
002020_DRIVER RETIREMENT % (Unallocated)	0.00%	0.00%	14.53%	0.00%	14.56%
002020_UNALLOC RETIREMENT (Unallocated)	0	0	-6,881	0	-3,689
002030 INSURANCE	174,447	259,782	282,900	282,900	303,840
002050 WORKER'S COMP	30,770	21,651	53,171	7,607	36,486
T53000 FRINGES	381,606	519,026	610,041	550,282	629,870
003001 SMALL EQUIPMENT & TOOLS < \$5,000	3,224	1,850	3,774	3,710	7,017
003006 OFFICE EQUIPMENT < \$5,000	665	981	0	0	0
003010 COMPUTER EQUIPMENT < \$5,000	2,849	3,978	3,992	3,677	9,150
003011 COMPUTER SOFTWARE < \$5,000	2,500	0	0	0	0
003100 OFFICE SUPPLIES	6,977	7,984	9,000	5,268	8,300
003200 MEDICAL SUPPLIES	31,850	48,922	45,000	44,045	51,000
003301 GASOLINE	2,119	1,098	1,500	699	2,500
003311 UNIFORMS	511	1,027	1,500	586	1,500
003318 JANITORIAL SUPPLIES	16,150	28,856	25,000	22,719	30,000
003319 EXTERMINATION	1,337	1,065	2,000	1,915	2,050
003804 IMMUNIZATIONS	0	0	3,750	870	3,750
003900 MEMBERSHIP DUES	0	0	772	642	772
003901 PUBLICATIONS/BOOKS/PERIODICALS	20	0	100	35	100
004100 PROFESSIONAL SERVICES	63,926	38,812	35,000	37,645	40,000
004210 INTERNET/EMAIL SVS	0	0	900	0	900
004211 TELEPHONE SERVICE	2,610	1,742	3,000	1,836	3,000
004212 POSTAGE	671	422	750	598	700
004231 TRAVEL	40	10	50	36	50
004232 TRAINING, CONF., SEMINARS	2,059	3,888	6,000	2,228	6,000
004300 COURIER SERVICE	2,237	2,296	2,500	2,354	2,500
004311 ADVERTISING - GENERAL	0	30	100	100	100
004350 PRINTED MATERIALS & BINDING	0	437	700	669	700
004410 BOND PREMIUMS	210	210	210	210	210

## Other Funds to be Spent for Specific Purposes

EXPENDITURE ANALYSIS	FY2018 ACTUALS	FY2019 ACTUALS	FY2020 ADOPTED	FY2020 ESTIMATE	FY2021 ADOPTED
004414 VEHICLE INSURANCE	448	398	516	448	516
004415 VEHICLE INS. DEDUCTIBLE	0	0	1,000	0	1,000
004419 PROPERTY INSURANCE	1,558	1,620	10,300	10,212	10,300
004430 UTILITIES	61,467	110,133	168,000	130,923	111,000
004500 MAINTENANCE SERVICES	866	557	6,332	4,990	16,072
004505 SOFTWARE MAINTENANCE	495	4,900	4,900	4,900	4,900
004510 FACILITY REPAIRS	1,235	2,156	7,500	16,231	3,750
004541 VEHICLE REPAIRS & MAINT	1,052	1,620	2,500	1,976	2,500
004543 REPAIRS TO EQUIPMENT	0	100	0	0	3,750
004544 REPAIRS TO OFFICE EQUIPMENT	0	0	250	0	250
004621 COPIER RENTAL & SUPPLIES	2,313	3,750	4,660	3,799	4,660
004705 PRE-EMPLOYMENT SCREENING	0	0	900	770	900
004810 LAWN SERVICE	10,400	11,000	16,558	10,469	16,558
004962 JANITORIAL CONTRACT SVS	6,450	11,370	18,000	22,402	26,676
004968 CARE OF ANIMALS	58,961	62,035	40,000	32,310	51,347
004975 ANIMAL MEDICAL CARE	75,003	89,919	80,000	85,626	90,000
004976 ANIMAL DISPOSAL	511	580	1,000	820	1,000
004999 MISCELLANEOUS	29	-1	500	0	500
T53500 OPERATION/MAINT	360,743	443,746	508,514	455,717	515,977
<b>T50000 TOTAL EXPENSE</b>	<b>1,575,989</b>	<b>2,079,004</b>	<b>2,353,765</b>	<b>2,202,064</b>	<b>2,449,513</b>

## Other Funds to be Spent for Specific Purposes

### REGIONAL ANIMAL SHELTER DONATION FUND ADOPTED BUDGET

FUND ANALYSIS				
	Actual 2018-2019	Amended Budget 2019-2020	Estimated 2019-2020	Adopted Budget 2020-2021
Beginning Balance	\$523,315	\$665,491	\$665,491	\$378,519
Revenues	\$485,145	\$307,509	\$315,452	\$0
Transfers In	\$0	\$4,066	\$4,176	\$0
Total Funds Available	\$1,008,460	\$977,066	\$985,119	\$378,519
Expenditures	\$342,969	\$689,066	\$318,600	\$46,163
Transfers Out	\$0	\$288,000	\$288,000	\$0
Ending Balance	\$665,491	\$0	\$378,519	\$332,356

REVENUE ANALYSIS				
Animal Shelter Donations	\$92,688	\$102,213	\$104,814	\$0
Janes Fund Donations	\$97,795	\$72,378	\$75,182	\$0
Special Project Donations	\$183,730	\$5,000	\$5,250	\$0
Play Yard Donations	\$2,317	\$6,856	\$6,876	\$0
Heart Worm Treatment Donations	\$10,223	\$16,987	\$16,987	\$0
SIT Team Donations	\$12,154	\$7,277	\$8,404	\$0
Capital Expansion Donations	\$83,832	\$450	\$450	\$0
Sales of Pet Care Products	\$2,406	\$96,348	\$97,489	\$0
Transfers In	\$0	\$4,066	\$4,176	\$0
Total Revenues	\$485,145	\$311,575	\$319,628	\$0

**\* Revenue not budgeted**

\*The Amended Budget and Expenditures for FY 20 are estimated as of October 19, 2020. These totals may change until the books are closed December 31, 2020.

## Other Funds to be Spent for Specific Purposes

EXPENDITURE ANALYSIS	FY2018 ACTUALS	FY2019 ACTUALS	FY2020 ADOPTED	FY2020 ESTIMATE	FY2021 ADOPTED
001100 F/T SALARIES	37,563	56,843	79,695	65,481	26,137
001100_MERIT_ADJ MERIT ADJUSTMENT (FULLTIME)	0	0	-3,795	0	-761
001101 P/T SALARIES <= 29 HRS/WK	4,259	0	0	0	0
001107 TEMP LABOR-SEASONAL HELP	0	0	0	408	0
001109 CELL PHONE STIPEND	0	100	178	137	0
001125 LONGEVITY PAY	0	0	0	24	0
001130 MERIT, RETENTION & RECRUITING	0	0	5,216	0	3,477
T52000 SALARIES	41,822	56,943	81,294	66,050	28,853
002010 FICA	3,192	4,288	6,509	4,884	2,266
001100_MERIT_ADJ MERIT ADJUSTMENT (FULLTIME)	0	0	-3,795	0	-761
002010_DRIVER FICA % (Unallocated)	0.00%	0.00%	7.65%	0.00%	7.65%
002010_UNALLOC FICA (Unallocated)	0	0	-290	0	-58
002020 RETIREMENT	5,834	7,975	12,363	9,459	4,312
001100_MERIT_ADJ MERIT ADJUSTMENT (FULLTIME)	0	0	-3,795	0	-761
002020_DRIVER RETIREMENT % (Unallocated)	0.00%	0.00%	14.53%	0.00%	14.56%
002020_UNALLOC RETIREMENT (Unallocated)	0	0	-551	0	-111
002030 INSURANCE	11,928	11,895	14,328	14,328	10,128
002050 WORKER'S COMP	609	3,175	2,364	-1,269	773
T53000 FRINGES	21,563	27,332	34,722	27,402	17,310
003001 SMALL EQUIPMENT & TOOLS < \$5,000	1,229	0	0	0	0
003510 PURCHASES FOR RESALE	0	1,504	0	5,615	0
003670 USE OF DONATIONS	33,571	24,605	0	33,839	0
004100 PROFESSIONAL SERVICES	74,220	96,513	0	63,547	0
004109 SPECIAL NEEDS	0	0	0	0	0
004231 TRAVEL	0	0	0	19,734	0
004232 TRAINING, CONF., SEMINARS	583	6,959	0	3,225	0
004509 FACILITY ENHANCEMENTS	14,553	4,238	0	3,847	0
004975 ANIMAL MEDICAL CARE	18,923	8,276	0	15,549	0
004999 MISCELLANEOUS	15,147	88,517	0	0	0
T53500 OPERATION/MAINT	158,226	230,613	0	145,356	0
000545 TRSF TO REG ANIMAL SHELTER	15,156	0	0	0	0
000777 TRANSFER TO CAPITAL PROJECTS	0	0	0	288,000	0
T54000 TRANSFERS	15,156	0	0	288,000	0
005003 EQUIPMENT > \$5,000	9,510	28,080	0	79,791	0
T55000 CAPITAL	9,510	28,080	0	79,791	0
<b>T50000 TOTAL EXPENSE</b>	<b>246,277</b>	<b>342,969</b>	<b>116,016</b>	<b>606,600</b>	<b>46,163</b>

## Other Funds to be Spent for Specific Purposes

### SOMERSET HILLS #4 ROAD DISTRICT DEBT SERVICE FUND ADOPTED BUDGET

#### FUND ANALYSIS

	Actual 2018-2019	Amended Budget 2019-2020	Estimated 2019-2020	Adopted Budget 2020-2021
Beginning Balance	\$0	\$0	\$0	\$130,686
Revenues	\$0	\$0	\$130,686	\$210,069
Transfers In	\$0	\$0	\$0	\$0
<b>Total Funds Available</b>	<b>\$0</b>	<b>\$0</b>	<b>\$130,686</b>	<b>\$340,755</b>
Expenditures	\$0	\$0	\$0	\$252,245
Transfers Out	\$0	\$0	\$0	\$0
<b>Ending Balance</b>	<b>\$0</b>	<b>\$0</b>	<b>\$130,686</b>	<b>\$88,510</b>

#### REVENUE ANALYSIS

Current Ad Valorem Taxes	\$0	\$0	\$0	\$210,069
Delinquent Ad Valorem Taxes	\$0	\$0	\$0	\$0
Proceeds from Bond/CO Issuances	\$0	\$0	\$130,684	\$0
Investment Income and Other	\$0	\$0	\$2	\$0
Transfers In	\$0	\$0	\$0	\$0
<b>Total Revenues</b>	<b>\$0</b>	<b>\$0</b>	<b>\$130,686</b>	<b>\$210,069</b>

\*The Amended Budget and Expenditures for FY 20 are estimated as of October 19, 2020. These totals may change until the books are closed December 31, 2020.

EXPENDITURE ANALYSIS	FY2018 ACTUALS	FY2019 ACTUALS	FY2020 ADOPTED	FY2020 ESTIMATE	FY2021 ADOPTED
004100 PROFESSIONAL SERVICES	0	0	0	0	800
004310 ADVERTISING - STATUTORY	0	0	0	0	380
004711 TAX APPRAISAL DISTRICT	0	0	0	0	1,300
T53500 OPERATION/MAINT	0	0	0	0	2,480
006731 20 UNL TAX-SOMERSET 4 PRINC	0	0	0	0	45,000
006732 20 TAXABLE-SOMERSET 4 PRINC	0	0	0	0	75,000
006741 20 UNL TAX-SOMERSET 4 INT	0	0	0	0	30,817
006742 20 TAXABLE-SOMERSET 4 INT	0	0	0	0	98,549
006900 OTHER EXPENSES/FEES	0	0	0	0	400
T56000 DEBT	0	0	0	0	249,765
<b>T50000 TOTAL EXPENSE</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>252,245</b>

## Other Funds to be Spent for Specific Purposes

### SPECIALTY COURT FUND ADOPTED BUDGET

#### FUND ANALYSIS

	Actual 2018-2019	Amended Budget 2019-2020	Estimated 2019-2020	Adopted Budget 2020-2021
Beginning Balance	\$164,458	\$187,903	\$187,903	\$190,189
Revenues	\$43,521	\$33,100	\$25,639	\$16,000
Transfers In	\$6,249	\$0	\$0	\$0
	\$214,228	\$221,003	\$213,542	\$206,189
Expenditures	\$26,325	\$51,260	\$23,353	\$61,571
Transfers Out	\$0	\$0	\$0	\$0
Ending Balance	\$187,903	\$169,743	\$190,189	\$144,618

#### REVENUE ANALYSIS

Drug Ct Program, County Clerk	\$24,995	\$26,000	\$14,850	\$12,000
Drug Ct Program, District Clerk	\$7,024	\$7,100	\$5,882	\$4,000
Other	\$11,502	\$0	\$4,907	\$0
Transfers In	\$6,249	\$0	\$0	\$0
Total Revenues	\$49,770	\$33,100	\$25,639	\$16,000

\*The Amended Budget and Expenditures for FY 20 are estimated as of October 19, 2020. These totals may change until the books are closed December 31, 2020.



## Other Funds to be Spent for Specific Purposes

EXPENDITURE ANALYSIS	FY2018 ACTUALS	FY2019 ACTUALS	FY2020 ADOPTED	FY2020 ESTIMATE	FY2021 ADOPTED
001100 F/T SALARIES	0	1,259	5,021	12,227	10,343
001100_MERIT_ADJ MERIT ADJUSTMENT (FULLTIME)	0	0	-239	0	-301
001101 P/T SALARIES <= 29 HRS/WK	14,311	6,985	0	0	0
001107 TEMP LABOR-SEASONAL HELP	0	1,800	0	0	0
001130 MERIT, RETENTION & RECRUITING	0	0	1,101	0	1,020
T52000 SALARIES	14,311	10,044	5,883	12,227	11,062
002010 FICA	1,095	768	468	933	869
001100_MERIT_ADJ MERIT ADJUSTMENT (FULLTIME)	0	0	-239	0	-301
002010_DRIVER FICA % (Unallocated)	0.00%	0.00%	7.65%	0.00%	7.65%
002010_UNALLOC FICA (Unallocated)	0	0	-18	0	-23
002020 RETIREMENT	1,977	1,154	890	1,744	1,654
001100_MERIT_ADJ MERIT ADJUSTMENT (FULLTIME)	0	0	-239	0	-301
002020_DRIVER RETIREMENT % (Unallocated)	0.00%	0.00%	14.53%	0.00%	14.56%
002020_UNALLOC RETIREMENT (Unallocated)	0	0	-35	0	-44
002030 INSURANCE	0	533	959	2,828	2,026
002050 WORKER'S COMP	124	0	13	12	26
T53000 FRINGES	3,196	2,455	2,277	5,517	4,509
003101 EDUC AIDS/MATLS	811	0	0	0	0
003110 OTHER SUPPLIES	720	462	3,000	0	500
003670 USE OF DONATIONS	1,284	490	0	100	0
004053 DRUG EDUCATION	619	0	1,000	0	0
004100 PROFESSIONAL SERVICES	11,629	226	20,000	1,389	20,000
004111 SPECIAL EVENTS	551	165	1,000	113	2,000
004231 TRAVEL	16	0	1,000	8	1,000
004232 TRAINING, CONF., SEMINARS	3,406	10,649	13,000	3,694	20,000
004350 PRINTED MATERIALS & BINDING	462	1,148	2,000	0	1,500
004999 MISCELLANEOUS	355	685	2,000	306	1,000
T53500 OPERATION/MAINT	19,853	13,826	43,000	5,609	46,000
<b>T50000 TOTAL EXPENSE</b>	<b>37,360</b>	<b>26,325</b>	<b>51,160</b>	<b>23,353</b>	<b>61,571</b>

## Other Funds to be Spent for Specific Purposes

### TOBACCO FUNDS ADOPTED BUDGET

#### FUND ANALYSIS

	Actual 2018-2019	Amended Budget 2019-2020	Estimated 2019-2020	Adopted Budget 2020-2021
Beginning Balance	\$4,079,165	\$5,289,942	\$5,289,942	\$5,752,732
Revenues	\$1,707,586	\$520,000	\$968,845	\$436,000
Transfers In	\$0	\$0	\$0	\$0
Total Funds Available	\$5,786,751	\$5,809,942	\$6,258,787	\$6,188,732
Expenditures	\$496,809	\$361,907	\$352,055	\$368,409
Transfers Out	\$0	\$154,000	\$154,000	\$160,000
Ending Balance	\$5,289,942	\$5,294,035	\$5,752,732	\$5,660,323

#### REVENUE ANALYSIS

Payments from State	\$1,574,691	\$400,000	\$895,037	\$400,000
Investment Income	\$132,895	\$120,000	\$73,808	\$36,000
Miscellaneous Revenue	\$0	\$0	\$0	\$0
Transfers In	\$0	\$0	\$0	\$0
Total Revenues	\$1,707,586	\$520,000	\$968,845	\$436,000

\*The Amended Budget and Expenditures for FY 20 are estimated as of October 19, 2020. These totals may change until the books are closed December 31, 2020.

## Other Funds to be Spent for Specific Purposes

EXPENDITURE ANALYSIS	FY2018 ACTUALS	FY2019 ACTUALS	FY2020 ADOPTED	FY2020 ESTIMATE	FY2021 ADOPTED
001100 F/T SALARIES	306,613	228,104	225,253	236,587	231,060
001100_MERIT_ADJ MERIT ADJUSTMENT (FULLTIME)	0	0	-8,664	0	-6,730
001109 CELL PHONE STIPEND	596	0	0	0	0
001110 OVERTIME	18,914	13,377	15,000	9,446	15,000
001125 LONGEVITY PAY	4,032	4,992	5,616	4,992	6,240
001130 MERIT, RETENTION & RECRUITING	0	0	8,664	0	6,730
T52000 SALARIES	330,155	246,473	245,869	251,025	252,300
002010 FICA	24,551	18,390	19,472	18,735	19,816
001100_MERIT_ADJ MERIT ADJUSTMENT (FULLTIME)	0	0	-8,664	0	-6,730
002010_DRIVER FICA % (Unallocated)	0.00%	0.00%	7.65%	0.00%	5.74%
002010_UNALLOC FICA (Unallocated)	0	0	-663	0	-515
002020 RETIREMENT	46,024	34,532	36,984	36,205	37,715
001100_MERIT_ADJ MERIT ADJUSTMENT (FULLTIME)	0	0	-8,664	0	-6,730
002020_DRIVER RETIREMENT % (Unallocated)	0.00%	0.00%	14.53%	0.00%	10.92%
002020_UNALLOC RETIREMENT (Unallocated)	0	0	-1,259	0	-980
002030 INSURANCE	53,676	27,396	28,764	28,764	30,384
002050 WORKER'S COMP	69	3,468	3,424	1,221	3,519
T53000 FRINGES	124,319	83,785	86,721	84,926	89,939
003011 COMPUTER SOFTWARE < \$5,000	328	0	0	0	0
003100 OFFICE SUPPLIES	53	0	400	0	400
003200 MEDICAL SUPPLIES	20	0	0	0	0
003301 GASOLINE	1,028	0	2,400	0	2,400
003307 PHARMACEUTICALS	269	0	0	0	0
003311 UNIFORMS	443	0	1,200	90	1,200
004209 CELLULAR PHONE/PAGER	533	0	1,800	0	1,800
004210 INTERNET/EMAIL SVS	380	0	920	0	920
004232 TRAINING, CONF., SEMINARS	0	0	1,500	0	1,500
004350 PRINTED MATERIALS & BINDING	80	0	150	0	150
004414 VEHICLE INSURANCE	0	0	300	0	300
004505 SOFTWARE MAINTENANCE	329	0	500	0	0
004506 COMPUTER PRGM/MAINT.	15,000	15,000	15,000	15,000	15,000
004541 VEHICLE REPAIRS & MAINT	860	199	1,400	0	1,400
004704 HEALTH DIST COOP AGREEMENT	650,219	0	0	0	0
004850 RCS RADIO FEES	338	1,353	1,100	1,014	1,100
004908 OUTREACH-FLEX FUNDING	5,962	0	0	0	0
004999 MISCELLANEOUS	110	0	0	0	0
T53500 OPERATION/MAINT	675,952	16,551	26,670	16,105	26,170
000100 TRANSFER TO GENERAL FUND	0	150,000	154,000	154,000	160,000
T54000 TRANSFERS	0	150,000	154,000	154,000	160,000
<b>T50000 TOTAL EXPENSE</b>	<b>1,130,426</b>	<b>496,809</b>	<b>513,261</b>	<b>506,055</b>	<b>528,409</b>

## Other Funds to be Spent for Specific Purposes

### WILLIAMSON COUNTY BENEFITS FUND ADOPTED BUDGET

#### FUND ANALYSIS

	Actual 2018-2019	Amended Budget 2019-2020	Estimated 2019-2020	Adopted Budget 2020-2021
Beginning Balance	\$1,902,715	\$2,375,848	\$2,375,848	\$6,579,891
Revenues	\$22,680,963	\$24,740,598	\$24,455,453	\$25,519,063
Transfers In	\$0	\$0	\$0	\$0
Total Funds Available	\$24,583,678	\$27,116,446	\$26,831,301	\$32,098,954
Expenditures	\$22,207,830	\$24,742,274	\$20,251,410	\$24,629,039
Transfers Out	\$0	\$0	\$0	\$0
Ending Balance	\$2,375,848	\$2,374,172	\$6,579,891	\$7,469,915

#### REVENUE ANALYSIS

Interest, Investments	\$52,261	\$52,000	\$29,181	\$35,000
Employer Contributions	\$18,086,687	\$19,386,936	\$19,376,150	\$20,481,348
Employer Deductions/Medical	\$2,856,839	\$3,135,081	\$3,070,702	\$2,962,833
Employer Deductions/Dental	\$1,158,968	\$1,204,920	\$1,183,206	\$1,178,208
Employer Deductions/Vision	\$0	\$419,247	\$230,728	\$286,230
Cobra/Retiree Dep Prem	\$497,582	\$542,414	\$561,375	\$575,444
Miscellaneous Revenue	\$28,626	\$0	\$4,111	\$0
Transfers In	\$0	\$0	\$0	\$0
Total Revenues	\$22,680,963	\$24,740,598	\$24,455,453	\$25,519,063

\*The Amended Budget and Expenditures for FY 20 are estimated as of October 19, 2020. These totals may change until the books are closed December 31, 2020.

## Other Funds to be Spent for Specific Purposes

EXPENDITURE ANALYSIS	FY2018 ACTUALS	FY2019 ACTUALS	FY2020 ADOPTED	FY2020 ESTIMATE	FY2021 ADOPTED
001100 F/T SALARIES	149,986	186,321	195,007	195,185	259,170
001100_MERIT_ADJ MERIT ADJUSTMENT (FULLTIME)	0	0	-9,286	0	-5,835
001107 TEMP LABOR-SEASONAL HELP	1,415	0	5,000	0	5,000
001109 CELL PHONE STIPEND	960	960	960	960	480
001110 OVERTIME	2	0	0	0	0
001125 LONGEVITY PAY	120	576	1,248	1,176	1,248
001130 MERIT, RETENTION & RECRUITING	0	0	15,911	0	12,964
T52000 SALARIES	152,483	187,857	208,840	197,321	273,027
002010 FICA	11,407	13,716	16,687	14,017	21,333
001100_MERIT_ADJ MERIT ADJUSTMENT (FULLTIME)	0	0	-9,286	0	-5,835
002010_DRIVER FICA % (Unallocated)	0.00%	0.00%	7.65%	0.00%	7.65%
002010_UNALLOC FICA (Unallocated)	0	0	-710	0	-446
002020 RETIREMENT	20,860	26,322	30,967	28,265	39,874
001100_MERIT_ADJ MERIT ADJUSTMENT (FULLTIME)	0	0	-9,286	0	-5,835
002020_DRIVER RETIREMENT % (Unallocated)	0.00%	0.00%	14.53%	0.00%	14.56%
002020_UNALLOC RETIREMENT (Unallocated)	0	0	-1,349	0	-850
002030 INSURANCE	26,838	27,396	28,764	28,764	40,512
002050 WORKER'S COMP	484	501	505	131	517
T53000 FRINGES	59,589	67,934	74,863	71,177	100,941
003005 OFFICE FURNITURE < \$5,000	529	0	1,350	0	0
003006 OFFICE EQUIPMENT < \$5,000	0	0	0	239	625
003010 COMPUTER EQUIPMENT < \$5,000	6,633	0	0	332	1,928
003100 OFFICE SUPPLIES	395	174	1,000	188	1,200
003600 EMPLOYEE ASSIST. PGRM	38,323	39,731	45,000	40,297	46,575
003601 EMPLOYEE RECOGNITION PROGRAM	0	0	40	0	0
003900 MEMBERSHIP DUES	1,594	1,779	2,329	1,792	2,129
004039 RETIREE HEALTH CLAIMS, DENTAL	80,849	55,907	62,408	44,088	57,611
004040 RETIREE HEALTH CLAIMS, MEDICAL	2,328,985	1,452,244	1,229,877	543,464	1,718,054
004041 RETIREE HEALTH CLAIMS, PRESCRIPTION	1,000,602	805,842	673,809	650,351	1,063,108
004049 HEALTH CLAIMS PAID, DENTAL	918,778	1,051,096	1,108,016	899,180	1,101,615
004050 HEALTH CLAIMS PAID, MEDICAL	10,586,389	12,730,350	13,598,753	10,775,419	12,896,350
004051 HEALTH CLAIMS PAID, PRESCRIPTION	3,858,927	3,099,044	4,467,608	4,098,679	3,813,163
004054 ADMIN COST, HEALTH INS.	885,146	842,890	991,255	879,468	1,072,678
004056 ADMIN COST, DENTAL	50,053	53,190	53,988	54,456	60,980
004057 STOP LOSS INSURANCE	965,594	1,101,532	1,353,694	1,294,291	1,541,333
004058 GROUP LIFE PREMIUMS	19,129	16,851	18,500	27,998	27,401
004059 ADMIN. COST, FLEX PLAN	39,531	34,144	35,000	24,777	35,000
004060 ADMIN. COST, COBRA ADMINISTRATION	4,239	8,221	8,000	10,440	12,000
004064 ADMIN. COST, VISION	321,726	0	0	0	0
004065 RETIREE VISION INSURANCE	0	25,308	24,201	20,734	19,057
004066 EMPLOYEE VISION INSURANCE	0	423,884	419,246	322,096	292,670
004100 PROFESSIONAL SERVICES	108,775	95,752	103,425	92,917	111,563
004181 INDEPENDENT AUDIT	0	3,500	22,645	21,000	23,777

## Other Funds to be Spent for Specific Purposes

EXPENDITURE ANALYSIS	FY2018 ACTUALS	FY2019 ACTUALS	FY2020 ADOPTED	FY2020 ESTIMATE	FY2021 ADOPTED
004208 INTERNET CLOUD SOLUTIONS	83,089	70,050	116,000	90,869	116,000
004211 TELEPHONE SERVICE	430	278	600	0	0
004212 POSTAGE	1,501	880	2,000	208	2,000
004216 POSTAGE METER RENTAL/SUPPLIES	300	75	300	0	300
004231 TRAVEL	23	79	1,000	101	700
004232 TRAINING, CONF., SEMINARS	26,921	24,209	60,826	30,832	56,827
004350 PRINTED MATERIALS & BINDING	88	399	2,100	0	100
004621 COPIER RENTAL & SUPPLIES	4,429	4,409	3,900	4,358	3,900
004705 PRE-EMPLOYMENT SCREENING	0	0	200	0	200
004911 COMPLIANCE FEES	7,918	8,325	0	9,218	9,500
004996 WELLNESS PROGRAM	12,372	1,625	51,000	45,120	148,566
004999 MISCELLANEOUS	0	270	500	0	500
003005_DP OFFICE FURNITURE < \$5,000 (DP)	0	0	0	0	3,500
003010_DP COMPUTER EQUIPMENT < \$5,000 (DP)	0	0	0	0	1,960
003011_DP COMPUTER SOFTWARE < \$5,000 (DP)	0	0	0	0	500
003900_DP MEMBERSHIP DUES(DP)	0	0	0	0	200
004231_DP TRAVEL(DP)	0	0	0	0	500
004232_DP TRAINING, CONF, SEMINARS(DP)	0	0	0	0	4,000
004350_DP PRINTED MATERIALS & BINDING(DP)	0	0	0	0	2,000
004509_DP FACILITY ENHANCEMENTS	0	0	0	0	5,000
T53510 Operations & Maintenance (for Decision Pckgs)	0	0	0	0	17,660
T53500 OPERATION/MAINT	21,353,264	21,952,038	24,458,571	19,982,911	24,255,070
<b>T50000 TOTAL EXPENSE</b>	<b>21,565,336</b>	<b>22,207,830</b>	<b>24,742,274</b>	<b>20,251,410</b>	<b>24,629,039</b>

## Other Funds to be Spent for Specific Purposes

# WILLIAMSON COUNTY CONSERVATION FUND ADOPTED BUDGET

### FUND ANALYSIS

	Actual 2018-2019	Amended Budget 2019-2020	Estimated 2019-2020	Adopted Budget 2020-2021
Beginning Balance	\$3,532,199	\$2,982,200	\$2,982,200	\$1,375,023
Revenues	\$2,328,949	\$5,200	\$3,862,777	\$0
Transfers In	\$0	\$0	\$0	\$0
Total Funds Available	\$5,861,148	\$2,987,400	\$6,844,977	\$1,375,023
Expenditures	\$570,742	\$5,522,722	\$5,469,954	\$718,704
Transfers Out	\$2,308,206	\$0	\$0	\$0
Ending Balance	\$2,982,200	(\$2,535,322)	\$1,375,023	\$656,319

### REVENUE ANALYSIS

Interest, Investments	\$128,270	\$0	\$54,197	\$0
Participating Fees	\$1,267,373	\$0	\$2,232,482	\$0
Tax Benefit Financing	\$926,998	\$0	\$1,569,872	\$0
Donations	\$5,560	\$5,200	\$5,325	\$0
Other	\$748	\$0	\$901	\$0
Transfers In	\$0	\$0	\$0	\$0
Total Revenues	\$2,328,949	\$5,200	\$3,862,777	\$0

#### \* Revenue not budgeted

\*The Amended Budget and Expenditures for FY 20 are estimated as of October 19, 2020. These totals may change until the books are closed December 31, 2020.

### EXPENDITURE ANALYSIS

	FY2018 ACTUALS	FY2019 ACTUALS	FY2020 ADOPTED	FY2020 ACTUALS	FY2021 ADOPTED
001100 F/T SALARIES	85,440	89,622	110,041	110,016	138,686
001100_MERIT_ADJ MERIT ADJUSTMENT (FULLTIME)	0	0	-4,467	0	-3,301
001109 CELL PHONE STIPEND	1,320	1,320	1,500	1,583	960
001125 LONGEVITY PAY	1,622	2,030	1,997	2,035	1,997
001130 MERIT, RETENTION & RECRUITING	0	0	4,959	0	3,795
T52000 SALARIES	88,382	92,973	114,030	113,634	142,136
002010 FICA	6,435	6,719	9,065	8,154	11,126
001100_MERIT_ADJ MERIT ADJUSTMENT (FULLTIME)	0	0	-4,467	0	-3,301
002010_DRIVER FICA % (Unallocated)	0.00%	0.00%	7.65%	0.00%	7.65%
002010_UNALLOC FICA (Unallocated)	0	0	-342	0	-253
002020 RETIREMENT	12,221	13,028	17,218	16,403	21,176
001100_MERIT_ADJ MERIT ADJUSTMENT (FULLTIME)	0	0	-4,467	0	-3,301
002020_DRIVER RETIREMENT % (Unallocated)	0.00%	0.00%	14.53%	0.00%	14.56%



## Other Funds to be Spent for Specific Purposes

EXPENDITURE ANALYSIS	FY2018 ACTUALS	FY2019 ACTUALS	FY2020 ADOPTED	FY2020 ACTUALS	FY2021 ADOPTED
002020_UNALLOC RETIREMENT (Unallocated)	0	0	-649	0	-481
002030 INSURANCE	14,314	14,611	20,135	20,135	26,333
002050 WORKER'S COMP	871	14	501	453	733
T53000 FRINGES	33,840	34,372	45,928	45,145	58,634
003001 SMALL EQUIPMENT & TOOLS < \$5,000	1,563	1,111	4,520	4,131	1,340
003005 OFFICE FURNITURE < \$5,000	250	2,793	2,550	112	2,500
003010 COMPUTER EQUIPMENT < \$5,000	1,532	300	1,000	0	2,173
003100 OFFICE SUPPLIES	163	621	500	314	500
003101 EDUC AIDS/MATLS	147	0	500	230	500
003301 GASOLINE	1,748	1,603	2,000	1,669	2,000
003553 SIGNS	0	0	1,000	0	1,000
003555 FENCING MATLS/LABOR	0	0	45,000	0	45,000
003670 USE OF DONATIONS	2,753	5,843	0	5,188	0
003900 MEMBERSHIP DUES	3,100	2,955	4,020	600	4,070
003901 PUBLICATIONS/BOOKS/PERIODICALS	0	0	250	0	250
004100 PROFESSIONAL SERVICES	151,152	256,148	188,900	294,766	197,900
004111 SPECIAL EVENTS	0	0	2,300	0	2,300
004212 POSTAGE	65	232	150	158	150
004231 TRAVEL	5,117	13,460	17,500	5,024	17,500
004232 TRAINING, CONF., SEMINARS	2,474	629	2,900	3,830	2,900
004350 PRINTED MATERIALS & BINDING	40	481	12,500	50	12,500
004414 VEHICLE INSURANCE	266	333	1,000	251	1,000
004430 UTILITIES	0	0	0	167	2,500
004509 FACILITY ENHANCEMENTS	0	0	0	426	35,000
004541 VEHICLE REPAIRS & MAINT	1,925	3,951	6,300	3,387	5,500
004542 GROUNDS MAINTENANCE	1,563	2,501	40,000	23,432	40,000
004621 COPIER RENTAL & SUPPLIES	3,571	3,819	3,650	3,424	3,600
004722 HCP RESEARCH ACTIVITIES	65,359	144,864	122,500	255,579	128,500
004724 WCCF EDUCATIONAL OUTREACH	0	0	500	0	500
004999 MISCELLANEOUS	577	1,754	1,500	1,561	1,500
T53500 OPERATION/MAINT	243,366	443,398	461,040	604,298	510,683
000777 TRANSFER TO CAPITAL PROJECTS	0	2,308,206	0	0	0
T54000 TRANSFERS	0	2,308,206	0	0	0
005003 EQUIPMENT > \$5,000	6,318	0	19,550	16,141	7,250
005004 LAND ACQUISITION	0	0	0	4,690,735	0
T55000 CAPITAL	6,318	0	19,550	4,706,877	7,250
<b>T50000 TOTAL EXPENSE</b>	<b>371,906</b>	<b>2,878,948</b>	<b>640,548</b>	<b>5,469,954</b>	<b>718,704</b>

## Other Funds to be Spent for Specific Purposes

### WILLIAMSON COUNTY HISTORICAL COMMISSION FUND ADOPTED BUDGET

#### FUND ANALYSIS

	Actual 2018-2019	Amended Budget 2019-2020	Estimated 2019-2020	Adopted Budget 2020-2021
Beginning Balance	\$6,110	\$7,677	\$7,677	\$8,777
Revenues	\$3,500	\$3,036	\$3,090	\$2,100
Transfers In	\$0	\$0	\$0	\$0
Total Funds Available	\$9,610	\$10,713	\$10,767	\$10,877
Expenditures	\$1,933	\$3,580	\$1,990	\$4,100
Transfers Out	\$0	\$0	\$0	\$0
Ending Balance	\$7,677	\$7,133	\$8,777	\$6,777

#### REVENUE ANALYSIS

Miscellaneous	\$3,500	\$3,036	\$3,090	\$2,100
Transfers In	\$0	\$0	\$0	\$0
Total Revenues	\$3,500	\$3,036	\$3,090	\$2,100

\*The Amended Budget and Expenditures for FY 20 are estimated as of October 19, 2020. These totals may change until the books are closed December 31, 2020.

EXPENDITURE ANALYSIS	FY2018 ACTUALS	FY2019 ACTUALS	FY2020 ADOPTED	FY2020 ESTIMATE	FY2021 ADOPTED
002010_DRIVER FICA % (Unallocated)	0.00%	0.00%	7.65%	0.00%	7.65%
002020_DRIVER RETIREMENT % (Unallocated)	0.00%	0.00%	14.53%	0.00%	14.56%
003001 SMALL EQUIPMENT & TOOLS < \$5,000	0	0	0	0	1,000
003010 COMPUTER EQUIPMENT < \$5,000	0	0	800	800	0
003553 SIGNS	0	0	0	0	1,000
003670 USE OF DONATIONS	0	256	0	471	0
003900 MEMBERSHIP DUES	50	50	50	0	50
004100 PROFESSIONAL SERVICES	502	964	800	558	1,900
004210 INTERNET/EMAIL SVS	0	654	0	0	0
004350 PRINTED MATERIALS & BINDING	0	0	0	161	150
004999 MISCELLANEOUS	0	10	0	0	0
T53500 OPERATION/MAINT	552	1,934	1,650	1,990	4,100
<b>T50000 TOTAL EXPENSE</b>	<b>552</b>	<b>1,934</b>	<b>1,650</b>	<b>1,990</b>	<b>4,100</b>

# WILLIAMSON COUNTY RADIO COMMUNICATION SYSTEM FUND ADOPTED BUDGET

## FUND ANALYSIS

	Actual 2018-2019	Amended Budget 2019-2020	Estimated 2019-2020	Adopted Budget 2020-2021
Beginning Balance	\$569,570	\$660,522	\$660,522	\$706,847
Revenues	\$1,446,042	\$1,506,034	\$1,403,350	\$1,447,316
Transfers In	\$0	\$0	\$0	\$0
Total Funds Available	\$2,015,612	\$2,166,556	\$2,063,872	\$2,154,163
Expenditures	\$1,355,090	\$1,594,622	\$1,357,025	\$1,513,630
Transfers Out	\$0	\$0	\$0	\$0
Ending Balance	\$660,522	\$571,934	\$706,847	\$640,533

## REVENUE ANALYSIS

Intergovernmental	\$1,438,702	\$1,498,726	\$1,396,178	\$1,439,651
Other	\$7,340	\$7,308	\$7,172	\$7,665
Transfers In	\$0	\$0	\$0	\$0
Total Revenues	\$1,446,042	\$1,506,034	\$1,403,350	\$1,447,316

\*The Amended Budget and Expenditures for FY 20 are estimated as of October 19, 2020. These totals may change until the books are closed December 31, 2020.

EXPENDITURE ANALYSIS	FY2018 ACTUALS	FY2019 ACTUALS	FY2020 ADOPTED	FY2020 ESTIMATE	FY2021 ADOPTED
001100 F/T SALARIES	136,660	122,572	190,163	155,507	186,488
001100_MERIT_ADJ MERIT ADJUSTMENT (FULLTIME)	0	0	-6,279	0	-5,432
001109 CELL PHONE STIPEND	1,920	1,880	2,880	2,400	1,440
001110 OVERTIME	2,467	1,603	3,000	1,121	3,000
001125 LONGEVITY PAY	1,872	1,872	1,872	2,472	3,120
001130 MERIT, RETENTION & RECRUITING	0	0	6,284	0	5,436
T52000 SALARIES	142,919	127,927	197,920	161,500	194,053
002010 FICA	10,269	9,166	15,621	11,756	15,261
001100_MERIT_ADJ MERIT ADJUSTMENT (FULLTIME)	0	0	-6,279	0	-5,432
002010_DRIVER FICA % (Unallocated)	0.00%	0.00%	7.65%	0.00%	7.65%
002010_UNALLOC FICA (Unallocated)	0	0	-480	0	-416
002020 RETIREMENT	19,756	17,918	29,670	23,344	29,045
001100_MERIT_ADJ MERIT ADJUSTMENT (FULLTIME)	0	0	-6,279	0	-5,432
002020_DRIVER RETIREMENT % (Unallocated)	0.00%	0.00%	14.53%	0.00%	14.56%
002020_UNALLOC RETIREMENT (Unallocated)	0	0	-912	0	-791
002030 INSURANCE	17,892	18,264	28,764	28,764	30,384
002050 WORKER'S COMP	314	344	507	124	489
T53000 FRINGES	48,230	45,692	73,169	63,988	73,972
003001 SMALL EQUIPMENT & TOOLS < \$5,000	2,015	2,194	3,000	2,023	3,000
003003 RADIO EQUIPMENT < \$5,000	236	3,790	10,000	4,749	10,000
003006 OFFICE EQUIPMENT < \$5,000	0	54	0	0	0

EXPENDITURE ANALYSIS	FY2018 ACTUALS	FY2019 ACTUALS	FY2020 ADOPTED	FY2020 ESTIMATE	FY2021 ADOPTED
003010 COMPUTER EQUIPMENT < \$5,000	0	2,203	4,500	8,949	1,000
003011 COMPUTER SOFTWARE < \$5,000	0	493	1,200	299	250
003012 COMMUNICATIONS EQUIP < \$5,	1,164	846	2,000	306	2,000
003100 OFFICE SUPPLIES	1,037	1,379	2,000	169	2,000
003102 SAFETY SUPPLIES	117	21	700	449	700
003110 OTHER SUPPLIES	1,198	0	1,000	928	1,000
003301 GASOLINE	1,735	1,019	2,100	480	3,100
003311 UNIFORMS	747	0	0	497	300
003523 PARTS	0	0	0	0	2,500
003900 MEMBERSHIP DUES	85	85	385	85	435
004100 PROFESSIONAL SERVICES	9,283	2,814	10,000	763	10,000
004210 INTERNET/EMAIL SVS	456	550	950	836	1,410
004212 POSTAGE	59	296	100	49	100
004231 TRAVEL	22	0	100	0	100
004232 TRAINING, CONF., SEMINARS	0	0	3,500	0	8,000
004414 VEHICLE INSURANCE	536	507	1,277	465	2,109
004415 VEHICLE INS. DEDUCTIBLE	0	0	1,000	0	1,000
004419 PROPERTY INSURANCE	15,374	15,501	18,700	14,771	20,570
004430 UTILITIES	63,514	65,328	73,700	64,452	81,070
004500 MAINTENANCE SERVICES	740,724	740,724	828,193	824,591	805,497
004505 SOFTWARE MAINTENANCE	0	35,913	0	0	32,863
004510 FACILITY REPAIRS	5,965	326	10,000	0	155,000
004541 VEHICLE REPAIRS & MAINT	1,040	1,766	2,700	520	3,200
004543 REPAIRS TO EQUIPMENT	13,571	34,043	17,300	15,047	11,763
004545 800 MHZ TOWER MAINT.	36,288	29,610	50,000	25,212	50,000
004610 RENT	53,050	47,009	35,052	33,348	36,012
004705 PRE-EMPLOYMENT SCREENING	0	0	100	0	125
004999 MISCELLANEOUS	279	0	500	0	500
003010_DP COMPUTER EQUIPMENT < \$5,000 (DP)	0	0	5,800	0	0
003301_DP GASOLINE (DP)	0	0	1,000	0	0
003311_DP UNIFORMS (DP)	0	0	500	0	0
003900_DP MEMBERSHIP DUES(DP)	0	0	50	0	0
004210_DP INTERNET/EMAIL SVS (DP)	0	0	460	0	0
004232_DP TRAINING, CONF, SEMINARS(DP)	0	0	4,500	0	0
004414_DP VEHICLE INSURANCE(DP)	0	0	640	0	0
004541_DP VEHICLE REPAIRS & MAINT(DP)	0	0	500	0	0
004705_DP PRE-EMPLOYMENT SCREENING(DP)	0	0	25	0	0
T53510 Operations & Maintenance (for Decision Pckgs)	0	0	13,475	0	0
T53500 OPERATION/MAINT	948,495	986,471	1,093,532	998,987	1,245,604
005000 CAPITAL OUTLAY > \$5,000	0	195,000	145,000	53,557	0
005700 VEHICLES > \$5,000	0	0	50,000	48,128	0
005730 RADIO EQUIPMENT > \$5,000	0	0	35,000	30,865	0
T55000 CAPITAL	0	195,000	230,000	132,550	0
<b>T50000 TOTAL EXPENSE</b>	<b>1,139,645</b>	<b>1,355,090</b>	<b>1,594,622</b>	<b>1,357,025</b>	<b>1,513,630</b>

## APPENDIX

---



# Glossary of Terms

## BUDGET GLOSSARY

**Account:** Financial reporting unit for budget, management, or accounting purposes.

**Accounting System:** The total set of records and procedures, which are used to record, classify, and report information on the financial status and operations of an entity.

**Accrual:** The recognition of a transaction at the time it occurs as opposed to when the cash is spent or received.

**Accrual basis:** The basis of accounting in which transactions are recognized at the time they are incurred, as opposed to when cash is received or spent.

**Activity:** A specific unit of work or service.

**Actual:** The actual amount spent on expenditures, as it relates to a fund, department, and/or expenditure category. These amounts have been adjusted and include audit adjustments.

**Ad Valorem Taxes:** Commonly referred to as property taxes, are levied on both real and personal property according to the property's valuation and the tax rate.

**Appropriation:** An authorization made by Commissioner's Court, which allows officials to incur obligations and make expenditures of governmental resources. An appropriation is typically granted for periods of one year and specified for fixed amounts.

**Approved:** The adopted budget for a fund, department, and/or expenditure category for the upcoming fiscal year.

**Arbitrage:** Simultaneous buying and selling of the same negotiable financial instruments or commodities in different markets in order to make an immediate profit without risk.

**Assessed Valuation:** An estimated value placed upon real and personal property by the appraisal district as the basis for levying property taxes.

**Assets:** Property owned by the County, which has monetary value.

**Audit:** A systematic examination of resource utilization. The audit is a test of management's internal accounting controls and is intended to verify financial positions and the legality of transactions; to identify improvements in accounting systems and accuracy and consistency of transactions; and to certify the stewardship of officials responsible for government funds.

**Authorized Positions:** All positions authorized by Commissioners Court for each office and department. This includes both full time and part time positions.

**Balanced Budget:** A balanced budget is when there is neither a budget deficit nor a budget surplus, when revenues equal expenditures. The County operates on a balanced budget.

**Base Budget:** Ongoing expense for personnel and maintenance and operations required to maintain service levels previously authorized by Commissioners Court.

# Glossary of Terms

**Bond:** Bonds are used as long-term debt instruments to pay for capital expenditures. A bond is a written promise to pay a specified sum of money (principal) at a specific future date (maturity date), as well as periodic interest paid at a specific percentage of the principal (interest rate).

**Bond Rating:** The credit worthiness of a government as evaluated by independent agencies.

**Bond Refinancing:** The payoff and reissuance of bonds to obtain better interest rates and bond conditions.

**Bonded Debt:** The portion of indebtedness represented by the outstanding (unpaid) bonds.

**Bonds Issued:** Bonds sold by the County.

**Budget:** A financial plan for a specified time period containing an estimate of proposed expenditures for a fiscal year and an estimate of proposed revenues. The term is also used to identify the officially approved expenditure levels under which the County and its offices and departments operate.

**Budget Calendar:** The schedule of key or target dates, which the county follows in the preparation and adoption of the budget.

**Budget Document:** The instrument used by the Budget Office to present a comprehensive financial program to the Commissioners Court and the citizens.

**Budget Message:** A general discussion of the proposed budget as presented in writing by the Budget Officer.

**Capital:** The expenditure group used to fund capital outlay purchases such as furniture, computers, vehicles, and kitchen and laundry equipment. Purchases made from the capital expenditures group become fixed capital assets for the County.

**Capital Assets (Fixed Assets):** Assets of significant value, which have a useful life of more than one year.

**Capital Improvements (Expenditures):** Expenditures for the construction, purchase, or renovation of City facilities or property. A capital expenditure is defined as having a useful life of 7+ years.

**Capital Outlay:** Expenditures for the acquisition of fixed assets that have a useful economic lifetime of more than one year. Includes the cost of land, buildings, permanent improvements, machinery, large tools, furniture, and equipment.

**Capital Project:** Major construction, acquisition, or renovation activities which add value to a government's physical assets or significantly increase their useful life. Also called capital improvements.

**Commodities:** Items of expenditure, which, after use, are consumed or show a material change in their physical condition. Commodities are generally of limited value and are characterized by rapid depreciation (i.e. office supplies, fuel, etc....).



# Glossary of Terms

**Contingency:** A budgetary reserve set aside for emergencies or unforeseen expenditures.

**Current Taxes:** Taxes that are levied and due within one year.

**Debt Service:** The obligation to pay the principal and interest of all bonds and other debt instruments according to a pre-determined payment schedule.

**Debt Service Fund:** A fund established to account for funds needed to make principal and interest payments on outstanding bonds when due.

**Debt Service Requirements:** The amount of funding required to pay interest and principal for a specified period on an outstanding debt.

**Delinquent Taxes:** Property taxes remaining unpaid after the due date. Delinquent taxes incur penalties and interest at rates specified by law.

**Department:** a major administrative division of the County, which indicates overall management responsibility for the operation of a group of related functions.

**Depreciation:** Expiration in the service life of capital assets attributable to wear and tear, deterioration, physical elements, inadequacy, or obsolescence. Depreciation is also the portion of the cost of a capital asset, which is charged as an expense during a particular accounting period.

**Effective Tax Rate:** The tax rate that will generate the same amount of tax revenue on the same tax base in the next fiscal year as in the current fiscal year.

**Encumbrances:** Obligations in the form of purchase orders, contracts, or salary commitments that are reserved in specified appropriations. Encumbrances cease to exist when paid or when an actual liability is established.

**Estimated Revenue:** The amount of projected revenue to be collected during the fiscal year.

**Expenditures:** The payment of cash on the transfer of property or services for the purpose of acquiring an asset, service, or settling a loss.

**Fiscal Year:** The time periods designated by the County signifying the beginning and ending periods for recording financial transactions. Williamson County has designated October 1 to September 30 as its fiscal year.

**Full time Equivalent (FTE):** A calculation of a position in which a position is calculated by the proportion of hours worked compared to a full-time employee. Ex. A part-time employee is a .25 FTE because the position is budgeted to work  $\frac{1}{4}$  the number of hours as a full-time employee.

**Fund:** An independent fiscal and accounting entity with a self-balancing set of accounts, identifiable revenue sources, and expenditures. Funds are segregated for the purpose of completing specific activities or attaining certain objectives.

**Fund Balance:** An excess of an entity's revenues over expenditures and encumbrances over a specific period. The cash remaining from the prior year, which is available for appropriation and expenditure in the current year.

# Glossary of Terms

**General Fund:** The largest fund within the County, the General Fund accounts for most of the financial resources of the government, which may be used for any lawful purpose. General fund revenues include property taxes, charges of services, fines and forfeits, intra/intergovernmental revenue, and other miscellaneous types of revenue. The General Fund includes most of the basic operating services, such as Sheriff's Office, Jail, Judicial System, Information Technology, Constable and Justices of the Peace.

**General Obligation Bond:** General Obligation Bonds must be authorized by public referenda. Bonds become General Obligation Bonds when the County pledges its full faith and credit to the repayment of the issued bonds.

**Governmental Funds:** Funds used to account for essentially the same functions reported as governmental activities in the government-wide financial statements. However, unlike the government-wide financial statements, governmental fund financial statements focus on near-term inflows and outflows of available resources, as well as on balances of unencumbered resources available at the end of the fiscal year. Such information may be useful in evaluating a government's near-term financing requirements.

**Interest and Sinking Rate (I&S):** The amount of principal and interest that will be paid to service the unit's debts in the next year from property tax revenue, including payments of lawfully incurred contractual obligations providing security for the payment of the principal of and interest on bonds and other evidences of indebtedness issued on behalf of the unit by another political subdivision.

**Intergovernmental Grant:** A contribution of assets by one governmental unit to another. In most cases the grants are made to local governments from the State and /or Federal Governments. Intergovernmental grants are usually made for specified purposes.

**Investment:** Securities and real estate purchased and held to produce income in the form of interest, dividends, rentals, or base payments received.

**JJAEP:** acronym for Juvenile Justice Alternative Education Program

**Liability:** Debt or other legal obligations arising out of transactions in the past, which must be liquidated, renewed, or refunded at some future date. A liability does not include encumbrances.

**Long Term Debt:** Debt with maturity more than 2 years after the date of issuance.

**Maintenance and Operations (M&O):** The expenditure group that includes all payments for commodities and low value assets. Examples of line items in this group include office supplies, small tools, software, and uniforms.

**Maturities:** The date on which the principal or stated values of investments of debt obligations mature and may be reclaimed.

**Mission Statement:** Describes the fundamental purposes of the organization. It concentrates on the present. It defines the customer, the critical processes, and informs you of the desired level of performance.

# Glossary of Terms

**Modified Accrual Basis Accounting:** Method under which revenues are recognized in the period they become available and measurable, and expenditures are recognized in the period the associated liability is incurred. Williamson County utilizes this basis of budgeting for all funds and it is the basis of accounting utilized in the audited financial statements.

**Operating Budget:** Plans of current expenditures and the proposed means of financing them. The annual operating budget is the primary means by which most of the financing activities of the County are controlled.

**Other Revenue Funds:** Accounts for the proceeds of specific revenue sources that are legally restricted to expenditures for a specified purpose.

**Performance Measures:** Specific quantitative measures of work performed within an activity or program (i.e. total number of investigations conducted by the Sheriff's department). Types of performance measures include inputs, outputs, and outcomes.

**Personnel:** The expenditure group that includes all personnel related costs such as salaries, social security and Medicare, retirement, group health insurance, group life insurance, and disability premiums.

**Position Control Process:** A system based on positions rather than employees using a unique ID (position control number) and an entity separate from the incumbent(s) in that position. Information about the position can be tracked over time regardless of changes to the incumbents' history, FTE distribution, termination, or other elements. This allows for position history tracking separate from the changes within incumbents.

**Principal:** The face value of a bond, payable on stated dates of maturity.

**Reserve:** An account used to indicate that part of a fund's assets are reserved for a specific purpose.

**Resources:** Total dollars available for appropriations including estimated revenues, fund transfers, and beginning fund balances.

**Revenue:** The funds collected by a government.

**Revenue Estimate:** A formal estimate of how much revenue will be earned from a specific revenue source for some future period.

**Rollback Tax Rate:** The effective M&O portion of the tax rate X 1.08%, plus the I&S rate. The sum of the two will be the rollback rate. If the County proposed a rate higher than the rollback tax rate, then the citizens may petition for an election on the tax increase.

**Shortfall:** The excess of expenditures over revenues during a single accounting period.

**Taxes:** Compulsory charges levied by a government to finance services performed for the common benefit.

## Glossary of Terms

**Tax Levy:** The total amount to be raised by general property taxes for operating debt services purposes.

**Tax Rate:** The amount of tax levied for each \$100 of assessed valuation.

**Tax Roll:** The official list showing the amount of taxes levied against each taxpayer or property.

**Transfers:** A transfer moves funds from one account to another to cover expenses for the recipient fund.

**Yield:** The rate earned on an investment based on the price paid for the investment

# FINANCIAL POLICIES

---



# Financial Policies

## FINANCIAL POLICY

**Overview:** The Williamson County Commissioners' Court ensures financial stability within the County government by adopting proactive, responsible policies that allow the County to respond to growth and infrastructure needs while maintaining a high standard of County-provided services. This Financial Policy is intended as a guide for the members of Commissioners' Court in evaluating the impact of policies and funding decisions on future County services.

This policy reflects the Court's commitment to sound financial management principles and the Court's willingness to make difficult decisions to ensure the County's long-term operational and financial success.

**Goal:** The goal of the County is fiscal responsibility, decisions that consider near and long-term impacts, and sound and prudent financial operations. This is done while focusing on a commitment to honesty, reliability, and accountability in all financial decisions.

### Strategies:

1. Sustain ample cash balance reserve to maintain a favorable County bond rating, lower debt issuance costs and promote a solid fiscal position that can respond well to economic fluctuations.
2. Continue proactive bond market strategies to issue voter-approved debt at the lowest possible cost.
3. Manage fiscally responsible, balanced budgets which will help the County continue to provide high quality services while minimizing the financial impact on citizens and preventing higher costs to taxpayers in future years. A balanced budget is when there is neither a budget deficit nor a budget surplus, when revenues equal expenditures.
4. Manage County growth responsibly while maintaining citizen satisfaction and supporting County government activities.
5. Continue a proactive approach to addressing infrastructure expansion and maintenance by taking advantage of opportunities during periods of growth.
6. Invest in appropriate technology that leverages analysis and reporting capabilities, maximizing investment yields, increasing efficiencies, and decreasing personnel costs.
7. Employ effective risk management techniques and respond effectively to changing economic conditions.
8. Assure financial transparency and accountability through regular internal audits and annual, independent audits.
9. Continue to support GFOA standards and achieve excellence in the Comprehensive Annual Financial Report and the Popular Annual Financial Report.

# Financial Policies

**Summary:** The County has demonstrated consistency in its planning and execution of the above strategies and is poised to handle all economic events. The County has and will continue to follow conservative values and limit exposure to unnecessary risk. The Williamson County Commissioners' Court recognizes the need to effectively manage short and long-term financial matters. It will continue to act with speed in identifying early opportunities to reprioritize projects and investments and adjust strategies where necessary. The Williamson County Commissioners' Court recognizes:

- Cash flow is key to strategic flexibility
- Early action is necessary to preserve capital
- A periodic examination and possible restructure of operations will maximize resources
- A focus on core activities is essential
- Regular monitoring of financial and operational key performance measurements enhances efficiency and effectiveness



# Financial Policies

## WILLIAMSON COUNTY BUDGET POLICY

*The stewardship of public funds is one of the greatest responsibilities the Commissioners Court is tasked with. Therefore, the establishment and maintenance of budget policy is critical to ensure County officials protect public interests and promote citizens' confidence in County government...*

### I. General Policies

1. Williamson County will operate on a fiscal year which begins on October 1<sup>st</sup> and ends on September 30<sup>th</sup>.
2. Williamson County will continuously identify areas within the County for evaluation in order to improve efficiency and manage costs.
3. Cost/Benefit studies will be conducted, where appropriate and applicable, on non-recurring and recurring expenditures as well as capital projects.
4. All recurring budget items shall be funded in the general fund or road and bridge fund operating accounts/funds. The aforementioned budget items shall be funded from revenue generated by the annual maintenance and operations general fund and road and bridge fund property tax levy. Recurring expenditures are defined as items that are ongoing in nature or routine. Examples include personnel and related expenses, utilities and/or fuel, etc. Recurring items shall NOT be budgeted for with excess fund balance/cash reserve funds.
5. Approved annual budgets, with amendments as approved by the Commissioners Court, are the management control device utilized by the County. Annual appropriated budgets are adopted for the General, Road and Bridge and Debt Services Funds and lapse at fiscal yearend.
6. Each department should make every effort to manage expenditures in a fiscally prudent manner. All programs should be monitored on a regular basis to ensure viability, necessity, and efficiency.
7. Proposed expenditure recommendations shall include the following:
  - a. General Fund operating and maintenance expenditures
  - b. Road and Bridge Fund operating and maintenance expenditures
  - c. Debt Service Fund expenditures
  - d. Any additional information as requested by the Court
8. Technology requests should increase the efficiency of County government by improving the delivery of service, reducing duplication of data, increasing the accuracy of data, consolidating data entry efforts, reducing the necessity to add staff in future years, improving security and privacy, or be required because of a new statutory requirement.

## Financial Policies

9. Furniture shall be replaced only when a demonstrated need has been presented and not in conjunction with transitioning into a new building and/or new personnel assuming an existing position in which furniture has previously been provided.
10. In order to maintain efficient and cost-effective services to the citizens of Williamson County, all budget requests are recommended to be prepared from the modified, zero-based budgeting process justifying the proposed expenditures as well as utilizing the most current information and trend analysis.
11. Williamson County seeks to advance economic development within the County. The Court will continuously support efforts to advance economic prosperity of the County when it finds that such efforts are in the best interest of the County and its citizens.
12. The Court at all times will attempt to maintain or lower the present tax rate.
13. Lame Duck Policy – Should an elected official not seek re-election or not be re-elected, 75% of the departmental budget will be encumbered so as to limit spending to 25%, equal to the time remaining in office. This is in accordance with Texas Local Government Code 130.908.
14. Funding will not be recommended to purchase items supporting or promoting any causes outside of core county duties.

## II. Revenue and Transfer Policies

1. Williamson County will establish user charges and fees as permitted by law at a level related to the cost of providing that service to include direct and indirect costs.
2. When necessary, Williamson County will permit increases or decreases in user charges and fees. These charges and fees should be monitored and re-evaluated annually by each department head and/or elected official.
3. The County shall continuously seek public and private grants as well as other outside funding sources.
4. Williamson County allows a department head, appointed/elected official or his/her designee to request line item transfers throughout the fiscal year. Pursuant to Local Government Code Section 111.070, the Commissioners Court may spend County funds only in strict compliance with the budget. The Commissioners Court by order may amend the budget to transfer an amount budgeted for one item to another budgeted item without authorizing an emergency expenditure.
5. Line item transfers between 8000 accounts, merit 001130 and salary lines for the purpose of merit money allocation and re-allocation are initiated by Human Resources, forwarded to the Budget Office and completed by the Auditor's Office. These transfers will be placed on the agenda as needed for Commissioners Court approval/review.

# Financial Policies

6. Line item transfers in the amount of \$500 or less may be e-mailed directly to the Budget Office and are not required to be placed on the agenda unless:
  - a. The transfer is to purchase items requested but not recommended or approved in the budget
  - b. To simply increase overall funding in a particular line item

## III. Reserve Policies

1. Williamson County will maintain adequate levels of fund balance to mitigate current and future risks, maintain an exceptional bond rating, and for long-term planning.
2. It is imperative that all department heads as well as elected officials continuously review expenditures to ensure fiscal responsibility.

## IV. Budget Amendment Policies

1. Pursuant to Local Government Code, Section 111.070 (b), the Commissioners Court may authorize an emergency expenditure as an amendment to the original budget only in case of a grave public necessity to meet an unusual and unforeseen condition that could not have been included in the original budget through the use of reasonably diligent thought and attention.
2. All budget amendments must be placed on the regular agenda for consideration by the Commissioners Court and any amendments creating an increase in budgetary commitment for the next fiscal year shall be specifically noted.
3. The re-appropriation at the beginning of a fiscal year of funds committed under valid purchase orders of the County but unspent by September 30<sup>th</sup> of the prior fiscal year require a budget amendment from fund balance. These amendments are few in nature and will be made on a case by case basis. These budget amendments have no net effect on spending but simply change the accounting year for expenditures.

## V. Capital Improvement Policies

1. Capital improvement projects include major equipment, software purchases as well as construction and remodeling requiring extensive funding.
2. Each department is encouraged to update their capital projects plan for the next five years so the Budget Officer may consolidate these into a five-year Capital Improvement Plan. Departments in a common functional area should cooperate in planning for capital projects affecting the entire function of that particular area. Budgeting and allocation of funds for capital projects will be made on the basis of long-term planning.
3. Capital improvement projects may be paid from current revenues, cash reserves or bonds. Bonds or other forms of debt will normally be used for capital projects when appropriate.

## Financial Policies

4. The selection of furniture, fabrics, color choices and/or materials used in the construction/remodeling of Williamson County facilities will be made by the Williamson County Facilities Division subject only to the Williamson County Commissioner Court's authority to override or otherwise modify such selection decisions pursuant to the Williamson County Commissioners Court's facilities powers, as is conferred by the Constitution and the laws of the State of Texas. Every effort will be made to maintain a professional appearance and provide uniformity and standardization in Williamson County facilities. Funding, where applicable, for the above-mentioned facility enhancements may reside in the Williamson County Facilities departmental budget.
5. The selection of flooring, paint, lighting, HVAC and electrical facility enhancements in individual/personal offices will be made by the Williamson County Facilities Division subject only to the Williamson County Commissioner Court's authority to override or otherwise modify such selection decisions pursuant to the Williamson County Commissioners Court's facilities powers, as is conferred by the Constitution and the laws of the State of Texas. Every effort will be made to maintain a professional appearance and provide uniformity and standardization in these areas. Funding, where applicable, for the above-mentioned facility enhancements may reside in the Williamson County Facilities departmental budget. All facility changes / structural modifications must have the approval of the Facilities Department.
6. Life cycle replacements, defined as a capital improvement analyzed for life cycle efficiency with a scheduled end of life, will be evaluated for the following:
  - Expected life of the replacement equipment
  - Age of current equipment being replaced
  - Repair dollars spent YTD
  - Issues with current system/equipment
  - Cost / Benefit of replacement
  - Phase in Approach vs. All at Once Funding
  - Cost savings of replacement item
  - Recurring costs associated with replacement item
  - External resources required to support replacement item to include external agencies, maintenance contract agreements and/or internal departments

## VI. Personnel Policies

1. It is the priority of the Court to provide adequate and qualified staffing for offices and departments while ensuring efficiency. Requests for staff should be made only for new programs and/or upon demonstrated increases in service requirements that cannot be met with improved technology or changes in procedures.
2. Positions will only be recommended and approved when a verifiable need is demonstrated. Complete documentation to include any applicable and verifiable statistics, metrics, compliance requirements, job description, etc. should be provided at the time of the request.

## Financial Policies

3. The Court encourages and supports the allocation of funding to ensure the County's work force is properly trained. It is recommended that all department heads as well as elected officials additionally support reasonable continuing education requests.
4. The Court strives to ensure, where possible and practical, that employee compensation will be competitive with other similarly situated counties and/or local municipalities.
5. The Budget Office will maintain a budget on each position in an effort to identify "excess" funds available for the purpose of recruiting, re-classifications and re-organizations. Position control will be utilized on all salary line items with the exception of line item 001107, Temporary and Seasonal. Monies remaining in a salary line due to a position being vacant may not be used to increase a position's salary/rate of pay but may be used to pay out leave time when a position is vacated.
6. All newly created civilian (non-law enforcement) positions will be funded at the minimum of the pay grade.
7. All law enforcement positions on the L or the C chart will be funded at the bottom of the grade plus a one-step increase to account for the six-month bump as allowed by policy.
8. Re-classifications will be funded in accordance with current policy.
9. Merit funding (object code 001130) may only be used for merit performance/purpose in accordance with current policy. All merit funding (greater than \$1.00) remaining in salary line 001130 will roll forward each fiscal year. Merit funds, once allocated to a position, may not be moved back into the merit line, object code 001130. Merit funding/calculations are based on all filled/unfilled, full-time/part-time position-based slots. New positions are excluded from merit funding but allowed up to a 5% merit increase after 90 days.
10. Equipment/Supplies requested in the budget in conjunction with special teams/operations will not be funded from the general fund budget unless expressly authorized/approved by the Commissioners Court. Likewise, line item transfer requests for a similar purpose may be denied.

11. Recommended pay changes will be applied as follows:

MERIT will be applied to:

- a. Actual Salary as of the last pay period in March if a position is filled
- b. The budget on the position as of the last pay period in March if position is vacant
- c. Merit will not be funded on new positions

COLA will be applied to:

- a. Actual Salary as of the last pay period in March if a position is filled
- b. The budget on the position as of the last pay period in March if position is vacant
- c. COLA will be applied to new positions

Application of increases will occur in this order: Re-class, COLA and then merit

## Financial Policies

12. Regardless of funding source, the Commissioners Court has express authority to set all compensations/salaries for Williamson County positions.
13. Funding may be requested via the budget process for known “Succession Planning”. In the event an existing FTE submits a letter of intent to separate employment with Williamson County and funding is necessary to bring in a replacement prior to the departure of the existing FTE, funding may be available. Succession planning/funding applies as follows:
  - Applies to any position directly supervised by an elected official, appointed official, senior director or the commissioners’ court
  - Official letter of intent to depart/resign/retire must be received from/by the above
  - Maximum funding of 2 weeks (80 hours, five 8-hour days per week) for shadowing/training prior to current FTE departure
  - Maximum funding of 4 additional weeks (160 hours, five 8-hour days per week) to allow for accrual payouts (only if funding is not already available in the salary line due to attrition). Vacancy dollars will be applied first
  - Maximum total funding of 6 weeks’ pay (240 hours, five 8-hour days per week)
  - Funding will be based on the current rate of pay for the current FTE and will include fringe/benefits as applicable
  - Once a new hire is in place, he/she will move into the existing FTE slot while the current FTE will move into the succession slot
  - Succession funding/dollars may not be transferred for any other purpose
  - Internal candidates/promotions are not eligible for succession planning funding
14. Allowable overtime funding as approved by Commissioners Court includes the following:
  - Mobile Outreach
  - Facilities
  - EMS / Tobacco HUG
  - Emergency Management
  - HazMat/Fire Marshal
  - All Constable Offices
  - Sheriff’s Office
  - Corrections
  - 911 Communications
  - Juvenile Services
  - Unified Road System
  - WC Radio Communication System (RCS)

Merit monies will be applied to all OT if a) merit is funded/awarded by the court and b) if merit is not designated as a lump sum or one-time payment.

## VII. Fleet Policies

1. Vehicle and heavy equipment replacement funding will be allocated to each department when necessary in accordance with the Fleet Management Replacement Program. Vehicle and heavy equipment replacement recommendations will be reviewed for the following:

# Financial Policies

- a. Miles or hours as applicable
  - b. Maintenance
  - c. Type of Vehicle / Equipment Requested
  - d. Fuel Efficiency
  - e. Age of Vehicle
  - f. Vehicle / Equipment Utilization
2. Funding will only be recommended for the changing of logo/graphics as vehicles are replaced/retired unless graphics are worn/damaged beyond repair and are no longer visible.

## VIII. Uniform Policies

Uniform funding **may** be provided to serve a public purpose i.e. out in the field and for departments/individuals who a) require regular and recurring public contact b) require clear identification to the public or c) where a demonstrated need is created for distinct separation between staff and population i.e. deputy vs. inmate, detention officer vs. population, etc.

The following uniform criteria must be met:

1. The uniform item must be required daily wear by the elected official/department head.
2. A departmental uniform policy must be provided at the time funding is requested to include (but not limited to) quantity of uniforms provided, positions requiring a uniform item, itemization of uniform items and on-going replacement of such items.
3. Uniform items must not be easily converted to everyday wear i.e. jeans, caps, t-shirts (a patch/emblem/logo on the uniform item does not necessarily prevent it from being easily converted).
4. Footwear will only be funded if it is a specialty item required for health and safety i.e. boots for motor units.
5. Funding for outerwear such as jackets and protective gear will only be recommended if an employee's job duties must be performed outdoors on a regular basis and the employee's personal outerwear is not permitted.
6. Shotguns/Rifles will be funded for each deputy if funding is available. Personal glocks/handguns, as well as any associated add-ons to personal handguns, are to be funded/provided by the deputy.

Last Approved 10/13/20



# Financial Policies

## DEBT MANAGEMENT POLICY

**Goal:** To provide a debt management policy which recognizes the capital improvement needs of a growing County balanced by the taxpayer's ability to pay. The County will, always, manage its debt and financial position to maintain the highest credit ratings possible.

**Purpose:** The basic purpose of this policy is to provide a conceptual framework for the issuance and management of debt.

### Factors Important to the Issuance of Debt:

- Legal constraints on debt capacity and various financing alternatives.
- The urgency of the proposed capital improvement.
- Cost of delayed construction.
- Willingness and financial ability of the taxpayers to pay for the capital improvements.
- Proper balance between internal (pay as you go basis) and external (debt) financing based on prevailing interest rates, cash on hand and other market considerations.
- Reimbursement Resolutions should be utilized to limit the number of issues sold and frequency of sales in a 12 – 18-month period, minimizing costs. However, use of Reimbursement Resolutions should be based on General Fund balance goals and policy objectives.
- The financial condition of the County.
- The types, availability, and stability of revenues to be pledged for repayment of the debt.
- Type of debt to be issued.
- The nature and asset life of the projects to be financed.

### Debt Management Policies:

1. Capital improvements may be financed by debt to be repaid from available revenue sources pledgeable for same.
2. Cash surpluses, to the extent available and eligible for the purpose, should be used to finance scheduled capital improvements as outlined in the fund balance policy.
3. The County may issue debt for the purposes of constructing or acquiring capital improvements and for making major renovations to existing capital improvements.
4. All capital improvements financed through the issuance of debt will be financed for the lesser of useful life of the improvements or 30 years.
5. Operating expenses will not be incurred from dollars being paid by a debt issuance.
6. The County will not construct or acquire a public facility without including the operation and maintenance costs of the facility in the annual budget.
7. The County will ensure that an adequate system of internal control exists to provide reasonable assurance of compliance with appropriate laws, rules, regulations, and covenants associated with outstanding debt.
8. Revenue sources will only be pledged for debt when legally available. In situations where those revenues have previously been used for operation and maintenance expenses (general operating expenditures), they will only be pledged for debt when other sufficient revenue sources are available to replace those sources to meet operation and maintenance expenses (general operating expenditures).
9. The County will market its debt using competitive bid whenever feasible, cost effective and advantageous to do so. However, it is recognized that, in some situations, certain debt issues or market conditions dictate marketing the debt via negotiated sale.

## Financial Policies

10. The County will continually monitor its outstanding debt in relation to existing conditions in the debt market and will pay off or refund any outstanding debt when sufficient cost savings can be realized.
11. Credit enhancements will be used only where the anticipated present value savings of reduced interest expense exceeds the cost of the credit enhancement.
12. The County will attempt to issue debt that carries a fixed interest rate. However, certain circumstances may warrant the issuances of variable rate debt. In those instances, the County should attempt to stabilize the debt service payments using an appropriate stabilization arrangement.
13. The debt rate will not exceed 25% of the total tax rate.
14. The County Auditor's office shall establish a system of record keeping and reporting to meet the arbitrage rebate compliance requirements of the federal tax code. This process may be outsourced as needed. Additionally, general financial reporting and certification requirements embodied in bond covenants shall be monitored to ensure compliance with all debt covenants.
15. The Investment Committee will oversee the investments related to debt management.

**Policy Review:** This policy should be jointly reviewed by the Commissioners Court and the County Auditor's Office every three years, notwithstanding the fact that more frequent reviews may be performed as deemed necessary.

# Financial Policies

## INVESTMENT POLICY JANUARY 2020

### I. INVESTMENT AUTHORITY

In accordance with Section 116.112(a) of the Local Government Code and/or Title X, Chapter 2256, Section 2256.005 (f) and (g), the Williamson County Treasurer, under the direction of the Williamson County Commissioners' Court (the "Court"), may invest the County funds that are not immediately required to pay obligations of Williamson County (the "County"). The Treasurer shall act as the Investment Officer of the County. The Commissioners' Court may designate one or more county officers or employees as Investment Officers to assist the Treasurer in investment related duties.

Not less than annually, the Court shall adopt a written resolution stating that it has reviewed the Investment Policy and that the written instrument so adopted shall record any amendments made to the Investment Policy.

### II. SCOPE

This Investment Policy and Strategy applies to all County funds including General Revenue, Road and Bridge, Tobacco, Construction, Reserve funds, Debt Service funds and funds of the County Benefits Program. Additional non-county funds are listed in Section IX of this policy.

### III. INVESTMENT OBJECTIVES

#### 111.1 General Statement

Funds of the County will be invested in compliance with federal and state laws, this investment policy and written administrative procedures. The County will invest according to investment strategies for each group of funds as they are adopted by the Court's resolution.

#### 111.2 Safety and Maintenance of Liquidity

The County is concerned about the return of its principal; therefore, safety of principal is a primary objective in any investment transaction. The County's investment portfolio must be structured in conformance with an asset/liability management plan that provides for liquidity necessary to pay obligations as they become due.

#### 111.3 Diversification

It will be the policy of the County to diversify its portfolio to eliminate the risk of loss resulting from a concentration of assets in a specific maturity (save and except zero duration funds), a specific issuer or a specific class of investments. Investments of the County shall always be selected to provide stability of income and reasonable liquidity.

#### 111.4 Yield

The yield objective of the County is to earn the maximum return on its investments within policy guidelines imposed by safety and liquidity objectives, investment strategies for each group of funds as well as state and federal law governing investment of public funds. Investment performance will be measured by weighted average yield to maturity at cost.

# Financial Policies

## 111.5 Maturity

Portfolio maturities will be structured to meet the obligations of the County first and then to achieve the highest rate of return of interest. When the County has funds not required to meet current-year obligations, maturity restraints will be imposed upon the investment strategy for each group of funds. The maximum allowable stated maturity of any individual investment owned by the County is five (5) years.

## 111.6 Quality and Capability of Investment Management

It is the County's policy to provide training as required by the Public Funds Investment Act. Periodic training in investments policy and procedures for the County Investment Officer and members of the Investment Advisory Committee will be provided through courses and seminars offered by professional organizations and associations to ensure the quality and capability of county investment decisions. The County Investment Officer will be required to attend at least ten (10) hours of investment training each year provided through an independent source approved by the County Commissioners' Court or the Investment Advisory Committee. Investment Advisory Committee members shall also be required to attend at least 10 hours of investment training during each two-year, such that, on September 30 of each year, each such member shall have attended at least 10 hours of investment training during the immediately preceding 24-month period. Certification of training for the Investment Officer and the Investment Advisory Committee members will be presented for acceptance and entry into the official minutes of the Court.

## 111.7 Competitive Bidding

In order to achieve a fair market price in all its investment transactions, the County requires a competitive bidding process for all individual security purchases and sales except for transactions in money market mutual funds, local government investment pools and depository "sweep" products.

At least three bids or offers must be solicited for all other transactions involving individual securities. The County's Investment Advisor is also required to solicit at least three bids or offers when transacting trades on the County's behalf. In situations where the exact security being offered is not offered by other dealers, offers on the closest comparable investment may be used to establish a fair market price for the security.

## 111.8 Investment Advisors

The County may designate, with approval from the Court, a professional investment advisory firm, registered with the Securities and Exchange Commission under the 1940 Investment Advisors Act, as well as the State Securities Board to assist the County in the management of its funds. This Investment Advisor shall act solely in an advisory and administrative capacity within the guidelines of this policy. The County's relationship with the advisor shall be governed by a formal management contract between the two parties.

## IV. INVESTMENT OBJECTIVES

The overall investment objectives of the County shall be to:

- ✓ Match the suitability of investments to financial requirements.
- ✓ Achieve safety of principal.
- ✓ Maintain required liquidity.
- ✓ Diversify the portfolio by investment type, issuer, and maturity sector; and
- ✓ Seek the highest possible yield within policy and cash flow constraints.

# Financial Policies

## V. INVESTMENT RESPONSIBILITY AND CONTROL

### V.1 Investment Advisory Committee

The Investment Advisory Committee reviews investment policies and procedures, investment strategies, and investment performances. Members of the Committee include the County Judge, a County Commissioner, the Tax Assessor/Collector, and the County Auditor. The County Investment Officer will serve as an ex-officio member of the committee. Members should have demonstrated knowledge and expertise in the area of finance, investments, or cash management. The Chair of the Committee will be elected by the Committee and the meetings will be quarterly or more frequently if needed.

### V.2 Liability of Investment Officer

The County Investment Officer is not responsible for any loss of County funds through the failure or negligence of the depository. This policy does not release the Investment Officer, or any other person for a loss resulting from any act of official misconduct, or negligence, or for any misappropriation of such funds. The designated Investment Officers shall perform their duties in accordance with the adopted Investment Policy and internal procedures. Investment Officers acting in good faith and in accordance with these policies and procedures shall be relieved of personal liability.

### V.3 Audit

The Court will review the Investment Policy and Strategies annually and, at a minimum, will have an annual compliance audit of management controls on investments and adherence to established investment policies. The independent auditor will report the results of the audit to the Court after completion of the audit.

### V.4 Standard of Care

Investments shall be made with judgment and care, under prevailing circumstances, that a person of prudence, discretion, and intelligence would exercise in the management of the person's own affairs, not for speculation, but for investment, considering the probable safety of capital and the probable income to be derived. Investment of funds shall be governed by the following investment objectives, in order of priority: preservation and safety of principal; liquidity; and yield.

In determining whether the investment officer has exercised prudence with respect to an investment decision, the determination shall be made taking into consideration:

- ✓ the investment of all funds, or funds under the County's control, over which the Investment Officer had responsibility rather than a consideration as to the prudence of a single investment; and
- ✓ whether the investment decision was consistent with the written investment policy of the County.

### V.5 Investment Institution Defined

The County Investment Officer shall invest County funds with any or all the institutions or groups consistent with federal and state regulations and approved by the Court.

# Financial Policies

## V.6 Qualifications for Approval of Broker/Dealer

A written copy of the investment policy shall be presented to any person offering to engage in an investment transaction with the County. Broker/dealers shall sign an acknowledgement of receipt of policy. The qualified representative of the business organization seeking to sell an authorized investment, specifically public funds investment pools and discretionary investment management firms, shall execute a written instrument, provided by the County that the business organizations has:

- ✓ received and thoroughly reviewed the investment policy of the County; and
- ✓ acknowledged that the organization has implemented reasonable procedures and controls in an effort to preclude imprudent investment activities arising out of investment transactions conducted between the County and the organization.

The investment officer may not buy any investment instrument from an entity that has not delivered to the County the instrument signed by the qualified representative.

Along with the signed affidavit the business organization shall supply the County with the following:

- ✓ Completed Broker/Dealer questionnaire.
- ✓ Completed Anti-Collusion Agreement.
- ✓ Financial statements (to be provided annually).
- ✓ Delivery instructions.
- ✓ Financial Institutions Regulatory Authority (FINRA) Certification Proof.
- ✓ Texas State Securities Commission Registration Proof.

On an annual basis, the Investment Advisory Committee shall review, revise, and adopt a list of qualified brokers authorized to engage in investment transactions with the County.

If the County chooses to utilize the services of an Investment Advisor, the advisor shall be responsible for performing due diligence on the dealers with which it conducts investment transactions, shall present to the Investment Advisory Committee a list of approved broker dealers from which it obtains competitive offers and shall sign the required affidavit on behalf of these approved broker dealers.

## V.7 Standards of Operation

The County Investment Officer shall develop and maintain written administrative procedures for the operation of the investment program set by the Commissioners' Court of the County. The County Investment Officer shall determine the amount of cash available for payments by the County, invest the funds not required in the performance of that duty, and shall exercise good judgment and discretion to effectuate the policies herein set forth. The County Investment Officer shall be authorized to delegate to an employee(s) the authority to place orders for such investments and to perform all acts required to acquire, pay for, hold, sell, exchange, tender or collect investments. Such designated employee(s) must have achieved the same certifications and training hours as the County Investment Officer.

## V.8 Delivery vs. Payment

It will be the policy of the County that all investment securities shall be purchased using "Delivery vs. Payment" (DVP) method through the Federal Reserve System. By doing so, the County funds are not released until the County has received through the Federal Reserve wire, the securities purchased.



# Financial Policies

## V.9 Standard of Ethics

The designated Investment Officers shall act as custodians of the public trust avoiding any transaction, which might involve a conflict of interest, the appearance of a conflict of interest, or any activity, which might otherwise discourage public confidence. Investment Officers shall refrain from personal business activity that might conflict with proper execution of the investment program or might impair their ability to make impartial investment decisions. Additionally, all Investment Officers shall file with Williamson County and the Texas Ethics Commission, a statement disclosing any personal business relationship with any organization seeking to sell investments to the County; or, any relationship within the second degree of affinity or consanguinity to an individual seeking to sell investments to the County. For purposes of this subsection, an Investment Officer has a personal business relationship with a business organization if:

- ✓ the Investment Officer owns 10 percent or more of the voting stock or shares of the business organization or owns \$5,000 or more of the fair market value of the business organization;
- ✓ funds received by the Investment Officer from the business organization exceed 10 percent of the Investment Officer's gross income for the previous year; or
- ✓ the Investment Officer has acquired from the business organization during the previous year investments with a book value of \$2,500 or more for the personal account of the Investment Officer.

## V.10 Downgrade Provision for Investment Ratings

An Investment that requires a minimum rating does not qualify as an authorized investment during the period the investment does not have the minimum rating. The County shall take all prudent measures that are consistent with its Investment Policy to liquidate an investment that does not have the minimum rating. The County shall also monitor the credit ratings on securities that require minimum ratings. This may be accomplished through research, or with the assistance of broker dealers, banks, safekeeping agents or the County's investment advisor.

## VI. INVESTMENT REPORTING

### VI.1 Portfolio Market Valuation

All securities held in the County investment portfolio shall be priced at the current market value on a quarterly basis and reported as part of the Quarterly Investment Report. Regular mark-to-market pricing will ensure awareness of portfolio value and price volatility by County officials. Market values should be obtained from a reputable and independent source including but not limited to Bloomberg, the Wall Street Journal, and Interactive Data Corporation (I DC).

### VI.2 Quarterly Investment Report

Not less than quarterly, the investment officer shall prepare and submit to the County Investment Advisory Committee a written report of investment transactions for all funds for the preceding reporting period within a reasonable time after the end of the period. The report must:

1. describe in detail the investment position of the County on the date of the report;
2. be signed by the investment officer of the County;
3. contain a summary statement of each pooled fund group that states:
  - ✓ beginning market value for the reporting period;
  - ✓ additions and changes to the market value during the period; and;
  - ✓ ending market value for the period;



# Financial Policies

4. state the book value and market value of each separately invested asset at the beginning and the end of the reporting period by the type of asset and fund type invested.
5. state the maturity date of each separately invested asset that has a maturity date.
6. state the account or fund or pooled group fund in the County for which each individual investment was required; and
7. state compliance of the investment portfolio of the County as it relates to:
  - ✓ strategy expressed in the County's investment policy; and
  - ✓ relevant provisions of the chapter.

The independent auditor shall review reports annually with findings presented to the Court.

## VI.3 Notification of Investment Changes

It shall be the duty of the Investment Officer of the County to notify the Court of any significant changes in current investment methods and procedures prior to their implementation, regardless of whether they are authorized by this policy or not.

## VII. INVESTMENT COLLATERAL AND SAFEKEEPING

### VII.1 Collateralization Policy

Consistent with the requirement of State law, the County requires that all bank deposits to be federally insured or collateralized with authorized securities. Financial institutions serving as county depositories are required to sign a Depository Agreement with the County and the County's safekeeping agent. The safekeeping portion of the Agreement will define the County's rights to collateral in the event of default, bankruptcy, or closing and will establish a perfected security interest in compliance with federal and state regulations. In addition, repurchase agreements must be fully collateralized during the term of the agreement.

### VII.2 Allowable Collateral

Securities eligible as collateral are defined by the Public Funds Collateral Act, as amended, and include all securities permitted under the Public Funds Investment Act. Collateral adequacy shall be verified against monthly safekeeping reports. More frequent verification may be required during periods of high market volatility.

#### Certificates of Deposit

The market value of the principal portion of collateral pledged for certificates of deposit must at all times be *equal to or greater than* the par value of the certificate of deposit plus accrued interest, less the applicable level of FDIC insurance.

#### Repurchase Agreements

A repurchase agreement's collateral level must be maintained at or above 102% of the agreement's outstanding balance plus accrued interest.

### VII.3 Correcting Collateral Deficiencies

#### Certificates of Deposit

If the collateral pledged for a CD falls below the par value of the deposit, plus accrued interest less FDIC insurance, the Bank issuing the CD will be notified by the Investment Officers and will be required to pledge additional securities no later than the end of the next succeeding business day.

# Financial Policies

## Repurchase Agreements

If the value of the securities underlying a repurchase agreement falls below the margin maintenance levels specified above, the Investment Officers will request additional securities. If the repurchase agreement is scheduled to maturity within five business days and the amount is deemed to be immaterial, then the request is not necessary.

### VII.4 Collateral Substitution

Collateralized certificates of deposit and repurchase agreements often require substitution of collateral. Any broker, dealer or financial institution requesting substitution must contact the Investment Officers for approval and settlement. The only exception to this shall be in the case of a flexible repurchase agreement in which a third-party safekeeping agent is contractually responsible for maintaining collateral at the agreed-upon percentage. The substituted security's value will be calculated, and substitution approved if its value is equal to or greater than the required security level. Substitution is permitted, but should be limited, if possible, to minimize potential administrative problems and transfer expense. In the case of a flexible repurchase agreement, an independent third-party custodian shall be responsible for collateral substitution and maintaining proper securitization.

### VII.5 Safekeeping

All purchased securities shall be registered in the County's name and held in safekeeping at a third-party financial institution, or with the Federal Reserve Bank.

All certificates of deposit, insured by the FDIC, purchased outside the County Depository Bank shall be held in safekeeping by the County.

## VIII. INVESTMENT TYPES

### VIII.1 Authorized Investments

The County Investment Officers shall use any or all of the following authorized investment instruments consistent with Title X, Chapter 2256 of the Texas Government Code:

1. Obligations of the United States or its agencies and instrumentalities, including FHLB letters of credit.
2. Direct obligations of this state or its agencies and instrumentalities.
3. No-load money market mutual funds if the mutual fund:
  - ✓ is regulated by the SEC.
  - ✓ has a dollar-weighted average stated maturity of 60 days or less.
  - ✓ includes in its investment objectives the maintenance of a stable \$1.00 net asset value per each share.
  - ✓ is limited as to the amount invested per the requirements set forth in Chapter 2256, Government Code Section 2256.014; and
  - ✓ has supplied the County with a prospectus and other information required by the Securities Exchange Act of 1934 or the Investment Company Act of 1940.
4. Other obligations, the principal and interest of which are unconditionally guaranteed or insured by, or backed by the full faith and credit of, this state or the United States or their respective agencies or instrumentalities, including any obligation that is fully guaranteed or insured by the Federal Deposit Insurance Corporation (FDIC).

# Financial Policies

5. Obligations of states, agencies, counties, cities, and other political subdivisions of any state rated as to investment quality by a nationally recognized investment firm not less than A or its equivalent.
6. Certificates of deposit, if issued by a state or national bank located in this state and:
  - ✓ guaranteed or insured by the Federal Deposit Insurance Corporation or its successor; and
  - ✓ secured in any other manner and amount provided by law for deposits of the County.
7. A fully collateralized repurchase agreement if it:
  - ✓ has a defined termination date?
  - ✓ is secured by any combination of cash and obligations described by Section 2256.009 (a)(1) of the Public Funds Investment Act; and
  - ✓ requires the securities being purchased by the County to be pledged to the County, held in the county's name, and deposited at the time the investment is made with the County or with a third party selected and approved by the County; and
  - ✓ is placed through a primary government securities dealer, approved by the County, or a financial institution doing business in this state; and
  - ✓ is supported by a Master Repurchase Agreement executed by both parties.
8. Commercial paper is an authorized investment, limited to no more than 10% of the total portfolio per issuer at the time of purchase and no more than 30% total concentration of commercial paper, if the commercial paper:
  - ✓ has a stated maturity of 270 days or fewer from the date of its issuance: and
  - ✓ is rated not less than A-1 or P-1 or an equivalent rating by at least.
    1. two nationally recognized credit rating agencies; or
    2. one nationally recognized credit rating agency and is fully secured by an irrevocable letter of credit issued by a bank organized and existing under the laws of the United States or any state.
9. Eligible investment pools, as defined in the Public Funds Investment Act. Each pool requires a written resolution from the Court authorizing investment in the particular pool. The investment pool shall invest the funds it receives from entities in authorized investments permitted by the Public Funds Investment Act. The County by contract may delegate to an investment pool the authority to hold legal title as custodian of investments purchased with its local funds.
10. Interest bearing bank savings deposits issued by state and national banks or savings bank or a state or federal credit union (having their main or branch office in Texas) that are guaranteed or insured by the Federal Deposit Insurance Corporation or the National Credit Union Share Insurance Fund (or their successor organizations). Also included are collateralized interest-bearing savings deposits that have secured the uninsured portion of deposits with obligations of the U.S. Treasury and/or Federal agencies and instrumentalities.

## VIII.2 Prohibited Investments

The following securities are not eligible investments for Williamson County:

- ✓ Obligations whose payment represents the coupon payments on the outstanding principal balance of the underlying mortgage-backed security collateral and pays no principal.
- ✓ Obligations whose payment represents the principal payments on the outstanding principal balance of the underlying mortgage-backed security collateral and pays no interest.

# Financial Policies

- ✓ Collateralized mortgage obligations (CMO's) that have a stated maturity date of greater than 10 years.
- ✓ CMO's having a coupon rate determined by an index that adjusts opposite to changes in a market index ("Inverse Floater")

## IX. NON-COUNTY FUNDS

The following funds are designated as non-county because they are under the authority of a Williamson County official who chooses to invest the funds within the guidelines designated by the statutes of the State of Texas. These funds may not be considered funds that belong to the County but could be considered a liability for the County. All funds will be invested in compliance with the Public Funds Investment Act and the County's Investment Policy. An exception may be made when required by state law.

### IX.1 Tax Assessor/Collector

County funds are invested to enhance investment return for the County before the County receipts the funds. State of Texas funds in the custody of the Tax Assessor/Collector may be invested before remitting to the state or to the entity for whom the Tax Assessor/Collector is contracted to collect taxes.

### IX.2 County Clerk Registry Funds

County Clerk Registry Funds are received by court order from Commissioners' Court, County Court-at-Law, or County Courts. These funds must be deposited in the County depository and then invested according to the court orders. A court order is required from the County Courts and the County Courts-at-Law prior to disbursement of the funds.

### IX.3 District Attorney Forfeiture funds

District Attorney Forfeiture Funds are designated by a court of law and placed under the authority of the District Attorney. These funds must be deposited in the County depository and then may be invested until a District Court order is issued to release the funds.

### IX.4 District Clerk Registry Funds

District Clerk Registry Funds are received by court order from the District Courts. These funds must be deposited in the County depository and then invested according to the court orders. A court order is required from the District Courts prior to the disbursement of the funds.

### IX.5 County Treasurer's Adult Probation Funds

Funds designated as the "County Treasurer's Adult Probation" funds may be invested by the County Investment Officer upon an inter-governmental agreement with the Commissioners' Court and the Williamson County Community Supervision and Corrections Department. All funds invested will adhere to the policies and procedures as set forth in the County's investment policy.

### IX.6 Williamson County/Cities Health District Funds

The County Investment Officer upon an inter-governmental agreement approved by the Commissioners' Court may invest Williamson County/Cities Health District Funds. All funds invested will adhere to the policies and procedures as set forth in the County's investment policy.

### IX.7 Williamson County Benefits Funds

The County Investment Officer upon an inter-governmental agreement approved by the Commissioners' Court may invest Williamson County Benefit Funds. All funds invested will adhere to the policies and procedures as set forth in the County's investment policy.

# Financial Policies

## X. INVESTMENT FUND STRATEGIES

### PREFACE

It is the policy of Williamson County that, giving due regard to the safety and risk of investment, all available funds shall be invested in conformance with State and Federal Regulations, applicable Bond Resolution requirements, adopted Investment Policy and adopted Investment Strategy.

In accordance with the Public Funds Investment Act, the Counties investment strategies shall address the following priorities (in order of importance):

- ✓ Understanding the suitability of the investment to the financial requirements of the County,
- ✓ Preservation and safety of principal,
- ✓ Liquidity,
- ✓ Marketability of the investment prior to maturity,
- ✓ Diversification of the investment portfolio, and
- ✓ Yield.

Effective investment strategy development coordinates the primary objectives of the County's Investment Policy and cash management procedures to enhance interest earnings and reduce investment risk. Active cash management will increase the available "investment period" and subsequently interest earnings. Maturity selections shall be based on cash flow and market conditions to take advantage of various interest rate cycles. The County's portfolio shall be designed and managed in a manner responsive to the public trust and consistent with the Investment Policy.

Each major fund type has varying cash flow requirements and liquidity needs. Therefore, specific strategies shall be implemented considering the fund's unique requirements. The County's funds shall be analyzed and invested according to the following major fund types:

- Operating Funds
- Construction and Capital Improvement Funds
- Debt Service Funds
- Enterprise Funds
- Internal Service Funds

## XI. STRATEGIES

In order to minimize risk of loss due to interest rate fluctuations, investment maturities will not exceed the anticipated cash flow requirements of the funds. Investment guidelines by fund-type are as follows:

### A. Operating Funds

**Suitability** — Any investment eligible in the Investment Policy is suitable for the Operating Funds.

**Safety of Principal** — All Operating Funds shall be invested in high quality securities with no perceived default risk. Market price fluctuations will occur, but by managing the portfolio's weighted average maturity to less than 365 days and restricting the maximum allowable maturity to five (5) years, the price volatility of the overall portfolio will be minimized.

# Financial Policies

**Marketability** — Securities with active and efficient secondary markets are necessary in the event of an unanticipated cash requirement. Historical market “spreads” between the bid and offer prices of a particular security- type of less than a quarter of a percentage point shall define an efficient secondary market.

**Liquidity** — The Operating Fund requires the greatest short-term liquidity of any of the fund types. Short-term investment pools and money market mutual funds shall provide daily liquidity and may be utilized as a competitive yield alternative to fixed maturity investments.

**Diversification** — Investment maturities shall be staggered throughout the budget cycle to provide cash flow based on the anticipated operating needs of the County. Market cycle risk will be reduced by diversifying the appropriate maturity structure out along the maturity curve.

**Yield** — Attaining a competitive market yield for comparable security-types and portfolio restrictions is the desired objective. The 6-month Constant Maturity Treasury (CMT) bill shall be the minimum yield objective.

## B. Construction and Capital Improvement Funds

**Suitability** — Any investment eligible in the Investment Policy is suitable for Construction and Capital Improvement (CC&I) Funds.

**Safety of Principal** — All CC&I Funds shall be invested in high quality securities with no perceived default risk. Market price fluctuations will occur, but by managing the Construction and Capital Improvement Fund’s portfolio not to exceed the anticipated expenditure schedule, the market risk of the overall portfolio will be minimized.

**Marketability** — Securities with active and efficient secondary markets are necessary in the event of an unanticipated cash requirement. Historical market “spreads” between the bid and offer prices of a particular security- type of less than a quarter of a percentage point shall define an efficient secondary market.

**Liquidity** — County funds used for construction and capital improvement programs have reasonably predictable draw down schedules. Therefore, investment maturities shall generally follow the anticipated cash flow requirements. Investment pools and money market mutual funds shall provide readily available funds generally equal to at least one month’s anticipated cash flow needs, or a competitive yield alternative for short term fixed maturity investments. A singular repurchase agreement may be utilized if disbursements are allowed in the amount necessary to satisfy any expenditure request, this investment structure is commonly referred to as a flexible repurchase agreement.

**Diversification** — Market conditions and the arbitrage regulations influence the attractiveness of staggering the maturity of fixed rate investments for bond proceeds and other construction and capital improvement funds. With bond proceeds, if investment rates exceed the applicable arbitrage yield, the County is best served by locking in most investments. If the arbitrage yield cannot be exceeded, then concurrent market conditions will determine the attractiveness of diversifying maturities or investing in shorter and larger lumps. At no time shall the anticipated expenditure schedule be exceeded in an attempt to bolster yield with any County funds.



# Financial Policies

**Yield** — Achieving a positive spread to the applicable arbitrage yield is the desired objective for bond proceeds. Non-bond proceeds construction and capital project funds will seek to exceed the 6-month Constant Maturity Treasury average.

## C. Debt Service Funds

**Suitability** — Any investment eligible in the Investment Policy is suitable for the Debt Service Fund.

**Safety of Principal** — All Debt Service Funds shall be invested in high quality securities with no perceived default risk. Market price fluctuations will occur, but by managing the Debt Service Fund's portfolio not to exceed the debt service payment schedule, the market risk of the overall portfolio will be minimized.

**Marketability** — Securities with active and efficient secondary markets are not necessary as the event of an unanticipated cash requirement is not probable.

**Liquidity** — Debt service funds have predictable payment schedules. Therefore, investment maturities shall not exceed the anticipated cash flow requirements. Investment pools and money market mutual funds shall provide a competitive yield alternative for short term fixed maturity investments. A singular repurchase agreement may be utilized if disbursements are allowed in the amount necessary to satisfy any debt service payment; this investment structure is commonly referred to as a flexible repurchase agreement.

**Diversification** — Market conditions influence the attractiveness of fully extending maturity to the next "un-funded" payment date. Generally, if investment rates are trending down, the County is best served by locking in most investments. If interest rates are flat or trending up, then concurrent market conditions will determine the attractiveness of extending maturity or investing in shorter alternatives. At no time shall the debt service schedule be exceeded in an attempt to bolster yield.

**Yield** — Attaining a competitive market yield for comparable security types and portfolio restrictions is the desired objective. The 6-month Constant Maturity Treasury (CMT) bill shall be the minimum yield objective.

## D. Enterprise Funds

**Suitability** — Any investment eligible in the Investment Policy is suitable for the Enterprise Funds.

**Safety of Principal** — All Enterprise Funds shall be invested in high quality securities with no perceived default risk. Market price fluctuations will occur, but by managing the weighted average days to maturity for the Enterprise Fund portfolio to less than 365 days and restricting the maximum allowable maturity to two years, the price volatility of the overall portfolio will be minimized.

**Marketability** — Securities with active and efficient secondary markets are necessary in the event of an unanticipated cash requirement. Historical market "spreads" between the bid and offer prices of a particular security- type of less than a quarter of a percentage point shall define an efficient secondary market.



# Financial Policies

**Liquidity** — The Enterprise Fund requires short-term liquidity. Constant dollar investment pools and money market mutual funds shall provide daily liquidity and may be utilized as a competitive yield alternative to fixed maturity investments.

**Diversification** — Investment maturities shall be staggered throughout the budget cycle to provide cash flow based on the anticipated operating needs of the County. Market cycle risk will be reduced by diversifying the appropriate maturity structure out along the maturity curve.

**Yield** — Attaining a competitive market yield for comparable security-types and portfolio restrictions is the desired objective. The minimum yield objective shall be the 91-day Treasury bill average.

## E. Internal Service

**Suitability** — Any investment eligible in the Investment Policy is suitable for the Internal Service Funds.

**Safety of Principal** — All funds shall be invested in high quality securities with no perceived default risk. Market price fluctuations will occur, but by managing the weighted average days to maturity for the Internal Service Fund portfolio to less than 365 days and restricting the maximum allowable maturity to two years, the price volatility of the overall portfolio will be minimized.

**Marketability** — Securities with active and efficient secondary markets are necessary in the event of an unanticipated cash requirement. Historical market “spreads” between the bid and offer prices of a particular security- type of less than a quarter of a percentage point shall define an efficient secondary market.

**Liquidity** — The Internal Service Fund requires short-term liquidity. Constant Dollar investment pools and money market mutual funds shall provide daily liquidity and may be utilized as a competitive yield alternative to fixed maturity investments.

**Diversification** — Investment maturities shall be staggered throughout the budget cycle to provide cash flow based on the anticipated operating needs of the County. Market cycle risk will be reduced by diversifying the appropriate maturity structure out through two years.

**Yield** — Attaining a competitive market yield for comparable security-types and portfolio restrictions is the desired objective. The average 91-day Treasury bill yield shall be the minimum yield objective.

# BUDGET IN BRIEF BROCHURE

---



# Budget in Brief

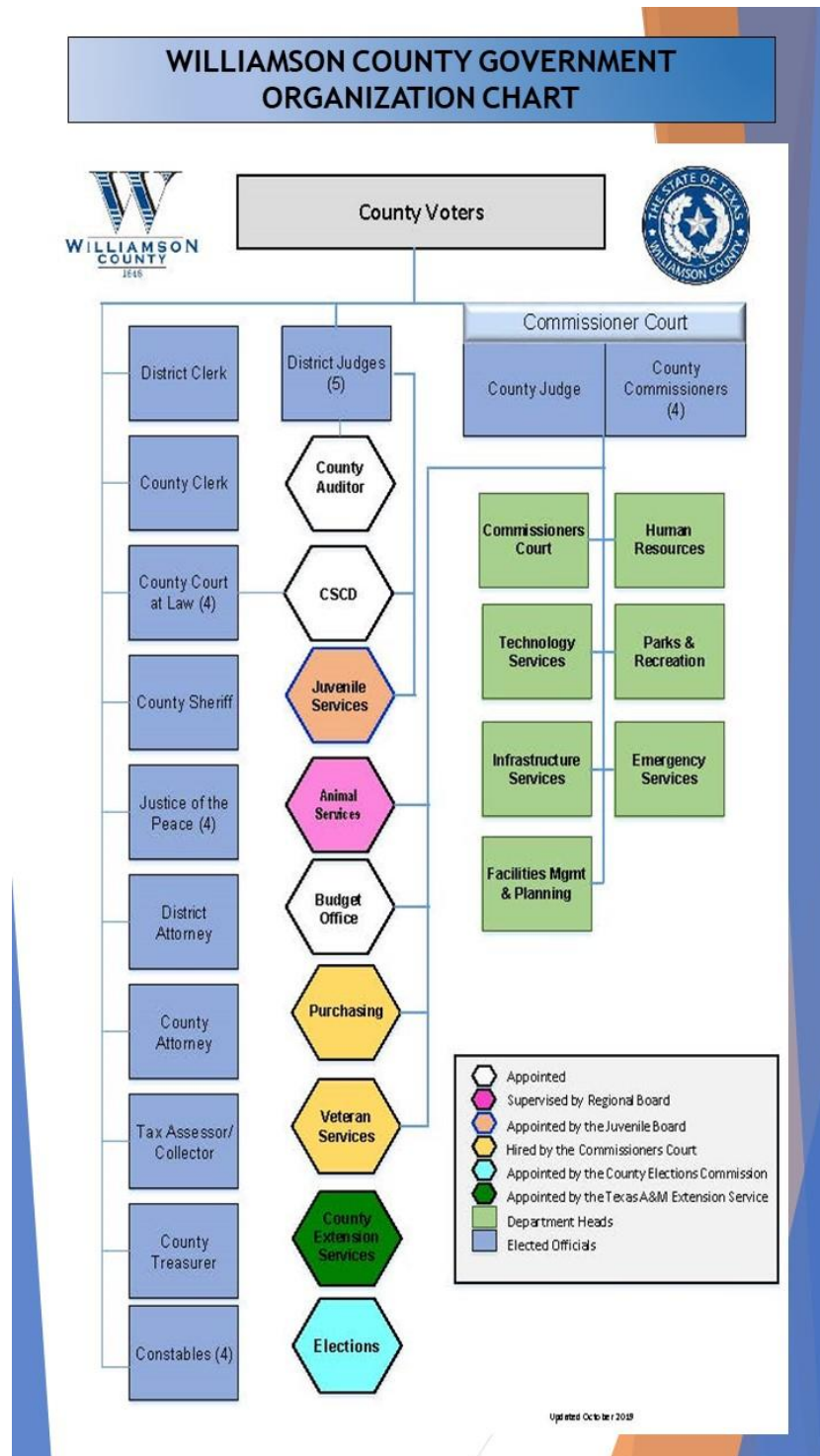


## Budget In Brief FY 2020 - 2021

### Working Together

This year we have experienced coming together and finding innovative solutions to complicated problems. We hope to carry that spirit into the next fiscal year.

# Budget in Brief



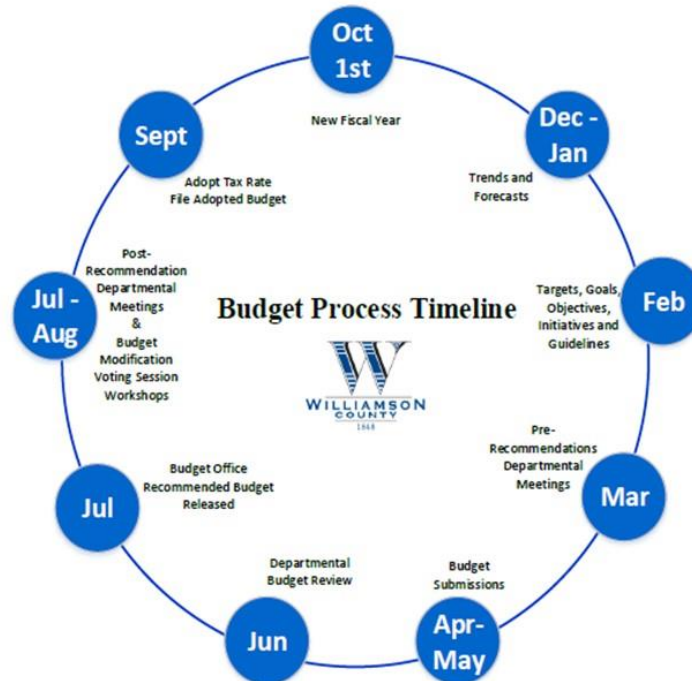
# Budget in Brief

## BUDGET PROCESS

The budget process begins each January kicking off meetings with the Commissioners Court where goals and priorities are determined, and direction is given to the Budget Office. In February, the Budget Office prepares the budget software tool and disburses instructions and timelines to all county departments.

Simultaneously, pre-budget meetings are offered to all departments to discuss upcoming budget requests/new programs. Soon after (April), departments begin entering their requests. The months of May and June are set aside by the Budget Office to work on budget recommendations and, by mid-July, budget recommendations are available for viewing.

Post budget recommendation hearings take place in July. Budget Modification Voting Sessions (action taken by the Court to add or delete items) take place in mid-August while budget adoption typically occurs the last Tuesday of that same month. The adopted budget is filed in the County Clerk's Office by September 30<sup>th</sup> each year.



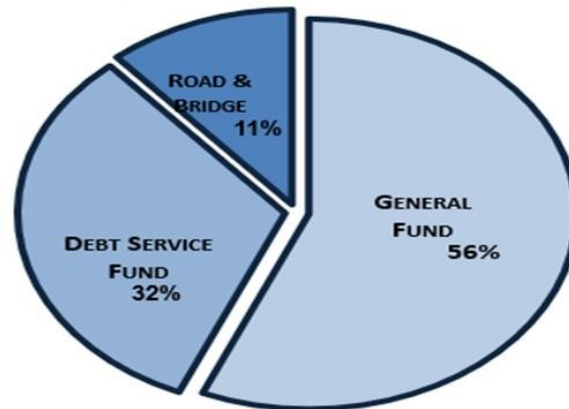


# Budget in Brief

## FY21 BUDGET OVERVIEW

### Williamson County FY 21 Budget Summary by Fund

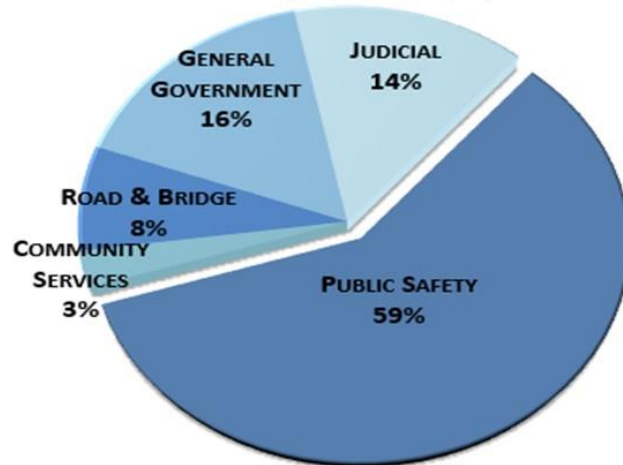
Adopted Budget Total: \$394,690,356



<b>FY 21 Adopted Budget Total</b>	<b>\$ 394,690,356</b>
General Fund	\$ 222,981,680
Debt Service Fund	\$ 126,845,915
Road & Bridge Fund	\$ 44,862,761

### FY 21 Adopted Employee Summary by Function

Williamson County Full-Time Employees Total

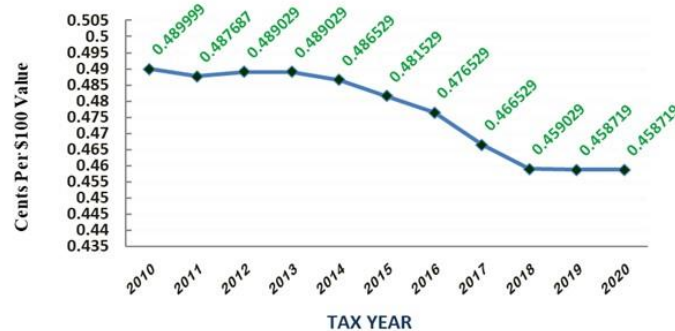


<b>Number of Employees by Function Total 1785</b>	
Community Services	48
General Government	289
Judicial	258
Public Safety	1053
Road & Bridge Fund	137

# Budget in Brief

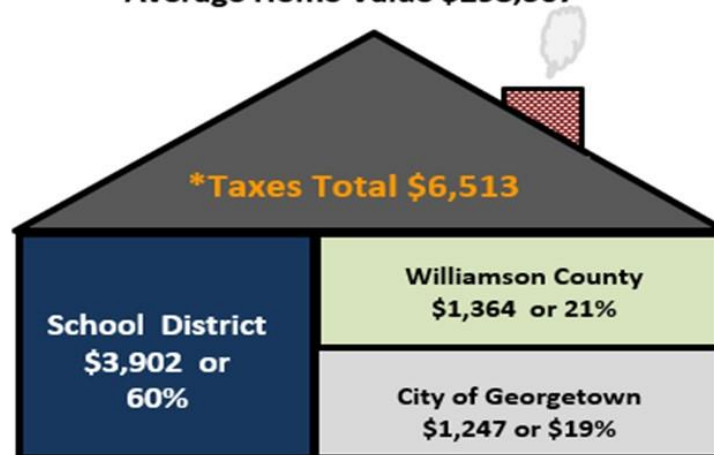
## PROPERTY TAX ANALYSIS

### WILLIAMSON COUNTY TAX RATE HISTORY



*\* This chart reflects the actual adopted combined tax rates for the General Fund, Road & Bridge Fund and Debt Service Fund based on that calendar year.*

### Total 2020 Taxes on a Williamson County Average Home Value \$298,507



*\* Includes local and mandatory homestead exemptions.*

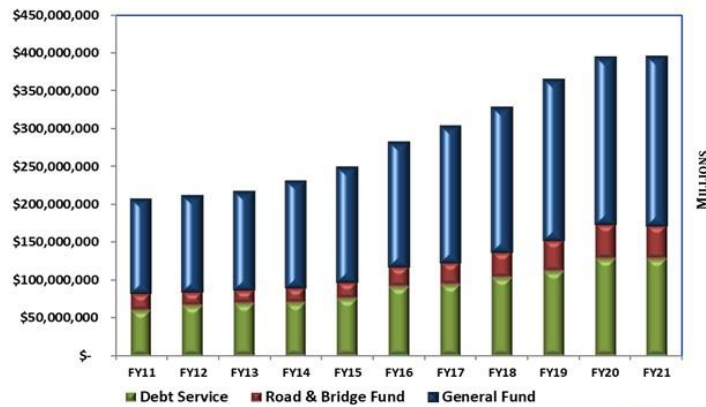
- County taxes for 2020 on the county average home of \$298,507 are \$1,364 based on the adopted tax rate of \$0.458719 per \$100 of taxable value.
- Changes in an individual taxpayer's county taxes are dependent upon the specific change in property valuations and tax rates.
- The above diagram is presented for comparison purposes. Taxes listed above are not all inclusive, as taxable entities vary based on the location of the home within the county.



# Budget in Brief

## EXPENDITURE ANALYSIS

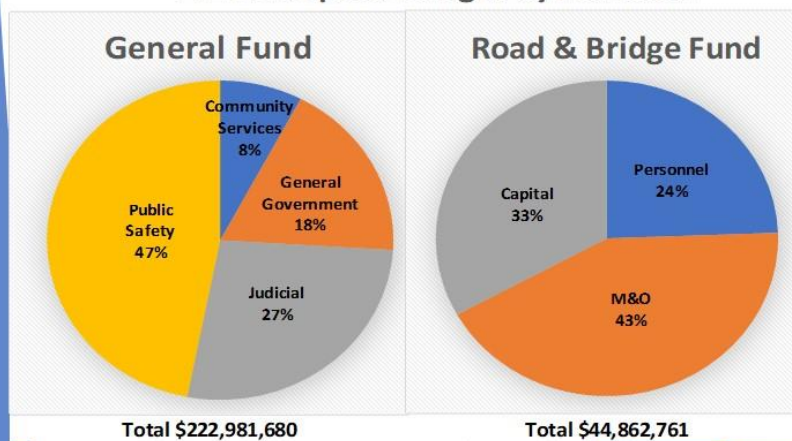
WILLIAMSON COUNTY BUDGET HISTORY  
INCLUDES GENERAL FUND, ROAD & BRIDGE, AND DEBT SERVICE



### FY 21 Budget - Total Comparative Expenditures

FUNCTION	FY2019 ACTUALS	FY2020 ESTIMATE	FY2021 ADOPTED
<b>GENERAL FUND</b>	<b>\$ 196,945,179</b>	<b>\$ 195,175,303</b>	<b>\$ 222,981,680</b>
Community Services	15,440,869	12,060,137	17,188,846
General Government	33,381,347	32,606,195	40,756,053
Judicial	47,981,885	48,475,135	60,380,869
Public Safety	100,141,078	102,033,836	104,655,912
<b>ROAD &amp; BRIDGE FUND</b>	<b>\$ 33,179,452</b>	<b>\$ 35,830,359</b>	<b>\$ 44,862,761</b>
Personnel	9,301,187	10,712,026	10,962,875
M&O	13,209,605	15,537,514	19,081,680
Capital	10,668,660	9,580,819	14,818,206
<b>DEBT SERVICE FUND</b>	<b>\$ 111,085,961</b>	<b>\$ 145,057,733</b>	<b>\$ 126,845,915</b>

### FY21 Adopted Budget by Function



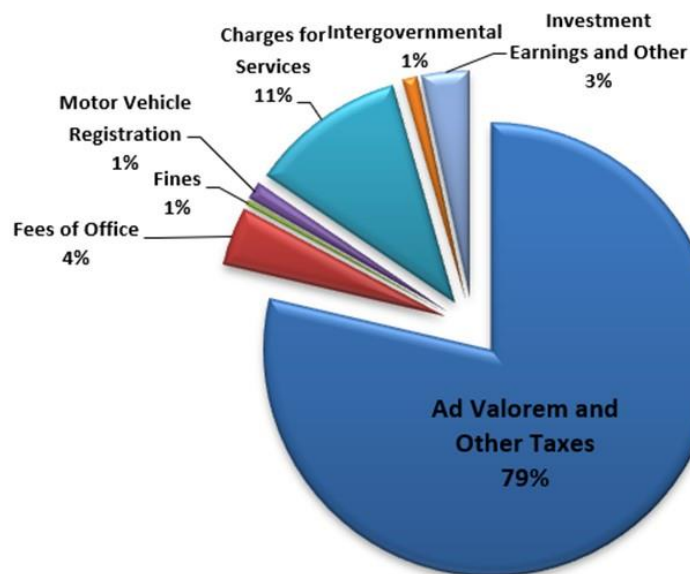
# Budget in Brief

## REVENUE ANALYSIS

### FY 2021 Budget - Total Comparative Revenues

Function	FY19 Actuals	FY20 Estimates	FY21 Budget
Ad Valorem and Other Taxes	\$ 295,908,290	\$ 319,389,217	\$ 330,924,352
Fees of Office	\$ 19,923,115	\$ 19,008,705	\$ 17,682,277
Fines	\$ 3,268,800	\$ 2,254,863	\$ 1,605,480
Motor Vehicle Registration	\$ 5,412,380	\$ 5,230,690	\$ 5,360,000
Charges for Services	\$ 41,707,110	\$ 44,698,988	\$ 46,645,129
Intergovernmental	\$ 6,542,537	\$ 5,820,149	\$ 4,508,579
Investment Earnings and Other	\$ 15,325,924	\$ 30,955,258	\$ 14,026,638
Bond Proceeds	\$ 6,180,065	\$ 12,178,480	\$ -
<b>TOTAL:</b>	<b>\$ 394,268,221</b>	<b>\$439,536,350</b>	<b>\$ 420,752,455</b>

### FY 21 Budget - Function Breakdown



*\*The FY20 Estimates are reported as of October 19, 2020 and include all funds.*

# Budget in Brief

## COUNTY STATISTICS

County Elected Officials	29
County Employees	1785
Organized School Districts	16
Incorporated Municipalities	17
Area in Square Miles	1,135.7
1950 Census	38,853
2000 Census	249,967
2010 Census	422,679
2020 TX Demographic Center Est.	589,914

**W**illiamson County is the 12th most populated county in Texas. As Texas is the second most populous state in the United States with an added 15.3% increase since the 2010 census.

	Comparative Unemployment Rate*	Median Household Income
Williamson County	7.0%	\$83,679
State of Texas	8.6%	\$59,570
United States	10.2%	\$60,293

*\*Seasonally adjusted, annual /YTD averages; Sources: Bureau of Labor Statistics & US Census Bureau*

Additional budget information may be found at  
[www.wilco.org/ Budget](http://www.wilco.org/Budget)

Ashlie Koenig, Budget Officer  
Williamson County, Texas  
P: 512-943-1551

## WILLIAMSON COUNTY COMMISSIONERS COURT

Bill Gravel, Jr.	County Judge
Terry Cook	Commissioner Precinct 1
Cynthia Long	Commissioner Precinct 2
Valerie Covey	Commissioner Precinct 3
Russ Boles	Commissioner Precinct 4

# STRATEGIC PLAN

---

## WILLIAMSON COUNTY, TEXAS



# Strategic Plan

## STRATEGIC PLAN

### Plan Overview

A strategic plan provides guidance to an organization by establishing where they are now, where they want to be, how to get there, and if they have arrived. A strategic plan identifies the mission and vision of the organization – why they exist – and establishes values that the organization will hold to as it moves forward.

Williamson County's government is a large, complex organization with many moving parts. The Commissioners' Court steers this organization through the budget process, setting policy and demonstrating leadership in a number of other ways. The Williamson County Internal Assessment and Strategic Plan (Strategic Plan) is one such example of proactive leadership.

The Strategic Plan is a comprehensive compilation of the County's goals and values. The process of the plan (described in greater detail below) included interviews with all elected officials and department heads, collecting their individual goals, priorities, and mission. Compiled, sorted, and analyzed, the goals provide a blueprint for the long and short-term development of the County.

Throughout the process certain values continued to rise to the surface, including, *fiscal conservatism, professionalism, efficiency, and modernization*. Priorities for the County include providing better public service by upgrading and utilizing information technologies and ensuring County facilities are right-sized. Other important issues included streamlining County government, supporting County employees, and customer service.

The goals identified in the plan will be achieved through an application of one or a combination of the values as they are not mutually exclusive. For example, meeting financial goals can be achieved by efficient, highly trained staff, which can be a result of the application of information technologies. This comprehensive approach was applied throughout the plan.

The strategic plan is an important tool for the current leadership of Williamson County. The plan should also be tool for future County leadership. As a snapshot or baseline of where the County is now, future leadership will be able to refer to the goals established in 2010 and see if they have been achieved and, if not, why? The strategic plan is a "living" document, it is not written in stone, but meant to be constantly revisited, amended and updated; a well-used tool to move the County to where it wants it to be.

### Plan Process

The planning process began in early summer of 2009. Staff from the Lower Colorado River Authority met with the Commissioners Court and County staff to begin discussing the idea of developing a strategic plan and the process involved. Once the decision was made to move forward, LCRA staff began working with the County.

### Interviews

The first step in the plan was interviewing elected and appointed officials from across the County. Nearly every elected official ranging from Justices of the Peace, Constables, Commissioners, etc. were interviewed. These interviews were an effort to understand the needs of each of these officials to carry out their duties. Because of the disparate nature of County government and the range of services it provides, this was a critical step to understand the overall picture.



# Strategic Plan

Appendix A contains the interview questions as well as the notes from the interview process. An overarching theme from the interviews was the desire to increase efficiency at all levels of County government. County officials understand the limited resources and are committed to maintaining taxes as low as possible. They see many opportunities for serving the growing needs of the County through new technology, software, and other tools that will allow for more service, more efficiently.

Many elected officials and department heads currently work under a strategic plan developed for their departments. These individual departments will be incorporated into this overall strategic plan. The goals and objectives identified in this plan are based on these interviews and reflect the concerns and opportunities identified by the elected and appointed County leadership.

## Commissioners Review

Once the interviews were completed, LCRA staff consolidated the raw notes into the following categories:

- Technology
- Planning
- Human Resources
- Policy and Development

These categories covered the range of issues identified in the interview process. Objectives were identified within these topics based on common issues identified by officials. Each County Commissioner took one or more of the topics for more specific review and discussion. Based on this review and discussion a final list of objectives was identified for the plan.

## Plan Adoption and Implementation

Once the final list of objectives was identified, LCRA staff created the Implementation Guide for the plan that lays out the detailed actions required to make the plan a success. The Implementation Guide provides a clear process for achieving the goals of the County. Commissioners Court is responsible for using the plan in its budgeting process and to encourage other elected officials to do so as well. Because the plan includes input from across County leadership it provides a clear direction that should be supported across the board. The plan will allow Williamson County to continue providing the best services to and facilities for its citizens while maintaining the fiscal conservatism the residents of the County value.

## Implementation Guide

### 1. Technology

*Vision: To provide superior and low-cost County services through the use of information technology systems.*

From every level of Williamson County government, the call to modernize internal and external services was echoed. Modernization typically meant integrating and/or upgrading information technology systems into departmental processes to increase staff efficiency, provide greater user (citizen) access to records or documents, speed payment of fines, eliminate redundant data entry and develop a consistent platform for sharing data and documents between departments. Concerns regarding upgrading or purchasing new technologies include proprietary issues, potential expansion, and a sound business case for the expense of the technology and training.

# Strategic Plan

## Goal 1.1: Incorporate a County-wide program to continually implement and upgrade public safety technology.

A public safety technology program is comprehensive approach to updating and upgrading many of the county's public safety functions to state-of-the-art information technologies, thereby increasing efficiency and function. This project includes a Computer Aided Dispatch, law enforcement records management, and others public safety services. Once Phase I is implemented, the County should continue to upgrade and update all public safety technology.

## Goal 1.2: Ensure that all Information Technology and software is consistent and compatible between County departments.

Any large organization deals with software incompatibility and upgrades and licensing issues. The need to monitor, inventory, and plan the County's systems to ensure that platforms across the organization are compatible is a constant effort. For the County, one priority is to ensure that all relevant offices have and use Odyssey.

## Goal 1.3: Upgrade and develop internet services to provide better access to county functions for citizens.

This is an ambitious goal that covers multiple functions of the county. For law enforcement it means enabling citizens to pay fines, submit documents, sign-up for jury duty, access information and records regarding tickets and other infractions all online. It means a reduction in the amount of data entry required of the courts and clerks and streamlining record management.

## Technology

### Goal 1.1: Incorporate a County-wide program to continually implement and upgrade public safety technology.

Objective		Action		Priority	FY Start	FY Completion	Person/committee Responsible	Financing Method
1.11	Increase the efficiency, speed, and security of service by public safety departments	1.11.1	Phase I developed: Computer Aided Dispatch, Automatic Vehicle location, Records Management, and Civil Process.	M	2010	2012	PSTP Committee/ITS	County/ C.O.
		1.11.2	Concurrent with Phase 1, Construct Emergency Services Operations Center for 911 and other departments	M	2010	2012	PSTP Committee/ITS/ Infrastructure	
		1.11.3	Phase II: Evaluate and upgrade components of next phase	M	2011	2013	PSTP Committee/ITS	

### Goal 1.2: Ensure that all Information Technology and software is consistent and compatible between County departments.

Objective		Action		Priority	FY Start	FY Completion	Person/Committee Responsible	Financing Method
1.21	All Civil and Criminal Courts utilize the same case management software: <b>Odyssey</b> .	1.21.1	Work with J.P. #1-3 to determine issues and needs re: implementation of Odyssey software.	N	2010	2011	Courts/ITS/JP #1-3	County
		1.21.2	Convert J.P. 4 to Odyssey	N	2011	2012	Courts/ ITS/JP#4	
1.22	All courts and Co. departments will scan and digitize documents for records management.	1.22.1	Identify which courts and departments are not scanning and digitizing their documents.	N	2011	2013	Courts/ITS	County
		1.22.2	Ensure all courts and departments have the soft- and hardware to digitize documents at the point of entry (see internet access to public).	N	2011	2013	Courts/ITS	
		1.22.3	Implement Electronic Filing	N	2011	2013	Courts/ITS/Clerks	



# Strategic Plan

Objective		Action		Priority	FY Start	FY Completion	Person/Committee Responsible	Financing Method
1.23	Implement a case management system for Juvenile Services.	1.23.1	Identify, select, and implement a case management system for Juvenile Services	D	2012	2014	Juvenile Services/ITS	County
1.24	Utilize software to increase efficiency and transparency of County's financial actions.	1.24.1	Utilize accounting software to post County accounts payable -on the World Wide Web.	N	2012	2014	Treasurer	County
		1.24.2	Upgrade accounting system to newer version	M	2012	2013	ITS	
1.25	Implement Electronic Payment	1.25.1	Work with IT and banks to implement program.	M	2010	2011	County Treasurer/ County Auditor & ITS	County

## Goal 1.3: Upgrade and develop internet services to provide better access to county functions for citizens.

Objective		Action		Priority	FY Start	FY Completion	Person/Committee Responsible	Financing Method
1.31	Implement system for citizens to pay fines and fees online in all precincts	1.31.1	Currently, most J.P.s provide this service. Identify J.P.s not doing so and reasons why.	D	2010	2012	Court/ITS/J.P. s	County
		1.31.2	Address issues and work with J.P.s for ubiquitous use of system	D	2010	2013	Court/ITS	
1.32	Upgrade and develop system to enable citizens to sign up for jury duty on-line.	1.32.1	District Clerk to purchase new software package and implement on-line jury portal.	D	2010	2011	District Clerk	County/2011 Budget
1.33	Utilize improved technology to better community with County residents.	1.33.1	Use video streaming to enhance communications	D	2011	On-Going	County Information Officer	County

Notes: M=Mandatory; N=Necessary; and D=Desirable. "n/a" stands for "not available"; "NC" means "No Cost".; and County refers to the County General Fund

## 2. Planning

*Vision: To develop departmental strategic and work plans to guide departments and work groups in helping to meet the overall goals and objectives of Williamson County.*

As Williamson County continues to grow and develop, proactive planning is important to ensure that departments and works groups are working towards similar goals and objectives. The planning process can help County leaders in preparing for the implementation of infrastructure, parks, economic development, medical facilities, and other services. Therefore, County departments working in conjunction with one another will, in general, help leaders maintain and/or improve the overall quality of life in Williamson County.

The County has adopted Master Transportation and Parks plans. In addition, the Emergency Management Services (EMS) and Purchasing departments have also developed strategic plans. These documents are examples of departmental strategic plans which are living documents, utilized to guide the long-term growth of the county and ensure that County goals are obtained. Each plan should ideally feed into the overall goals and objects of the County. This type of planning and preparedness will support the County's efforts in transparency and efficiency.

# Strategic Plan

## Goal 2.1: Develop and institute strategic and work plans in County departments and work groups.

Developing strategic and works plans will ensure that all County departments are striving to meet goals and objects in conjunction with the overall mission of the County. In this effort, each department should work to develop an annual work plan outlining the projects that coincide with overarching goals of Williamson County.

## Goal 2.2: Create a short- and long-range Facilities Plan to provide detailed guidance for the development and expansion of the County's facilities.

The Facilities Plan will provide a detailed road map to help guide a current and future county leadership plan, acquire and build facilities to meet the needs of its citizens which include facilities that are 1) accessible and convenient to the general public; 2) safe and efficient for the employees of the county; 3) sustainable, energy efficient; with low O&M costs and 4) as necessary and feasible enhance customer service by aligning departments in each precinct close to one another.

## Goal 2.3: Implement and update strategic plans adopted by the County.

The strategic planning process is ongoing and continual. Each department should update any work or strategic plans to ensure that goals are obtainable and in conjunction with overarching County goals. Any plans adopted or accepted by the County should be reviewed and updated to ensure that the work plan falls within the scope of current objectives of Williamson County leaders.

### Planning Implementation Guide

## Goal 2.1: Develop and institute strategic and work plans in County departments and work groups.

Objective		Action		Priority	FY Start	FY Completion	Person/Committee Responsible	Financing Method
2.11	Encourage groups to complete a departmental strategic or work plan.	2.11.1	Conduct needs assessment for each department	D	2011	2011		n/a
		2.11.2	Identify departments with the need for a strategic plan.	D	2011	2011		
		2.11.3	Facilitate a planning work session to outline departmental goals and objectives.	D	2011	2012		
2.12	Ensure that plans are consistent with County-wide efforts	2.12.1	Provide departments with County-wide goals and objectives annually.	D	2011	On-Going		
		2.12.2	Update strategic and work plans on an annual basis.	D	2011	On-Going		

## Goal 2.2: Create a short- and long-range Facilities Plan to provide detailed guidance for the development and expansion of the County's facilities.

Objective		Action		Priority	FY Start	FY Completion	Person/Committee Responsible	Financing Method
2.21	<b>Facilities Plan:</b> County requires clear, written plan for developing facilities	2.21.1	Update/fact check existing GIS inventory of facilities	D	2011	2011	Senior Director of Infrastructure	n/a
		2.21.2	Update/fact check existing GIS inventory of County land holdings.	D	2011	2011	Senior Director of Infrastructure	
		2.21.3	Conduct needs assessment for each department	D	2011	2012	Senior Director of Infrastructure	
		2.21.4	Determine best combination of departments, which should logically be housed together.	D	2011	2012	Senior Director of Infrastructure	
		2.21.5	Develop short- and long-range detailed plan for facilities	D	2011	2012	Senior Director of Infrastructure	
		2.21.6	Update on an annual basis.	D	2012	On-going	Senior Director of Infrastructure	

# Strategic Plan

## Goal 2.3: Implement and update strategic plans adopted by the County.

Objective	Solution/Action	Priority	FY Start	FY Completion	Person/Committee Responsible	Financing Method
2.31 Plan, build, maintain and operate a road network with a high LOS.	2.3.1 Implement Thoroughfare Plan	N	In-progress	Long-term	Court/Staff	Infrastructure/ Bonds/ COs
2.32 Plan, build, maintain and operate a parks system with a high LOS.	2.32.1 Implement Parks Plan	N	In-progress	Long-term	Court/Staff	P&R/ Bonds CO
2.33 Develop a Disaster Recovery Plan to guide the resumption of county activities in case of emergency.	2.33.1 Business Resumption and Recovery Plan	N	2011	2013	Court/ Staff/ Consultant	County

Notes:

M=Mandatory; N=Necessary; and D=Desirable.

"n/a" stands for "not available"; "NC" means "No Cost"; and County refers to the County General Fund

## 3. Human Resources

*Vision: Williamson County provides for cost-effective, efficient, and timely services through a knowledgeable, well-trained, professional staff.*

Williamson County employees are the face of the county government. The services they provide to the public translate directly to how the public views county government. The category, Human Resources, incorporates all activities related to the recruitment, hiring, duties, policies, safety, and organization.

There are three primary concerns derived from the interviews 1) Do employee job descriptions correctly match their current duties and, if so, are they being paid a fair or market rate for those duties? 2) Are staffing levels adequate to address population growth and other changes? And 3) Does the organizational structure of County departments provide for the most efficient, cost effective deployment of labor?

### Goal 3.1: Provide exceptional services to the public by retaining well-trained, committed employees.

The County HR Department is currently working on an internal assessment of job descriptions and salary compensation. This project will be complete to guide the 2012 budget process.

### Goal 3.2: Develop an efficient, low-cost process for hiring and recruiting talented, skilled employees.

Many counties and large organizations are moving towards web-based hiring and recruiting. By doing so, the county reduces paperwork, increases access to a broader talent pool and streamlines the hiring process.

### Goal 3.3: Ensure County departmental organization structure is cost-effective and efficient.

Ensuring departmental organizational structure is efficient, is a priority for the Commissioners Court. Objectives include reducing the number of direct reports to the judge, ensuring departmental metrics are being met, and developing departments that specialize in specific county functions.

# Strategic Plan

## Human Resources

### Goal 3.1: Provide exceptional services to the public by retaining well-trained, committed employees.

Objective		Action		Priority	FY Start	FY Completion	Person/Committee Responsible	Financing Method
3.11	Make necessary compensation adjustments	3.11.1	Provide the court recommendations for compensation adjustments based on variances in the job descriptions in time for consideration in 2012 budget	N	2011	2011	Human Resources	
3.12	Enhance employee access to HR information online through County intranet	3.12.1	Upgrade/redesign the HR space on the county's intranet site to provide employees information on Total Compensation, Wellness Reports, and other information.	D	2010	2011	Human Resources	C.O. / Bond
3.13	Ensure all employees utilize leadership and training opportunities	3.13.1	Implement leadership training for all employees	D	2011	2011	Human Resources	
3.14	Utilize Oracle and other software to create efficiencies in HR	3.14.1	Utilize Oracle Compensation Workbench Module to incorporate merit awards and cost-of-living changes in compensation	D	2012	2015	Human Resources / ITS	County

### Goal 3.2: Develop an efficient, low-cost process for hiring and recruiting talented, skilled employees.

Objective		Action		Priority	FY Start	FY Completion	Person/Committee Responsible	Financing Method
3.21	Implement an on-line hiring application	3.21.1	Utilize on-line hiring tool to provide other counties with information regarding job descriptions	N	2010	on-going	Human Resources	HR Budget
3.22	Identify recruitment opportunities to seek talented and qualified applicants.	3.22.1	Identify pools of talented and qualified applicants for each job description.	N	2010	on-going	Human Resources	HR Budget
		3.22.2	Develop a strategy for recruiting identified talent.	N	2010	on-going	Human Resources	HR Budget

### Goal 3.3: Ensure County departmental organization structure is cost-effective and efficient.

Objective		Action		Priority	FY Start	FY Completion	Person/Committee Responsible	Financing Method
3.31	Establish internal training programs to develop needed expertise within departments.	3.31.1	Train staff in URS for internal GIS project and database management	D	2010	2012	URS	N/A
		3.31.2	Develop training opportunities to ensure job retention, competency, and professional development	D	2010	2012	URS	N/A
3.32	Ensure employees understand expectations and requirements of job titles.	3.32.1	Annually update and review policies, procedures, and employee guides/ manuals to ensure staff meets job expectations and requirements.	N	2011	On-Going		
		3.32.2	Based on updated policies and procedures, develop, or update departmental metrics (to ensure job performance).	N	2011	2012		
3.33	As needed, adjust the County organizational chart to ensure efficient reporting and workflow.	3.33.1	Reduce the number of direct reports to the judge (as needed).	D	2012	2012	HR and Judge	N/A
		3.33.2	Develop departments that specialize in specific county functions.	D	2012	2012	HR and Judge	N/A

Notes:

M=Mandatory; N=Necessary; and D=Desirable.

"n/a" stands for "not available"; "NC" means "No Cost"; and County refers to the County General Fund

# Strategic Plan

## 4. Policy and Development

*Vision: Williamson County's policies and development plans ensure the greatest amount of efficiency, transparency, and accountability within each department of the county.*

The category *Policy and Development* contains objectives that aim to meet county goals through changes to or adoption of new policy and development changes. This category captures objectives that do not easily fit in the other four categories but do forward policy objectives for the County including: 1) Transparency; 2) Fiscal Conservatism; and 3) Customer Service.

The use of the term *transparency* refers to the ability of the public to access information held by the County. One long-term objective that would enhance transparency is posting all county payments on the World Wide Web. This would enable taxpayers' greater access to county information on expenditures. This is already being done on the state level and very well may be mandated for other levels of government in the near future.

### **Goal 4.1: Adopt procedures to enhance customer service, transparency, and efficiency of county functions.**

An excellent customer service is a goal for the County. Many citizens interact with the County via phones so an easy-to-use, effect phone interface between the county and its citizens is an important objective. A review of how phone calls are currently handled and providing new protocol to improve this important element of customer support should be undertaken. In addition, a review of records management and retention policies should be undertaken in order to ensure that the County to maintain and access records to ensure transparency as well as to ensure all statutory requirements are met.

### **Goal 4.2: Adopt policies and programs to develop the economic base of the county by developing a County Economic Development Initiative.**

A healthy, vigorous economy is a very important part in the quality of life within Williamson County. Local and regional government economic development efforts play an important role in sustaining the economy. Currently, volunteer, and elected representatives from Williamson County work with the cities' professional economic development staffs on economic development efforts. In the future, Williamson County would like to create a paid position to do this work.

### **Goal 4.3: Lower energy costs through conservation and alternative energy sources.**

It is important to the county to be an environmental leader; however, meeting environmental goals should also make financial sense. So, programs and policies changes to enhance environmental stewardship must make a business case providing positive cost-benefit before implementation.

### **Goal 4.4: Plan and expand the capacity of the court system to meet growing workload.**

Within the next 5 years the District Attorney's Office sees the need for a new District Court. This would also mean additional staff and resources. In the long-term, there will be a need for additional civil and district courts as well as staff and resources.

# Strategic Plan

## Policy and Development

### Goal 4.1: Adopt procedures to enhance the transparency and efficiency of county functions.

Objective		Solution/Action		Priority	FY Start	FY Completion	Responsible	Financing Method
4.11	Ensure citizens' phone access to County departments by using the best use of technology and enhancing internal communications.	4.11.1	Form a committee to develop communications assistance.	N	2011	2012	County Judge, Departments, and IT	NC
		4.11.2	Promote the internal use of voice mail and develop voice mail protocol.	D	2011	2011	HR	NC
		4.11.3	Develop and publish specific voice mail policy in employee handbook.	D	2011	201	HR	NC
4.12	Review and adopt policy (where appropriate) for the best use of technology to enhance internal communications.	4.12.1	Form a committee to develop communications assistance.	N	2011	2012	County Judge, Departments, and IT	NC
		4.12.2	Promote the internal use of voice mail and develop voice mail protocol.	D	2011	2011	HR	NC
		4.12.3	Develop and publish specific voice mail policy in employee handbook.	D	2011	201	HR	NC
4.13	Review policy requiring department heads to acquire commissioners' court approval for line item transfers.	4.13.1	Review policies of other Texas counties.	D	2011	2011	Judge's Office	NC
		4.13.2	Discuss and vote for changes in current policy at commissioner court.	D	2011	2011	Court	NC
4.14	Review and amend records management and retention policies.	4.14.1	Create a task force to provide recommendations for records management county-wide.	D	2011	2012	ITS/All Depts Heads/ Elected Officials/	NC
		4.14.2	Discuss and consider adopting changes.	D	2011	2012	ITS/All Depts Heads/ Elected Officials/	
4.15	Review and discuss policy regarding County Auditor's oversight of payroll and accounts payable.	4.15.1	Discuss the pros and cons of moving oversight of payroll and accounts payable from the auditor to the treasurer. Issues include additional internal audits, efficiency, and staffing.	D	2011	2012	Court/ Treasurer/ Auditor	NC
	Make the budget process easier to manage and understand as well as more effective	4.15.2	Write and implement policies and procedures to aid in the annual budget process.	D	2011	2011	Budget Officer	NC

### Goal 4.2: Adopt policies and programs to develop the economic base of the county by developing a County Economic Development Initiative.

Objective		Solution/Action		Priority	Start	Completion	Person/ Committee Responsible	Financing Method
4.21	Consider a county-wide Economic Development effort for Williamson County.	4.21.1	Research and identify best-practices for county-wide economic development.	N	2011	2011	County Judge and Staff	County
		4.21.2	Create a work group or committee to guide the economic development effort.	N	2011	2011	County Judge and Staff	County
4.22	Develop and institute Economic Development plan for Williamson County.	4.22.1	Identify goals, objectives, and a mission to be met through the economic development within Williamson County.	D	2011	2012	County Judge and Staff	County
		4.22.2	Hire an economic development professional to carry out the Williamson County Economic Development Plan.	D	2012	On-going	County Judge and Staff	County



# Strategic Plan

## Goal 4.3: Lower energy costs through conservation and alternative energy sources.

Objective		Solution/Action		Priority	FY Start	FY Completion	Responsible	Financing Method
4.31	Develop Energy Management program to guide energy policies	4.31.1	The county currently has a energy management program; however, there is potential for greater cost savings through a vigorous application of energy management, which would require dedicated staff to implement. Discuss and develop a business case for the hire.	D	2010	2011	Senior Director of Infrastructure	Facilities Budget
4.32	Implement projects to reduce energy consumption.	4.32.1	Review potential energy conservation options.	D	2011	on-going	Senior Director of Infrastructure	Facilities Budget
4.33	Promote the use of alternative fuels and conservation county fleet	4.33.1	Where appropriate and feasible convert county fleet to run on propane.	D	2010	on-going	Senior Director of Infrastructure	Grants/Fed/ County

## Goal 4.4: Plan and expand the capacity of the court system to meet growing workload.

Objective		Solution/Action		Priority	Start	Completion	Person/ Committee Responsible	Financing Method
4.41	Maintain efficiency of District Court to meet growing workload	4.41.1	Add a new District Court	M	2010	2014	District Attorney	County

Notes:

M=Mandatory; N=Necessary; and D=Desirable.

"n/a" stands for "not available"; "NC" means "No Cost"; and County refers to the County General Fund

## Appendix A: Interviews

Action	Page	Priority	2010	2011	2012	2013	2014	Long-Range
<b>TECHNOLOGY</b>								
Public Safety Technology Project	7	M						
Complete RFP for PSTP	36 & 44	M						
Computer Aided Dispatch	3	M						
Develop a web interface for users of the ticket system	19	M						
Paperless ticket citation - palm pilots for police	19 & 23	M						
New emergency operation center (FACILITIES)	36	M						
Develop and implement "On-line jury system".	18							
Convert to all county departments to Odyssey	11, 13 & 16							
Implement ubiquitous scanning & imaging records management	15 & 16							
Provide for citizen payments via the internet.	5							
Implement E-filing of court documents.	32							
Juvenile case management system	36							
Improve county website by making it more interactive	37							
<b>FACILITIES</b>								
Develop a Facilities Plan	26	N						
Move the Veteran Services from Taylor to Round Rock	8							
Construct a new building for the Tax Accessory								
Construct new building for the recreation department	21							



# Strategic Plan

Action	Page	Priority	2010	2011	2012	2013	2014	Long-Range
Move the J.P. Precinct #4 into the old recreation department building.	21							
New emergency operation center	36	M						
Justice Center Expansion & Reconfiguration:	8							
Expand Jail facilities with in next 5-years	46	M						
Add office space for County Attorney's Office	11	N						
Add office space for District Attorney	16	N						
Add office space for District Clerk's Office	18	N						
Unified precinct #4 facilities	10							
Acquire additional land at Precinct #4 Rodeo Arena & expand the arena	10							
HUMAN RESOURCES								
HR Computerized - On-line recruiting and application tool (requested FY 2010 budget)	3 & 35							
Review and adopt HR policies such as sexual harassment policy.	24							
Compensation analysis to compare salaries	35 & 24							
Restructure and reclassify personnel job descriptions	21							
POLICY								
Review and discuss policy mandating departmental line item transfers requiring commissioners' court approval	23							
Consolidate county's credit card use to one processing company	8							
Review and discuss records management and retention policies for all departments	27							
Treasurer's office should manage all county funds	27							
Develop and implement an Energy Management Program	32							
Develop a phone bank for the Tax Assessor - collector	29							
Initiate spay/neuter program for stray and feral cats	48							
GROWTH								
Hire Economic Developer	3							
Implement park and transportation plans	5							
Freeport exemption	7							
Implement Housing Plan								
Additional District Court of Law	16							
Hire a Forensic Computer Analyst	16							
Establish Mental Health Court	50							
Separate mental health facility for juveniles	50							
Handicap parking violation unit (volunteer)	40							
STAFF REQUESTS:								
Additional staff beyond the court: Probation & Community Supervision	15							
One new staff to cover phones - County Court at Law	15							
Additional county IT support staff - District Attorney	16							
Additional staff - District Clerk	18							
Two additional staff - Justice of the Peace	21							
Full-time on-site deputy	23							

# Strategic Plan

Action	Page	Priority	2010	2011	2012	2013	2014	Long-Range
Hire intern to "part-time" permanent employee, eventually full-time	37							
4 additional staff members are needed now	38							
2 additional staff members in 2013-15 to keep up with growth	38							
3-5 Deputies and 1-3 support staff in the next 5 years	40							
an additional 2-3 Deputies and 2 support staff 10 years out	40							
Two staff for mobile outreach	44							
Two additional deputies - to match staffing in other precincts	40							
Additional emergency operations staff in 2-3 years	44							
2-3 additional staff to manage expansion	52							
1 Maintenance Crew, 2 – 4 Engineering staff, 2 – 4 for hauling crew in next 2 – 3 years	53							

# Strategic Plan

## County Leadership

### COUNTY JUDGE DAN GATTIS



#### Office/Department Overview:

The mission of the Williamson County Judge's office is to provide the leadership to keep the county growing and improve the efficiency and professionalism of department heads and elected officials. He is also the day-to-day administrator of Williamson County.

#### Priorities:

1. Improve efficiency of Williamson County government (e.g. through technological improvements).
2. Improve professionalism of Williamson County government.
3. Develop a strategic plan and mission for the county.
4. Work with the cities in Williamson County to create a good environment for economic development.

#### Short-term Objectives

Objective A:

Impact: The impact of all of Judge Gattis's priorities would be efficiency. It would be measurable by each department's goals and internal services.

#### Resource Needs:

- Equipment-related needs include computer and technology improvements. Some examples include computer-aided dispatch (CAD), which would tie all dispatch, courts, law enforcement together, and Odyssey. Human Resources will be all computerized. Inventory will be tied electronically to each employee.
- An economic development position to be housed within the County Judge's Office. He wants to help cities – not get in their way. This position is a short-term need. The Judge will put it in the FY 10-11 budget, if not sooner.

#### Long Range Goals/Vision:

There is a need to restructure or reorganize the County to increase efficiency and effectiveness. There should be fewer direct reports to the County Judge. He would like to use training and professional development to increase the professionalism of the staff.

The Judge would like to do some benchmarking with other counties (e.g., Fort Bend, Montgomery, Harris, Dallas, and Bexar) to see what Williamson County can learn from the way those counties do things.

# Strategic Plan

## OFFICE OF COUNTY COMMISSIONER, PRECINT #1 LISA BIRKMAN



**Office/Department Overview:** To deliver services to the citizens of Williamson County in a cost effective, efficient way. To set the tone that Williamson County is friendly to families, businesses and provides for managed growth.

### Priorities:

1. Manage the county's budget and contract oversight so that an increase in the county's tax rate is not required.
2. Maintain the current low crime rate within the county.
3. Promote economic development to create a diverse economic base so that in perception and reality Williamson County is not a bedroom community.

### Short-term Objectives

Objective A: Develop a county-wide comprehensive plan.

Impact: A comprehensive plan provides a policy guide to the commissioners' court that – through extensive public input – identifies and prioritizes citizens' goals for the county.

Objective B: Adopt a county budget that meets the needs of the citizen but keeps the tax rate steady.

Impact: Low taxes will provide an incentive for businesses and families to relocate to Williamson County as well as retain current business and residents.

Objective C: Continue to improve quality of life by improving infrastructure.

Impact: The County has developed strategic plans for the development of the transportation and parks systems to guide efficient development of these assets. In addition, the county needs to add to its own facilities to ensure there is adequate capacity for its departments to provide county services.

Objective D: Work with state on Public and Mental Health Services

Impact: By working with government agencies and non-profits the County will be able to leverage its resources to meet the growing demand for healthcare services.

Objective E: Continue to improve law enforcement and public safety services within the county.

Impact: Capital improvements for equipment to public safety departments will reduce response time and improved quality-of-service.

### Long Range Goals/Vision:

- Modernization through computer technologies by making more county functions paperless or on the internet.
- Provide for citizen payments via the internet. By doing this the county can increase collections, reduce staff time, and improve the quality of service for the county's residents.

# Strategic Plan

## OFFICE OF COUNTY COMMISSIONER, PRECINT #2 CYNTHIA LONG



### Office/Department Overview:

The Commissioner's Court is the "policy board" for the County. It also sets the budget. The Court exists to provide public services with honesty, integrity, and dynamic leadership for the citizens of Williamson County.

### Priorities:

1. Implement priority road projects in Master Transportation Plan.
2. Implement Public Safety Technology Project (PTSP) and add interfaces to major cities within 4 years.
3. Add \$1 billion (in 2 years) to the tax base through economic development, thus creating new jobs in the county.
4. Bring the Freeport Exemption to the county.

### Short-term Objectives

Objective A: Implement road projects as noted in the Master Transportation Plan

Impact: Reduce congestion and commute time and increase safety on the County roads.

Objective B: Implement the PTSP

Impact: Reduced emergency response time, improve reporting and coordination of first responders' responses across the County.

Objective C: Economic Development

Impact: Increased tax base and develop more job opportunities for County residents.

### Resource Needs:

- Approval by voters for future bond programs
- Need to identify funds for the PTSP interfaces from county to each city
- An economic development focus in the county

### Long Range Goals/Vision:

Improve effectiveness and efficiency through the deployment of technology.

# Strategic Plan

## OFFICE OF COUNTY COMMISSIONER, PRECINT #3 VALERIE COVEY



### Office/Department Overview:

The Commissioner's Court is the executive board for Williamson County. It makes financial decisions, budgets, and lets contracts. In addition to these duties, Commissioner Covey addresses constituent needs, serves on the mental health committee, LANAC state oversight for Health and Human Services, provides support for and care of Williamson County troops, and deals with habitat issues.

### Priorities:

1. Get all Precinct 3 offices under one roof (preferably on Inner Loop).
2. Move Veteran's Services from Taylor.
3. Restructure the county departments (have fewer at the top; group and organize better)

### Short-term Objectives

Objective A: Co-locate Precinct 3 Building.

Impact: The impact would be measured in customer convenience. This would also get downtown land and buildings back on the tax rolls. It would help reach economies of scale (e.g., IT support, cleaning staff, etc.)

Objective B: Move Veteran's Services from Taylor to Georgetown.

Impact: See above impact.

Objective C: Restructuring County Departments

Impact: Restructuring County Departments would create efficiencies in the application of information technologies; unify services and departments, eliminate pockets in the county's organization. For example, the county could use just one credit card processing company rather than several different ones.

**Resource Needs:** While asset tracking is currently in the budget, it might require another allocation to complete. It will take money to build a Precinct 3 Annex (long-term goal), and the desire to work smarter and reduce or not grow staff.

**Long Range Goals/Vision:** A Precinct 3 Annex building that would house all Precinct 3 functions (on Inner Loop).

# Strategic Plan

## OFFICE OF COUNTY COMMISSIONER, PRECINCT #4 RON MORRISON



**Office/Department Overview:** Serve the citizens of Williamson County in a diverse precinct that is very urban in the western area and very rural in the east. Precinct #4 also that contains over ½ the County road miles ~ 800 miles

### Priorities:

1. Maintain quality infrastructure – stay ahead of growth through good planning and provision of infrastructure.
2. Economic Development: One goal for economic development is opening up land for business development at the land fill. The County can facilitate this by working towards providing the needed infrastructure in that part of the county.

### Short-term Objectives

Objective A: Restore historic farmhouse near landfill.

Impact: Remodel the farmhouse at the landfill to be a showcase and interpretive area for green building, agriculture & Williamson County history as well as house an office for Precinct #4 commissioner.

Objective B: Large pavilion and fairground in Taylor (5 years or so)

Impact: Develop additional meeting space, facilities for tourist and business space through adding approximately 30K sq feet to the rodeo arena/fairgrounds in Taylor.

### Long Range Goals/Vision:

- Co-locate County facility in one area within each precinct (e.g. Cedar Park).
- Efficient and low emitting County fleet. Continue the program of converting county fleet vehicles from gas to propane.
- Reduce unfunded mandates from state to county governments.

**Staff Needs:** None identified at this time



# Strategic Plan

## Courts

### COUNTY ATTORNEY JANA DUTY



#### Office/Department Overview:

The mission is to provide all legal services to county government and state agencies in Williamson County. They handle all misdemeanor prosecution, traffic, juvenile (both criminal and misdemeanor), civil, child protective services representation, protective orders, hot checks, mental commitments, bond forfeiture, and handle calls from law enforcement 24/7.

#### Priorities:

1. Keep up with an increasing workload by identifying and implementing strategies to increase efficiencies.
2. Go paperless using Odyssey system (this will help increase efficiency). Could repurpose 1 staff to help in other areas.
3. Get laptops with docking stations (add incrementally).
4. Stay extremely professional in the courtroom and use technology during cases.

#### Short-term Objectives

Objective A: Keep up with increasing workload.

Impact: The impact would be the increased safety of Williamson County residents. An additional impact would be that adding an additional court could be delayed.

Objective B: Going Paperless & Laptops

Impact: The impact would be that red tape would be cut and wait time would be reduced.

#### Resource Needs:

The County Attorney's Office has had a long-standing need for additional building space for personnel (especially if another court is added). The office will also need additional staff proportionate to case load increases. They need equipment such as document scanners and laptops with docking stations.

#### Long Range Goals/Vision:

TxDOT is currently not reporting people who are not paying tolls. When they do start reporting them, the County Attorney's Office will have to handle those cases. It is impossible to predict what the Legislature will do that could impact caseload and administrative support. They appreciate the quality of the Williamson County facilities and do not want to see that diminished.

# Strategic Plan

## COUNTY CLERK NANCY RISTER



**Office/Department Overview:** The County Clerk's office records all legal instruments of the county. The Clerk attends all regular and special meetings of the County Commissioners Court to take minutes of those meetings. The County Clerk files criminal, civil and probate cases in the County Courts at Law and collects all judgments from these courts.

### Priorities:

1. Convert department to "Odyssey" software to enable all county clerk departments to have modern data management technology.
2. Implement "E-filing" in the county courts.
3. Upgrade to next generation of records recording software.
4. Coordinate with State to implement electronic fingerprinting.

### Short-term Objectives:

Objective A: Complete conversion to Odyssey.

Impact: Odyssey will create data management efficiencies (storage, processing, and office supply purchases). Without new technology and upgrades, growth will create inefficiencies and higher costs. With growth there will be more data management and document processing needed, but without new technology, processing will be slower, and backlogs could occur, and processing costs will be higher.

Objective B: Replace PCs and equipment on a scheduled basis (SOP)

Impact: Ensure that hardware (PCs, printers) meets capacity requirement of software and provide staff with trouble free service.

Objective C: Implement E-Filing (within 3 years)

Impact: E-Filing will build case load efficiencies (storage, processing, and office supply purchases). Without new technology and upgrades, case load growth will create inefficiencies and higher costs. With growth there will be more court cases and document processing needed, but without new technology, processing will be slower, and backlogs could occur, and processing costs will be higher. E-Filing will enable restricted access.

Objective D: Continue Archiving of records projects (deed records, vital statistics, etc.).

**Long Range Goals/Vision:** Coordinate with State on the implementation of electronic fingerprinting technologies.

# Strategic Plan

## DISTRICT ATTORNEY JOHN BRADLEY AND JANA MCCOWN



### Office/Department Overview:

The District Attorney's Office handles all felony criminal cases for the county (1800/year), while the County Attorney handles the misdemeanor cases.

### Priorities:

1. Create a new District Court within 5 years (by 2012 or 2014 at the latest).
2. Consolidate juvenile prosecution into the District Attorney's Office.

### Short-term Objectives

Objective A: The DA is concerned about Odyssey and its support over time. The office believes that it should be implemented county-wide in all offices and departments.

Impact: County-wide implementation of Odyssey will increase department to department document sharing, reduce data entry redundancy and improve records management.

Objective B: There is a big need for digitized records.

Impact: Imaging will improve efficiency.

Objective C: There is a real need for more information technology (IT) staff/support (Roughly 11 staff for 1100 county employees). The District Attorney's Office feels more pressure to add staff for IT support internally due to lack of county IT staff.

Impact: Increasing IT staff will ensure that technologies work correctly increase staff efficiency and other goals.

Objective D: There is a need for a forensic computer analyst due to the increase in high tech crimes.

Impact: A computer analyst would reduce cost and result waiting time by eliminating outsourcing services.

### Resource Needs:

5-10 years: Within the next 5 to 10 years, the District Attorney's Office sees the need for 1 new District Court. This would create the need to add 3 new prosecutors, 1 investigator, and 1 support staff. This would help to maintain efficiency by balancing court days and office days. They need additional laptops for personnel to aid/support a digital or paperless system.

~ 10 years +: Within 10+ years, the District Attorney's Office would like to bring in juvenile prosecution and consolidate the County Attorney's and District Attorney's offices.

\*\*\* This would happen only if it is needed and if all parties agree.

**Long Range Goals/Vision:** Office space will be an issue in 10 years, but they are okay until then.

# Strategic Plan

## DISTRICT CLERK LISA DAVID

---



**Office/Department Overview:** The District Clerk provides services such as record keeping to the District Courts as well as for the four County Courts at Law for family cases.

**Priorities:**

1. Secured storage for records and evidence.
2. Space expansion – additional office space for new staff coming in to already crowded space.
3. Implementation of the on-line jury system.

**Short-term Objectives**

Objective A: Go live with the on-line jury system.

Impact: The system will streamline process for procuring juries as well as being more customer friendly.

Objective B: Additional storage for case evidence, records, etc.

Impact: The additional storage space will allow the Clerk's office to hold evidence for longer periods of time.

Objective C: Need additional office space

Impact: Room for more employees and a new court (if needed).

**Long Range Goals/Vision:** More space, better public understanding of role of District Clerk.

**Staff:** 2 staff (scanning clerks) in next 2 – 3 years

# Strategic Plan

## JUSTICE OF THE PEACE, PRECINCT #1 JUDGE DAIN JOHNSON



**Office/Department Overview:** The mission of the Justice of the Peace's office is to uphold the law.

### Priorities:

1. Modernize public's interface with the county's ticketing system (web based).
2. Modernize officers' interface with the ticket system (handheld palm pilots that allow for data to be entered directly into database).
3. Modernize and expand public interface with the court system to provide resources such as rules, directions, and education.

### Short-term Objectives

**Objective A:** Develop a centralized database that can be utilized by all the courts and DPS.

Impact: The database can house all the information that must be accessed between county courts and law enforcement departments. Streamlining the input and downloading process will reduce staff time and increase the speed of processing cases.

**Objective B:** Develop a web – based interface for county citizen to access their cases and other information.

Impact: Providing easy access to citizen with information regarding their cases will increase collections, speed up process of cases, and improve citizens' knowledge about the court system.

**Objective C:** Purchase handheld palm pilots for the sheriff's department to modernize officers' interface with the ticketing system.

Impact: By providing the equipment so officers can input ticket information directly into the database will greatly increase the speed tickets are processed.

### Long Range Goals/Vision:

- In one year, tickets given on toll roads will be the responsibility of the county. This is going to greatly increase the load on the J.P.s docket. Therefore, any efficiency that can be gained through the implementation of web-based technologies will help the J.P meet this demand.
- Providing a user-friendly web interface for citizens is a long-range goal for the J.P.s office. The interface should easily allow people to access documents, rules, payments, and directions. This will reduce the backlog of cases in the court.
- Bring all the J.P. offices to consensus regarding what type and how to use technology to improve law enforcement in Williamson County.

**Staff:** The emphasis on modernization is not in order to eliminate staff, but to increase the effectiveness and efficiency of staff. As noted above the workload of the J.P.'s office is going to increase. Modernization may be a cost-effective way of meeting the demand compared to increasing staff.

# Strategic Plan

## JUSTICE OF THE PEACE, PRECINCT #2 JUDGE EDNA STAUDT



### Office/Department Overview:

The Justice of the Peace presides over criminal and civil justice courts and small claims court. Judge Staudt handles cases including criminal and civil, traffic, juvenile, drugs and alcohol, evictions, legal disputes up to \$10,000, acts as coroner and oversees unexpected deaths, truancy, weddings, and community needs (e.g., lock outs, death threats, warrants, etc.).

### Priorities:

1. Acquisition of electronic equipment and software to accommodate paperless ticket citations, paperless files, and the networking of county offices.
2. Provide an informational newsletter to the community.
3. To restructure and reclassify personnel job descriptions.
4. Expansion of facilities (would like to take over the Parks and Recreation Department's space when they move out).

### Short-term Objectives

Objective A: Above priorities.

Impact: The impact of all the above priorities would be that the cost to increase and train personnel will decrease. Trained personnel would be retained. Accuracy would be enhanced. The public will be more informed of their rights, their options, and the laws they are expected to be in compliance with, thereby decreasing the public's hostility to county offices.

**Resource Needs:** Software, scanners, computer equipment, and personnel. The need for additional personnel (currently asking for 2) has been consistent for the past 15 years; however, upon the installation of a paperless system and electronic filing, the total amount of personnel will be decreased. The expansion of the office by acquiring the space currently occupied by the Parks and Recreation Office.

### Long Range Goals/Vision:

- The pay and workload are tough. The J.P.'s office can't keep employees for as long as they'd like because of both.
- Eventually Williamson County will need a Medical Examiner (within the next 10 years).

# Strategic Plan

## JUSTICE OF THE PEACE, PRECINCT #4 JUDGE JUDY HOBBS



**Office/Department Overview:** Uphold the Constitution and Serve the people of Texas with equal justice under the law.

**Priorities:**

1. Increase safety for staff by making improvements to the front waiting area.
2. Enlarged the front waiting area.
3. Assigned a deputy to the Court for security and warrant research.

**Short-term Objectives**

Objective A: Make improvements to the front waiting area of the JP's office.

Impact: Safety and health of staff is protected.

Objective B: Enlarge the front waiting area of the JP's office.

Impact: Better service to citizens, enhanced security.

Objective C: Assigned a deputy to the Court for security and warrant research

Impact: Improve security and faster warrant research will lead to catching more people with warrants.

**Long Range Goals/Vision:**

- Increase staff as needed to meet growing needs.
- Electronic ticketing for officers.
- Change the policy of budget management regarding Commissioner's oversight. Specifically, eliminate the requirement for Commissioner's Court approval for line item transfers.

**Staff:**

- One (1) full-time on-site deputy.
- Additional staff to provide more efficient processing (not just in JP office, but at County Attorney).



# Strategic Plan

## Public Safety

### CONSTABLE, PRECINCT #1 ROBERT CHODY



#### Office/Department Overview:

The mission is to serve all civil and criminal processes for the JP courts. Civil is the constable's primary area.

#### Priorities:

1. Establish handicap parking violation unit (like the one in Travis County). This is a volunteer-based group that is provided with training and a ticket book and charged with citing parking violators.
2. Work with the US Marshals to find and arrest federal warrants.
3. Bring staffing level up to match other Constable's offices in Williamson County.

#### Short-term Objectives

Objective A: Handicap Parking Violation Unit

Impact: The impact would be a visible deterrence to an overlooked issue.

Objective B: Work with US Marshal's Office

Impact: Remove dangerous, high-crime people off the streets.

Objective C: Increase Staffing Level

Impact: The impact would be that the Precinct 1 Constable's Office would be able to handle the same amount of workload and provide the same level of services to Precinct 1 residents as other Williamson County precincts.

**Resource Needs:** The Precinct 1 Constable's Office has requested 2 additional deputies, and believes they are still needed.

**Long Range Goals/Vision:** Constable Chody said that the precinct boundaries will likely be changing after the updated census count since the boundaries are determined by population. He feels this will reinforce his needs to have a staffing level that matches those of the other Constables.

# Strategic Plan

## CONSTABLE, PRECINCT #1 BOBBY GUTIERREZ



### Office/Department Overview:

Enforce the laws of the State of Texas and improve the safety and quality of life in Williamson County by:

- Serving and executing the civil and criminal process issued by all courts
- Aggressively pursuing and apprehending fugitives from justice in our region
- Providing proactive courtroom security for the justice court, and
- Protecting our environment by the proactive enforcement of environmental statutes.

### Priorities:

1. Improve and expand warrant fine and fee collection services.
2. Increase fugitive apprehension of dangerous offenders.
3. Improve proactive enforcement of environmental crime cases.
4. Maintain our current prompt and high-level civil process cases service and execution.
5. Expand our community outreach through child ID programs.

### Short-term Objectives

Objective A: Warrant fine and fee collection

Impact: Improve collection of fine and fee amounts by 10% - 20%.

Objective B: Fugitive apprehension

Impact: Increase dangerous fugitive apprehension by 20%.

Objective C: Environmental enforcement

Impact: Increase on-site officer initiated environmental cases by 20%.

Objective D: Community outreach/Child ID programs

Impact: To ID of a minimum of 2,000 children annually.

\*\* The Precinct 3 Constable's workload is growing by about 10%. The 20% goal will take care of current growth and make a dent in future workload increases.

### Resource Needs:

- Precinct 3 Constable would need to remain current with and have access to new technology (software and hardware) to locate fugitives, assets, and provide collections of fines, fees, and services through the Internet.
- Would need additional staff (3-5 Deputies and 1-3 support staff in the next 5 years; and an additional 2-3 Deputies and 2 support staff 10 years out) to maintain projected growth and workload increases in all areas mentioned above.
- Purchase of 2,000 child ID kits annually.

# Strategic Plan

## SHERIFF

JAMES WILSON, SHERIFF

TONY MARSHALL, CHIEF DEPUTY

ROBERT CHAPMAN, ASST. CHIEF OF LAW ENFORCEMENT



**Office/Department Overview:** To protect and serve the public, preserve life and property in Williamson County. And, to provide a safe environment for inmates in Williamson County jail facilities.

### Priorities:

1. Need new training facilities. Current training facility (Lott Center) does not meet current needs and will not meet the needs of the department over the next 5-10 years.
2. Need additional office space for the department. Current office space for department is at maximum utilization-will not meet the needs of the department over the next 5-10 years.
3. Jail facility will need to be expanded within the next 5 years. Williamson County jail facility is a booking facility serving several municipal and state agencies (State Hwy patrol, TPWD) jurisdictions. Facility is currently sufficient for the short-term.

### Short-term Objectives

Objective A: Expand/find additional office space. Office space is currently at maximum occupancy. Different programs/departments within the Sheriff's dept cannot expand as may be required.

*Impact:* Sheriff Dept is largest agency of Williamson County. As growth puts additional demands on department, additional human resources may be needed (e.g. CIT has 10 officers, case load per office is 25/month). Lack of space can impede needed hiring, create organizational inefficiencies and service gaps to respond to calls and public demands.

Objective B: Need new training facility(s). Current facility is outdated and inadequate for training needs [shooting range is located at different facility, not part of training facility, and dept. needs a "driving pad" to train officers how to drive and respond to emergency situations.

*Impact:* Williamson County Sheriff's Dept has a 13-week training academy for all newly hired officers. Current facility cannot accommodate current training curriculum (e.g. "driving pad") and facility is in poor condition.

Long Range Goals/Vision: Jail facility will need to be expanded within the next 5 years. There is space at the current jail facility to accommodate expansion.

# Strategic Plan

## EMERGENCY SERVICES JOHN SNEED



**Office/Department Overview:** Manages EMS, 911, Wireless Comm (Radios), Haz Mat response, Emergency Management, Mobile Outreach (Emer. Mental Health).

### Priorities:

1. Maintain current response time of 7 minutes (incl. 1-minute dispatch) (Nat'l standard 8 minutes) for EMS (new stations added in growing areas to maintain 1 – 20,000 ratios give or take).
2. RFP out for public safety tech (incl. CAD, vehicle location, records mgmt., mobile data).
3. Emergency Ops and Dispatch Center RFP out right now.

### Short-term Objectives

Objective A: Compensation issues (retention, morale). The county needs to conduct a comparative compensation study.

Impact: Attract and retain staff through comparable salaries

Objective B: Establish *Radio Shop* to repair and service radios

Impact: Better service for County, also revenue generator by servicing city radios.

Objective C: Internal Training for Emergency Services

Impact: More cost-effective service

**Long Range Goals/Vision:** Stable funding source for Mobile Outreach Team; Fire Marshal; full time HazMat team; Decision between adding staff or continue paying overtime in dispatch

### Staff:

- Assume addition of 1 new EMS station / year
- 2 staff short in Mobile Outreach, can't fill possibly due to salaries
- Add'l Emergency Operations staff in 2 – 3 year.

# Strategic Plan

## Public Services

### ANIMAL SERVICES CHERYL SCHNEIDER, DIRECTOR



#### Office/Department Overview:

The Office of County Animal Services manages animal sheltering throughout Williamson County. Animal Services strives to decrease the number of animals euthanized and provide the most humane care possible to unwanted and abandoned pets through adoption, reclaim, foster home, rescue services, and public and community awareness.

#### Priorities:

1. Decrease the euthanization rate of treatable and rehabilitable animals and decrease the intake rate.
2. Provide free, or low cost spay/neuter services.
3. Provide veterinary services for up to 2 weeks, post adoption.
4. Increase the number of adoptions (increase # of off-site adoptions).

#### Short-term Objectives

Objective A: Operate shelter with sufficient staff and resources.

*Impact:* Increasing staff to properly care for the mental well-being of the shelter animals as well as providing more avenues for off-site adoptions will decrease the euthanasia rate.

Objective B: Initiate spay/neuter program to and reduce the intake rate and need for sheltering services.

*Impact:* Reduce stray, unwanted animals

Objective C: Need Community Programs Coordinator to provide effective public awareness and education, recruit and manage the volunteer program, and plan special events and fundraisers.

*Impact:* Increase in public awareness and education, special events and fundraisers can decrease intake rate and over-all services cost; can help lessen the need for additional kennel space

Long Range Goals/Vision: [Within 3-5 years] 1) Need additional kennel space to keep up with growth in the County and resulting need for shelter services. 2) On-staff veterinarian and technical staff.

# Strategic Plan

## JUVENILE SERVICES

**CHARLIE SKAGGS, DIRECTOR**

**SCOTT MATTHEW, ASST. EXECUTIVE DIRECTOR**



**Office/Department Overview:** Williamson County's Juvenile Services (WCJS) overall purpose and goal is to provide the best intervention service that can help kids "get back on-track" to become productive members of society before they reach a point of chronic, adult criminal behavior.

### Priorities:

1. Develop comprehensive mental health continuum of care.
2. Reduce "out-of-county" placement/commitment to Texas Youth Center.
3. Plan for projected juvenile population growth.
4. Develop local specialized programming to meet the needs of juveniles and families.
5. Maintain confidence in the competence of our organization by outside stakeholders.

### Short-term Objectives

**Objective A:** Develop comprehensive mental health continuum of care; Establish Mental Health Court.

*Impact:* 1) Proper assessment and treatments applied, thereby directly addressing issues that may cause negative behavior and thus reduce inaccurate treatments and recidivism, 2) reduce out-of-county placements, increase family cohesion, 3) increase public safety, 4) increase public confidence, 5) increase ability to impact juvenile and adult crime, 6) keep budgeted tax dollars spent in the county.

**Objective B:** Expand existing facilities to accommodate projected growth in juvenile population and to address demands of increasing mental health cases.

*Impact:* Expanding existing facilities will result in: 1) Proper assessment and treatments applied, thereby directly addressing issues that may cause negative behavior and thus reduce inaccurate treatments and recidivism, 2) reduce out-of-county placements, increase family cohesion, 3) increase public safety, 4) increase public confidence, 5) increase ability to impact juvenile and adult crime, 6) keep budgeted tax dollars spent in the county.

**Objective C:** Recruit, develop, and retain competent, professional, "character driven staff"

*Impact:* Having proper staffing (trained, fair compensation, adequate staffing) will result in the following: 1) Proper assessment and treatments applied, thereby directly addressing issues that may cause negative behavior and thus reduce inaccurate treatments and recidivism, 2) reduce out-of-county placements, increase family cohesion, 3) increase public safety, 4) increase public confidence, 5) increase ability to impact juvenile and adult crime, 6) keep budgeted tax dollars spent in the county.

### Long Range Goals/Vision:

- 1) Separate mental health facility; Mental Health Court
  - a) additional funding for pharmaceuticals/psychiatry
  - b) data collection system
  - c) address gaps in services
- 2) Expand facilities
- 3) Additional administrative staff
- 4) Grant Writer to help secure funds to meet the needs as delineated
- 5) Volunteer Program and Coordinator
- 6) Vocational component to teach skills
- 7) Transitional living program

Competitive salary and benefits, for similar size department

# Strategic Plan

## PARKS AND RECREATION JIM ROGERS



**Office/Department Overview:** Williamson County's Parks and Recreation department works to provide outdoor recreational experiences for the citizens of Williamson County. The department focuses on large, passive parks and allowing for cities to focus on sports complexes. The department has developed a Master plan which was adopted in November 2008.

### Priorities:

1. Expand recreational programming and offer more outdoor focused activities (currently runs softball program).
2. Find agricultural lands / prairie to preserve and use as park / learning center.
3. Create 'wish list' to begin gathering donations.

### Short-term Objectives

Objective A: Foster a 'Friends of the Park' type group but needs to happen 'organically'.

Impact: A "Friends" group would be able to raise funds and awareness for parks.

Objective B: Develop additional recreational programming.

Impact: Additional programming would generate park visits and revenue.

Objective C: Wish list for donations.

Impact: Allow proved an organized and targeting approach to fundraising.

**Long Range Goals/Vision:** Develop a park focused on agricultural / prairie ecosystem; creating a Williamson County Habitat Conservation Plan; work with Fish and Wildlife Service to allow access to habitat.

**Staff Needs:** The department will require 2 – 3 additional staff in next few years to manage expansion of park system.



# Strategic Plan

## UNIFIED COUNTY ROAD ADMINISTRATOR GREG BERGERON



**Office/Department Overview:** The Unified County Road Administrator provides maintenance, project management, and engineering of County road projects; subdivision management; manages storm water program; and assist health department with floodplain mgmt. As well the County engineer works with Inspectors for subdivision projects.

### Priorities:

1. Develop comprehensive GIS to better manage data with internal GIS staff (not rely on IT GIS staff).
2. Unified system to manage and plan projects.

### Short-term Objectives

Objective A: Internal GIS and project mgmt. system development

Impact: More effective and efficient service

Objective B: Additional staff to meet growing demands

Impact: Better service, needed to meet growing demands

Objective C: Rapid urbanization is changing demands and expectations on the department. The URS will need to update procedures, methods, etc. to meet changes.

Impact: New training, equipment, etc. will help provide better service

**Long Range Goals/Vision:** New barns for equipment and crews, one east, one west; belly dump trucks for paving crews; move to more specialized crews.

**Staff:** 1 Maintenance Crew, 2 – 4 Engineering staff, 2 – 4 for hauling crew in next 2 – 3 years  
1 Maintenance Crew in 5 years

# Strategic Plan

## VETERANS' SERVICES DONNA HARRELL



### Department Overview & Mission:

Our mission, as tasked by the Department of Veterans Affairs and the State of Texas, is to provide fair and competent representation to the veterans of Williamson County, their dependents, and survivors. This department also exists to provide empathy and excellence of service to these individuals, providing them with the necessary tools and representation to support their claim with the Department of Veterans Affairs, or any other Federal or State agency. To ensure that an attitude of support toward the veterans and their families is created in Williamson County, and ensuring comprehensive cooperation between County, State and Federal agencies.

### Priorities:

1. Establish excellence in service to veterans, dependents and survivors through continued training, emphasis on customer service and creation of outreach programs to further the exposure of the department, to our clients, within the county.
2. To provide better accessibility of services to a wider range of veteran population by relocation of facilities to a more central location in the county.
3. Create a database system for better access to information.
4. To establish intradepartmental education and cooperation to ensure that those who are eligible for services receive services, avoiding duplication of effort between departments. This may include presentations to other County agencies and employees of the assistance provided by this department. This was already begun in late 2009 with the inclusion of the Veteran Services department in the implementation of the new property tax exclusion for those veterans with 100% disability.

### Short-term Objectives

Objective A: Establish a peer-to-peer counseling program to serve veterans of the Iraq and Afghanistan conflicts. This program, which trains other veterans to act as peer counselors, will provide an initial point of contact for these veterans to seek advice on the availability of counseling programs and to provide an outlet and help for those not willing to take the steps to traditional counseling programs.

Impact: Funding for this program has been sought from grant programs available to cover the initial startup and training costs for the program, using the *Being in the Zone* peer counseling program developed by Dr. Wayne Gregory with the Department of Veterans Affairs. A neutral location outside a recognized counseling center is sought to diminish the stigma associated with psychological counseling. This is provided by using the veteran service offices during off-hours, in the evenings, so that employment conflicts do not interfere. This would entail participation by the department employees to provide access to the facilities, and provide a resource for additional benefits counseling, should it be desired.

Objective B: Relocation of the County Veteran Service Office from Taylor to Georgetown to create a central location for services to clients from all areas of the county. Current location prevents access by many clients due to transportation issues. A large section of the veteran population has disability issues which make accessibility to services a key issue. A satellite office would be maintained one day per week in the Williamson County East Annex in Taylor to provide continued service to those clients in east Williamson County that have come to depend on having access to services in that area.

# Strategic Plan

Impact: There would be a cost for renovation of existing space to provide secure offices, reception area conference room and secure filing room with area for expansion. The counselors deal with sensitive issues that need to have the ability to operate behind closed doors to ensure the privacy of the individual and information, in accordance with HIPPA and ADA regulations. Additional personnel would need to be hired within the next 1-2 years following relocation, due to the increase in client numbers from both the new location, but also from increased veteran population ensuing from the combat situations in Iraq and Afghanistan.

Objective C: Long range goals include the establishment of a digital data system. If this proves cost-prohibitive, an interim resolution could be a change in the filing system used for storage and retrieval of veteran claim information from the current file cabinet system to a vertical system of storage. The storage system currently in use is becoming inadequate to the needs of the burgeoning capacity. The current area of storage can only house one or two more file cabinets adequately. Clients' files must be in a secure area due to HIPPA rules and regulations relating to personal medical information.

Impact: The alternate system currently being considered would allow for a greater number of files to be housed in the area allocated for storage, with better accessibility for filing and retrieval. The initial cost of the new system and infrastructure would be offset by allowing the transfer and usage of existing lockable file cabinets by another county department, and by reduction in the amount of time spent by the administrative staff for filing and retrieval of files.

## Long Range Goals/Vision:

- Establish a database system compatible with the Texas Veterans Commission and Department of Veterans Affairs Systems. This will increase accessibility to data and information without having to leave the office during phone calls and will provide better customer service by enabling the counselors to provide quicker answers to questions from phone, email or in-person inquiries.
- Establish a system to digitize existing files. This would cut the need for file storage area and increase the speed of access for data retrieval, especially during outreach and out of office visits. A work study program temporary employee could be utilized to do the initial scanning of file documents, providing a cost savings by eliminating the need to hire an additional employee for that task. This would also enable us to transfer information between departments or with other county veteran service offices, statewide and cut postage costs by using data transfer devices instead of paper file transfers.
- Establish other satellite offices or outreach programs county-wide to increase the accessibility of the veteran service office to the veterans of the county. Currently, an outreach program is set up to provide service to Round Rock one day per month, utilizing space at the American Legion in Round Rock. This program could be expanded to other areas of the county, providing for greater coverage of service.

## Staff Needs 5-Years

Currently this department maintains a staff of four: a Director, who handles all administrative duties and also serves as the County Veteran Service Officer, seeing clients and making presentations to the community; two Assistant County Veteran Service Officers and an Administrative Assistant. With the current rate of growth in the county, and the number of veterans being created by the current conflict in Iraq and Afghanistan, the current veteran population of almost 40,000 may expand by at least 50%. This will necessitate the hiring of at least two additional Counselors or Assistant County Veteran Service Officers, and possibly a second Administrative Assistant, or Receptionist.

# Strategic Plan

## AUDITOR DAVID FLORES



**Office/Department Overview:** The Williamson County Auditor sustains financial stability within the County government by providing financial reports, anticipating claims and risks, protecting County assets; monitoring County budget to ensure it tracks; countersigning expenditures with Treasurer; keeping separate account management; developing daily and quarterly audits.

### Priorities:

10. Sustain reserve operational cash balance.
11. Financial reporting analysis.
12. Clean 'outside audit' reports.

### Short-term Objectives

Objective A: Adequate cash, positive outside audit reports.

Impact: Good County bond rating, solid fiscal position.

Objective B: Stability to tax rate.

Impact: Minimize financial tax impact on citizens.

Objective C: Maintain citizen confidence.

Impact: Citizens happy and supportive of County government and spending.

### Long Range Goals/Vision:

- High turnover due to salary constraints, need salary review.
- HR policies need to be reviewed as they have not changed with changing work environment.
- Increase coordination efforts across various elected official departments.
- Court requests for audits of Emer. Svcs. Districts and other special districts will drive increased demand for additional staff

**Staff:** 1 part time to full time requested; automation has minimized staffing needs; 2 – 3 years should be okay

# Strategic Plan

## BUDGET OFFICER ASHLEY KOENIG, BUDGET DIRECTOR



**Office/Department Overview:** The County Budget Officer is the steward of public funds and a priority of the office is to protect taxpayers. The Budget Officer sets budget recommendations for Court.

### Priorities:

1. Draft procedures to implement budget policy adopted by Court.
2. Cut costs and improve efficiency across County.
3. Have Gov't Finance Officers Association review policy and budgets, apply for recognition / award from this group.

### Short-term Objectives

Objective A: Build relationships and understanding across departments. One method is to conduct budget workshops.

Impact: Make budget process easier and more effective, allow for better coordination across departments of requests and projects.

Objective B: Establish procedures to implement budget policy.

Impact: Process in place and working to manage budget process more effectively.

Objective C: Submit budget to GFOA.

Impact: State recognition.

### Long Range Goals/Vision:

- Reduce silos across County,
- Make budget process more user friendly and effective,
- Increase transparency across County,
- Succession planning is issue, lots of aging department heads,

**Staff:** None needed at this time barring additional responsibilities being added

**Other Issues:** Rising healthcare costs; personnel are 77% of budget, retention, competitive salaries, training are all issues; space is huge issue, need facilities plan.

# Strategic Plan

## COUNTY TREASURER VIVIAN WOOD, TREASURER



**Office/Department Overview:** Office is charged with collecting all revenues and funds from fee offices, and any other county office. County Treasurer's office is the "banker" and investment arm for all county funds.

### Priorities:

1. IT/Software Technology – implement IT/Software program that is consistent and compatible between each county department and the Treasurer's office. Eliminate duplicative data entry reporting process-implement same or compatible software systems in each county department.
2. Improve communication and reporting between departments and county commissioners' court. Eliminate duplicative data entry process-implement same or compatible software systems in each county department.
3. Continue and expand/update/improve current training programs to insure optimum productivity and service.

### Short-term Objectives (Less than 5 years)

**Objective A:** Commence discussion between all departments to have compatible software technology for financial reporting and communication. 2) Review records management and retention policies of all departments and develop recommendations for enhancement and communication policy between departments.

*Impact:* Improved communication and reporting between departments and county commissioners' court will result in more efficient operations internally and will enhance external communications with customers and the public. Duplicative data entry will be eliminated, and errors reduced. Data management and reporting will create important efficiencies and is very important as growth in the County increases.

**Objective B:** Continue and expand/update/improve current training programs to insure optimum productivity and service. Increase "Cross-Training".

*Impact:* Continued and improved training programs will build efficiencies in the work force to prevent service gaps and maintain a high level of productivity.

**Long Range Goals/Vision:** Implement IT/Software program that is consistent and compatible between each department/county agency.

## TAX ASSESSOR-COLLECTOR DEBORAH HUNT



### Office/Department Overview:

Tax Assessor-Collector (TAC) is responsible for collecting and disbursing property taxes on all Williamson County properties. Additionally, Williamson County TAC is an agent for Texas DMV and responsible for titling and registration of all motor vehicles in the county. The TAC collects for more than 70 taxing jurisdictions as well as the State of Texas Department of Motor Vehicle and the Comptroller.

### Priorities:

1. Customer Service – Provide excellent customer service by having adequate staff, prompt actions, and accurate information, using understandable language, while striving to meet the customer's needs.
2. Internal and External Communications – Communicate clearly with staff and encourage two-way communications between staff and management/administration. To communicate clearly with the customers (Williamson County residents) in a manner and language they understand and stimulate customer feedback for assessment and improvement. Utilize a communications strategy and policy.
3. Utilize High Technology as tool to efficiently manage TAC functions – Upgrade present communications, ITS, and security systems to provide a level of technology to support an efficient operation.
4. Training and Hiring – Recruit and maintain qualified employees, implement a training program for new employees as well as cross training of existing employees, continue employee evaluations, maintain job descriptions and competitive salaries.
5. Facilities – Upgrade and maintain offices that accommodate the needs of our customers and provide comfortable efficient facilities for staff.

### Short-term Objectives

Objective A: 1) Provide customer service workshops, 2) maintain all procedure manuals, 3) hire additional bilingual staff, cross-train for motor vehicle/prop tax personnel with assistance from TxDMV and TDLR 4) Implement electronic queuing system to expedite customer wait time.

*Impact:* Enable the department to provide the highest level of customer service internally and externally. Provide for a well-trained and up-to-date staff with a professional and dedicated attitude.

Objective B: 1) Provide Office Communications workshop, 2) individual communication seminars, 3) Performance Review and corrective action, 4) more frequent communication with management, 5) forms assistance for property tax and motor vehicle customers, 6) review strategic plans annually.

*Impact:* Enable the department to provide the highest level of customer service internally and externally. Provide for a well-trained and up-to-date staff with a professional and dedicated attitude. Eliminate inefficiencies and facilitate timely collections.



# Strategic Plan

Objective C: 1) Expand the phone bank for customer inquiries, 2) training for equipment users, 3) emergency fire and evacuation drills, 4) maintain TAC website for public use, 5) daily and monthly email reports to the different taxing units, 6) Provide adequate security systems, 7) export property tax disbursements/deposits to QuickBooks to reflect daily disbursements.

*Impact:* Enable the department to provide the highest level of customer service internally and externally. Provide for a well-trained and up-to-date staff with a professional and dedicated attitude. Utilize technology to eliminate inefficiencies and facilitate timely collections and reporting.

Objective D: 1) Establish and maintain competitive salaries for staff, 2) train qualified temp and part-time pool employees, 3) continue staff development days, 4) Continue to encourage exit interview for departing employees, 5) cross-train Georgetown staff.

*Impact:* Provide for a well-trained and up-to-date staff with a professional and dedicated attitude. Enable the department to provide the highest level of customer service internally and externally. Eliminate inefficiencies and facilitate timely collections.

Objective E: 1) Remodel/expand/Relocate offices in Round Rock, Cedar Park and Georgetown, 2) Provide parking availability at Round Rock office, 3) Provide adequate security systems at all offices, 4) maintain adequate staffing levels.

*Impact:* Provide necessary office space and staffing so the Department can provide efficient collection/payment access and service and to meet the continuously growing demands on the department due to growth in Williamson County. Enable the department to provide the highest level of customer service internally and externally.

## Long Range Goals/Vision:

1. Institute Flextime for employees.
2. Expand the phone bank for customer inquiries to cover all offices.
3. Complete new office in Round Rock; renovate office space in Cedar Park and renovate office space in Georgetown.
4. Provide day care facilities at a low cost for county employees in each Precinct.

# Strategic Plan

## Internal

### FACILITIES MAINTENANCE JOE LATTEO



#### Office/Department Overview:

Maintain and service county facilities in a professional manner with quality and integrity, and to oversee and manage county construction projects to ensure the taxpayers receive the best value for their investment. Facilities oversees 63 buildings (1,600,000 ft. <sup>2</sup> with 30 staff), service contracts (e.g., HVAC, janitorial, landscaping, etc.), oversees maintenance on the jail, county construction projects, oversees 4 24 hour facilities (e.g., animal shelter, jail, juvenile detention, and drug treatment).

#### Priorities:

1. Improve in energy efficiency to reduce utility costs to the taxpayer.
2. Keep quality of service in the face of growth.
3. Keep costs low.
4. Upgrade and improve technology to create efficiencies.
5. Implement *Inventory Control* technology program.

#### Short-term Objectives

Objective A: Meet the above priorities.

Impact: The impacts of the above priorities would be to keep services at a high standard while reducing energy consumption through cost-effective changes.

#### Resource Needs:

- Money and people: Need to keep the number of employees consistent with percentage of properties maintained in order to retain a high quality of service both internally and externally.
- The Commissioner's Court's continued support with funding and having enough people to do the job.

#### Long Range Goals/Vision:

Facilities is looking at the following:

- an energy management program to be more efficient and reduce costs to the taxpayers.
- solar heating of the showers at the juvenile center (will save \$6000/month in gas usage).

# Strategic Plan

## FLEET SERVICES MIKE FOX



**Office/Department Overview:** Provide service to County vehicles (750 vehicles from cars to 18 wheelers) and trucking services (hauling goods and material).

**Priorities:**

1. Automated fueling stations at more spots across County (with 10,000-gallon tanks to reduce costs and ease deliveries).
2. Expand shop (current location has space to do so) because current shop is inadequate (3 – 5 years).
3. Increase Fleet budget to provide training for staff to ensure they are up to date on technologies and attain a high skill level.

**Short-term Objectives**

Objective A: Install new automated system to track fueling, etc.

Impact: Better control of County fuel dispensing, more accurate recording

Objective B: Reduce overall vehicle inventory through consolidation of 'low use' vehicles into pool for common use in departments with limited driving needs

Impact: Reduce overall costs of maintenance and number of vehicles

Objective C: Brushless Car wash (Judge's wish list)

Impact: Keep County vehicles clean

**Long Range Goals/Vision:** Fleet Services will need a new shop with additional wider bays to better handle vehicles, continued 'greening' of fleet (15 hybrids in service currently)

# Strategic Plan

## HUMAN RESOURCES

### LISA ZIRKLE



**Office/Department Overview:** The Williamson County Human Resources Department manages personnel for the County as well oversees the hiring process and some screening.

**Priorities:**

1. Online recruiting and application tool requested in FY 2010 budget.
2. Compensation Analysis to compare salaries and ensure competitiveness.
3. Leadership Development and training program will kick off Phase II Supervisory Training within the next 60 days. Phase III Employee Training is still scheduled for FY 2011.

**Short-term Objectives**

Objective A: Online recruiting and application tool

Impact: More efficient and cost-effective hiring process

Objective B: Compensation Analysis

Impact: Ensure County salaries are competitive, reduce turnover, and make Williamson County a more attractive employer

Objective C: Leadership development and training program.

Impact: Succession planning, advancement opportunities for internal staff

**Long Range Goals/Vision:**

The Human Resources department will continue to seek service options that incorporate technology and streamline processes thus reducing the need for additional staff to address the growth in services provided by Williamson County. This will allow us to provide greater service while still maintaining staff full time equivalents (FTE's) at the current levels. However, we do have a temporary part-time staff assignment for FY 2010 and would like to continue to have a .50 part-time staff assignment that is no longer temporary.

Staff: 2 training positions (1 in next 2 years) 1 Compensation Specialist; 1 Employee Relations

## INFORMATION TECHNOLOGY JAY SCHADE



**Office/Department Overview:** Technology Systems (TS), formally Information Technology Services serves the County IT needs including hardware, software, website, and GIS. Three new departments recently were added to the TS department: Records Mgmt., Mail, and Switchboard.

### Priorities:

1. Public safety – new dispatch, mobile data, and records management system for 911 Communications, Sheriff's Dept & EMS that will track improve public safety.
2. Complete the implementation of the Courts System.
3. Implementing a Juvenile Case Management system that is in development and will be adopted by the State.
4. Construct an Emergency Services Operations Center.

### Short-term Objectives

Objective A: Consolidate the County's Phone System.

Impact: This effort will help coordinate dispersed offices with operations in Taylor, Round Rock, Cedar Park and Georgetown.

Objective B: Complete the *Fiber Loop*.

Impact: This will provide more reliable network communications for the County network in general and the public safety operations specifically.

Objective C: Ensure the County has sufficient storage capacity as well as increase departments' ability to scan and store documents and video.

Impact: Increase and improve records management to reduce the dependence on paper.

### Long Range Goals/Vision:

- Space for IT, current location full, no opportunity to add staff due to lack of space.
- Continued improvement of coordination with other department heads and elected officials

# Strategic Plan

## **PUBLIC AFFAIRS MANAGER** **CONNIE WATSON**

---



**Office/Department Overview:** Provide County information to media and citizens.

**Priorities:**

1. Better utilization of social media.
2. Better use of videos and visuals to communicate.

**Short-term Objectives**

Objective A: Make part time intern into part time permanent employee, eventually full time.

Impact: Ability to focus on web and social media.

Objective B: More interactive website with more access.

Impact: Citizens can watch meetings, search for agenda items, etc. Better transparency and accessibility for citizens.

Objective C: Better internal communication and recognition of employees.

Impact: Get info to employees quicker and with less rumors and false info.

**Long Range Goals/Vision:**

- County leadership program, formalize,
- County Days with local schools,
- Develop more outreach and communication with citizens, and
- Think differently and creatively adapting to new mediums.
- Web casting commissioners court meetings.

# Strategic Plan

## **PURCHASING** **BOB SPACE**



### **Office/Department Overview:**

To procure the goods and services required by Williamson County following state regulations and policies established to assure the use of wise and prudent business priorities. To be an effective force in encouraging change: efficiency, customer service, and thought processes for achieving higher levels of serving taxpayer needs.

### **Priorities:**

1. Continue to provide a trained and courteous staff that are creative and instrumental in helping and supporting others in the pursuit of efficiency, effectiveness, and service in their work.
2. Continue striving to reach higher levels of effective communications and to be an example for others in this pursuit.
3. Work toward improving on the standardization of processes /functions that are currently grouped in various areas of the County.
4. Revolutionize how public procurement is done through the implementation of a “Responsible Purchasing” strategy:

“Responsible purchasing” strategy seeks to procure products and services based on the concept of lowering costs, improving quality, minimizing the environmental footprint, and improving the economic bottom line of the entity. The strategy supports sustainable practices that:

- Encourage departments to consider the “Total Cost of Ownership” prior to purchase.
- Assure consideration for “Trade-In” values vs. “Residual” values (given to surplus items).
- Reduce waste by increasing product efficiency and effectiveness.
- Procure products that minimize environmental impacts.
- Provide a strategic plan for purchasing items that enable the entity to achieve reductions in resource consumption (i.e.. Buying items that promote paperless environments) strengthen and support strong local recycling markets reduce materials that are land filled; and,
- Provide a mechanism for measuring and reporting on the fiscal benefits received by the entity.

There are model programs that can be used as a source for implementing a responsible purchasing strategy. These programs are usually multi- year programs. Generally, the purchasing staff that are assigned the responsibility of focusing their work on the program goals will communicate the entities expectations to users and monitor and report on program progress.

The recommendation for proceeding would be for the County to formally approve implementing a responsible purchasing program. The approval should include a multiyear plan for implementation. If the plan is approved, the program would begin in Budget Year 2013.

Responsibility would be placed in the Purchasing Department.

Costs involved would be staff time to research, train users, monitor, and report on the progress based on the strategic plan outlined.

### **Short-term Objectives**

Objective A: **Maximizing effectiveness and productivity of staff**



# Strategic Plan

Impact: Approximately 25% of the County's General Fund dollars will pass thru the Purchasing Department as the county's departments spend the money appropriated to them by the Commissioner's Court. As this occurs, the purchasing department will be providing assurance that the spending is legal and provides the best value to the taxpayers. Additional dollars will be spent from various funds such as Capital Projects, Grants, and these too will pass thru the purchasing department. Based on historical data, additional staff will be required to support the anticipated growth in the spending thru these various funds.

## Objective B: **Effective communications.**

Impact: The ultimate impact would be improved services to citizens and county departments. It will additionally enable the department to continue to provide efficiency in our work.

## Objective C: **Reduction of Overlapping**

Impact: Reduction of overlap or clustering that occurs on work assignments and responsibilities. Impact would be a cost savings to the county, as well as a more streamlined or efficient approach to doing business. Standardizing or grouping like functions together within the County structure, economies of scale could be achieved. For example, insurance and risk management could be centralized under one person (e.g. a risk assessment coordinator) rather than spread across multiple areas. Currently, Human Resources handles vehicle insurance, Purchasing handles property insurance, etc.

## **Long Range Goals/Vision:**

- Continue to maximize efficiency in public procurement by encouraging creativity, efficient use of current technologies, and promoting the use of wise and prudent business practices.
- Promote awareness of Green Purchasing possibilities among our user departments.
- Development of a Williamson County Area Purchasing Cooperative that will maximize potential to reduce costs of products and services.

Continue to maintain a high level of excellence in public purchasing as recognized by the National Institute of Governmental Purchasing (NIGP) and the National Purchasing Institute (NPI).

**Editor's note on Strategic Plan:** This finalized plan can be found in full at the link listed below. The Strategic plan has been edited for this document by removing some items that were already listed elsewhere in the budget document. The currently adopted plan is in place from 2010-2014. The plan will continue to be reworked and updated every four years with the goal of having all County offices participate.

<http://www.wilco.org/Portals/0/Williamson%20County%20Strategic%20Plan%202010-2014.pdf>

## LONG RANGE TRANSPORTATION PLAN

---

### WILLIAMSON COUNTY, TEXAS



# Long Range Transportation Plan



October 13, 2009

**LONG-RANGE TRANSPORTATION PLAN**



# Long Range Transportation Plan

## EXECUTIVE SUMMARY

### OVERVIEW

The Williamson County Long-Range Transportation Plan focuses on what road and transit improvements should be built or improved over the next 25 years to help address expected growth in the county; it is this plan that guides future capital improvements.

The county has worked in close collaboration with its member cities to develop the plan, which analyzes current population and employment data in order to make projections about how and where the county will grow in the future. It also contemplates land-use patterns and the role of transit moving forward.

A draft of the plan was presented at public open houses in each precinct and at a county-wide open house held at the county courthouse. The purpose of these meetings was to share information about the plan with the public and to provide opportunities for citizen input. The comments received were reviewed and evaluated to determine if they related to current operational concerns or to the newly proposed group of projects.

Adjustments were made based on comments received; the resulting plan includes proposed projects and their estimated costs; however, it does not define specific funding sources. The proposed 2035 Long-Range Transportation Plan would result in:

- Approximately 100 miles of new roadways; and
- Approximately 250 miles of roads receiving additional lanes.

The cost of the plan (in today's dollars) is estimated to be approximately \$2.20 billion; this cost would be shared by the county, cities within the county and the Texas Department of Transportation (TxDOT), depending on which jurisdiction a project falls. Developers could also be asked to share in the costs where appropriate.

It will serve as a blueprint for future bond programs and will provide opportunities to continue partnering with cities in making decisions about infrastructure improvements throughout the county. The plan also will help guide the relationship with developers and landowners with regard to land-

planning and preservation for future projects. This was developed as a fluid document to be updated as necessary moving forward.



Public meetings were held in each of the four precincts.



Opportunities were provided for public input.



A county-wide open house was held at the Courthouse.

# Long Range Transportation Plan

## BACKGROUND

Williamson County adopted its first Long-Range Transportation Plan in 1999 to identify transportation needs for the anticipated population growth that would occur by 2025. This plan identified roadway projects as short-range improvements (by 2010) and long-range improvements (by 2025). The transit component of the plan was based on the transit network identified for Williamson County in the Capital Area Metropolitan Planning Organization's (CAMPO) 2020 Metropolitan Transportation Plan (MTP).

In late 2007, Williamson County decided to update the transportation plan to identify improvements that would be considered in CAMPO's 2035 MTP. The update of the Williamson County Long-Range Plan used the travel-demand model from CAMPO's 2030 MTP as the foundation for the study. Modifications to the CAMPO 2030 model were limited to:

- Update base-year demographics to 2008 and develop forecasts for 2015 and 2035.
- Update base-year roadway network with roads open to traffic in 2008.
- Identify committed improvements that will be open to traffic by 2015; and
- Update the transit component with the new rail system proposed by Round Rock.

The overall modeling methodology was taken directly from the CAMPO 2030 model, which includes the traditional four-step process of trip generation, trip distribution, mode choice and trip assignment. This consistency of methodology assures the acceptance of model results.

The proposed future roadway network was determined through an iterative process of determining roadways needing additional capacity based on travel demands and collaboration with the jurisdictions that would finance and build the projects. This group of projects was then presented for public comment at four precinct-based open houses and one county-wide open house.



Williamson County Courthouse

### WILLIAMSON COUNTY MULTI-CORRIDOR TRANSPORTATION PLAN



1999 Transportation Plan Executive Summary



The CAMPO service area includes Williamson, Travis, and Hays counties.



# Long Range Transportation Plan

## DEMOGRAPHIC DATA

An essential component to the travel-demand modeling effort is forecasting population and employment for the various planning horizons. The study included a review of historical information for Williamson County, as well as collaboration with the cities within the county regarding development patterns, platted developments, previous demographic forecasts, and regional economic trends.

In addition to estimates of the base year 2008, forecasts were developed for 2015, 2025 and 2035. Due to the economic conditions prevalent in the fall of 2008, the projected population for Williamson County is slightly below the county's population control total adopted by CAMPO's Transportation Policy Board in April 2007.

Population and employment data were developed for each of the 45 census tracts in Williamson County. This information was then distributed to the Traffic Analysis Zones (TAZ) using the disaggregation

ratios in the approved CAMPO model subject to reasonableness checks of population and employment density.

The model has 304 TAZs in Williamson County. The population and employment estimates were input into the standard CAMPO model trip-generation step to allocate person trips per TAZ.

The Williamson County Population and Employment Comparison Table below summarizes the comparison of population and employment forecasts between the last CAMPO plan for 2030 and the Williamson County information developed for this project.

The timing of the demographic work for this project was after the impacts of the national recession were being felt in Central Texas. The forecasted values for population are very close for 2015 but are less than CAMPO's population control total for 2035.

Williamson County Population and Employment Comparison				
Williamson County	Population		Employment	
	CAMPO Forecast*	Adjusted Forecast	CAMPO Forecast*	Adjusted Forecast
2008	364,298	389,777	121,427	120,789
2015	511,534	513,603	173,692	147,882
2035	1,039,958	914,269	402,839	263,876

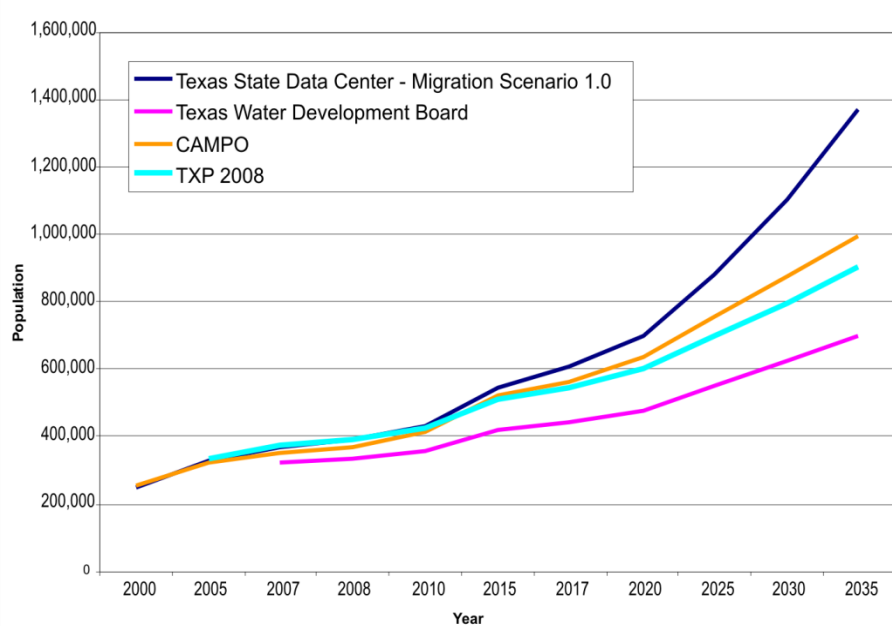
\* Interpolated for 2008 and 2015 based on CAMPO 2007-2017 estimated compounded annual growth rate.  
Extrapolated for 2035 based on CAMPO 2017-2030 estimated compounded annual growth rate.



Eastbound US 79 at Red Bud Lane

# Long Range Transportation Plan

## Williamson County Population Projections

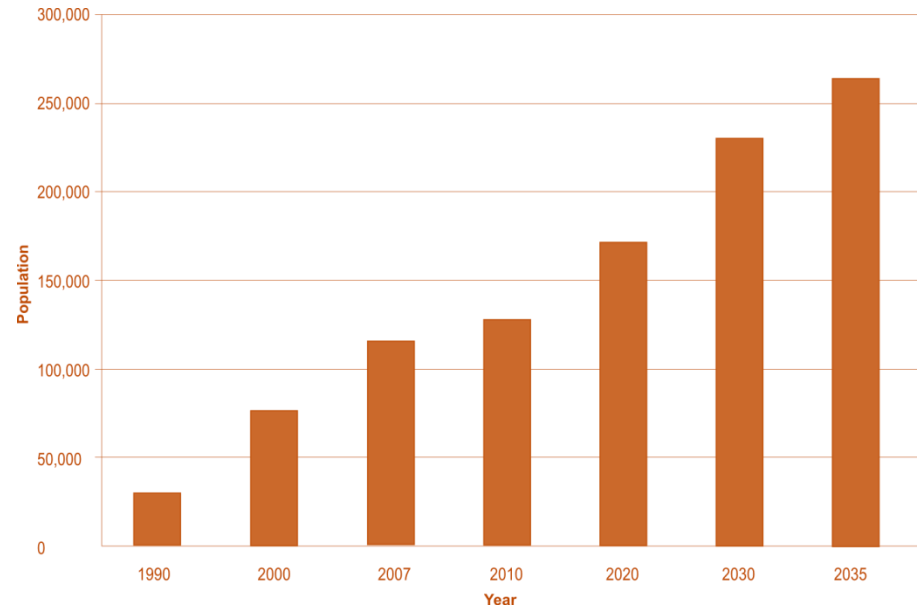


For the purposes of this plan, Williamson County took a very conservative approach in making population projections through the year 2035. The county is using lower estimates compared to several other organizations, including CAMPO.



Apartment complex located near Texas State University and Seton Medical Center.

## Williamson County Employment



Despite the current recession, Williamson County employment is still expected to double by 2035.



Major employment centers continue to expand in Williamson County.



# Long Range Transportation Plan

## ROADWAY AND TRANSIT NETWORK UPDATE

The assumptions of the transportation network are important aspects of the model. In order to gain a current understanding of existing and future road and transit service, proposed projects included in the 2030 MTP were evaluated against the current trends and commitments of the various jurisdictions to see if projects were still viable. In several instances, projects were removed from the plan due to recent agreements between the Texas Department of Transportation (TxDOT) and local jurisdictions or due to anticipated financial limitations for participating costs, such as right-of-way and utility adjustments. Austin Avenue, between Williams Drive and RM 2243, in Georgetown is a recent example of TxDOT turning over a portion of a state-maintained roadway to a city.

The public transportation element of the new plan reflects the Capital Metropolitan Transit Authority's (CMTA) All Systems Go Plan that was included in CAMPO's 2030 MTP. Additionally, the Round Rock Rail Link project was added to the transit network to reflect current understanding of future transit elements.

The cities within Williamson County were contacted to obtain the latest information on capital improvements for streets within each jurisdiction. To establish the existing-plus-committed (E+C) network, the year 2015 was established as the year in which all projects currently under development and funded through local bonds would be completed and open to traffic. The future year of 2035 was selected as the planning horizon to be compatible with the current CAMPO MTP effort. Figure ES-1 indicates projects currently in development that will be open to traffic by 2015.



Gattis School Road under construction



Intersection at Austin Avenue and Williams Drive



Public transportation is part of the new plan



BUS 79/2nd Street and SH 95, Downtown Taylor, Texas

# Long Range Transportation Plan

## OVERALL APPROACH

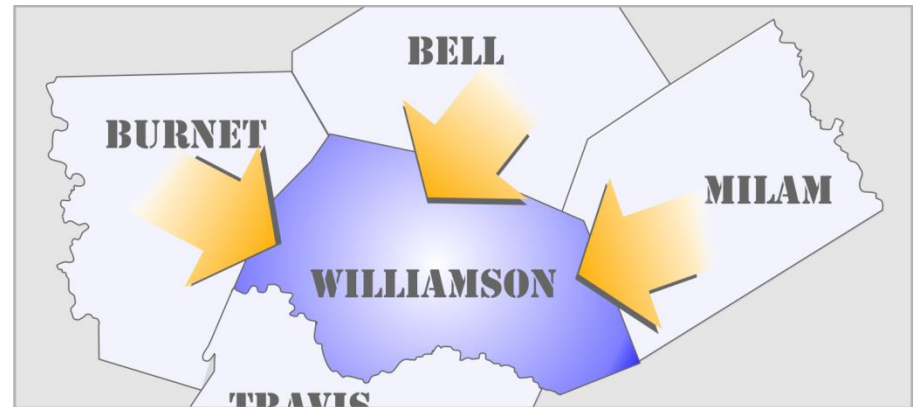
The CAMPO 2030 model and its methodologies were used as the foundation for the analysis. Updates of demographics (population and employment), as well as roadway and transit networks, were conducted to provide the most current regional data. Traffic volumes coming into Williamson County from Milam, Bell and Burnet counties were also reviewed to confirm reasonableness of the trips compared to projected growth in these adjacent counties not included in the CAMPO 2030 model. A validation test was conducted to assure that the updated model achieved the same or better results than the approved CAMPO model. Inputs used in the CAMPO model were not adjusted to further improve model-calibration results.

To compare the CAMPO model to the updated model for Williamson County (WILCO model), vehicle miles traveled (VMT) were determined for each by facility type and area type and then compared to actual 2007 VMTs, which include the most current published TxDOT traffic counts at the time of this study. The WILCO model was then run for the following scenarios to develop the proposed transportation plan:

1. Current Condition – 2008
2. Existing + Committed\* (E+C) Network — 2015
3. No Build – 2035 demand on 2015 Network (E+C)
4. Phase 1 Build – 2035 demand on 2035 Estimated Network
5. Proposed 2035 Network

\* “Committed” indicates that money has already been approved for a project – County, City or TxDOT funds.

With the information from the Phase 1 Build scenario, additional capacity needs were assessed and additional coordination with the cities was done to finalize the recommended roadway projects. The final model was run with the 2035 demand on the recommended network.



Traffic volumes coming into the county and projected growth were reviewed.



Vehicle Miles Traveled (VMT) were developed for each model by facility type.



Pond Springs Road is a current road bond project under construction.



# Long Range Transportation Plan

## RECOMMENDATIONS

### Transit:

Several cities in Williamson County, including Round Rock, Cedar Park and Georgetown, are currently exploring transit options with entities such as Capital Metro and the Austin-San Antonio Commuter Rail District. As the county continues to grow and explore multimodal transit opportunities in the future, it may consider contributing funds to these efforts. Figure ES-78 illustrates the current transit network in Williamson County, as well as possible future opportunities as funding becomes available.

### Bicycle/Pedestrian/Trails:

The county adopted a comprehensive park master plan in November 2008. The goal is to complete the master plan and continue implementation of the Brushy Creek Regional Trail and the Heritage Trail System. With regard to bicycle and pedestrian possible improvements, as future roads are built, cities within the county will have opportunities to install sidewalks and bike lanes.

### Roadway Projects:

Figure ES-1 shows the location of the proposed projects in the 2015 Network. Figure E-2 lists the proposed projects in the 2015 Network. Figure ES-3 shows the location of the proposed projects in the 2035 Plan. Figures ES-4 through ES-7 provide the list of projects in each precinct. Figure ES-8 shows the transit possibilities.

### Bottleneck Projects:

In addition to these long-range improvement projects, the county also wants to be responsive in addressing short-term needs. With that in mind, a list of potential bottleneck/construction-relief projects has been identified for consideration in Figure ES-9. These projects are designed to improve safety and mobility at highly congested intersections both today and in the future. These projects can range from low-intensity operational improvements to full construction of grade-separated intersections and direct connectors at major state highways. These bottleneck projects are intended to complement the long-term arterial/capacity projects in the long-range plan.

Please see the appendix for all exhibits, ES-1 and ES-3 are in the back pocket.



Capital Metro Rail Station - Leander, Texas



Brushy Creek Regional Trail



Intersection at US 79 and A.W. Grimes Blvd.

# Long Range Transportation Plan

## SYSTEM PERFORMANCE

To evaluate the effectiveness of the proposed improvements to the transportation network, performance measures were selected to compare the performance of each scenario. The following table provides a summary that shows how the Williamson County transportation system performs for each analysis year. It illustrates the tremendous demand that will be placed on the transportation system due to the anticipated growth in population and employment forecasted for 2035.

It is important to note that even if all the proposed projects in the 2035 Plan are built, congestion will still increase as compared to today's levels due to population and employment growth. However, it will not increase to the same level that would result if none of the projects were built.

Williamson County Transportation System Performance Summary				
Performance Measures	2008	2015	Proposed 2035	2035 No Build
Total Miles	1,378	1,453	1,604	1,453
Total Lane Miles	3,345	3,637	4,549	3,635
Total Daily Vehicle-Miles Traveled (VMT)	10,102,292	12,457,601	20,368,220	20,431,825
Total Daily Vehicle-Hours Traveled (VHT)	274,140	348,215	597,901	725,514
Daily Average Network Speed	36.3	39.2	33.7	30.2

Note: Mileage only reflects roadways included in the model and does not include all of the roads in Williamson County. It Does not include roads added to the plan after the public hearing.

Parmer Lane/FM 734/Ronald W. Reagan Blvd. is a major north-south roadway.



Intersection of Shell Rd./D.B. Wood Rd./RM 23





# Long Range Transportation Plan

## CHAPTER 1 TRAVEL DEMAND

### 1.1 STUDY APPROACH

The Capital Area Metropolitan Planning Organization (CAMPO) planning model developed for the 2030 Metropolitan Transportation Plan (MTP) served as the basis for the Williamson County Long-Range Plan study. CAMPO's four-step travel-demand model for the 2030 MTP encompasses Travis, Williamson, and Hays counties. It accounts for roadway and transit (both bus and rail) networks for the system that was in place for the base planning year of 2000, as well as proposed projects that would be developed by 2030. The 2030 MTP was adopted by CAMPO's Transportation Policy Board on June 5, 2005.

The Williamson County portion of the 2030 model was updated to provide a base year of 2008 for this study. Improvements to the transportation network in Williamson County, as well as to corridors in the adjacent counties were also included in the model. Demographic data sets used as input for the trip-generation component were also updated using a combination of historical data, previous studies and forecasts and independent research. Coordination with cities in and adjacent to Williamson County established the transportation projects currently in development and funded for construction, as well as long-range projects that were included in transportation plans of the various cities.

Based on the anticipated completion dates of the Williamson County projects funded by the 2006 Road Bond Program, the roadway network in 2015 was determined to be the year in which all currently funded projects would be open to traffic. This 2015 network represents the current (2008) network, plus all funded or committed projects and represents what the transportation system would look like if no further investment is made in additional road construction. Referred to as the existing-plus-committed (E+C) network, it serves as the benchmark against which proposed improvements will be compared.



FM 3406/BUS 35, Round Rock, Texas



US 183, Cedar Park, Texas



Leander, Texas

# Long Range Transportation Plan

## 1.2 DEMOGRAPHICS

Because Williamson County is growing faster than the overall Austin–Round Rock Metropolitan Statistical Area (MSA), the approach for demographic forecasting considered both regional and county-specific supply-and-demand forces. A number of major regional infrastructure projects (including SH 130, SH 45 and 183A) and large-scale commercial and residential development plans influence the magnitude, location and land-use patterns in Williamson County.

Assuming no significant changes in land-use planning policies and development guidelines, future growth is expected to be similar to past expansion. A number of communities in Williamson County, however, are implementing new-urbanist policies (typically defined as mixed-use with greater density than traditional development) to encourage greater density in limited geographic areas. The two Capital Metro rail stops in Williamson County will also result in transit-oriented development (TOD) land-use patterns.

Considerable interest exists from elected leaders, residents, and other stakeholders to explore a more extensive public transit system that could include additional commuter rail service to supplement Capital Metro's Red Line and the proposed regional rail between Georgetown and San Antonio. The exact location of future rail systems and potential funding sources remain to be determined.

The demographic forecast for both population and employment assumes no additional transit service will be implemented beyond Capital Metro's current plans as identified in the CAMPO 2030 MTP.

The procedures incorporated in the demographic analysis are outlined on the next page.



Proposed regional rail between Georgetown and San Antonio



Mixed-use has greater density than traditional development.



# Long Range Transportation Plan

## Step 1 – Conduct Williamson County Economic and Demographic Baseline Assessment

As a starting point, county and city-specific data were collected and analyzed. The collected data sets included population, employment, labor force, personal income, wages, tax base (sales and property), building permits and new home unit values. Because Williamson County is part of the Austin MSA, similar data sets were collected for the MSA. Williamson County's growth has been, and will continue to be, influenced by economic forces in Austin and Travis County.

## Step 2 – Perform Williamson County Real Estate Analysis

The primary activity of Step 2 was to collect historical residential real estate data by year and by city within Williamson County. This information was needed to assess annual absorption trends and the character of new housing units. Current and future large-scale developments such as master-planned communities were identified, as well as any other factors (such as existing or planned infrastructure) that could influence the location of future populations. Land-use and zoning data were collected directly from Williamson County communities and the Williamson Central Appraisal District.



Texas State University campus with Nursing School under construction



The Cottages at Lake Creek

## Step 3 – Create Williamson County Population and Employment Forecast

Building upon Step 1, third-party forecasts of relevant economic and demographic variables (e.g., population, economic activity and employment by major sector, and personal income) were reviewed at the aggregate county level. Examples of this information include forecasts provided by the Texas State Data Center and Texas Water Development Board. In addition, population forecasts from individual cities from sources such as comprehensive plans, economic development documents and other planning resources were incorporated. The result was a 30-year population and employment forecast using the most recent population and employment data, as well as overall regional economic trends, including a slowing housing sector and potential for a national recession.

## Step 4 – Update Williamson County Special Generators

Attention was given to new special generators in Williamson County that did not exist the last time the County's transportation plan was updated. These generators include hospitals and universities, for example, which have impacts on traffic patterns, population, and land-use.

The City of Round Rock's Rail Link project was included in the planning process after the development of the demographic data.



# Long Range Transportation Plan

## Demographic Results

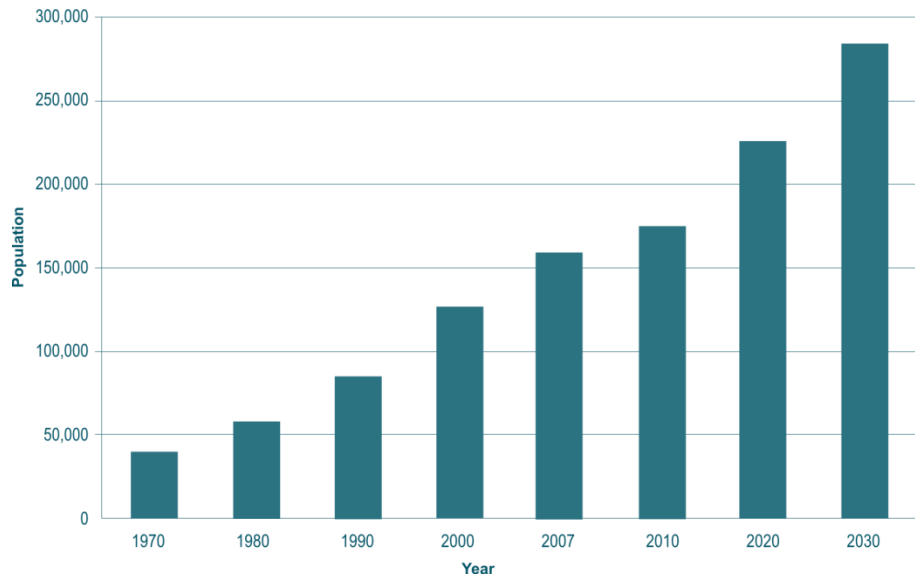
### Population

The Austin-Round Rock Metropolitan Statistical Area (MSA) includes Travis, Hays, Williamson, Bastrop, and Caldwell counties in Central Texas. The population in this MSA is projected to double between 2000 and 2030. Williamson County will continue to grow at a faster rate than the region as a whole. Its population will reach 900,000 by the year 2035; that is the equivalent of adding five new cities equal to the current size of Round Rock.

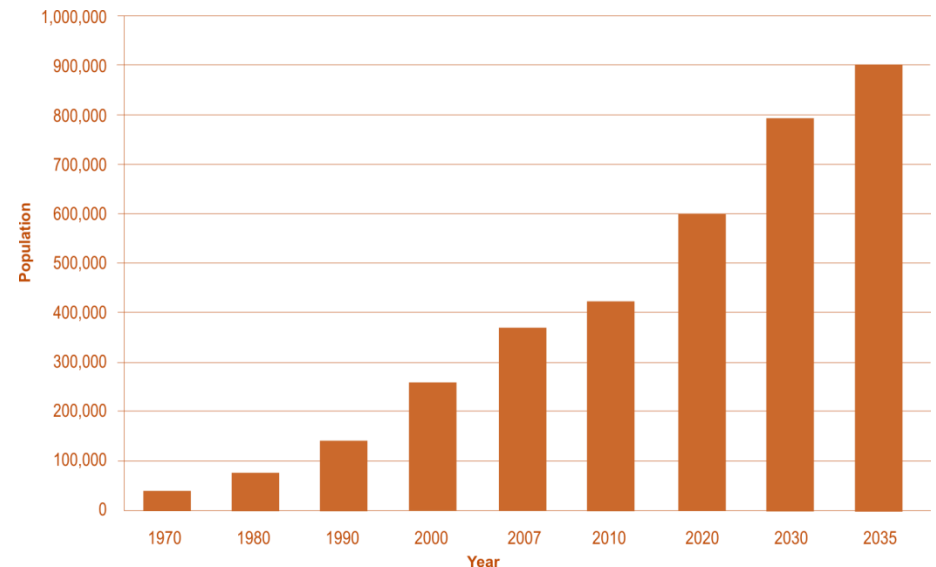


New Round Rock Subdivision north of US 79 and west of FM 1431

**Figure 1.2.1. Austin - Round Rock MSA Population Projection**



**Figure 1.2.2. Williamson County Population Projection**



# Long Range Transportation Plan

## Employment

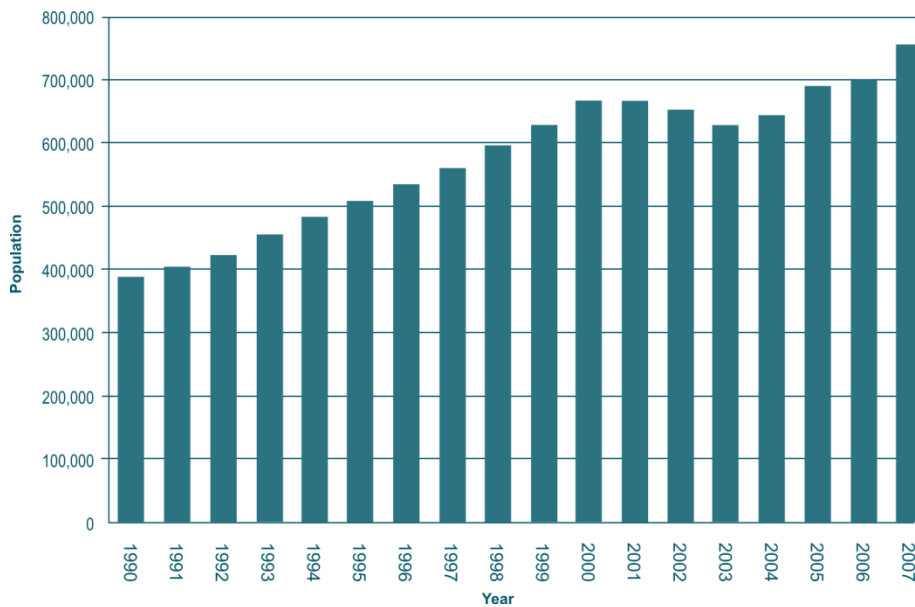
The Austin – Round Rock MSA experienced steady job growth between 1990 and 2000 fueled by the emerging technology market. Employment within the region slipped slightly during the economic downturn between 2001 and 2003 but recovered and grew significantly by 2007. By comparison, Williamson County's employment held steady during that same period.

Figures 1.2.3 and 1.2.4 present the employment history of the Austin – Round Rock MSA and Williamson County, respectively.

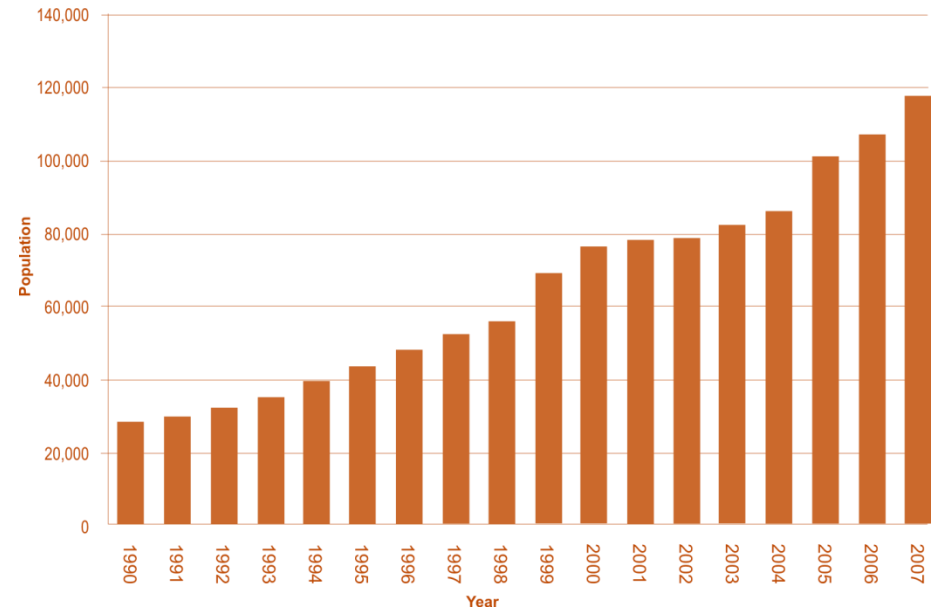


Round Rock Outlets provide employment and create a destination site

**Figure 1.2.3. Austin – Round Rock MSA Annual Employment**



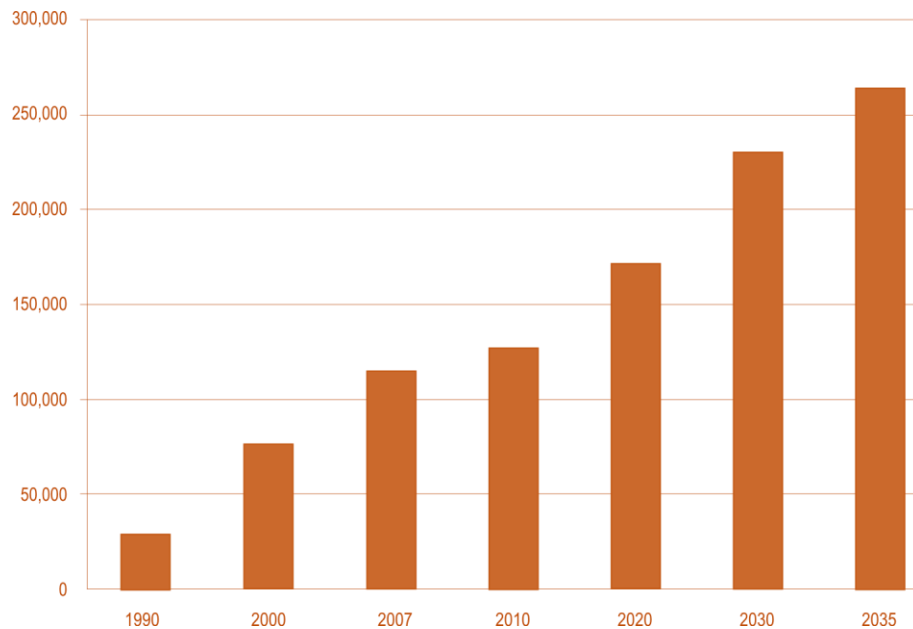
**Figure 1.2.4. Williamson County Annual Employment**



The demographic work was completed in late 2008 and includes the employment data for the first quarter of 2008. The employment forecast shown in Figure 1.2.5 predicts the impacts of the current national economic downturn will last throughout 2009.

# Long Range Transportation Plan

**Figure 1.2.5. Williamson County Employment Outlook**



In April 2007, the Transportation Policy Board adopted population and employment projections for each county to be used in the development of the 2035 MTP. The following table summarizes the comparison of CAMPO demographic control with the demographic data developed by Texas Perspectives, Inc. (TXP) for Williamson County. The adjustments for demographic data accounted for the current economic downturn caused by the housing and credit crisis (2008-2009) and resulted in a more conservative growth rate, particularly for employment.



Intersection of RM 1431 and 183A



Businesses respond to growing population demands.

Comparison to CAMPO 2035 Control Totals				
Year	Williamson County Population		Williamson County Employment	
	CAMPO Forecast*	TXP Adjusted Forecast	CAMPO Forecast*	TXP Adjusted Forecast
2008	364,298	389,777	121,427	120,789
2015	511,593	513,603	173,692	147,882
2035	1,039,958	914,269	402,839	263,876

\* 2008 and 2015 forecasts estimated by interpolating between CAMPO 2007 and 2017 forecasts using the compounded annual growth rate between 2007-2017. 2035 forecast estimated by extrapolating from CAMPO 2030 forecast using the compounded annual growth rate between 2017 and 2030.

# Long Range Transportation Plan

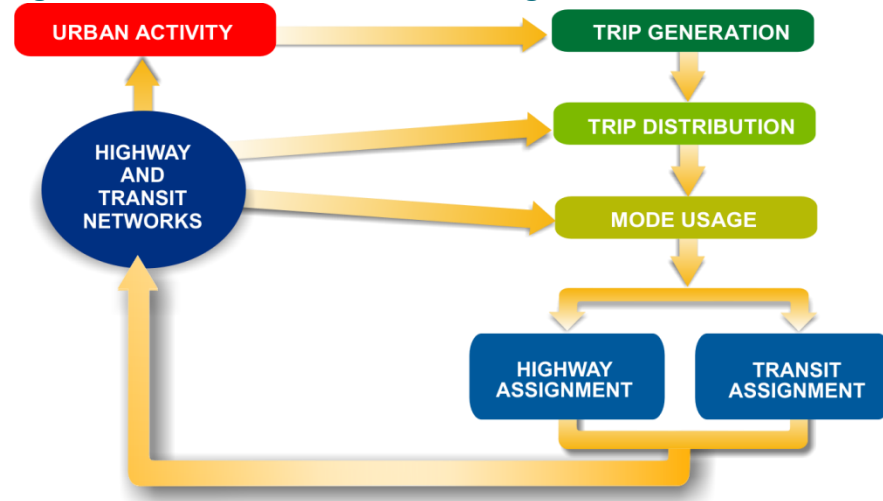
## 1.3 TRAVEL-DEMAND MODEL

A travel-demand model is divided into four distinct components; this section describes in general terms how demographic data and information about the transportation network are used to calculate trips within an urban area.

The four components of a travel-demand model are trip generation, trip distribution, mode choice and trip assignment. Each is described below and shown in a travel-demand modeling process flow chart in Figure 1.3.1

- Trip Generation
  - Forecasts the number of trips made
- Trip Distribution
  - Determines where the trips will go
- Mode Choice
  - Divides the trips among the available modes of travel (roadway, bus transit, rail transit and toll roads)
- Trip Assignment
  - Predicts the routes that trips will take, providing traffic forecasts for the highway system and ridership forecasts for the transit system

**Figure 1.3.1 Travel-Demand Modeling Flow Chart**



### Trip Generation

The data set used to analyze trip generation is the demographic information. Population and employment were distributed across the county into 304 traffic analysis zones (TAZ). Census data sets were also studied to determine median household income levels for each TAZ.

### Trip Distribution

Information about the roadway and transit network, as well as the location and density of trip destinations, factors into the distribution of the trips to serve the various trip types, including work-related, recreational and schools.

### Mode Choice

Trips are allocated to the different modes based on availability and location of transportation options in the study area to serve the travel demand. Transit information includes route locations, operating schedules, and fares.



### Trip Assignment

This step predicts the routes by which various trips will occur based on a combination of travel time and cost.



# Long Range Transportation Plan

## Model Validation

The model incorporated current Williamson County demographic data, updated the roadway network to 2008 and added the proposed City of Round Rock rail project to the transit network in order to provide an accurate representation of the current conditions for the prediction of trip-making activities. Traffic volumes coming into Williamson County from Milam, Bell and Burnet counties were also reviewed to confirm reasonableness of the trips compared to projected growth in these adjacent counties not included in the CAMPO 2030 model.

To compare the CAMPO model to the updated model for Williamson County (WILCO model), vehicle miles traveled (VMT) were developed for each model by facility type and area type and then compared to 2007 observed VMTs. The year 2007 was most current information for TxDOT traffic counts. TAZs and area type are assigned to provide an indication of the type of land development within the zone, as well as the density of development. In Williamson County, the area types include:

- Rural
- Suburban
- Urban
- Central Business District (CBD) Fringe

The updates included in the WILCO model improved the correlation between the 2007 observed VMTs and the forecasted 2008 VMTs from the mathematical model.



SH 29



Brushy Creek Trail next to Cedar Park Subdivision



Urban mixed-use development



Central Business District - Georgetown, Texas

## CHAPTER 2 RECOMMENDATIONS

The proposed Williamson County Long-Range Transportation Plan includes a variety of projects anticipated to be developed during the 20-year period from 2016 to 2035. Extensive coordination with the cities took place to confirm the compatibility of the identified projects with transportation plans developed by each city and submitted for CAMPO's 2035 MTP.

### Transit:

Several cities in Williamson County, including Round Rock, Cedar Park and Georgetown, are currently exploring transit options with entities such as Capital Metro and the Austin-San Antonio Commuter Rail District. As the county continues to grow and explore multimodal transit opportunities in the future, it may consider contributing funds to these efforts. Figure ES-7 (see appendix) illustrates the current transit network in Williamson County, as well as possible future opportunities as funding becomes available.

### Bicycle/Pedestrian/Trails:

The county adopted a comprehensive park master plan in November 2008. The goal is to complete the master plan and continue implementation of the Brushy Creek Regional Trail and the Heritage Trail System. With regard to bicycle and pedestrian possible improvements, as future roads are built, cities within the county will have opportunities to install sidewalks and bike lanes.

### Bottleneck Projects:

In addition to these long-range improvement projects, the county also wants to be responsive in addressing localized operational issues. With that in mind, a list of potential bottleneck/construction-relief projects has been identified for consideration. These projects are designed to improve safety and mobility at highly congested intersections both today and in the future. These projects can range from low-intensity operational improvements to full construction of grade-separated intersections and direct connectors at major state highways. These bottleneck projects are intended to complement the long-term arterial/capacity projects in the long-range plan.



RM 620 and O'Connor Blvd.



SH 45 East, SH 45 West, Toll 45 East, Toll 45 West, RM 620, FM 734



Intersection of University Boulevard and FM 1431



# Long Range Transportation Plan

A wide range of projects are subject for consideration and have been classified into three categories.

Those are:

- Operational Improvements
  - Access control
  - Signal timing
  - Turn lanes
- Major Operational Improvements/Minor Construction Improvements
  - Reversible flow
  - Super Streets
  - Roundabouts
- Major Construction Improvements
  - Direct connectors
  - Overpasses
  - Interchanges



New left turn lanes at the entrance to the Regional Park at CR 175.

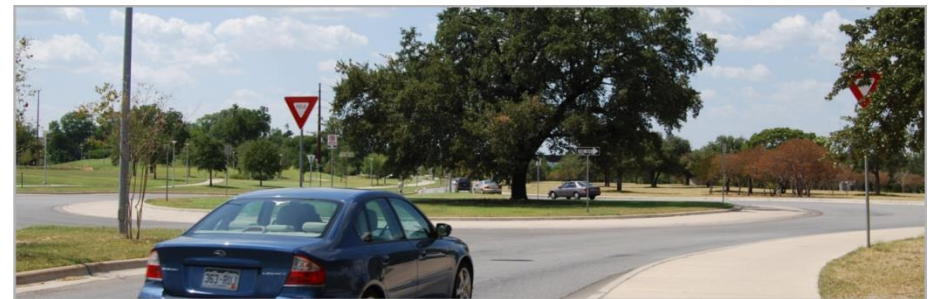


Traffic may be eased with adjustments to signal timing.

Reversing the flow of heavy traffic at peak travel times shortens travel delays.



Super Streets are designed to ease congestion.



Roundabouts keep traffic moving with elimination of stop signs.



Direct Connectors at local major state highways



# Long Range Transportation Plan

## APPENDIX

- Figure ES-1 Williamson County 2015 E+C Network
- Figure ES-2 Williamson County Projects Open to Traffic by 2015
- Figure ES-3 Williamson County 2035 Network
- Figure ES-4 Precinct 1 Long Range Plan Projects
- Figure ES-5 Precinct 2 Long Range Plan Projects
- Figure ES-6 Precinct 3 Long Range Plan Projects
- Figure ES-7 Precinct 4 Long Range Plan Projects
- Figure ES-8 Williamson County Transit Possibilities
- Figure ES-9 Williamson County Proposed Bottleneck Projects
- Figure ES-10 Proposed Controlled Access Facilities**
- Figure ES-11 Proposed Projects for Central Williamson County
- Figure ES-12 Proposed Arterial Network**

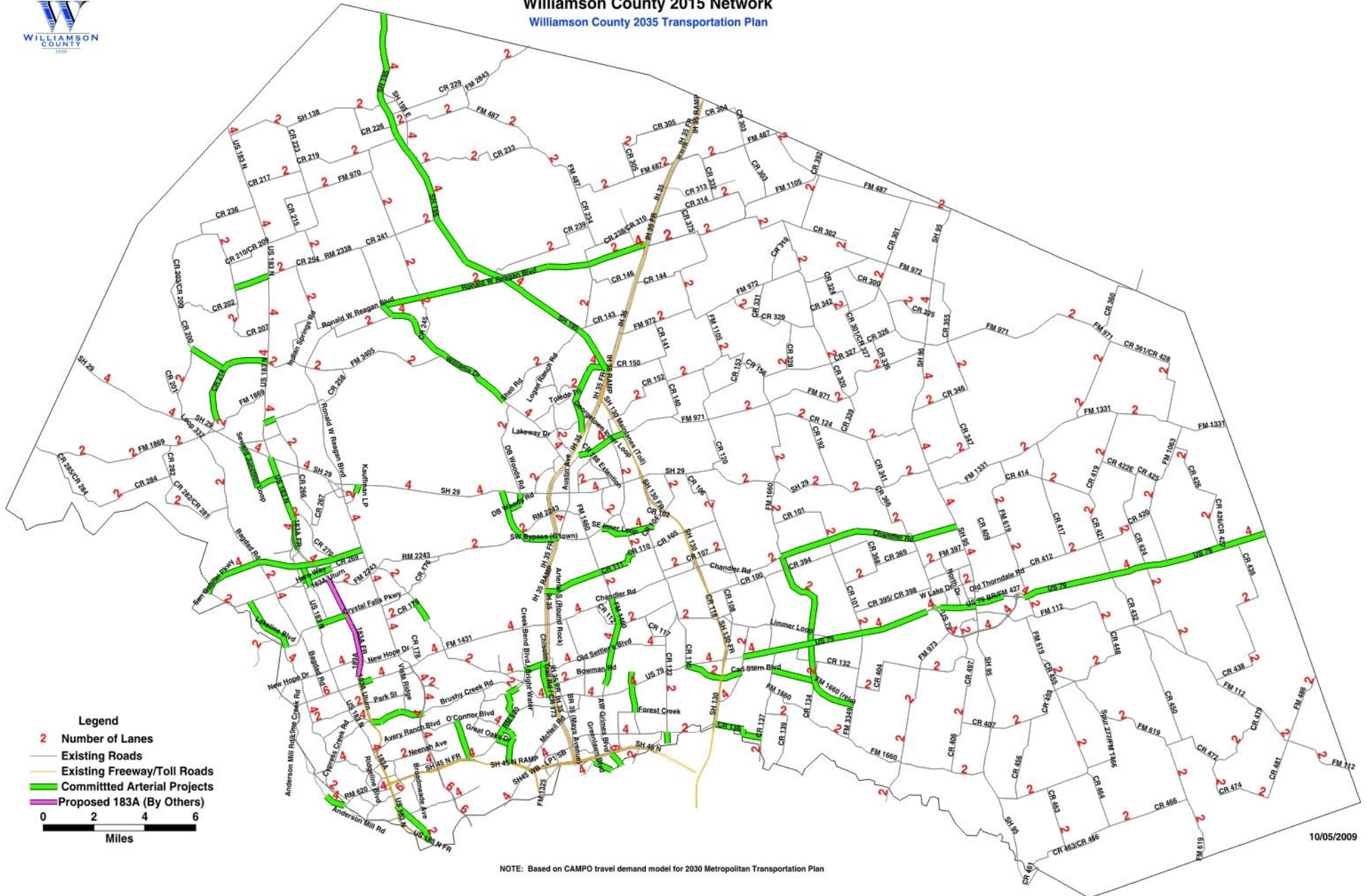


# Long Range Transportation Plan

## ES-1 Williamson County 2015 E+C Network



### Williamson County 2015 Network Williamson County 2035 Transportation Plan



10/05/2009



# Long Range Transportation Plan

## ES-2 Williamson County Projects Open to Traffic by 2015

### Precinct 1

Roadway Name	Project Limit	Description	Jurisdiction	Precinct (c)	First Expansion Year
Bowman Rd.	IH 35 - N. Mays St./BR IH 35	Widen 2 lane road to add median	ROUND ROCK	1	2015
Chisholm Trail Rd.	FM 3406 - Sam Bass Rd.	Widen 2 lane road to 4 lane divided	ROUND ROCK	1	2010
CR 111/Westinghouse Rd.	IH 35 - FM 1460	Widen 2 lane road to 4 lane divided	GEORGETOWN / WILLIAMSON	1	2010
Creek Bend Blvd.	Creek Bend Circle - Wyoming Springs Dr.	Construct 4 lane road with median on a new location	ROUND ROCK	1	2010
Great Oaks Dr.	RM 620 - O'Connor Blvd.	Construct 4 lane road with median on a new location	WILLIAMSON	1	2012
Howard Ln.	O'Connor Blvd. - SH 45	Construct 4 lane road with median on new location	WILLIAMSON	1	2015
O'Connor Blvd.	RM 620 - SH 45	Construct 4 lane road with median on a new location	WILLIAMSON/TXDOT	1	2011
RM 620	Great Oaks Dr. - Wyoming Springs Dr.	Construct 4 lane road with median	WILLIAMSON/TXDOT	1	2012
Old Settlers Blvd./FM 3406	Creek Bend Blvd. - IH 35	Widen 4 lane road to add a median	ROUND ROCK / TXDOT	1	2015
W. Pflugerville Pkwy.	Greenlawn Blvd. - Round Rock ETJ	Construct 4 lane road with median on a new location	ROUND ROCK	1	2010
Pond Springs Rd.	McNeil Rd. - US 183	Widen 2 lane road to add center turn lane	WILLIAMSON/AUSTIN	1	2010
Wyoming Springs Dr.	Brightwater Blvd./Creek Bend Blvd. - RM 620	Widen 2 lane road to 4 lane divided	ROUND ROCK / WILLIAMSON	1	2011

### Precinct 2

Roadway Name	Project Limit	Description	Jurisdiction	Precinct (c)	First Expansion Year
Anderson Mill Rd. (RM 2769)	FM 2769 - RM 620	Widen 2 lane road to 4 lane divided	TXDOT	2	2010
Brushy Creek Rd.	183A - Parmer Ln.	Widen 2 lane road to 4 lane divided	CEDAR PARK / WILLIAMSON	2	2010
CR 202	CR 207 - US 183	Construct 2 lane road on a new location	WILLIAMSON	2	2015
CR 214	Rolling Hills Rd. - US 183	Construct 2 lane road on a new location	WILLIAMSON	2	2015
CR 273/Mel Mathis Ave.	FM 2243 - CR 274/San Gabriel Pkwy.	Construct 4 lane road on a new location	LEANDER	2	2010
Crystal Falls Pkwy.	US 183 (N) - 183A	Widen 2 lane road to 4 lane divided	WILLIAMSON	2	2015
Lakeline Blvd.	FM 2243 - Crystal Falls Pkwy.	Construct 4 lane road with median on a new location	LEANDER / WILLIAMSON	2	2015
Proposed Collector	CR 200 - CR 214	Construct 2 lane road on a new location	WILLIAMSON	2	2015
Hero Way	US 183 N - CR 270	Construct 4 lane road with median on a new location	LEANDER / WILLIAMSON	2	2010
RM 1431 (Whitestone Blvd.)	183A - Cottonwood Creek Trail	Widen 4 lane road to 6-lane divided	TXDOT / CEDAR PARK	2	2010
San Gabriel Pkwy.	1000' W. of Bagdad Rd. to Nameless Rd.	Construct 4 lane road with median on a new location	LEANDER	2	2015
San Gabriel Pkwy.	Halsey Dr. - 1000' W. of Bagdad Rd.	Construct 2 lane road on a new location	LEANDER	2	2009
San Gabriel Pkwy.	Lakeline Blvd. - Nameless Rd.	Construct 4 lane road with median on a new location	LEANDER	2	2015
San Gabriel Pkwy.	Ronald Reagan Blvd. - US 183 N	Construct 2 lane road on a new location	LEANDER	2	2015
San Gabriel Pkwy.	US 183 N - Halsey Dr.	Construct 2 lane road on a new location	LEANDER	2	2015
Seward Junction Loop	Seward Junction Loop - SH 29	Construct 2 lane road on a new location	WILLIAMSON	2	2015
US 183 N	SH 29 - 183A	Widen 4 lane road to 6 lane divided	WILLIAMSON/TXDOT	2	2011

# Long Range Transportation Plan

## ES-2 Williamson County Projects Open to Traffic by 2015

Precinct 3					
Roadway Name	Project Limit	Description	Jurisdiction	Precinct (c)	First Expansion Year
CR 175/Sam Bass Rd.	Parkside Pkwy. - N. of Perry Mayfield Dr.	Widen 2 lane road to 4 lane divided	WILLIAMSON	3	2010
CR 190/Airport Rd.	IH 35 - SH 195	Widen 2 lanes to 4 lanes	GEORGETOWN	3	2015
FM 971	Austin Ave. - GEORGETOWN Inner Loop	Widen 2 lane road to add median	TXDOT	3	2015
FM 971	GEORGETOWN Inner Loop - SH 130	Widen 2 lane road to add median	TXDOT	3	2015
DB Wood Rd.	SH 29 - Southwest GTN Bypass	Construct 2 lanes on a new location	GEORGETOWN	3	2015
Georgetown Inner Loop/Southwest GTN Bypass	SH 29 W - RM 2243	Construct 2 lane road with median on a new location	GEORGETOWN	3	2015
Georgetown Inner Loop/Southwest GTN Bypass	RM 2243 - IH 35	Construct 2 lane road with median on a new location	GEORGETOWN / WILLIAMSON	3	2015
Kauffman Loop	SH 29 - CR 268 (East side)	Construct 2 lane road on a new location	WILLIAMSON	3	2012
RM 2338	Ronald W. Reagan Blvd. - FM 3405	Widen 2 lane road to 4 lane divided	TXDOT/WILLIAMSON	3	2012
Ronald W. Reagan Blvd.	IH 35 - SH 195	Construct 2 lane road on a new location	WILLIAMSON	3	2013
Ronald W. Reagan Blvd.	SH 195 - FM 2338	Construct 2 lane road on a new location	WILLIAMSON	3	2012
SE Inner Loop (SE 1)	Georgetown Inner Loop - SH 130	Construct 4 lane road with median on a new location	GEORGETOWN / WILLIAMSON	3	2015
SH 195	Bell County Line - SH 138	Widen 2 lane road to 4 lane divided	TXDOT	3	2011
SH 195	Curry St. - FM 970	Widen 2 lane road to 4 lane divided	TXDOT	3	2011
SH 195	FM 970 - GEORGETOWN Loop/Shell Rd.	Widen 2 lane road to 4 lane divided	TXDOT	3	2011
SH 195	GEORGETOWN Loop/Shell Rd. - IH 35	Widen 2 lane road to 4 lane divided	TXDOT	3	2011
SH 195	SH 138 - Curry St.	Widen 2 lane road to 4 lane divided	TXDOT	3	2011
Williams Dr.	Shell Rd. to FM 3405	Widen 2 lane road to 4 lane divided	WILLIAMSON / GEORGETOWN	3	2010

# Long Range Transportation Plan

## ES-2 Williamson County Projects Open to Traffic by 2015

Precinct 4					
Roadway Name	Project Limit	Description	Jurisdiction	Precinct (c)	First Expansion Year
Arterial A (Kenny Fort Blvd.)	1000' S. of US 79 - Forest Creek Dr.	Construct 2 lane divided road on a new location	ROUND ROCK / WILLIAMSON	4	2010
Arterial A (Kenny Fort Blvd.)	Joe DiMaggio to 1000' S. of US 79	Construct 2 lane divided road on a new location	ROUND ROCK	4	2010
A.W. Grimes Blvd./CR 170	Louis Henna Blvd./SH 45 (N) - ETJ	Widen 2 lane road to 4 lane divided	WILLIAMSON	4	2015
Carl Stern Blvd.	FM 1660 - CR 134	Construct 2 lane divided road on a new location	HUTTO	4	2010
Carl Stern Blvd.	US 79 - FM 685	Construct 2 lane divided road on a new location	HUTTO	4	2010
Chandler Rd.	FM 1660 - SH 95	Construct 2 lane divided road on a new location	WILLIAMSON	4	2015
CR 111/Westinghouse Rd.	FM 1460 - CR 110	Widen 2 lane road to add a median	GEORGETOWN / WILLIAMSON	4	2015
CR 138	CR 137 - SH 130	Reconstruct 2 lane road	WILLIAMSON	4	2010



### ES-3 Williamson County 2035 Network





# Long Range Transportation Plan

## ES-4 Williamson County Long Range Projects by Precinct

Precinct 1 Long Range Plan Projects				
Roadway Name	Project Limits	Project Description	Jurisdiction	Length (mile)
Anderson Mill Rd.	West of Howard Ln. - Loop 1	Construct 6 lane roadway with median on new location	AUSTIN / WILLIAMSON / TRAVIS	2.7
Arterial C/Deepwood Dr.	RM 620 to Sam Bass Rd.	Construct 4 lane roadway - Currently under study by City	ROUND ROCK	0.3
Arterial C/Deepwood Dr.	1/2 mile S. of RM 620 - Wyoming Springs Dr.	Construct 4 lane roadway with median on new location	ROUND ROCK	0.5
Arterial C/Deepwood Dr.	Wyoming Springs Dr. - O'Connor Blvd.	Construct 4 lane roadway with median on new location	ROUND ROCK	0.7
Arterial L	IH 35 Frontage Rd. - Sunrise Rd.	Construct 4 lane roadway with median on new location	ROUND ROCK	1.1
Arterial M	Arterial L - Old Settlers Blvd.	Construct 4 lane roadway with median on new location	ROUND ROCK	0.8
FM 1460*	Quail Valley Dr. - SE Inner Loop	Widen from 2 lanes to 4 lanes with median	TXDOT / GEORGETOWN	1.0
FM 1460*	SE Inner Loop - CR 111	Widen from 2 lanes to 4 lanes with median	TXDOT / GEORGETOWN	1.4
Georgetown Inner Loop (SE)	IH 35 - CR 110	Convert from 2 lanes to 4 lane expressway	TXDOT / GEORGETOWN	3.0
Howard Ln.	RM 620 - Anderson Mill Rd.	Construct 6 lane roadway with median on new location	WILLIAMSON	1.1
Howard Ln.	Anderson Mill Rd. - McNeil Rd.	Construct 4 lane roadway with median on new location	WILLIAMSON	1.2
Lakeline Blvd.	East of Lake Creek Parkway - Parmer Ln.	Construct 2 additional travel lanes	AUSTIN	1.4
Lakeline Mall Dr. (Spectrum Dr.)	4000' W of Parmer Ln. - Parmer Ln.	Widen 4 lane roadway to add median	AUSTIN	0.8
McNeil Rd.	Travis County Line - 0.2 mi. N. of SH 45	Widen from 4 lanes to 6 lanes	WILLIAMSON	1.9
McNeil Rd.	0.2 mi. N. of SH 45 - IH 35	Widen from 4 lanes to 6 lanes	ROUND ROCK	2.0
Old Settlers Blvd./FM 3406	Sam Bass Rd. - Creek Bend Blvd.	Convert from 4 lanes to 4 lanes with median	TXDOT/ ROUND ROCK	0.8
Old Settlers Blvd.	IH 35 - Greenhill Dr. East	Widen from 4 lanes with a median to 6 lanes with a median	ROUND ROCK	0.6
Palm Valley Blvd. / US 79	N. Mays St./BR IH 35 - FM 1460	Widen from 4 lanes with a median to 6 lanes with a median	TXDOT / ROUND ROCK	1.6
Parmer Ln./FM 734	Brushy Creek - Spectrum Dr.	Widen from 4 lanes with a median to 6 lanes with a median	TXDOT	0.9
Parmer Ln./FM 734	Spectrum Dr. - Amberglen Blvd.	Construct 3-level diamond interchange	TXDOT/AUSTIN	0.8
RM 620	SH 45 (N) - O'Connor Dr.	Reconstruct from 4 lanes with turn lane to 6 lanes with median	TXDOT/WILLIAMSON	2.0
RM 620	O'Connor Dr. - Wyoming Springs Dr.	Reconstruct from 4 lanes with turn lane to 6 lanes with median	TXDOT/WILLIAMSON	0.7
RM 620	Wyoming Springs Dr. - Deepwood Dr.	Reconstruct from 4 lanes with turn lane to 6 lanes with median	TXDOT/WILLIAMSON	0.9
Round Rock Ave. / RM 620	Deerwood Dr. - Deepwood Dr.	Convert from 4 lanes with turn lane to 4-lane expressway	TXDOT/ ROUND ROCK	0.2
Round Rock Ave. / RM 620	IH 35 (N) - Deerwood Dr.	Convert from 4 lanes with turn lane to 4-lane expressway	TXDOT/ ROUND ROCK	0.8
Sam Bass Rd.	FM 3406 - Meadows Drive East	Widen from 2 lanes to 6 lanes with median	ROUND ROCK	1.6
University Blvd.	IH 35 (N) - Sunrise Rd.	Widen from 4 lanes with median to 6 lanes with median	ROUND ROCK	0.9
US 79 Connector	RM 620 at Deepwood Dr. to IH 35 at US 79	Construct 4 lane roadway with median on new location	TXDOT	0.8
Wyoming Springs Dr.	RM 620 - Arterial C/Deepwood Dr.	Construct 4 lane roadway with median on new location	ROUND ROCK	0.5
			<b>Precinct Total - Centerline Miles</b>	<b>32.8</b>
*Pass-through finance agreement with TxDOT is in progress by City of Georgetown for FM 1460				

# Long Range Transportation Plan

## ES-5 Williamson County Long Range Projects by Precinct

Precinct 2 Long Range Plan Projects				
Roadway Name	Project Limits	Project Description	Jurisdiction	Length (mile)
Anderson Mill Rd.	Spicewood Pkwy. – US 183	Widen from 4 lanes to 4 lanes with median	AUSTIN	1.0
Anderson Mill Rd. (Lime Creek Rd.)	RM 1431 - Lime Creek Rd.	Widen from 2 lanes to 6 lanes with median	CEDAR PARK	1.3
Anderson Mill Rd. (RM 2769)	Volente Rd. - RM 620	Widen from 4 lanes (by 2015) to 6 lanes with median	TXDOT	0.9
Arterial A1	US 183 - Ronald W. Reagan Blvd.	Construct 4 lane roadway on new location	LEANDER	2.4
Bagdad Rd.	Old 2243 W - San Gabriel Pkwy.	Widen from 2 lanes to 4 lanes with median	LEANDER	4.0
Bagdad Rd.	San Gabriel Pkwy. - RM 1869	Widen from 2 lanes to 4 lanes with median	LEANDER/ WILLIAMSON	3.1
Brown Bridge Rd.	SH 29 - RM 1869	Widen from 2 lanes to 4 lanes	WILLIAMSON	0.2
Brushy Creek Rd.	Parmer Ln. - Ranch Trails	Widen from 2 lanes to 4 lanes with median	CEDAR PARK	1.1
CR 177	Ronald W. Reagan Blvd. - CR 175	Widen from 2 lanes to 4 lanes	WILLIAMSON	1.2
CR 200	CR 202 - SH 29	Widen from 2 lanes to 4 lanes	WILLIAMSON	4.6
CR 202	CR 200 - CR 207	Widen from 2 lanes to 4 lanes	WILLIAMSON	2.7
CR 202	CR 207 - US 183	Widen from 2 lanes to 4 lanes	WILLIAMSON	1.4
CR 214	Rolling Hills Rd. - US 183	Widen from 2 lanes to 4 lanes	WILLIAMSON	1.8
CR 214	SH 29 - Rolling Hills Rd.	Widen from 2 lanes to 4 lanes	WILLIAMSON	2.6
CR 236	US 183 - CR 207	Widen from 2 lanes to 4 lanes	WILLIAMSON	6.5
CR 273/Mel Mathis Ave.	CR 272 - RM 2243	Widen from 2 lanes to 4 lanes	LEANDER	1.5
Cross Creek Ln.	SW1 - Ronald W. Reagan Blvd.	Construct 2 lanes at a new location	WILLIAMSON	1.9
Crystal Falls Pkwy.	US 183 A - Ronald W. Reagan Blvd.	Widen from 2 lanes to 4 lanes with median	LEANDER	1.5
Gupton Way	Park St. - Brushy Creek Rd.	Construct 4 lane roadway with median on new location	CEDAR PARK	0.7
Lakeline Blvd.	CR 281 - San Gabriel Pkwy.	Extend Lakeline Blvd. on new location (2 lanes)	LEANDER	2.3
Lakeline Blvd.	San Gabriel Pkwy. - RM 2243	Extend Lakeline Blvd. on new location (2 lanes)	LEANDER/ WILLIAMSON	1.5
Lakeline Mall Dr.	Lake Creek Parkway - 4000' W of Parmer Ln.	Construct 4 lane roadway with median on new location	AUSTIN	0.8
Little Elm Trail.	Lakeline Blvd. - Bell Blvd.	Construct 4 lane roadway with median on new location	CEDAR PARK	1.5
Loop 332	RM 1869 - SH 29	Widen from 2 lanes to 4 lanes with median	TXDOT	1.0
Lyndhurst St.	0.2 mi S of Avery Ranch Blvd. (Staked Plain Dr.) - Lakeline Blvd.	Construct 4 lane roadway with median on new location	AUSTIN	0.7
Lyndhurst St.	0.2 mi S of Lakeline Blvd. - SH 45	Construct 4 lane roadway with median on new location	AUSTIN	0.5
New Hope Dr.	RM 1431 - Lakeline Blvd.	Widen from 2 lanes with median to 4 lanes with median	CEDAR PARK	1.3
New Hope Dr.	Lakeline Blvd. - Bagdad Rd.	Widen from 2 lanes with median to 4 lanes with median	CEDAR PARK	0.6
New Hope Dr.	183 A - Cottonwood Creek Trail	Widen from 4 lanes with median to 6 lanes with median	CEDAR PARK	0.6
New Hope Dr.	Cottonwood Creek Trail - Ronald W. Reagan Blvd.	Widen from 2 lanes to 4 lanes with median	CEDAR PARK	1.0
New Hope Dr.	Ronald W. Reagan Blvd. - CR 175 (Sam Bass Rd.)	Extend New Hope Dr. as 4 lanes with median	CEDAR PARK	1.7
Park St.	Lakeline Blvd. - Bell Blvd.	Widen from 2 lanes to 2 lanes with a median	CEDAR PARK	1.5
Park St.	Bell Blvd. - 183A	Widen from 2 lanes to 2 lanes with a median	CEDAR PARK	0.7
Parmer Ln./FM 734	RM 1431 - Brushy Creek	Widen from 4 lanes with median to 6 lanes with median	TXDOT	2.0
Pecan Creek Pkwy.	Lake Creek Pkwy. - Anderson Mill Rd.	Widen from 4 lanes to 4 lanes with median	WILLIAMSON/AUSTIN	0.7

# Long Range Transportation Plan

## ES-5 Williamson County Long Range Projects by Precinct

Precinct 2 Long-Range Plan Projects				
Roadway Name	Project Limits	Project Description	Jurisdiction	Length (mile)
Ranch Trails.	Riley Trail - Brushy Creek Rd.	Extend 2 lanes with a median to Brushy Creek Rd.	CEDAR PARK	0.8
Reveille Blvd. / CR 269	183A - Ronald W. Reagan Blvd.	Widen 2 lanes to 4 lanes with median	LEANDER	1.8
RM 1431	Anderson Mill Rd. - Bagdad Rd.	Widen from 4 lanes to 6 lanes with median	TXDOT / CEDAR PARK	1.1
RM 1431	Cottonwood Creek Trail - Parmer Ln./ Ronald W. Reagan Blvd.	Widen from four lanes with median to 6 lanes with median	TXDOT / CEDAR PARK	1.6
RM 1869	Burnet County Line - Loop 332	Widen from 2 lanes to 2 lanes with median	TXDOT	6.8
RM 1869	Loop 332 - US 183 N	Widen from 2 lanes to 4 lanes	TXDOT	3.3
Ronald W. Reagan Blvd.	FM 3405 - SH 29	Convert from 2 lanes to 6 lane divided highway	WILLIAMSON	7.9
San Gabriel Pkwy.	Ronald W. Reagan Blvd. - US 183 N	Widen from 2 lanes to 6 lanes with median	LEANDER	2.7
San Gabriel Pkwy.	US 183 N - Halsey Dr.	Widen from 2 lanes to 6 lanes with median	LEANDER	0.8
San Gabriel Pkwy.	Halsey Dr. - 1000' W. of Bagdad Rd.	Widen from 2 lanes to 6 lanes with median	LEANDER	0.7
SH 29	Burnet County Line- SH 29 LH Bypass, west of Liberty Hill	Build frontage roads	TXDOT	3.4
SH 29	Burnet County Line - SH 29 LH Bypass, west of Liberty Hill	Construct mainlanes	TXDOT	3.4
SH 29	LH Bypass intersection with SH 29, east of Liberty Hill - US 183	Build frontage roads	TXDOT	1.0
SH 29	LH Bypass Intersection with SH 29, east of Liberty Hill - US 183	Construct mainlanes	TXDOT	1.0
SH 29	US 183 - Ronald W. Reagan Blvd.	Build frontage roads	TXDOT	3.0
SH 29	US 183 - Ronald W. Reagan Blvd.	Construct mainlanes	TXDOT	3.0
SH 29 Business	SH 29 LH Bypass, west of Liberty Hill - E of Loop 332W	Widen from 4 lanes to 4 lanes with median	TXDOT	3.1
SH 29 LH Bypass	SH 29 W of Liberty Hill to SH 29, 1 mi. W of US 183	Build frontage roads	TXDOT	4.2
SH 29 LH Bypass	SH 29 W of Liberty Hill to SH 29, 1 mi. W of US 183	Construct mainlanes	TXDOT	4.2
SW 1 (Cross Creek Rd.)	Cross Creek Ln. - SH 29	Reconstruct to 4 lanes with a median	WILLIAMSON	1.7
US 183	FM 3405 - SH 29	Widen from 4 lanes to 4 lanes with a median (future frontage roads)	TXDOT	3.7
			<b>Precinct Total - Centerline Miles*</b>	<b>99.7</b>
* Does not include length of SH 29 frontage roads.				



# Long Range Transportation Plan

## ES-6 Williamson County Long Range Projects by Precinct

Precinct 3 Long Range Plan Projects				
Roadway Name	Project Limits	Project Description	Jurisdiction	Length (mile)
Arterial A (Kenny Fort Blvd.)	Round Rock ETJ - University Blvd.	Construct 4 lanes with a median on a new location	ROUND ROCK	1.6
Arterial A (Kenny Fort Blvd.)	University Blvd. - CR 112/CR 117	Construct 4 lanes with a median on a new location	ROUND ROCK	1.0
Arterial H	Arterial J - IH 35	Construct 4 lanes with a median on a new location	ROUND ROCK	0.8
Arterial J	Arterial H - Arterial L	Construct 4 lanes with a median on a new location	ROUND ROCK	1.3
Chisholm Trail Rd. Extension	Arterial J - Existing Chisholm Trail Rd.	Construct 4 lanes with a median on new location	ROUND ROCK	1.3
Chisholm Trail Rd.	Existing Chisholm Trail Rd. - FM 3406	Widen 2 lanes to 4 lanes with a median	ROUND ROCK	0.7
CR 104	SH 130 - CR 105	Widen from 2 lanes to 2 lanes with a median	WILLIAMSON	1.7
CR 120	FM 971 - SH 29	Reconstruct road to upgrade to 2 lane minor roadway standards	WILLIAMSON	2.3
CR 143	SH 195 - IH 35	Reconstruct to 2 lane undivided arterial	GEORGETOWN	2.1
CR 152	FM 971 - SH 130	Widen from 2 lanes to 4 lanes	WILLIAMSON	1.0
CR 175/Sam Bass Rd.	RM 2243 - Parkside Pkwy.	Widen from 2 lanes to 4 lanes with a median	WILLIAMSON	2.3
CR 176	Sam Bass Rd. - RM 2243	Widen from 2 lanes to 2 lanes with a median	WILLIAMSON	1.9
CR 237	Ronald W. Reagan Blvd. - CR 216	Reconstruct 2 lanes to 4 lanes with a median	JARRELL/WILLIAMSON	1.6
CR 237 Extension	CR 216 - FM 487 at CR 305	Construct 4 lanes with a median on a new location	JARRELL/WILLIAMSON	1.3
CR 254	US 183 - RM 2338	Widen from 2 lanes to 4 lanes	WILLIAMSON	2.1
CR 303 Extension	FM 1100 - Ronald W. Reagan Blvd.	Construct 2 lanes with a median on a new location	JARRELL/WILLIAMSON	0.6
CR 303	FM 1100 - 0.75 mi. N. of FM487 (East Loop)	Widen from 2 lanes to 2 lanes with a median	JARRELL/WILLIAMSON	3.1
CR 304	CR 305 at IH 35 - 0.8 mi. E. of IH 35	Reconstruct from 2 lanes to 4 lanes with a median	JARRELL/WILLIAMSON	1.0
CR 305	FM 487 - CR 313	Reconstruct from 2 lanes to 4 lanes with a median	JARRELL/WILLIAMSON	2.7
CR 313	Geode Ln. - CR 332	Reconstruct from 2 lanes to 4 lanes with a median	JARRELL/WILLIAMSON	1.0
CR 332	FM 487 - CR 313	Reconstruct from 2 lanes to 4 lanes with a median	JARRELL/WILLIAMSON	1.1
CR 332	CR 313 - CR 3001	Reconstruct from 2 lanes to 4 lanes with a median	JARRELL/WILLIAMSON	0.5
CR 332 Extension	CR 3001 - CR 303	Construct 2 lanes with a median on a new location	JARRELL/WILLIAMSON	1.1
CR 370 Extension	IH 35 - FM 487	Reconstruct to 4 lanes and extend CR 370 to FM 487 at CR 305	JARRELL/WILLIAMSON	1.5
Creek Bend Blvd.	Wyoming Springs Dr. - Hidden Glen Dr.	Construct 2 lanes with a median on a new location	ROUND ROCK	0.6
DB Wood Rd.	Williams Dr. - Cedar Breaks Rd.	Widen from 2 lanes to 4 lanes with a median	GEORGETOWN	2.0
FM 971	Austin Ave. - Georgetown Inner Loop	Widen from 2 lanes with a median to 4 lanes with a median	TXDOT/GEORGETOWN	1.4
FM 971	Georgetown Inner Loop - SH 130	Widen from 2 lanes with a median (by 2015) to 4 lanes with a median	TXDOT/GEORGETOWN	0.6
FM 971	SH 130 - FM 1105	Widen from 2 lanes to 2 lanes with a median	TXDOT	3.6
FM 3405	US 183 - RM 2338	Widen from 2 lanes to 4 lanes	TXDOT	7.5
Georgetown Inner Loop (NE)	SH 29 to FM 971	Widen from 2 lanes to 4 lanes with a median	GEORGETOWN	1.8
Georgetown Inner Loop (NE)	FM 971 to IH 35	Widen from 2 lanes to 4 lanes with a median	GEORGETOWN	1.0
Georgetown Inner Loop (SE)	CR 110 - SH 29	Widen from 2 lanes to 4 lanes with a median	GEORGETOWN	1.3
Georgetown Inner Loop/Southwest GTN Bypass	SH 29 W - RM 2243	Widen from 4 lanes with a median (future frontage roads) to 4 lane expressway with frontage roads	GEORGETOWN/ WILLIAMSON/ TXDOT	1.9

# Long Range Transportation Plan

## ES-6 Williamson County Long Range Projects by Precinct

Precinct 3 Long Range Plan Projects				
Roadway Name	Project Limits	Project Description	Jurisdiction	Length (mile)
Georgetown Inner Loop/Southwest GTN Bypass	RM 2243 - IH 35	Widen from 4 lanes with a median (future frontage roads) to 4 lane expressway with frontage roads	GEORGETOWN/ WILLIAMSON/ TXDOT	1.4
Jarrell Northeast Loop	CR 303, 0.75 mi. N. of FM 487- Yankee Rd. Overpass	Construct 2 lanes with a median on a new location	JARRELL/WILLIAMSON	1.7
Jarrell: S. 6 <sup>th</sup> St. Extension	FM 487 – Sonterra Blvd.	Construct 2 lanes with a median on a new location	JARRELL/WILLIAMSON	0.8
Jarrell High School Rd.	N. 1 <sup>st</sup> St. – FM 487	Construct 4 lanes with a median on a new location	JARRELL/WILLIAMSON	1.4
Neenah Ave.	4000' E. of Parmer Ln. - approx. 1500' W. of Great Oaks Dr.	Completion of Neenah Ave.	AUSTIN/WILLIAMSON	1.4
Northwest Blvd.	IH 35 - Austin Ave. at FM 971	Construct new overpass at IH 35	GEORGETOWN	0.3
Reveille Blvd.	Ronald W. Reagan Blvd. - RM 2243	Widen from 2 lanes to 4 lanes with a median	LEANDER	0.9
RM 1431	Parmer Ln./Ronald W. Reagan Blvd. - Wyoming Springs Dr.	Widen from 4 lanes with a median to 6 lanes with a median	TXDOT	4.0
RM 1431	Wyoming Springs Dr. - IH 35	Widen from 4 lanes with a median to 6 lanes with a median	TXDOT	1.6
RM 2243	Hero Way - Norwood Dr.	Widen from 2 lanes to 6 lanes with a median	TXDOT	6.5
RM 2243	Norwood Dr. - Spur 26/Austin Ave.	Widen from 4 lanes with a median to 6 lanes with a median	TXDOT	1.1
RM 2338	FM 970 - Ronald W. Reagan Blvd.	Widen from 2 lanes to 4 lanes with a median	TXDOT	5.5
Ronald W. Reagan Blvd.	CR 302 - IH 35	Construct 2 lane undivided extension of Ronald W. Reagan Blvd. on new location	WILLIAMSON	4.0
Ronald W. Reagan Blvd.	IH 35 - SH 195	Widen from 2 lanes to 4 lanes with a median	WILLIAMSON	5.8
Ronald W. Reagan Blvd.	SH 195 - RM 2338	Widen from 2/4 lanes to 6 lanes with a median	WILLIAMSON	4.9
Ronald W. Reagan Blvd.	RM 2338 - FM 3405	Widen from 2/4 lanes to 6 lanes with a median	WILLIAMSON	4.1
Sam Bass Rd.	RM 1431 - FM 3406	Widen from 2 lanes to 6 lanes with a median	ROUND ROCK	2.8
SE 1	SE Georgetown Inner Loop - CR 104	Widen from 4 lanes with a median (future frontage roads) to 4 lane expressway with frontage roads	GEORGETOWN/ WILLIAMSON/ TXDOT	2.2
SE 1	CR 104 - CR 100	Construct 4 lane expressway with frontage roads on a new location	GEORGETOWN/ WILLIAMSON/ TXDOT	2.6
SH 195	Shell Rd. - IH 35	Widen from 4 lanes with a median to 6 lanes with a median	TXDOT	2.2
SH 29	Ronald W. Reagan Blvd. - DB Wood Rd.	Build frontage roads	TXDOT	6.7
SH 29	Ronald W. Reagan Blvd. - DB Wood Rd.	Construct mainlanes	TXDOT	6.7
SH 29	DB Wood Rd. - IH 35	Widen from 4 lanes with a median to 6 lanes with a median	TXDOT	1.2
SH 29	Haven Ln. - FM 1660	Widen from 2 lanes to 4 lanes with a median	TXDOT	7.4
Shell Rd.	SH 195 - Williams Dr.	Widen from 2 lanes to 4 lanes with a median	WILLIAMSON/ GEORGETOWN	4.2
Southwestern Blvd.	SH 29 - Raintree Dr.	Widen from 2 lanes to 4 lanes with a median	GEORGETOWN	0.4
Southwestern Blvd.	Raintree Dr. - Inner Loop/Carlson Cove	Widen from 2 lanes to 4 lanes with a median	GEORGETOWN	0.9
Southwestern Blvd.	Inner Loop/Carlson Cove - CR 111/Westinghouse	Widen from 2 lanes to 4 lanes with a median	GEORGETOWN	1.6

# Long Range Transportation Plan

## ES-6 Williamson County Long Range Projects by Precinct

Precinct 3 Long Range Plan Projects				
Roadway Name	Project Limits	Project Description	Jurisdiction	Length (mile)
Southwest GTN Bypass	DB Wood Rd. – SH 29 W	Construct 4 lane divided road on a new location	GEORGETOWN	1.6
US 183	FM 970 - FM 3405	Widen from 4 lanes to 4 lanes with a median (future frontage roads)	TXDOT	4.7
Wyoming Springs Dr. Extension	RM 1431 - FM 3406	Construct 4 lanes with a median on new location	ROUND ROCK/ WILLIAMSON	1.7
Wyoming Springs Dr. Extension	FM 3406 - Brightwater Blvd./Creek Bend Blvd.	Construct 4 lanes with a median on a new location	ROUND ROCK/ WILLIAMSON	0.9
			<b>Precinct Total - Centerline Miles</b>	<b>150.2</b>



# Long Range Transportation Plan

## ES-7 Williamson County Long Range Projects by Precinct

Precinct 4 Long Range Plan Projects				
Roadway Name	Project Limits	Project Description	Jurisdiction	Length (mile)
Arterial A (Kenney Fort Blvd.)	CR 112/CR 117 - Joe DiMaggio Blvd.	Construct new 4 lanes with median roadway	ROUND ROCK	2.1
Arterial A (Kenney Fort Blvd.)	Joe DiMaggio Blvd. - 1000' S. of US 79	Widen from 2 lanes with a median to 6 lanes with a median	ROUND ROCK	0.6
Arterial A (Kenney Fort Blvd.)	1000' South of US 79 - Gattis School Rd.	Widen from 2 lanes with a median to 6 lanes with a median	ROUND ROCK/ WILLIAMSON	1.9
Arterial A (Kenney Fort Blvd.)	Gattis School Rd. - Louis Henna Blvd. (SH 45 N)	Construct new 6 lanes with median roadway	ROUND ROCK/ WILLIAMSON	0.6
Carl Stern Blvd.	US 79 - FM 685	Widen from 2 lanes to 4 lanes with a median	HUTTO	2.4
Carl Stern Blvd.	FM 685 - FM 1660	Widen from 2 lanes to 4 lanes with a median	HUTTO	1.3
Carl Stern Blvd.	FM 1660 - CR 134	Widen from 2 lanes to 4 lanes with a median	HUTTO	1.7
Chandler Rd.	FM 1460 - CR 110	Widen from 2 lanes to 4 lanes with a median	ROUND ROCK	2.3
Chandler Rd.	CR 110 - SH 130	Widen from 2 lanes to 4 lanes with a median	ROUND ROCK	1.4
Chandler Rd.	SH 130 - FM 1660	Widen from 2 lanes to 4 lanes with a median	WILLIAMSON	3.5
Chandler Rd.	FM 1660 - SH 95	Widen from 2 lanes to 4 lanes with a median	WILLIAMSON	7.1
Chandler Rd. Ext.	SH 95 - FM 619	Construct new 2 lane roadway	WILLIAMSON	1.8
Chandler Rd. Ext./ FM 619	On FM 619, at Chandler Rd. Ext. – US 79	Reconstruct 2 lane roadway	WILLIAMSON	3.5
Collector 4-1	SH 130 - CR 110	Construct 4 lane undivided roadway on new location	WILLIAMSON	1.5
Collector 4-2	Limmer Loop - US 79	Construct 4 lane undivided roadway along Haybarn Ln. and Tradesman Park Dr.	WILLIAMSON	2.0
CR 100 Intersection	CR 119 Ext. - Chandler Rd.	Widen from 2 lanes to 4 lanes with a median	WILLIAMSON	0.5
CR 101	US 79 - Chandler Rd.	Reconstruct 2 lane road to 4 lanes with a median	WILLIAMSON	3.9
CR 108	US 79 - CR 118	Widen from 2 lanes to 4 lanes with a median	HUTTO	2.8
CR 110/Southwestern Blvd.	CR 111/Westinghouse Rd. - US 79	Widen from 2 lanes to 4 lanes with a median	WILLIAMSON	5.7
CR 112	University Blvd. - FM 1460	Widen from 2 lanes to 4 lanes with a median	WILLIAMSON	2.1
CR 112	FM 1460 - CR 110/Southwestern Blvd.	Widen from 2 lanes to 4 lanes with a median	WILLIAMSON	1.6
CR 119/Ed Schmidt Rd.	US 79 – Limmer Loop	Widen from 2 lanes with a median to 4 lanes with a median	HUTTO/WILLIAMSON	1.2
CR 119 Ext.	Limmer Loop – CR 100	Construct 4 lanes with a median on new location	WILLIAMSON	1.8
CR 137	FM 1660 - Rowe Ln.	Widen from 2 lanes to 4 lanes with a median	PFLUGERVILLE	2.8
CR 138	SH 130 - CR 137	Widen from 2 lanes to 4 lanes with a median	WILLIAMSON	2.2
CR 366/Old Georgetown Rd.	FM 397 - Chandler Rd	Reconstruct and widen to 4 lanes	TAYLOR	2.0
Double Creek Dr.	US 79 - Forest Creek Dr.	Construct new 4 lanes with median roadway	ROUND ROCK	0.7
FM 1460	CR 111/Westinghouse Rd. - Chandler Rd.	Widen from 2 lanes to 4 lanes with a median	TXDOT / WILLIAMSON	1.2
FM 1660 (Existing Alignment)	US 79 - CR 134	Widen from 2 lanes to 2 lanes with a median at a new location	TXDOT	3.3
FM 1660 (New Alignment)	SH 29 to Chandler Rd.	Widen from 2 lanes to 4 lanes with a median	TXDOT	3.0
FM 1660 (New Alignment)	Chandler Rd. - FM 3349	Widen from 2 lanes to 4 lanes with a median	TXDOT/WILLIAMSON	7.4
FM 1660 (New Alignment)	FM 3349 to FM 973	Extend 4 lane roadway with median on new location	TXDOT	2.2
FM 1660 (New Alignment)	FM 973 to SH 95	Extend 2 lane roadway on a new location	TXDOT	2.1
FM 397/Taylor Loop	SH 95 - CR 411	Construct new 4 lanes with median roadway	TXDOT	0.9

# Long Range Transportation Plan

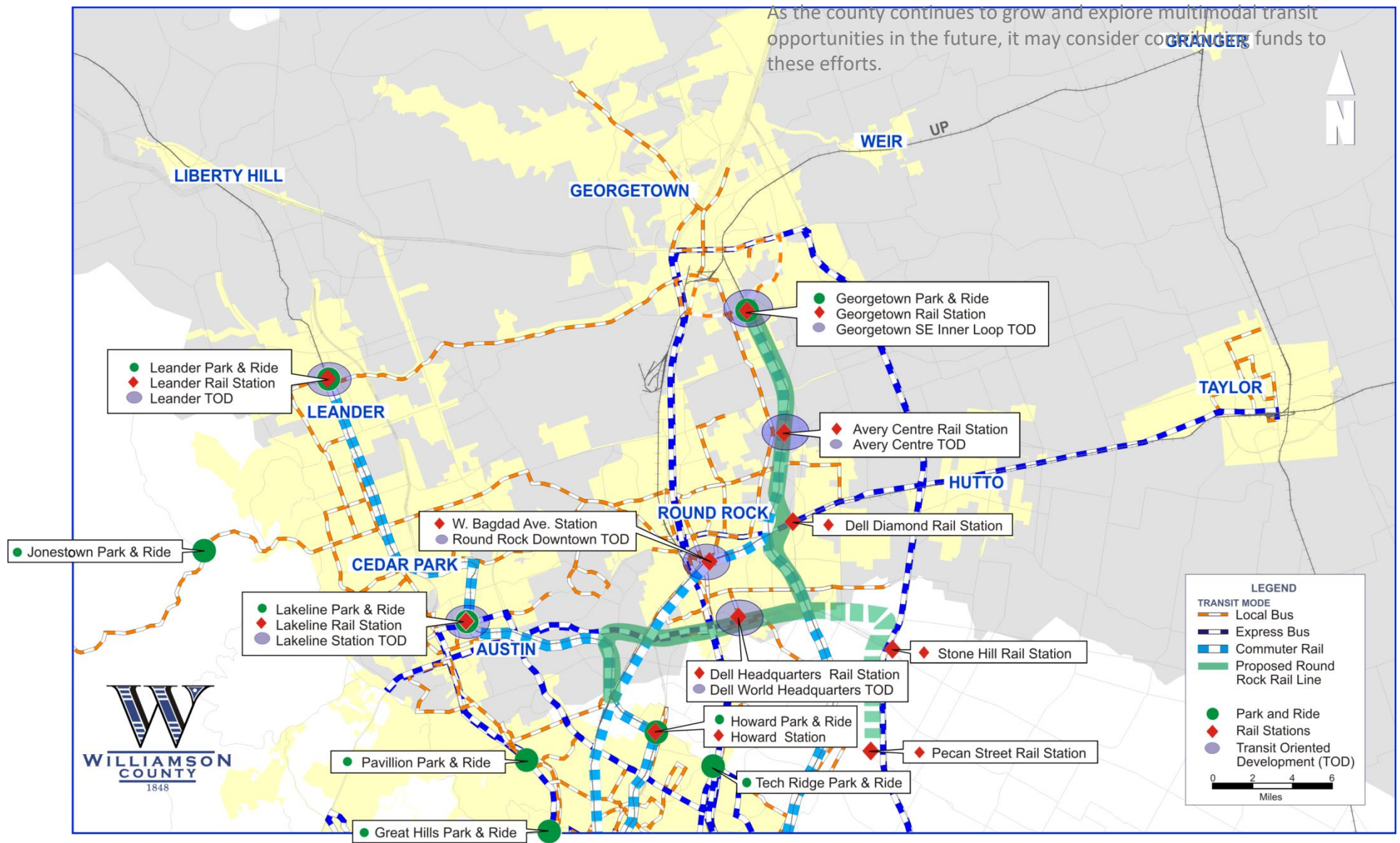
## ES-7 Williamson County Long Range Projects by Precinct

Precinct 4 Long Range Plan Projects				
Roadway Name	Project Limits	Project Description	Jurisdiction	Length (mile)
FM 685	US 79 - SH 130	Widen from 4 lanes to 4 lanes with a median	HUTTO	2.2
FM 973	FM 1660 - Travis County Line	Widen from 2 lanes to 4 lanes with a median	TXDOT	1.7
FM 973	US 79 - FM 1660	Widen from 2 lanes to 4 lanes with a median	TXDOT	5.7
Gattis School Rd.	BR IH 35/Mays St. - Greenlawn Blvd.	Widen from 4 lanes to 6 lanes with a median	ROUND ROCK	0.7
Gattis School Rd.	Greenlawn Blvd. – A.W. Grimes Blvd.	Widen from 4 lanes with a median to 6 lanes with a median	ROUND ROCK	0.5
Gattis School Rd.	A.W. Grimes Blvd.- Red Bud Ln.	Widen from 4 lanes to 6 lanes with a median	ROUND ROCK	2.6
Gattis School Rd.	Red Bud Ln. - Priem Ln.	Widen from 2-4 lanes to 4 lanes with a median	WILLIAMSON	1.2
Gattis School Rd.	Priem Ln. - SH 130	Widen from 2-4 lanes to 4 lanes with a median	WILLIAMSON	0.7
Greenlawn Blvd.	SH 45 – W. Pflugerville Pkwy.	Widen from 4 lanes with a median to 6 lanes with a median	ROUND ROCK	0.2
Greenlawn Blvd.	W. Pflugerville Pkwy. - IH 35	Widen from 4 lanes with a median to 6 lanes with a median	ROUND ROCK	0.8
Limmer Loop	CR 108- US 79	Widen from 2 lanes with a median to 4 lanes with a median	WILLIAMSON	4.6
Limmer Loop	CR 110 - CR 108	Widen from 2 lanes with a median to 4 lanes with a median	WILLIAMSON	1.8
W. Pflugerville Pkwy.	Greenlawn Blvd. - Round Rock ETJ	Convert 2 lanes to 2 lanes with a median	ROUND ROCK	0.7
Red Bud Ln.	CR 110 - Old Settlers Blvd.	Widen from 2 lanes to 4 lanes with a median	ROUND ROCK	1.4
Red Bud Ln.	Old Settlers Blvd. - US 79	Widen from 2 lanes with a median to 4 lanes with a median	ROUND ROCK	1.0
Red Bud Ln.	US 79 – Forest Creek Dr.	Widen from 2 lanes with a median to 4 lanes with a median	ROUND ROCK	1.6
Red Bud Ln.	Forest Creek Dr. - Gattis School Rd.	Widen from 2 lanes with a median to 4 lanes with a median	ROUND ROCK	0.7
Ronald W. Reagan Blvd.	CR 302 - SH 95	Construct 2 lane undivided extension of Ronald W. Reagan Blvd. along CR 311 and CR 302	WILLIAMSON	7.8
SE Inner Loop	CR 100 - SH 29	Convert 4 lane divided to 4 lane expressway with frontage roads	WILLIAMSON	1.3
SH 29	FM 1660 - SH 95	Widen from 2 lanes to 4 lanes with a median	TXDOT	6.7
SH 95	SH 29 - FM 397	Widen from 4 lanes to 4 lanes with a median	TXDOT	3.4
SH 95	Walnut Ave. - US 79	Widen from 4 lanes to 4 lanes with a median	TXDOT	0.7
SH 95	US 79 - FM 1660	Widen from 2 lanes to 4 lanes with a median	TXDOT	5.7
SH 95	FM 1660 - Bastrop County Line	Widen from 2 lanes to 4 lanes with a median	TXDOT	4.9
University Blvd.	Sunrise Rd. – A.W. Grimes	Widen from 4 lanes to 6 lanes with a median	ROUND ROCK	2.0
US 79	FM 1460 - Red Bud Ln.	Widen from 4 lanes with a median to 6 lanes with a median (urban design)	TXDOT / ROUND ROCK	2.7
US 79	Red Bud Ln. - FM 685	Widen from 4 lanes with a median to 6 lanes with a median (suburban design)	TXDOT / ROUND ROCK	3.1
			<b>Precinct Total - Centerline Miles</b>	<b>139.9</b>
* Pass-through finance application in progress by City of Georgetown for FM 1460.				

# Long Range Transportation Plan

**Figure ES-8 Williamson County Transit Possibilities**

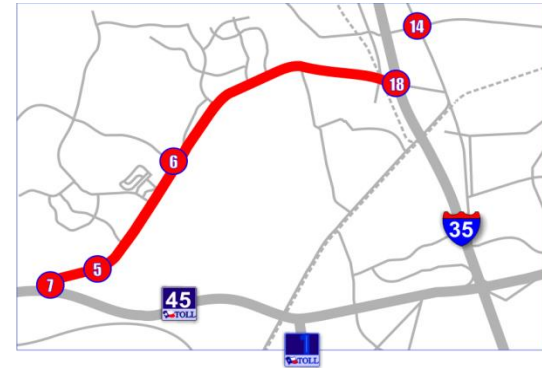
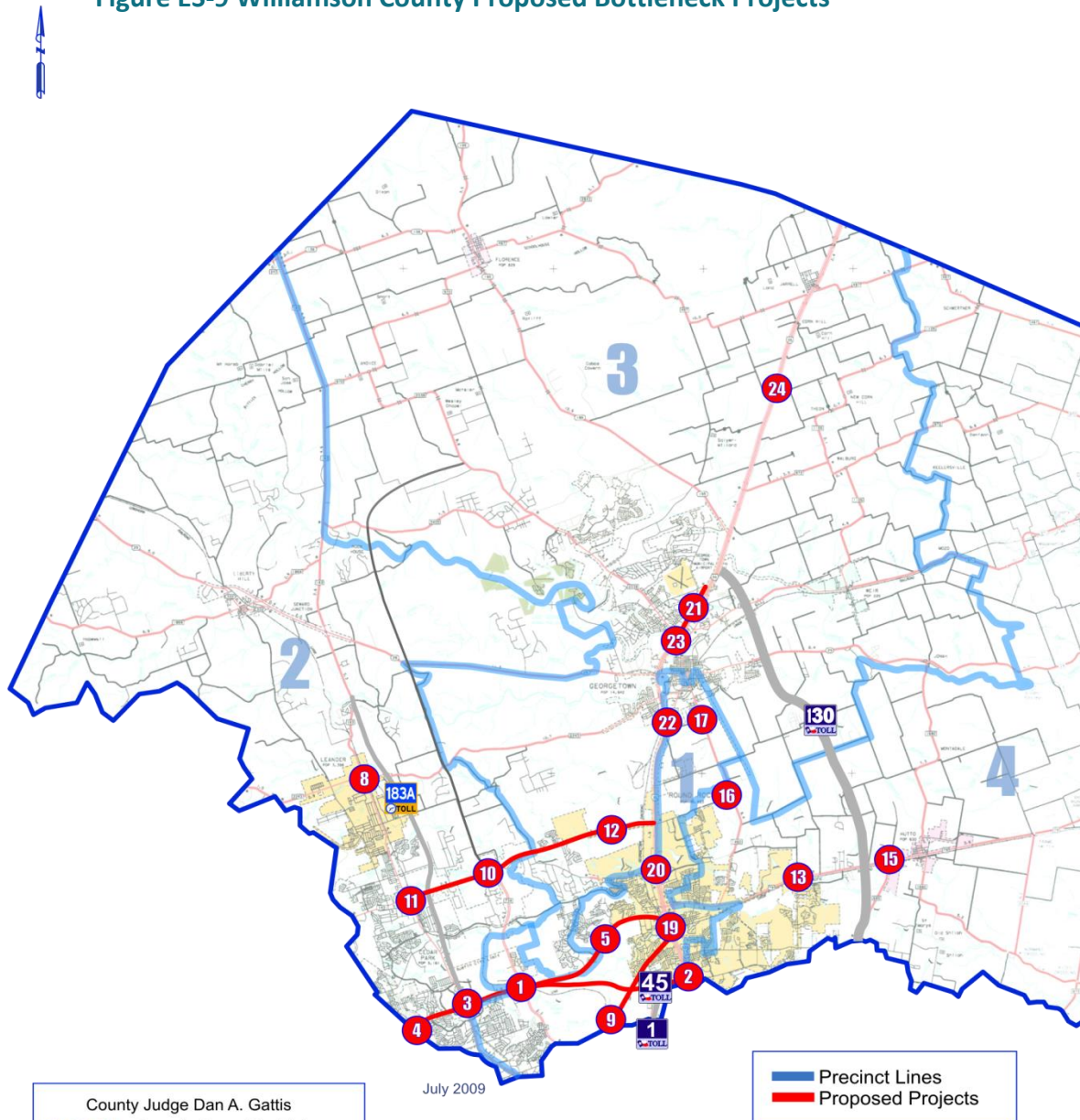
Several cities in Williamson County, including Round Rock, Cedar Park and Georgetown, are currently exploring transit options with entities such as Capital Metro and the Austin San Antonio Commuter Rail District.





# Long Range Transportation Plan

Figure ES-9 Williamson County Proposed Bottleneck Projects



1. Parmer Ln. at RM 620/SH 45 (3-level diamond)
2. SH 45 at IH 35 (complete direct connectors)
3. RM 620 – US 183 to Anderson Mill Rd. (operational improvements)
4. RM 620 at Anderson Mill Rd. (underpass)
5. RM 620 – SH 45 to IH 35 (operational improvements)
6. RM 620 at O'Connor Dr. (grade separation)
7. RM 620 at Howard Ln. (grade separation)
8. US 183 at RM 2243 (operational improvements)
9. McNeil Rd. – IH 35 to Williamson County Line (operational improvements)
10. Parmer Ln. – SH 45 to Anderson Mill Rd.
11. RM 1431 at US 183 and CapMetro RR
12. RM 1431 – US 183 to IH 35
13. US 79 at Redbud Ln.
14. US 79 at Mays St.
15. US 79 at FM 685
16. FM 1460 at University Blvd.
17. FM 1460 at Georgetown Inner Loop  
IH 35 Corridor
18. IH 35 at RM 620
19. IH 35 at US 79
20. IH 35 at FM 3406
21. IH 35 NBFR – Williams Dr. to Lakeway Dr.
22. IH 35 at Georgetown Inner Loop
23. IH 35 at Williams Dr.
24. IH 35 at CR 237/CR 311

County Judge Dan A. Gattis

**Precinct 1** - Commissioner Lisa Birkman  
**Precinct 2** - Commissioner Cynthia Long  
**Precinct 3** - Commissioner Valerie Covey  
**Precinct 4** - Commissioner Ron Morrison

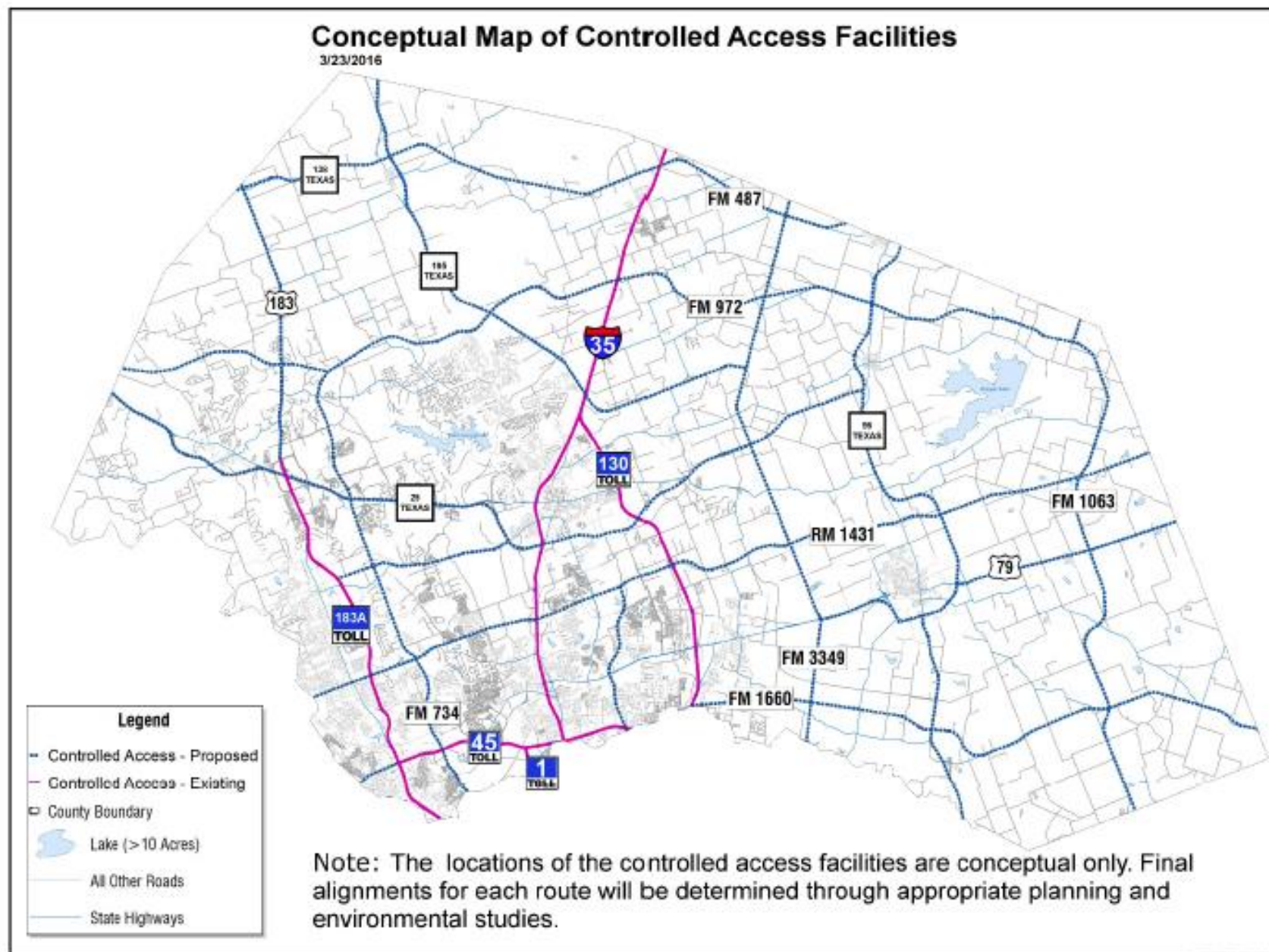
July 2009

— Precinct Lines  
 — Proposed Projects

# Long Range Transportation Plan

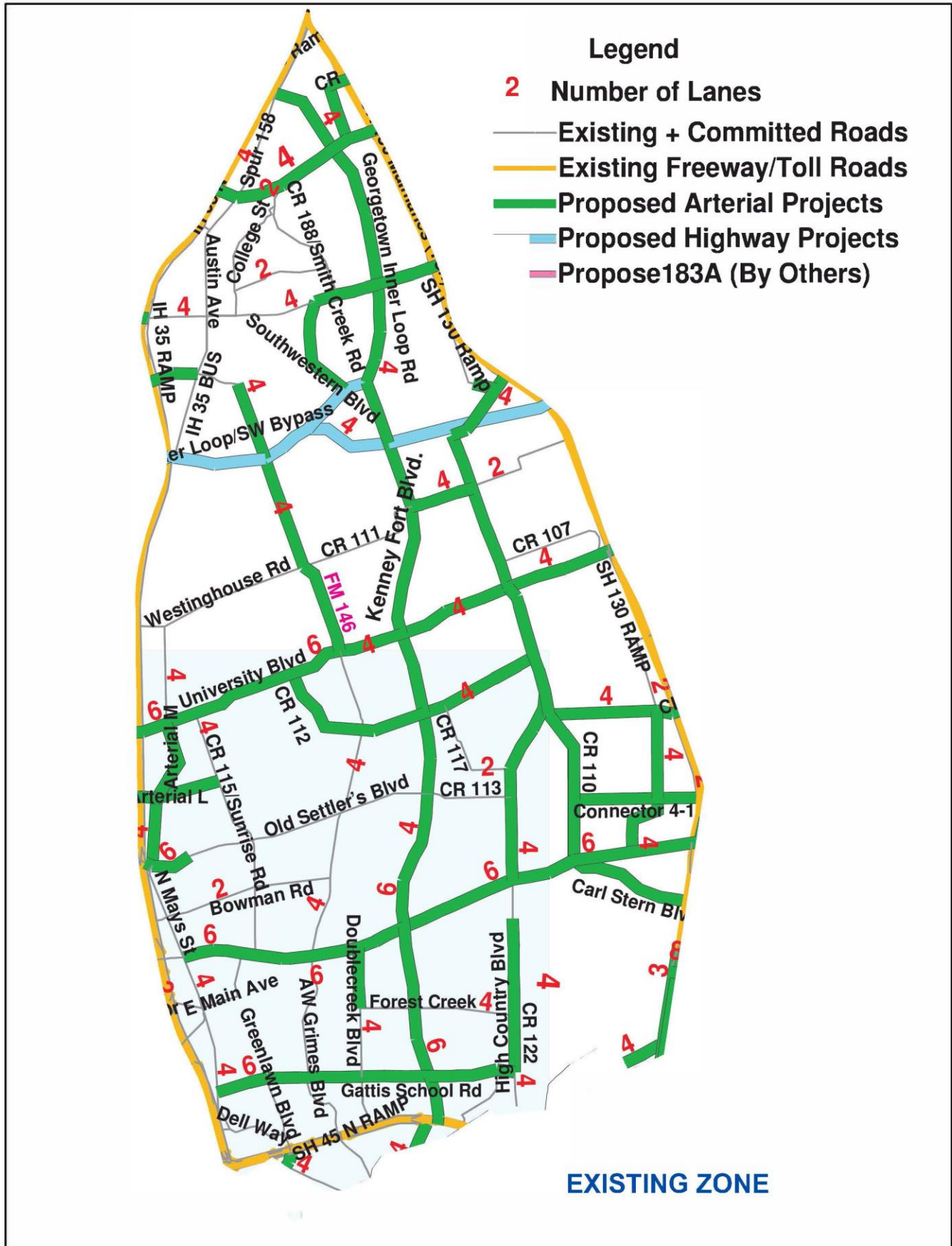
**Figure ES-10 Proposed Controlled Access Facilities**

Each Controlled access facility will fit within a 350-foot right-of-way, but given economic constraints, some controlled access facilities may be less than 200 feet.



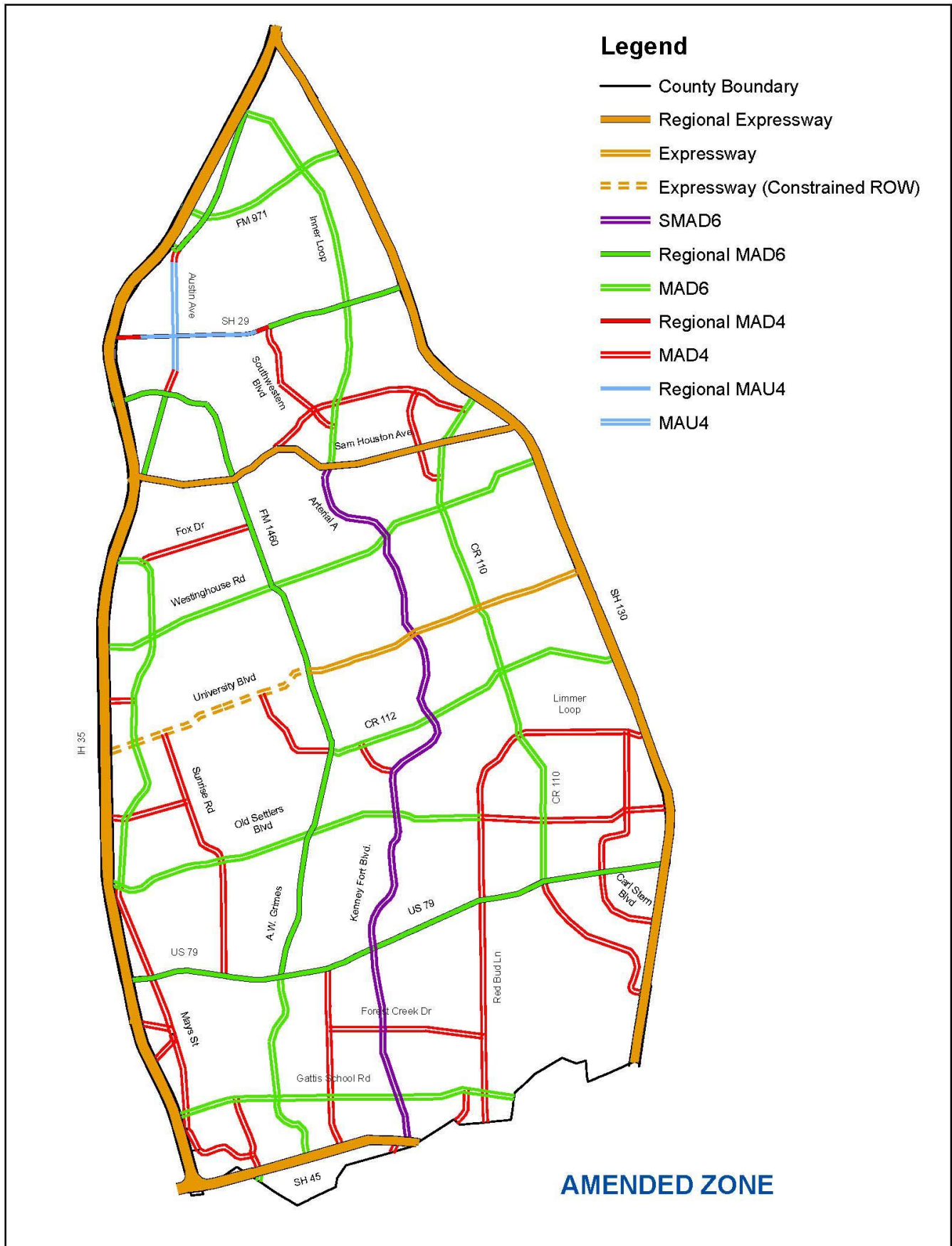


# Long Range Transportation Plan



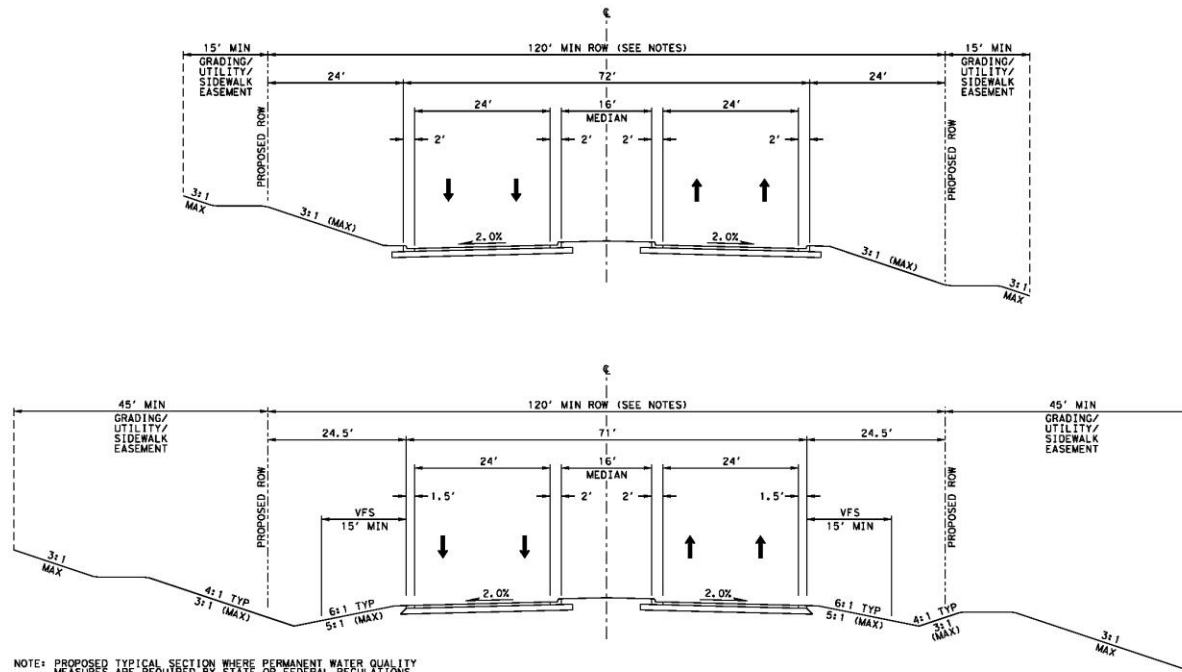


# Long Range Transportation Plan



# Long Range Transportation Plan

## TYPICAL SECTIONS



NOTE: PROPOSED TYPICAL SECTION WHERE PERMANENT WATER QUALITY MEASURES ARE REQUIRED BY STATE OR FEDERAL REGULATIONS.

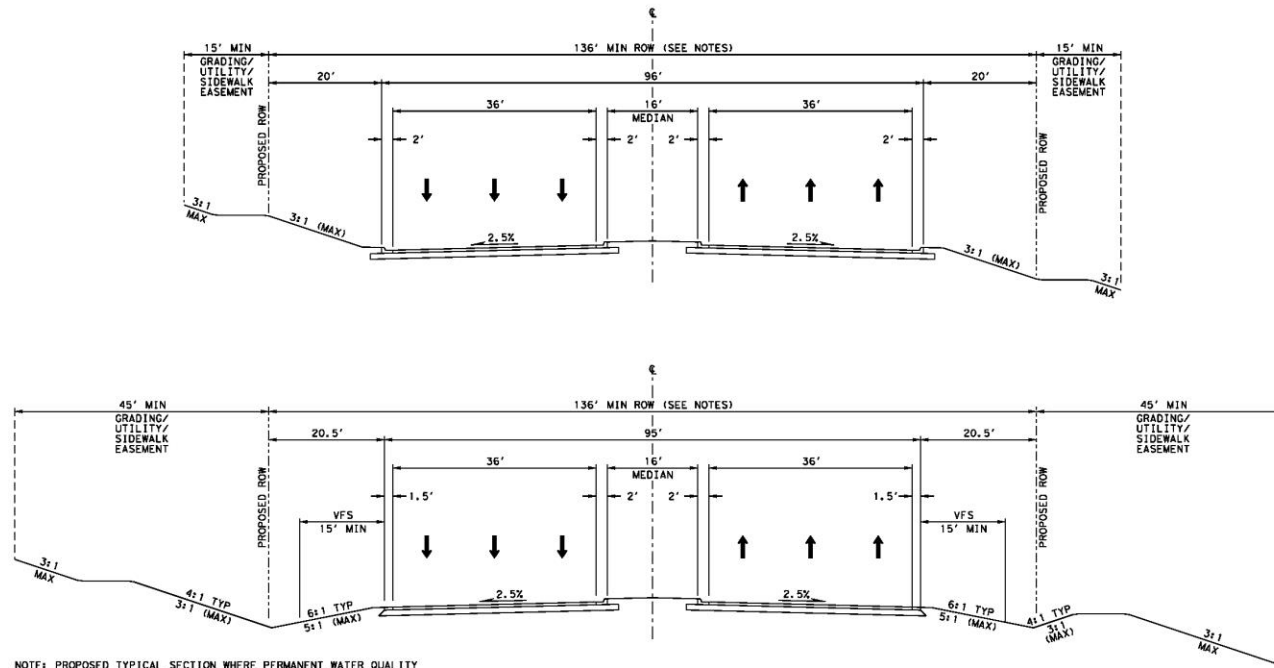
### NOTES:

1. ADDITIONAL RIGHT-OF-WAY MAY BE NECESSARY ON MORE ROLLING TERRAIN AS REQUIRED BY THE COUNTY ENGINEER.
2. LESSER RIGHT-OF-WAY MAY BE ACCEPTED BASED ON PRELIMINARY DESIGN PROVIDED TO THE COUNTY ENGINEER.
3. ADDITIONAL RIGHT-OF-WAY MAY BE NECESSARY IN AREAS WITHIN THE EDWARDS AQUIFER RECHARGE AND CONTRIBUTING ZONES FOR WATER QUALITY TREATMENT.
4. VEGETATIVE FILTER STRIP DIMENSIONS ARE APPROXIMATE. ACTUAL DESIGN SHALL BE IN ACCORDANCE WITH CURRENT TCEQ REQUIREMENTS.
5. ALTERNATE TCEQ APPROVED WATER QUALITY BMPs MAY BE UTILIZED IN LIEU OF VEGETATIVE FILTER STRIPS. PROPOSED RIGHT-OF-WAY AND EASEMENTS FOR ALTERNATE BMPs TO BE DETERMINED THROUGH PRELIMINARY DESIGNS PROVIDED TO THE COUNTY ENGINEER.
6. PERMANENT BMP MAINTENANCE SHALL BE THE RESPONSIBILITY OF THE DEVELOPER FOR A DURATION AGREED TO BY THE COUNTY ENGINEER.
7. PUBLIC UTILITY EASEMENTS ARE REQUIRED ALONG ALL PUBLIC RIGHT-OF-WAYS.
8. PRELIMINARY ENGINEERING MAY BE REQUIRED TO ESTABLISH RIGHT-OF-WAY NEEDS AT INTERSECTIONS.
9. PROPOSED TYPICAL SECTIONS SHOW MINIMUM DIMENSIONS FOR NEW ROADWAYS AND DO NOT APPLY TO EXISTING ROADWAYS THAT MEET OR EXCEED THESE PROPOSED DIMENSIONS.
10. REFER TO TYPICAL UTILITY ASSIGNMENT SHEET FOR UTILITY PLACEMENT INFORMATION.

FIGURE ES-3D: MAD4 TYPICAL SECTIONS

# Long Range Transportation Plan

## TYPICAL SECTIONS



NOTE: PROPOSED TYPICAL SECTION WHERE PERMANENT WATER QUALITY MEASURES ARE REQUIRED BY STATE OR FEDERAL REGULATIONS.

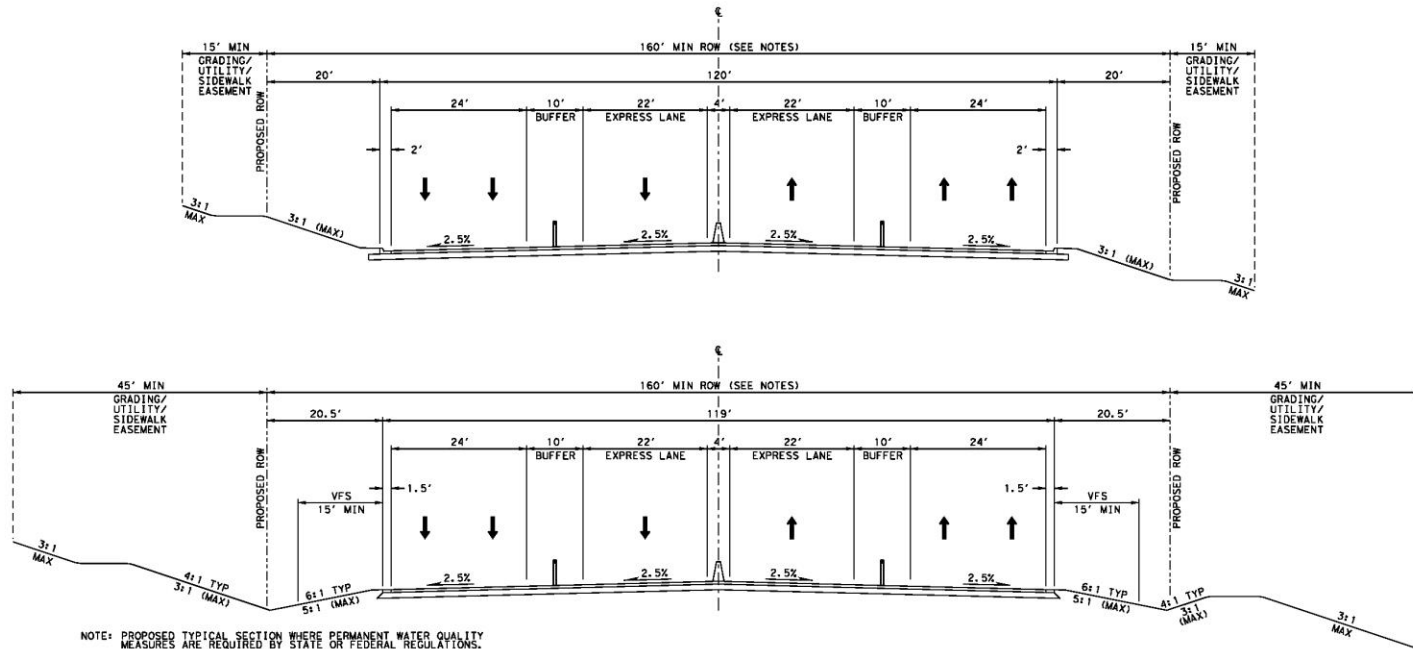
### NOTES:

1. ADDITIONAL RIGHT-OF-WAY MAY BE NECESSARY ON MORE ROLLING TERRAIN AS REQUIRED BY THE COUNTY ENGINEER.
2. LESSER RIGHT-OF-WAY MAY BE ACCEPTED BASED ON PRELIMINARY DESIGN PROVIDED TO THE COUNTY ENGINEER.
3. ADDITIONAL RIGHT-OF-WAY MAY BE NECESSARY IN AREAS WITHIN THE EDWARDS AQUIFER RECHARGE AND CONTRIBUTING ZONES FOR WATER QUALITY TREATMENT.
4. VEGETATIVE FILTER STRIP DIMENSIONS ARE APPROXIMATE. ACTUAL DESIGN SHALL BE IN ACCORDANCE WITH CURRENT TCEQ REQUIREMENTS.
5. ALTERNATE TCEQ APPROVED WATER QUALITY BMPs MAY BE UTILIZED IN LIEU OF VEGETATIVE FILTER STRIPS. PROPOSED RIGHT-OF-WAY AND EASEMENTS FOR ALTERNATE BMPs TO BE DETERMINED THROUGH PRELIMINARY DESIGNS PROVIDED TO THE COUNTY ENGINEER.
6. PERMANENT BMP MAINTENANCE SHALL BE THE RESPONSIBILITY OF THE DEVELOPER FOR A DURATION AGREED TO BY THE COUNTY ENGINEER.
7. PUBLIC UTILITY EASEMENTS ARE REQUIRED ALONG ALL PUBLIC RIGHT-OF-WAYS.
8. PRELIMINARY ENGINEERING MAY BE REQUIRED TO ESTABLISH RIGHT-OF-WAY NEEDS AT INTERSECTIONS.
9. PROPOSED TYPICAL SECTIONS SHOW MINIMUM DIMENSIONS FOR NEW ROADWAYS AND DO NOT APPLY TO EXISTING ROADWAYS THAT MEET OR EXCEED THESE PROPOSED DIMENSIONS.
10. REFER TO TYPICAL UTILITY ASSIGNMENT SHEET FOR UTILITY PLACEMENT INFORMATION.

FIGURE ES-3E: MAD6 TYPICAL SECTIONS

# Long Range Transportation Plan

## TYPICAL SECTIONS



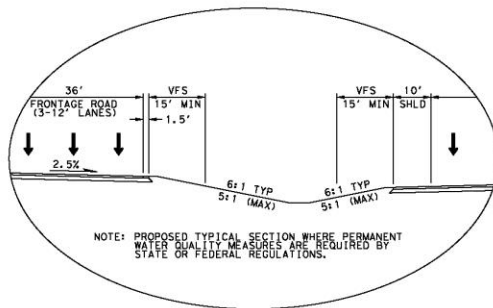
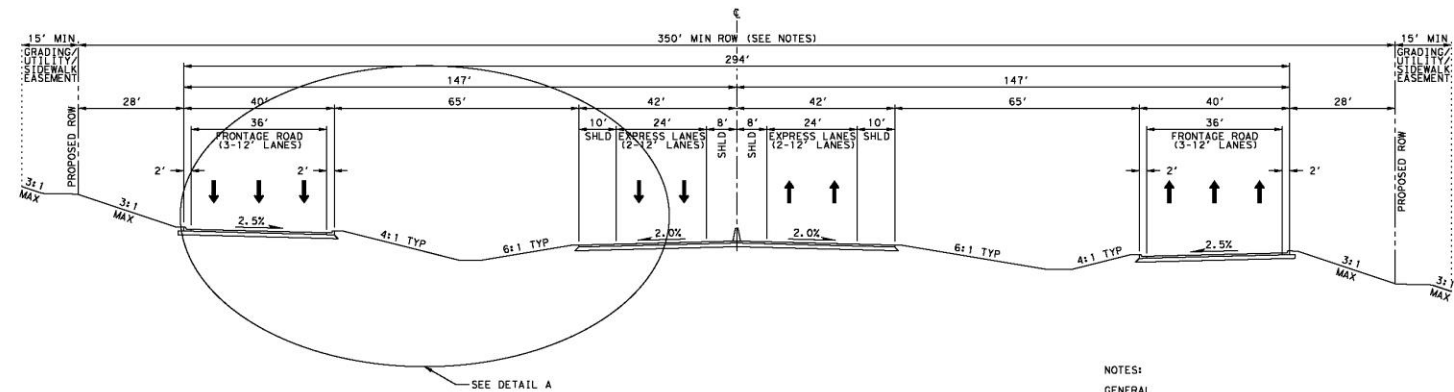
### NOTES:

1. ADDITIONAL RIGHT-OF-WAY MAY BE NECESSARY ON MORE ROLLING TERRAIN AS REQUIRED BY THE COUNTY ENGINEER.
2. LESSER RIGHT-OF-WAY MAY BE ACCEPTED BASED ON PRELIMINARY DESIGN PROVIDED TO THE COUNTY ENGINEER.
3. ADDITIONAL RIGHT-OF-WAY MAY BE NECESSARY IN AREAS WITHIN THE EDWARDS AQUIFER RECHARGE AND CONTRIBUTING ZONES FOR WATER QUALITY TREATMENT.
4. VEGETATIVE FILTER STRIP DIMENSIONS ARE APPROXIMATE. ACTUAL DESIGN SHALL BE IN ACCORDANCE WITH CURRENT TCEQ REQUIREMENTS.
5. ALTERNATE TCEQ APPROVED WATER QUALITY BMPs MAY BE UTILIZED IN LIEU OF VEGETATIVE FILTER STRIPS. PROPOSED RIGHT-OF-WAY AND EASEMENTS FOR ALTERNATE BMPs TO BE DETERMINED THROUGH PRELIMINARY DESIGNS PROVIDED TO THE COUNTY ENGINEER.
6. PERMANENT BMP MAINTENANCE SHALL BE THE RESPONSIBILITY OF THE DEVELOPER FOR A DURATION AGREED TO BY THE COUNTY ENGINEER.
7. PUBLIC UTILITY EASEMENTS ARE REQUIRED ALONG ALL PUBLIC RIGHT-OF-WAYS.
8. PRELIMINARY ENGINEERING MAY BE REQUIRED TO ESTABLISH RIGHT-OF-WAY NEEDS AT INTERSECTIONS.
9. PROPOSED TYPICAL SECTIONS SHOW MINIMUM DIMENSIONS FOR NEW ROADWAYS AND DO NOT APPLY TO EXISTING ROADWAYS THAT MEET OR EXCEED THESE PROPOSED DIMENSIONS.
10. REFER TO TYPICAL UTILITY ASSIGNMENT SHEET FOR UTILITY PLACEMENT INFORMATION.

FIGURE ES-3F: SMAD6 TYPICAL SECTIONS

# Long Range Transportation Plan

## TYPICAL SECTIONS



DETAIL A

### NOTES:

#### GENERAL

1. ADDITIONAL RIGHT-OF-WAY MAY BE NECESSARY ON MORE ROLLING TERRAIN AS REQUIRED BY THE COUNTY ENGINEER.
2. LESSER RIGHT-OF-WAY MAY BE ACCEPTED BASED ON PRELIMINARY DESIGN PROVIDED TO THE COUNTY ENGINEER.
3. ADDITIONAL RIGHT-OF-WAY MAY BE NECESSARY IN AREAS WITHIN THE EDWARDS AQUIFER RECHARGE AND CONTRIBUTING ZONES FOR WATER QUALITY TREATMENT.
4. VEGETATIVE FILTER STRIP DIMENSIONS ARE APPROXIMATE. ACTUAL DESIGN SHALL BE IN ACCORDANCE WITH CURRENT TCEQ REQUIREMENTS.
5. ALTERNATE TCEQ APPROVED WATER QUALITY BMPs MAY BE UTILIZED IN LIEU OF VEGETATIVE FILTER STRIPS. PROPOSED RIGHT-OF-WAY AND EASEMENTS FOR ALTERNATE BMPs TO BE DETERMINED THROUGH PRELIMINARY DESIGNS PROVIDED TO THE COUNTY ENGINEER.
6. PERMANENT BMP MAINTENANCE SHALL BE THE RESPONSIBILITY OF THE DEVELOPER FOR A DURATION AGREED TO BY THE COUNTY ENGINEER.
7. PUBLIC UTILITY EASEMENTS ARE REQUIRED ALONG ALL PUBLIC RIGHT-OF-WAYS.
8. PRELIMINARY ENGINEERING MAY BE REQUIRED TO ESTABLISH RIGHT-OF-WAY NEEDS AT INTERSECTIONS.
9. PROPOSED TYPICAL SECTIONS SHOW MINIMUM DIMENSIONS FOR NEW ROADWAYS AND DO NOT APPLY TO EXISTING ROADWAYS THAT MEET OR EXCEED THESE PROPOSED DIMENSIONS.
10. REFER TO TYPICAL UTILITY ASSIGNMENT SHEET FOR UTILITY PLACEMENT INFORMATION.

#### 350' ROW SECTION

1. ROW FOOTPRINT = 43 ACRES / MILE
2. CONSTRUCTION COSTS WOULD BE HIGHLY VARIABLE BASED ON ACTUAL CONDITIONS ASSOCIATED WITH A SPECIFIC PROJECT LOCATION. FOR COMPARISON PURPOSES, A COST OF BETWEEN \$20M AND \$30M COULD BE EXPECTED.
3. PROVIDES TWO MANAGED LANES IN EACH DIRECTION WITH "FREEWAY STYLE" ENTRANCE AND EXIT RAMP (ASSUMED INTERCHANGE SPACING OF 1 MILE). RAMP IMPROVE TRAFFIC OPERATIONS.
4. VFS ARE VIABLE OPTION FOR WATER QUALITY TREATMENT (IF LOCATED WITHIN CONTRIBUTING OR RECHARGE AREAS).
5. POTENTIALLY REDUCES STORM SEWER NEEDS.
6. DECREASES NEED FOR RETAINING WALLS AND BRIDGES.
7. PROVIDES INCREASED SIGHT DISTANCES.
8. ACCOMMODATES FUTURE ROADWAY EXPANSION.
9. PROVIDES BETTER CONNECTIVITY TO OTHER FACILITIES.
10. REDUCES CONSTRUCTABILITY CHALLENGES.

FIGURE ES-3G: EXPRESSWAY TYPICAL SECTIONS



# Long Range Transportation Plan

## TYPICAL SECTIONS

### NOTES:

#### GENERAL

1. ADDITIONAL RIGHT-OF-WAY MAY BE NECESSARY ON MORE ROLLING TERRAIN AS REQUIRED BY THE COUNTY ENGINEER.
2. LESSER RIGHT-OF-WAY MAY BE ACCEPTED BASED ON PRELIMINARY DESIGN PROVIDED TO THE COUNTY ENGINEER.
3. ADDITIONAL RIGHT-OF-WAY MAY BE NECESSARY IN AREAS WITHIN THE EDWARDS AQUIFER RECHARGE AND CONTRIBUTING ZONES FOR WATER QUALITY TREATMENT.
4. PERMANENT BMP MAINTENANCE SHALL BE THE RESPONSIBILITY OF THE DEVELOPER FOR A DURATION AGREED TO BY THE COUNTY ENGINEER.
5. PUBLIC UTILITY EASEMENTS ARE REQUIRED ALONG ALL PUBLIC RIGHT-OF-WAYS.
6. ADDITIONAL ROW NEEDED AT INTERSECTIONS, PRELIMINARY ENGINEERING REQUIRED TO ESTABLISH RIGHT-OF-WAY NEEDS.
7. PROPOSED TYPICAL SECTIONS SHOW MINIMUM DIMENSIONS FOR NEW ROADWAYS AND DO NOT APPLY TO EXISTING ROADWAYS THAT MEET OR EXCEED THESE PROPOSED DIMENSIONS.
8. REFER TO TYPICAL UTILITY ASSIGNMENT SHEET FOR UTILITY PLACEMENT INFORMATION.

#### 120' ROW SECTION

1. ROW FOOTPRINT = 15 ACRES / MILE
2. CONSTRUCTION COSTS WOULD BE HIGHLY VARIABLE BASED ON ACTUAL CONDITIONS ASSOCIATED WITH A SPECIFIC PROJECT LOCATION. FOR COMPARISON PURPOSES, A COST OF BETWEEN \$40M AND \$70M COULD BE EXPECTED.
3. PROVIDES ONE MANAGED LANE IN EACH DIRECTION.
4. LONG BRIDGE SPANS LIKELY REQUIRED TO SPAN INTERSECTIONS.
5. ADDITIONAL ROW WILL BE NEEDED TO PROVIDE EGRESS AND INGRESS TO THE EXPRESS LANES.
6. VFS WILL LIKELY NOT BE VIABLE FOR WATER QUALITY TREATMENT (IF LOCATED WITHIN CONTRIBUTING OR RECHARGE AREAS) DUE TO LIMITED ROW.
7. INCREASES NEED FOR STORM SEWER.
8. INCREASES NEED FOR RETAINING WALLS AND BRIDGES.
9. DOES NOT ACCOMMODATE FUTURE ROADWAY EXPANSION.
10. INCREASES CONSTRUCTABILITY CHALLENGES.
11. "CONVENTIONAL" BRIDGE SHOWN. SEGMENTAL BRIDGE COULD PROVIDE A THINNER STRUCTURE.
12. COLUMN/MEDIAN WIDTH IS APPROXIMATE. STRUCTURAL DESIGN REQUIRED TO DETERMINE ACTUAL WIDTH.

#### 200' ROW SECTION

1. ROW FOOTPRINT = 25 ACRES / MILE
2. CONSTRUCTION COSTS WOULD BE HIGHLY VARIABLE BASED ON ACTUAL CONDITIONS ASSOCIATED WITH A SPECIFIC PROJECT LOCATION. FOR COMPARISON PURPOSES, A COST OF BETWEEN \$20M AND \$30M COULD BE EXPECTED.
3. PROVIDES TWO MANAGED LANES IN EACH DIRECTION.
4. ASSUMES ROADWAY WILL HAVE A BARRIER OPENING TO ALLOW WEAVING IN AND OUT OF EXPRESS LANES (I.E. NO "FREEWAY STYLE" ENTRANCE OR EXIT RAMP).
5. VFS WILL LIKELY NOT BE VIABLE FOR WATER QUALITY TREATMENT (IF LOCATED WITHIN CONTRIBUTING OR RECHARGE AREAS) DUE TO LIMITED ROW.
6. INCREASES NEED FOR STORM SEWER.
7. INCREASES NEED FOR RETAINING WALLS AND BRIDGES.
8. DOES NOT ACCOMMODATE FUTURE ROADWAY EXPANSION.
9. INCREASES CONSTRUCTABILITY CHALLENGES.

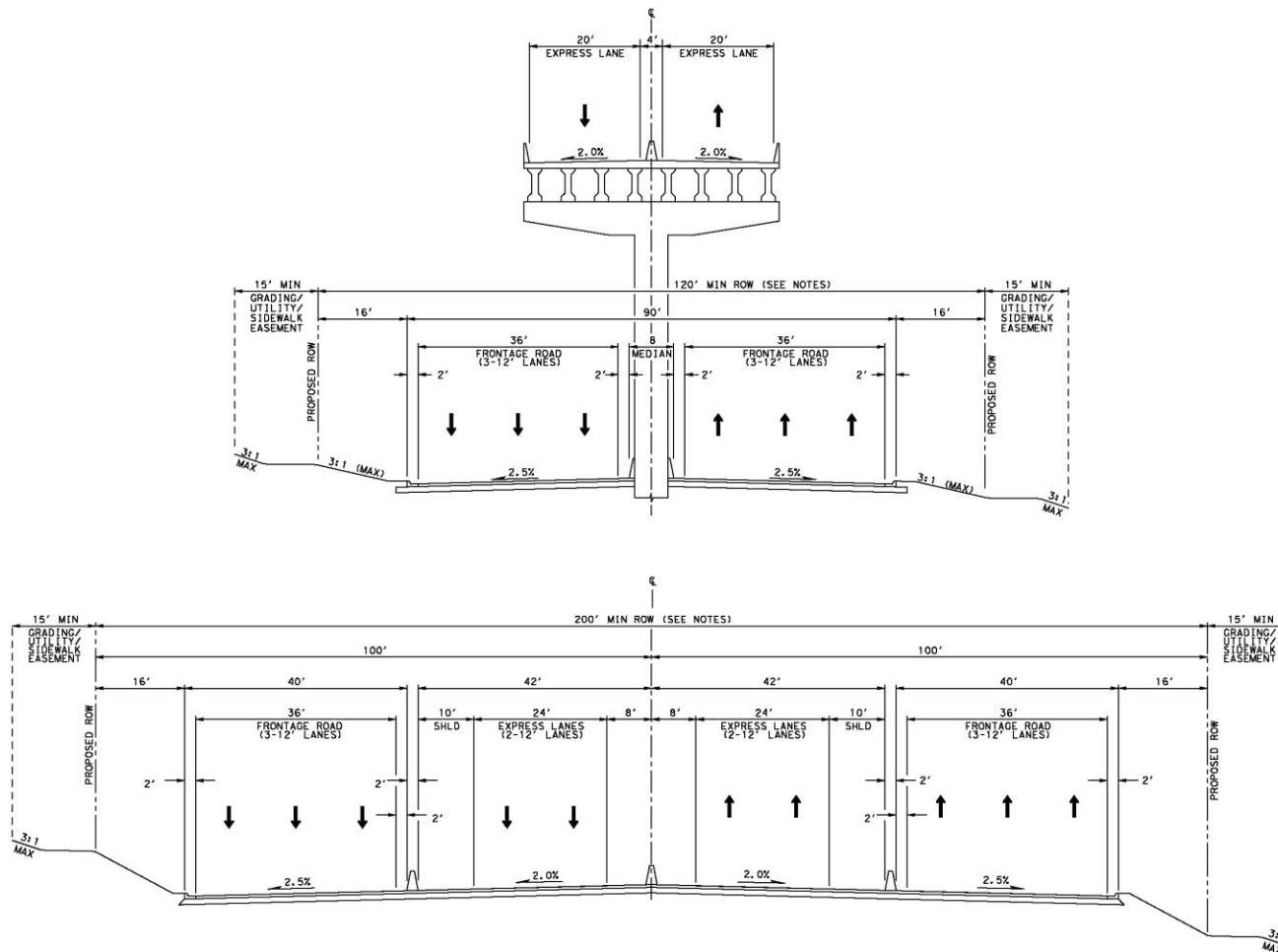


FIGURE ES-3H: EXPRESSWAY TYPICAL SECTIONS (CONSTRAINED ROW)



# Long Range Transportation Plan

## UTILITY ASSIGNMENTS

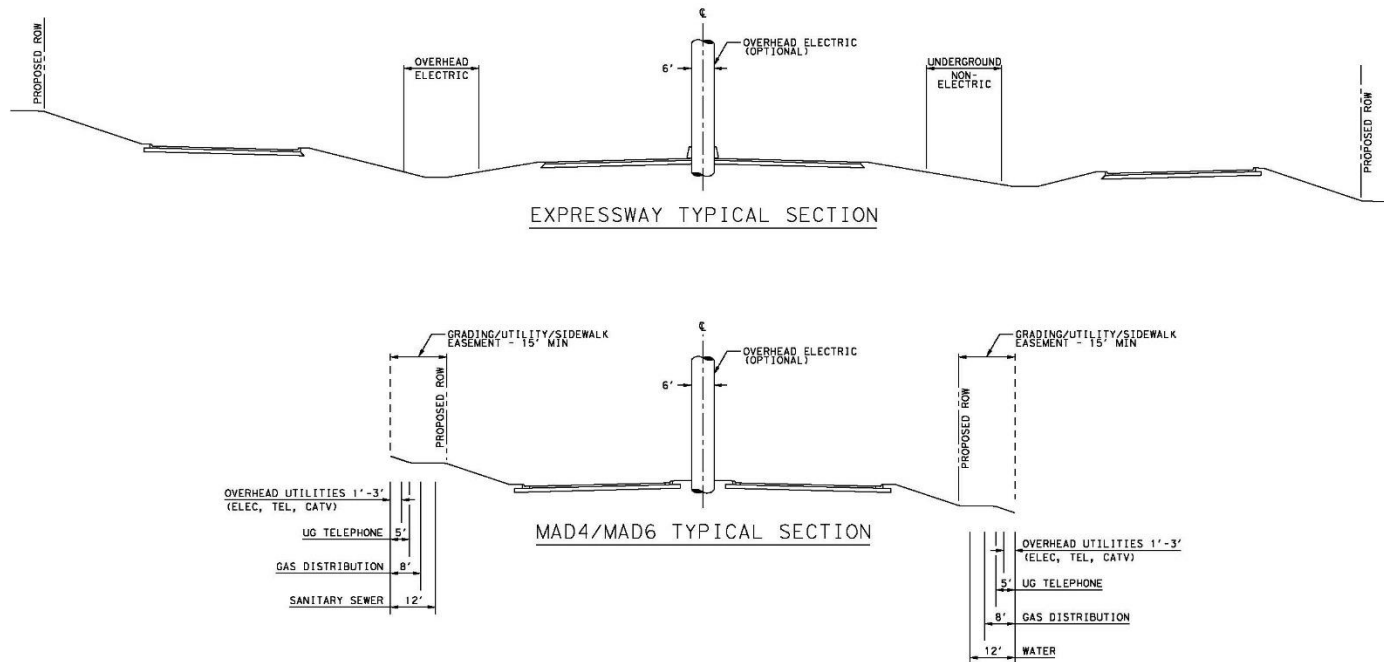


FIGURE ES-31: TYPICAL UTILITY ASSIGNMENTS

### NOTES:

1. WILLIAMSON COUNTY INTENDS TO PROVIDE UTILITY TRANSMISSION LINE ACCOMMODATIONS WITHIN COUNTY ROW WHERE REASONABLE AND FEASIBLE, BASED ON PRELIMINARY ENGINEERING LAYOUTS. ACTUAL UTILITY PLACEMENT WILL VARY AND WILL BE APPROVED ON A CASE BY CASE BASIS.
2. ABOVEGROUND UTILITY PLACEMENT MUST MEET CURRENT WILLIAMSON COUNTY DESIGN CRITERIA (CLEAR ZONE, VERTICAL CLEARANCE, ETC.).

# Long Range Transportation Plan

## CONVENTIONAL INTERSECTION

### LEGEND

- PROPOSED ROW
- GRADING/UTILITY/SIDEWALK EASEMENT

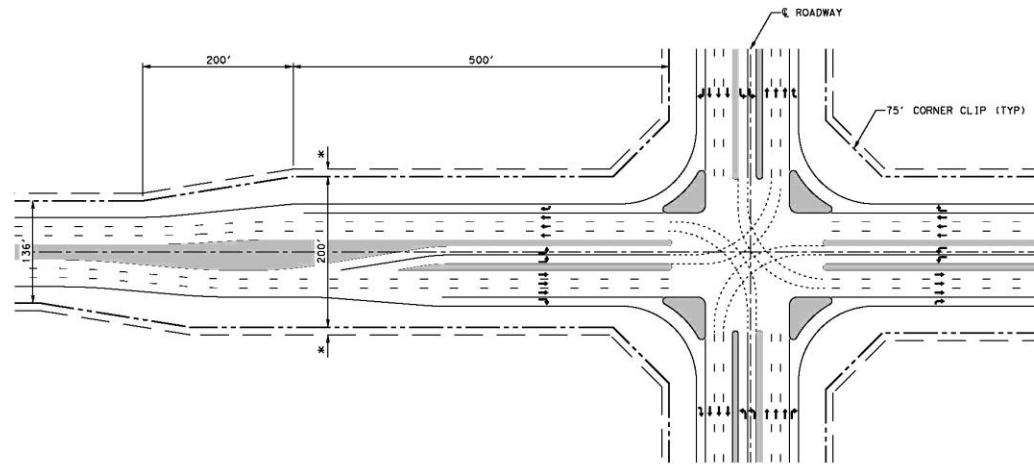


FIGURE ES-3J: TYPICAL CONVENTIONAL INTERSECTION

\* SEE TYPICAL SECTIONS FOR EASEMENT REQUIREMENTS

# Long Range Transportation Plan



## 2035 LONG-RANGE TRANSPORTATION PLAN (LRTP) Update (2015) Roadway List - Precinct 1

PCT	Roadway Details			Roadway Configuration				
	Roadway Name	Roadway Segment Limits	Segment Length (mi)	Existing Typical Section	Approximate ROW <sup>a</sup>	LRTP 2035 (2009) Typical Section	LRTP 2035 Update (2015) Typical Section	Proposed Min. ROW <sup>1</sup>
1	A.W. Grimes Blvd.	Railroad S. of Palm Valley Blvd./US 79 - Palm Valley Blvd./US 79	0.24	MAD 6	136 ft	No proposed improvements		
1	A.W. Grimes Blvd.	Chandler Creek - 0.5 mi N of Old Settlers Blvd.	1.08	MAD 4	120 ft	MAD 4	MAD 6	136 ft
1	Eagles Nest St. (Arterial L)	IH 35 Frontage Rd. - Sunrise Rd.	0.99	--	--	MAD 4	No proposed update	
1	Mays St.	Mays Crossing Dr. - Logan St.	0.16	MAD 4	100 ft	No proposed improvements		
1	Mays St.	Logan St. - 0.04 mi N of Nash St.	0.11	MAD 4	100 ft	No proposed improvements		
1	Mays St.	0.04 mi N of Nash St. - 0.11 mi N of Fannin Ave.	0.73	MAU 4	80 ft	No Improvement	MAD 4	120 ft
1	Mays St.	0.11 mi N of Fannin Ave. - Palm Valley Blvd./US 79	0.29	MAD 4	120 ft	No proposed improvements		
1	Mays St.	Palm Valley Blvd./US 79 - Bowman Rd.	0.52	MAD 4	100 ft	No proposed improvements		
1	Mays St.	Bowman Rd. - Old Settlers Blvd.	0.68	MAD 4	100 ft	No proposed improvements		
1	Mays St.	Old Settlers Blvd. - 0.17 mi N of Greenhill Dr.	0.31	MAD 4	100 ft	MAD 4	MAD 6	136 ft
1	Mays St.	0.17 mi N of Greenhill Dr. - Paloma Dr.	0.29	3 Lane	60 ft	MAD 4	MAD 6	136 ft
1	Mays St. (Arterial M)	Paloma Dr. - Oakmont Dr.	0.96	--	--	MAD 4	MAD 6	136 ft
1	McNeil Rd.	IH 35 Frontage Rd. - 0.25 mi E of IH 35 Frontage Rd.	0.25	MAU 4	75 ft	MAD 4	No proposed update	
1	McNeil Rd.	0.25 mi E of IH 35 Frontage Rd. - Florence St.	0.11	2 Lane	40 ft	MAD 4	No proposed update	
1	McNeil Rd.	Florence St. - Bagdad Ave.	0.07	2 Lane	55 ft	MAD 4	No proposed update	
1	Oakmont Dr.	Mays St. (Arterial M) - University Blvd.	0.34	2 Lane	60 ft	MAD 4	MAD 6	136 ft
1	Old Settlers Blvd.	IH 35 Frontage Rd. - Greenhill Dr.	0.65	MAD 4	120 ft	MAD 6	No proposed update	
1	Old Settlers Blvd.	Greenhill Dr. - Sunrise Rd.	0.82	MAD 4	120 ft	No Improvement	MAD 6	136 ft
1	Old Settlers Blvd.	Sunrise Rd. - A.W. Grimes Blvd.	1.13	MAD 4	110 ft	No Improvement	MAD 6	136 ft
1	Palm Valley Blvd./US 79	IH 35 Frontage Rd. - Mays St.	0.26	MAD 6	150 ft	No Improvement	MAD 6	N/A
1	Palm Valley Blvd./US 79	Mays St. - A.W. Grimes Blvd.	1.65	MAD 4	120 ft	MAD 6	No proposed update	
1	RM 620	IH 35 Frontage Rd. - W. Austin Ave.	0.13	MAD 4	80 ft	No proposed improvements		
1	RM 620	W. Austin Ave. - Mays St.	0.27	MAU 4	80 ft	MAD 4	No proposed update	
1	Sunrise Rd.	Bowman Rd. - Country Aire Dr.	0.31	MAU 4	70 ft	No Improvement	MAD 4	120 ft
1	Sunrise Rd.	Country Aire Dr. - 0.1 miles N of Bradley Ln.	0.14	MAD 4	70 ft	No proposed improvements		
1	Sunrise Rd.	0.1 miles N of Bradley Ln. - Eagles Nest St. (Arterial L)	1.20	MAD 4	70 ft	No proposed improvements		
1	Sunrise Rd.	Eagles Nest St. - University Blvd.	0.71	MAD 4	80 ft	No proposed improvements		
1	University Blvd.	IH 35 Frontage Rd. - Sunrise Rd.	0.72	MAD 4	105 ft	MAD 6	Expressway	120 ft

### Notes:

<sup>1</sup>ROW measurements are approximate based on desk top investigations.

<sup>2</sup>Williamson County Design Criteria

### Key to Typical Sections:

FWY - Freeway

SMAD - Super Major Arterial Divided

MAD - Major Arterial Divided

MAU - Major Arterial Undivided

-- Does not exist

--- Roadway Segment not in LRTP

Number of lanes follows the roadway classification

A "MAD" roadway segment is divided by a raised median or center left turn lane.

# Long Range Transportation Plan



## 2035 LONG-RANGE TRANSPORTATION PLAN (LRTP) Update (2015) Roadway List - Precinct 3

PCT	Roadway Details			Roadway Configuration				
	Roadway Name	Roadway Segment Limits	Segment Length (mi)	Existing		L RTP 2035 (2009)	L RTP 2035 Update (2015)	
				Typical Section	Approximate ROW <sup>1</sup>	Typical Section	Typical Section	Proposed Min. ROW <sup>1</sup>
3	A.W. Grimes Blvd.	University Blvd. - Asbury Park Dr.	0.29	MAD 4	200 ft	MAD 4	MAD 6	N/A
3	A.W. Grimes Blvd.	Asbury Park Dr. - CR 186	0.26	2 Lane	70 ft	MAD 4	MAD 6	136 ft
3	Arterial A	RR/GTN ETJ - Sam Houston Ave.	1.79	--	--	MAD 4	SMAD 6	160 ft
3	Arterial A	Sam Houston Ave. - SE Inner Loop	0.79	--	--	MAD 4	MAD 6	136 ft
3	Austin Ave.	SE Inner Loop - Leander Rd. (RM 2243)/FM 1460	1.07	MAU 4	120 ft	MAD 4	MAD 6	136 ft
3	Austin Ave.	Leander Rd. (RM 2243)/FM 1460 - 18th St.	0.20	MAU 4	65 ft	No Improvement	MAD 4	120 ft
3	Austin Ave.	18th St. - SH 29 (University Ave.)	0.55	MAU 4	65 ft	No proposed improvements		
3	Austin Ave.	SH 29 (University Ave.) - 0.09 mi N of San Gabriel Village Blvd.	0.76	MAU 4	75 ft	No proposed improvements		
3	Austin Ave.	0.09 mi N of San Gabriel Village Blvd. - Williams Dr.	0.23	MAD 4	85 ft	No proposed improvements		
3	Austin Ave.	Williams Dr. - NE Inner Loop	1.92	MAD 4	100 ft	No Improvement	MAD 6	136 ft
3	Bell Gin Rd.	Patriot Way - Bell Gin Rd. (Existing)	0.08	--	--	---	MAD 4	120 ft
3	Bell Gin Rd.	Bell Gin Rd. (Proposed) - Marvin Lewis Ln.	0.40	2 Lane	45 ft	2 Lane	MAD 4	120 ft
3	Bell Gin Rd.	Marvin Lewis Ln. - Sam Houston Ave.	0.23	2 Lane	85 ft	2 Lane	MAD 4	120 ft
3	Bell Gin Rd.	Sam Houston Ave. - Carlson Cove (Proposed)	0.65	--	--	---	MAD 4	120 ft
3	Carlson Cove (Proposed)	CR 110 - Patriot Way	1.82	--	--	---	MAD 4	120 ft
3	CR 110	University Blvd. - CR 105	1.10	2 Lane	50 ft	MAD 4	MAD 6	136 ft
3	FM 971	IH 35 Frontage Rd. - Austin Ave.	0.27	--	--	MAD 4	MAD 6	136 ft
3	FM 971	Austin Ave. - 0.14 mi W of Prairie Springs Ln.	1.09	2 Lane	100 ft	MAD 4	MAD 6	136 ft
3	FM 971	0.14 mi W of Prairie Springs Ln. - Prairie Springs Ln.	0.14	2 Lane	150 ft	MAD 4	MAD 6	N/A
3	FM 971	Prairie Springs Ln. - 0.04 mi W of CR 152	0.29	2 Lane	150 ft	MAD 4	MAD 6	N/A
3	FM 971	0.04 mi W of CR 152 - CR 152	0.04	2 Lane	130 ft	MAD 4	MAD 6	136 ft
3	FM 971	CR 152 - SH 130	0.29	2 Lane	150 ft	MAD 4	MAD 6	N/A
3	FM 1460	CR 186 - SE Inner Loop	2.20	2 Lane	90 ft	MAD 4	MAD 6	136 ft
3	FM 1460	SE Inner Loop - Quail Valley Dr.	0.95	--	--	MAD 4	MAD 6	136 ft
3	FM 1460	Quail Valley Dr. - Austin Ave.	0.53	MAD 4	120 ft	No Improvement	MAD 6	136 ft
3	Fox Dr.	Oakmont Dr. - FM 1460	1.37	--	--	---	MAD 4	120 ft
3	Kenney Fort Blvd.	University Blvd. - RR/GTN ETJ	0.85	--	--	MAD 4	SMAD 6	160 ft
3	Leander Rd. (RM 2243)	IH 35 Frontage Rd. - Austin Ave.	0.51	MAD 4	100 ft	MAD 6	No proposed update	
3	NE Inner Loop	SH 29 (University Ave.) - 0.41 mi N of SH 29 (University Ave.)	0.41	2 Lane	135 ft	MAD 4	MAD 6	136 ft
3	NE Inner Loop	0.41 mi N of SH 29 (University Ave.) - Railroad	1.12	2 Lane	220 ft	MAD 4	MAD 6	N/A
3	NE Inner Loop	Railroad - 0.25 mi N of Railroad	0.25	2 Lane	180 ft	MAD 4	MAD 6	N/A
3	NE Inner Loop	0.25 mi N of Railroad - Katy Crossing Dr.	0.10	2 Lane	120 ft	MAD 4	MAD 6	136 ft
3	NE Inner Loop	Katy Crossing Dr. - 0.11 mi N of FM 971	0.20	2 Lane	140 ft	MAD 4	MAD 6	N/A
3	NE Inner Loop	0.11 mi N of FM 971 - CR 151	0.52	2 Lane	100 ft	MAD 4	MAD 6	136 ft
3	NE Inner Loop	CR 151 - IH 35 Frontage Rd.	0.44	2 Lane	120 ft	MAD 4	MAD 6	136 ft



# Long Range Transportation Plan



## 2035 LONG-RANGE TRANSPORTATION PLAN (LRTP) Update (2015) Roadway List - Precinct 3

PCT	Roadway Details			Roadway Configuration				
	Roadway Name	Roadway Segment Limits	Segment Length (mi)	Existing		L RTP 2035 (2009)	L RTP 2035 Update (2015)	
				Typical Section	Approximate ROW <sup>1</sup>	Typical Section	Typical Section	Proposed Min. ROW <sup>1</sup>
3	Oakmont Dr.	University Blvd. - Teravista Pkwy.	0.62	MAD 4	100 ft	MAD 4	MAD 6	136 ft
3	Oakmont Dr.	Teravista Pkwy. - Westinghouse Rd.	1.00	--	--	MAD 4	MAD 6	136 ft
3	Oakmont Dr. (Rabbit Hill Rd.)	Westinghouse Rd. - Lookout Rd.	0.81	2 Lane	50 ft	---	MAD 6	136 ft
3	Oakmont Dr.	Lookout Rd. - Fox Dr.	0.28	--	--	---	MAD 6	136 ft
3	Oakmont Dr. (Fox Dr.)	Rabbit Hill Rd. - IH 35 Frontage Rd.	0.19	2 Lane	70 ft	---	MAD 6	136 ft
3	Patriot Way	CR 110/CR 105 - Sam Houston Ave.	0.87	--	--	2 Lane	MAD 6	136 ft
3	Patriot Way	Sam Houston Ave. - SH 130	0.46	2 Lane	70 ft	No Improvement	MAD 6	136 ft
3	SE Inner Loop	IH 35 Frontage Rd. - Sam Houston Ave.	1.60	2 Lane	150 ft	FWY	Expressway	350 ft
3	SE Inner Loop	Maple St. - SE Inner Loop	0.14	--	--	FWY	MAD 4	120 ft
3	SE Inner Loop	SE Inner Loop - Southwestern Blvd.	0.59	2 Lane	80 ft	FWY	MAD 4	120 ft
3	SE Inner Loop	Southwestern Blvd. - CR 110	0.29	2 Lane	80 ft	FWY	MAD 4	120 ft
3	SE Inner Loop	CR 110 - Belmont Dr.	0.64	2 Lane	135 ft	MAD 4	MAD 6	136 ft
3	SE Inner Loop	Belmont Dr. - SH 29 (University Ave.)	0.55	2 Lane	135 ft	MAD 4	MAD 6	136 ft
3	Sam Houston Ave.	SE Inner Loop - CR 110	1.22	2 Lane	100 ft	FWY	Expressway	350 ft
3	Sam Houston Ave.	CR 110 - Patriot Way	1.34	2 Lane	220 ft	FWY	Expressway	350 ft
3	Sam Houston Ave.	Patriot Way - SH 130	0.64	--	--	FWY	Expressway	350 ft
3	SH 29 (University Ave.)	IH 35 Frontage Rd. - Scenic Dr.	0.39	MAD 4	100 ft	No proposed improvements		
3	SH 29 (University Ave.)	Scenic Dr. - Haven Ln.	1.42	MAU 4	80 ft	No proposed improvements		
3	SH 29 (University Ave.)	Haven Ln. - Southwestern Blvd.	0.14	2 Lane	80 ft	MAD 4	No proposed update	
3	SH 29 (University Ave.)	Southwestern Blvd. - Summercrest Blvd.	0.36	2 Lane	80 ft	MAD 4	MAD 6	136 ft
3	SH 29 (University Ave.)	Summercrest Blvd. - Smith Creek Rd.	0.12	2 Lane	90 ft	MAD 4	MAD 6	136 ft
3	SH 29 (University Ave.)	Smith Creek Rd. - Raindance Dr.	0.96	2 Lane	80 ft	MAD 4	MAD 6	136 ft
3	SH 29 (University Ave.)	Raindance Dr. - Owen Circle	0.11	2 Lane	varies	MAD 4	MAD 6	136 ft
3	SH 29 (University Ave.)	Owen Circle - SH 130	0.23	MAD 4	varies	MAD 4	MAD 6	136 ft
3	Southwestern Blvd.	Arterial A - SE Inner Loop	0.24	--	--	---	MAD 4	120 ft
3	Southwestern Blvd.	SE Inner Loop - SH 29 (University Ave.)	1.23	2 Lane	70 ft	MAD 4	No proposed update	
3	Sunrise Rd.	Eagles Nest St. - University Blvd.	0.71	MAD 4	80 ft	No proposed improvements		
3	Teravista Pkwy.	IH 35 Frontage Rd - Oakmont Dr.	0.34	MAD 4	100 ft	---	No proposed update	
3	University Blvd.	IH 35 Frontage Rd. - Sunrise Rd.	0.72	MAD 4	105 ft	MAD 6	Expressway	120 ft
3	University Blvd.	Sunrise Rd. - Sandy Brook Dr.	1.01	MAD 4	115 ft	MAD 6	Expressway	120 ft
3	University Blvd.	Sandy Brook Dr. - A.W. Grimes Blvd.	0.94	MAD 4	100 ft	MAD 6	Expressway	120 ft
3	University Blvd.	A.W. Grimes Blvd. - SH 130	3.66	2 Lane	180 ft	MAD 4	Expressway	350 ft
3	Westinghouse Rd./CR 111	IH 35 Frontage Rd. - FM 1460	2.15	MAD 4	100 ft	MAD 4	MAD 6	136 ft
3	Westinghouse Rd./CR 111	FM 1460 - CR 111 (Exist.)	1.27	2 Lane	60 ft	2 Lane	MAD 6	136 ft
3	Westinghouse Rd./CR 111	CR 111 (Exist.) - CR 110	0.48	--	--	---	MAD 6	136 ft

# Long Range Transportation Plan



## 2035 LONG-RANGE TRANSPORTATION PLAN (LRTP) Update (2015) Roadway List - Precinct 3

PCT	Roadway Details			Roadway Configuration				
	Roadway Name	Roadway Segment Limits	Segment Length (mi)	Existing		L RTP 2035 (2009)	L RTP 2035 Update (2015)	
				Typical Section	Approximate ROW <sup>*</sup>	Typical Section	Typical Section	Proposed Min. ROW <sup>†</sup>
3	Westinghouse Rd./CR 105	CR 110 - SH 130	2.00	2 Lane	60 ft	No Improvement	MAD 6	136 ft
3	Williams Dr.	IH 35 Frontage Rd. - Austin Ave.	0.10	MAD 4	75 ft	No Improvement	MAD 6	136 ft

### Notes:

<sup>\*</sup>ROW measurements are approximate based on desk top investigations.

<sup>†</sup>Williamson County Design Criteria

### Key to Typical Sections:

FWY - Freeway

SMAD - Super Major Arterial Divided

MAD - Major Arterial Divided

MAU - Major Arterial Undivided

-- Does not exist

--- Roadway Segment not in LRTP

Number of lanes follows the roadway classification

A "MAD" roadway segment is divided by a raised median or center left turn lane.



# Long Range Transportation Plan



## 2035 LONG-RANGE TRANSPORTATION PLAN (LRTP) Update (2015) Roadway List - Precinct 4

PCT	Roadway Details			Roadway Configuration				
	Roadway Name	Roadway Segment Limits	Segment Length (mi)	Existing Typical Section	Approximate ROW <sup>1</sup>	LRTP 2035 (2009) Typical Section	LRTP 2035 Update (2015) Typical Section	Proposed Min. ROW <sup>1</sup>
4	Avery Nelson Pkwy.	College Park Dr. - A.W. Grimes Blvd.	0.38	MAD 4	120 ft	MAD 4	MAD 6	136 ft
4	A.W. Grimes Blvd.	Louis Henna Blvd. - Railroad S of Palm Valley Blvd./US 79	2.23	MAD 6	136 ft	No proposed improvements		
4	A.W. Grimes Blvd.	Railroad S of Palm Valley Blvd./US 79 - Palm Valley Blvd./US 79	0.24	MAD 6	136 ft	No proposed improvements		
4	A.W. Grimes Blvd.	Palm Valley Blvd./US 79 - Chandler Creek	1.22	MAD 4	120 ft	MAD 4	MAD 6	136 ft
4	A.W. Grimes Blvd.	Chandler Creek - 0.5 mi N of Old Settlers Blvd.	1.08	MAD 4	120 ft	MAD 4	MAD 6	136 ft
4	A.W. Grimes Blvd.	0.5 mi N of Old Settlers Blvd. - University Blvd	1.58	MAD 4	200 ft	MAD 4	MAD 6	N/A
4	Carl Stern Blvd.	SH 130 - Palm Valley Blvd./US 79	1.90	--	--	MAD 4	No proposed update	
4	College Park Dr.	Avery Nelson Pkwy. - 0.3 mi S of University Blvd.	0.62	2 Lane	120 ft	MAD 4	No proposed update	
4	College Park Dr.	0.3 mi S of University Blvd. - University Blvd.	0.27	MAD 4	120 ft	MAD 4	No proposed update	
4	Connector 4-2	Palm Valley Blvd./US 79 - Limmer Loop	1.93	--	--	MAD 4	No proposed update	
4	CR 110 (Star Ranch Blvd.)	SH 130 - CR 110 Extension (Proposed)	0.28	MAD 4	100 ft	---	MAD 4	120 ft
4	CR 110 Extension (Proposed)	Star Ranch Blvd. - Palm Valley Blvd./US 79	2.13	--	--	---	MAD 4	120 ft
4	CR 110	Palm Valley Blvd./US 79 - University Blvd.	3.63	2 Lane	50 ft	MAD 4	MAD 6	136 ft
4	CR 112	A.W. Grimes Blvd. - Approx. 0.5 mi SW of CR 110	1.74	2 Lane	70 ft	MAD 4	MAD 6	136 ft
4	CR 112 Extension (Proposed)	Approx. 0.5 mi SW of CR 110 - CR 118	2.08	--	--	---	MAD 6	136 ft
4	CR 112 Extension	CR 112 Extension (Proposed) - SH 130	0.15	2 Lane	150 ft	---	MAD 6	N/A
4	Dell Way	Greenlawn Blvd. - Mays St.	0.75	MAD 4	90 ft	No proposed improvements		
4	Doublecreek Blvd.	Louis Henna Blvd. - Forest Creek Dr.	1.27	MAD 4	100 ft	No proposed improvements		
4	Doublecreek Blvd.	Forest Creek Dr. - Palm Valley Blvd./US 79	0.88	--	--	MAD 4	No proposed update	
4	Forest Creek Dr.	Doublecreek Dr. - Via Sonoma Trail	1.10	MAD 4	100 ft	No proposed improvements		
4	Forest Creek Dr.	Via Sonoma Trail - 0.09 mi E of Forest Ridge Blvd.	0.55	MAD 4	120 ft	No proposed improvements		
4	Forest Creek Dr.	0.09 mi E of Forest Ridge Blvd. - Laurel Oak Loop	0.02	MAD 4	90 ft	No proposed improvements		
4	Forest Creek Dr.	Laurel Oak Loop - Red Bud Ln.	0.10	MAD 4	120 ft	No proposed improvements		
4	Gattis School Rd	IH 35 Frontage Rd. - Mays St.	0.11	2 Lane	60 ft	---	MAD 6	136 ft
4	Gattis School Rd	Mays St. - Dixie Ln.	0.12	MAU 4	60 ft	MAD 6	No proposed update	
4	Gattis School Rd	Dixie Ln. - Windy Park Dr.	0.81	MAD 4	70 ft	MAD 6	No proposed update	
4	Gattis School Rd	Windy Park Dr. - Crossing Dr.	0.51	MAD 4	130 ft	MAD 6	No proposed update	

# Long Range Transportation Plan



## 2035 LONG-RANGE TRANSPORTATION PLAN (LRTP) Update (2015) Roadway List - Precinct 4

PCT	Roadway Details			Roadway Configuration				
	Roadway Name	Roadway Segment Limits	Segment Length (mi)	Existing		L RTP 2035 (2009)	L RTP 2035 Update (2015)	
				Typical Section	Approximate ROW <sup>1</sup>	Typical Section	Typical Section	Proposed Min. ROW <sup>1</sup>
4	Gattis School Rd	Crossing Dr. - Meister Ln.	1.33	MAU 4	85 ft	MAD 6	No proposed update	
4	Gattis School Rd	Meister Ln. - Bradford Park Dr.	0.45	MAD 4	90 ft	MAD 6	No proposed update	
4	Gattis School Rd	Bradford Park Dr. - High Country Blvd.	0.32	MAU 4	90 ft	MAD 6	No proposed update	
4	Gattis School Rd	High Country Blvd. - 0.15 mi E of Red Bud Ln.	0.36	MAD 4	90 ft	MAD 6	No proposed update	
4	Gattis School Rd	0.15 mi E of Red Bud Ln. - 0.25 mi E of Red Bud Ln.	0.26	MAU 4	100 ft	MAD 6	No proposed update	
4	Gattis School Rd	0.25 mi E of Red Bud Ln. - Wilco County Boundary	0.26	MAD 4	100 ft	MAD 6	No proposed update	
4	Greenlawn Blvd	Wilco County Boundary - Louis Henna Blvd.	0.10	MAD 6	120 ft	No proposed improvements		
4	Greenlawn Blvd	Louis Henna Blvd. - Gattis School Rd.	0.94	MAD 4	85 ft	No proposed improvements		
4	High Country Blvd.	Gattis School Rd. - Donnell Dr.	0.78	2 Lane	85 ft	No Improvement	MAD 4	120 ft
4	Kenney Fort Blvd.	Louis Henna Blvd. - Forest Creek Dr.	1.73	--	--	MAD 6	SMAD 6	160 ft
4	Kenney Fort Blvd.	Forest Creek Dr. - Palm Valley Blvd./US 79	0.92	MAD 6	140 ft	MAD 6	SMAD 6	160 ft
4	Kenney Fort Blvd.	Palm Valley Blvd./US 79 - Joe DiMaggio Blvd.	0.19	MAD 6	120 ft	MAD 6	SMAD 6	160 ft
4	Kenney Fort Blvd.	Joe DiMaggio Blvd. - Chandler Creek Blvd.	0.30	2 Lane	100 ft	MAD 4	SMAD 6	160 ft
4	Kenney Fort Blvd.	Chandler Creek Blvd. - University Blvd.	3.98	--	--	MAD 4	SMAD 6	160 ft
4	Kenney Fort Blvd. (Spur)	Kenney Fort Blvd. - CR 112	0.39	--	--	---	MAD 4	120 ft
4	Limmer Loop	CR 110 - Veterans' Hill Elementary School (Driveway)	0.66	2 Lane	100 ft	MAD 4	No proposed update	
4	Limmer Loop	Veterans' Hill Elementary School (Driveway) - SH 130	0.91	2 Lane	100 ft	MAD 4	No proposed update	
4	Mays St.	Dell Way - Mays Crossing Dr.	0.95	MAD 4	100 ft	No proposed improvements		
4	Mays St.	Mays Crossing Dr. - Logan St.	0.16	MAD 4	100 ft	No proposed improvements		
4	Mays St.	Palm Valley Blvd./US 79 - Bowman Rd.	0.52	MAD 4	100 ft	No proposed improvements		
4	Old Settlers Blvd.	A.W. Grimes Blvd. - Red Bud Ln.	2.23	MAD 4	110 ft	No Improvement	MAD 6	136 ft
4	Old Settlers Blvd.	Red Bud Ln. - CR 110	0.70	--	--	---	MAD 4	120 ft
4	Old Settlers Blvd.	CR 110 - SH 130	1.46	--	--	MAD 4	No proposed update	
4	Palm Valley Blvd./US 79	Mays St. - A.W. Grimes Blvd.	1.65	MAD 4	120 ft	MAD 6	No proposed update	
4	Palm Valley Blvd./US 79	A.W. Grimes Blvd. - SH 130	4.89	MAD 4	200 ft	MAD 6	No proposed update	
4	Red Bud Ln.	Wilco County Boundary - Gattis School Rd.	0.40	2 Lane	80 ft	MAD 4	No proposed update	
4	Red Bud Ln.	Gattis School Rd. - Woodland Ln.	1.90	2 Lane	90 ft	MAD 4	No proposed update	
4	Red Bud Ln.	Woodland Ln. - Palm Valley Blvd./US 79	0.48	MAD 4	100 ft	No proposed improvements		
4	Red Bud Ln.	Palm Valley Blvd./US 79 - Old Settlers Blvd.	1.03	2 Lane	100 ft	MAD 4	No proposed update	

# Long Range Transportation Plan



## 2035 LONG-RANGE TRANSPORTATION PLAN (LRTP) Update (2015) Roadway List - Precinct 4

PCT	Roadway Details			Roadway Configuration				
	Roadway Name	Roadway Segment Limits	Segment Length (mi)	Existing Typical Section	Approximate ROW <sup>1</sup>	LRTP 2035 (2009) Typical Section	LRTP 2035 Update (2015) Typical Section	Proposed Min. ROW <sup>1</sup>
4	Red Bud Ln.	Old Settlers Blvd. - Guadalajara St.	1.05	2 Lane	70 ft	MAD 4	No proposed update	
4	Red Bud Ln.	Guadalajara St. - CR 110	0.25	--	--	MAD 4	No proposed update	
4	Schultz Ln.	Louis Henna Blvd. - Wilco County Boundary	0.13	2 Lane	60 ft	MAD 4	No proposed update	
4	Sunrise Rd.	Palm Valley Blvd./US 79 - Bowman Rd.	0.85	MAU 4	70 ft	No Improvement	MAD 4	120 ft
4	Sunrise Rd.	Bowman Rd. - Country Aire Dr.	0.31	MAU 4	70 ft	No Improvement	MAD 4	120 ft
4	Sunrise Rd.	Country Aire Dr. - 0.1 miles N of Bradley Ln.	0.14	MAD 4	70 ft	No proposed improvements		
4	University Blvd.	Sandy Brook Dr. - A.W. Grimes Blvd.	0.94	MAD 4	100 ft	MAD 6	Expressway	120 ft
4	University Blvd.	A.W. Grimes Blvd. - SH 130	3.66	2 Lane	180 ft	MAD 4	Expressway	350 ft

### Notes:

\*ROW measurements are approximate based on desk top investigations.

<sup>1</sup>Williamson County Design Criteria

### Key to Typical Sections:

FWY - Freeway

SMAD - Super Major Arterial Divided

MAD - Major Arterial Divided

MAU - Major Arterial Undivided

-- Does not exist

--- Roadway Segment not in LRTP

Number of lanes follows the roadway classification

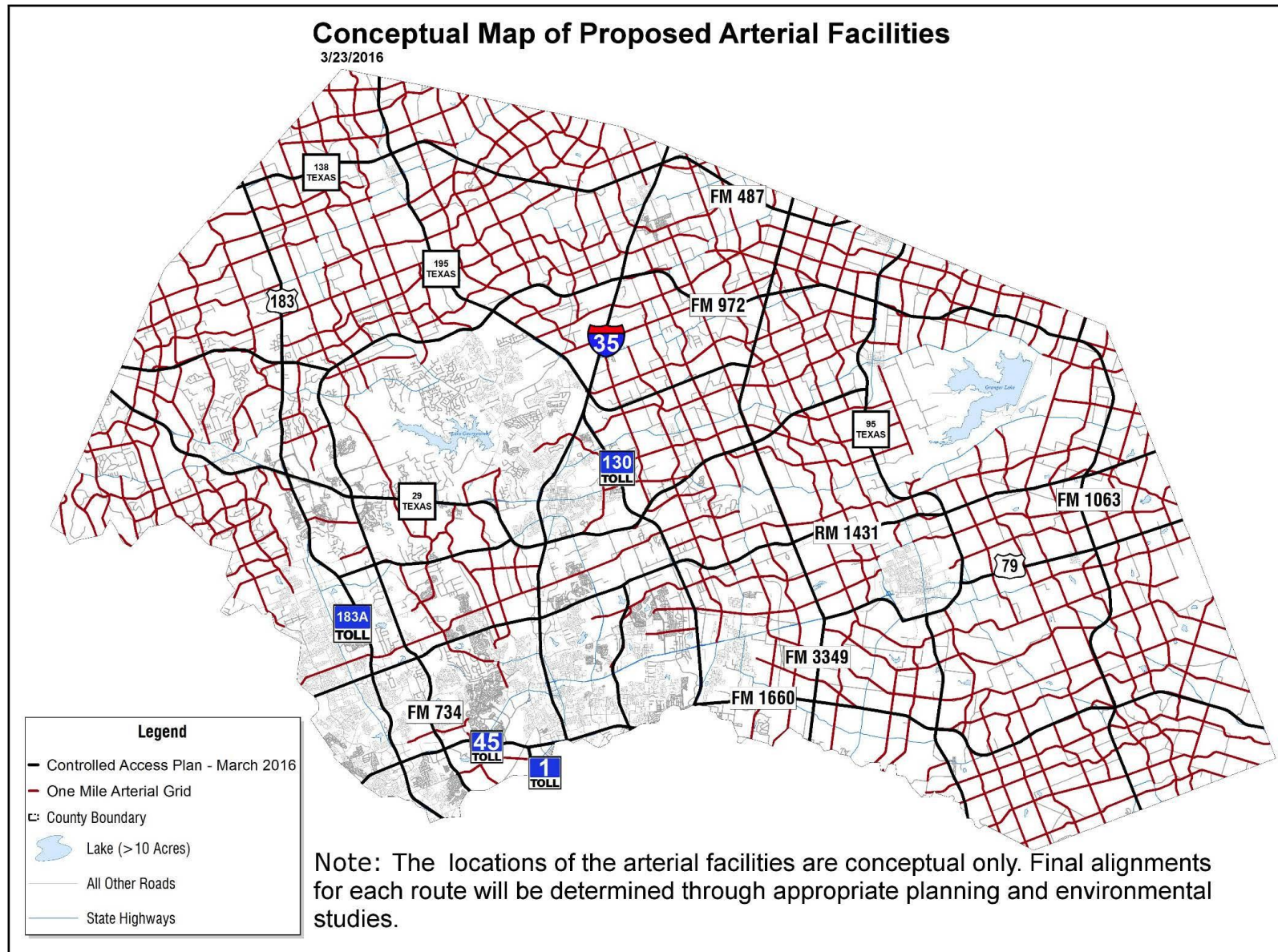
A "MAD" roadway segment is divided by a raised median or center left turn lane.



# Long Range Transportation Plan

**Figure ES-12 Proposed Arterial Network**

Each arterial road will fit within a 120-foot right-of-way.



**This page intentionally  
left blank**